

The Kresge Foundation

2009 Annual Report





Can fresh food change the outcome of a whole neighborhood, bite by bite?

Table of Contents

Introduction

Asking Questions

Letters

Board Chair 14

President 16

Values and Programs 20

Arts and Culture

Community Development

 Detroit

 National

Education

Environment

Health

Human Services

2009 Grant and Program-related Investment Activity Overview 24

Arts and Culture 31

Community Development

 Detroit 45

 National 60

Education 65

Environment 73

Health 85

Human Services 99

International 115

Nonprofit Sector Support 117


President's Discretion 119

Trustee Recognition 121

Financial Report 124

Board of Trustees 128

Foundation Staff 129

A person wearing a long, flowing yellow dress is shown in a dynamic, floating pose against a solid blue background. The person's arms are raised, and their head is tilted back, suggesting a sense of freedom or artistic expression. The lighting highlights the contours of the dress and the person's form.

**Can art become a
battery that jump-starts
city renewal?**

An aerial photograph of a severely arid landscape. The ground is parched and cracked into a complex network of irregular, polygonal shapes. The colors range from light tan to dark brown, indicating a lack of water and significant soil erosion. The overall scene conveys a sense of environmental crisis and desolation.

**Can a hotter earth be
solved by cooler heads?**



Can vulnerable organizations adequately serve vulnerable populations?



Can mass transit be the light at the end of blight?

A person wearing a dark jacket and a watch is holding several sheets of paper. The background is a blurred outdoor setting with trees and a building. The text is overlaid on the left side of the image.

**Can community colleges
be the key to a vastly more
competitive country?**

Life moves in cycles. Good places tend to create better places that create better places. Or, as we see so clearly today, a run of rogue events could keep knocking the pillars out from under all of us, one after another after another. These cycles that occur over years and sometimes decades are what we work to understand at The Kresge Foundation. We're particularly interested in encouraging new cycles and fostering ideas that disrupt a downward chain of events and bend it upward. **These are ideas that begin with big questions.**



What is at the heart of “here”

The best places to live are hardly the most affluent. We are talking about the places that contain a vibrancy larger than their physical footprint with an energy that is real and renowned. It happens that these sweet spots of life bloom where there are things like grocery stores, dentists and a music scene—and are exceptional places to learn and raise a family. Kresge is investing in underserved communities for this reason. What if twenty-seven kids in a class of thirty go to college? What if an entire block has healthy houses that are not only well insulated but free from mold and lead? What if that vacant lot becomes a neighborhood park? What if we can answer these kinds of questions a thousand times over, across the country? We start to create more places where we all want to live.

For decades, our work has been to help nonprofits succeed. We continue to do it in inventive ways for one reason: to create communities that work and keep working. **We help begin upward cycles, where well-imagined ideas have the power to strengthen the fabric of our entire country.**



How is this time different



With the longest and deepest recession since the Great Depression, the breadth and immediacy of the needs compel us to play an active role in supporting front-line services. Food shelves now feed one in eight people, up 46 percent from four years ago. But seeing our country's cupboards laid bare and having to prop up already buckling human services with private and public money, we renew our commitment: we will lay a long-term foundation today that positively, permanently changes the course of tomorrow. Part of how we do this is by building upon our deep knowledge of capital and helping nonprofits leverage new capital in creative ways—ways that help organizations live out their missions and reach their visions more effectively. How can we best bolster

the community colleges that support first-generation college students? What if we train artists to be more entrepreneurial? Can farm technologies help deflect the impact of a changing climate? We also are looking to teach and be taught, both with and by the nonprofits we serve and the foundations on this long journey with us. We are seeking out the individuals and organizations who are exploring innovative ideas and need dependable funding to get traction and build their capacity for success. By doing these things, we hope to maximize the full capacity of “now.” **This limited resource of *today* has never been as valuable as it is in this difficult time. We know that using it well will make a difference for generations.**



How do multiple lenses create a singular focus



We approach our work in defined program areas: Arts and Culture, Community Development, Education, Environment, Health, and Human Services. The criteria for our work is that the nonprofits we fund are a fit with these fields of interest, align with our values, and are interested in the kind of innovative capital Kresge provides. (Read more in the gatefold which begins on page 20.) But as varied as these fields look on paper, for practical purposes they are indivisible. They share a nucleus—to create exceptional communities, particularly for those on the margins.

Consider poverty. This burden is not simply driven by lack of jobs, but often a lack of transportation, healthcare, fresh food, education, and even art and culture. Access to these things helps strengthen neighborhoods just as their

absence can multiply hardship. Or look at a young child's trajectory through life. A girl who is absent from school because of asthma may chart a difficult course through adulthood simply because the condition and age of her home fostered chronic breathing difficulties. Health and environment affect education and community in very direct ways over lifetimes. The truth is, the large issues we read about daily—the health of our nation, the steady rise of our planet's temperature, budget cuts at schools—are not solved by a single discipline but many. This overlap is where we set our sights. It's also in the overlap that the bigger questions have the best chance of knocking the negative cycles out of their worn grooves. Can cleaner diesel help raise test scores at the school down the street? Can a theater that stays in a neighborhood help rewrite the future narrative of the neighbors? Can Detroit become, once again, a place where travelers go out of their way to visit? **The nonprofits in this book are proof positive that these questions—and powerful new cycles that accompany them—are being answered every day.**

from the Board Chair

I can't help but think that our founder, Sebastian Kresge, would be proud of where we are right now. The trustees and staff of this 86-year-old institution are diligently interpreting his intent—to promote human progress—just as I believe he would have wanted, and understood was required, within the context of our present world.

It could have been a different story. Here we were, a national foundation on the cusp of an unprecedented evolution to fundamentally expand our grantmaking when the economy nearly collapsed. It was a universal experience, and an especially personal one for the 14-million individuals who were out of work and suddenly in need of services they had never had to depend upon before. Everyone was called to respond. What differentiates us, individuals and organizations alike, is our ability and our will to do so.

What we did and why we did it

I believe a philanthropic organization of Kresge's size and scope cannot shy away from taking bold action in a time of great national hardship. We did not. My fellow trustees, our CEO Rip Rapson, and our staff agreed that we would respond with precise and immediate aid to those most urgently in need. And, we would do so while we completed the institutional transformation already underway at The Kresge Foundation. Our commitment to continuing our programmatic expansion was steadfast. We were convinced that if we were strategically focused and more flexible in our funding methods we would be better able to help the nonprofit sector face the long-term implications of the economic upheaval.

And thus 2009 became the year of dual imperatives. Some might say it created the most challenging year in memory. Our organization, while clearly tested, demonstrated the mettle necessary to execute on crucial short and long-term agendas. The economic crisis checked the integrity of our values too. We crafted these principles in robust times, and they proved to be a guiding light during a very dark hour.

Our primary response to the economic crisis was to bolster organizations with a proven track record of providing food, shelter and emergency assistance through grants and program-related investments. These safety-net organizations needed reinforcements if they were to serve the newly displaced while meeting the needs of their large, existing clientele—the chronically poor and disadvantaged, a segment of our society that is disproportionately children.

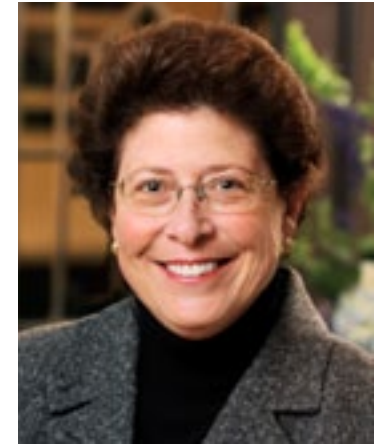
Getting it right

Throughout the past year, so many worthy organizations met the uncharted demands of the Great Recession while doing their utmost to survive themselves. In many cases we were their first line of defense; it is a role we knew was ours to fulfill.

The decision to simultaneously proceed with the strategic expansion of our programs was to us a given as well. The beauty of being a large, national foundation is that we can take the long view and challenge ourselves to make a meaningful dent in society's greatest ills. **When the economic crisis finally subsides, you will find us already at work addressing some of society's most entrenched and confounding problems.**

This is our role, our reason for being. We exist to help, to be impactful. We exist to do good. We exist to take one step at a time and to get it right, all within the context of our values.

That is where Sebastian Kresge comes in. We wholeheartedly subscribe to our founder's wishes to promote human progress. Yet as a board and staff it is our responsibility to interpret his maxim and to take the organization where it needs to go to be relevant in the 21st century. You will see our relevancy play out again and again as you read descriptions of each of the 404 grants we made in 2009. That is why he would be proud.



Sincerely,

Elaine D. Rosen

Chair, The Kresge Foundation

Board of Trustees

from the President

The challenge in philanthropy is less about being sure you've landed on a correct set of answers to seemingly intractable questions than it is being confident that you're asking the right questions in the first place. I'm not sure we at Kresge are fully confident just yet.

But, as we have redesigned our grantmaking over the last three years, we've been asking a lot of questions—difficult ones that have forced us to re-examine the very basis of the way we work.

Although we began with considerable experience in making facilities-capital grants to nonprofit organizations, we realized that we needed to recalibrate the nature of that grantmaking if we hoped to address the most urgent needs within our six fields of interest. We wanted to define a set of programmatic priorities and develop a new suite of tools that would facilitate an expanded agenda. And we would do so little encumbered by preconceptions about the nature of the questions we should ask or how we should ask them.

We commissioned research. We convened national experts and gathered local community groups. We asked others, inside and outside of philanthropy, how the problems-at-hand looked to them. And we tried our best to listen.

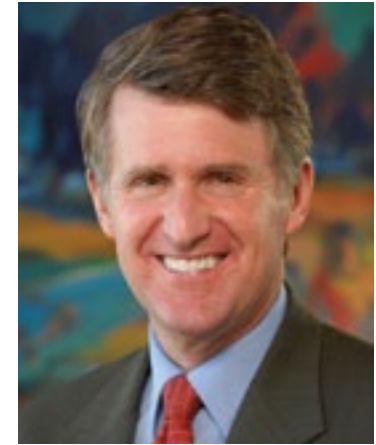
The questions have created paths to six new program investment frameworks—for education, arts and culture, the environment, human services, health, and community development. In some cases, the questions pointed to new approaches to longstanding problems. In other cases, they suggested the possibility of bending a downward path upward. And in yet others, they drew us back to a conclusion that the wisest course would be to reinforce what is already in place and working well.

This annual report attempts to cast some light on this process. What we have learned. What we remain unsure of. Where we believe we can add value. I'll provide an example from each of our program areas.

Exploring New Paths

What can be done to improve the health of low-income children and adults in underserved communities? Not a new question,

but one of profound importance. Our Health Team has explored it through a variety of angles. Seeking to abate lead contamination in the housing stock of Oakland, Newark, and Detroit. Promoting wider access to community-based health clinics. Focusing on the environmental determinants of poor health outcomes, such as diesel emissions in communities adjacent to large ports. And launching a four-year initiative to encourage community-health centers and anchor institutions, such as public-health systems or school systems, to design and test new methods for providing residents with access to community-based primary health care.



Bending a Downward Cycle Upward

How might it be possible to change the trajectory of Detroit, a city that has simultaneously suffered massive disinvestment by the private sector, witnessed the near-death experience of its dominant industry, and been bludgeoned by the foreclosure crisis? There are few

more difficult questions in American urban policy—and none more important. For Detroit to become a stable, healthy, and vibrant community of the future, virtually every dimension of the city's social, economic, environmental, and physical landscape has to be rethought and retooled. The Community Development Team has conceived and offered to the community a comprehensive framework—called Re-Imagining Detroit 2020—that seeks to do just that. Building on Mayor David Bing's municipal priorities and the increasingly coordinated efforts of multiple local and national philanthropic and civic actors, the framework identifies nine building blocks essential for the city's long-term health. In each of the nine, leadership is stepping up, capital is being invested, and the capacity for sustained implementation is taking form. In the aggregate, the nine building blocks hold the potential to reposition Detroit as a model for the revitalization of America's older industrial cities.

Can arts and cultural organizations escape the debilitating and potentially lethal effects of under-capitalization? Although our nation's

arts and cultural organizations have been eternally buffeted by the ebbs and flows of economic cycles, the fragility of their capitalization structures has made them acutely vulnerable in the recent economic crisis. Kresge's long experience with nonprofit capital issues led our Arts and

Culture Team to ask whether a different lens on financial, programmatic, and administrative practices might contribute to more stable long-term capitalization. We have sought to promote sustainable facility management, bolster an organization's asset base through consistent surpluses, and advance innovation in a variety of other forms.

Is it possible—politically, technologically, economically, behaviorally, and otherwise—to materially mitigate greenhouse gas emissions and to craft strategies that will help the planet adapt to those changes? The delay between the underlying causes of climate change and its felt consequences makes the case for urgent response difficult. Our Environment Team has sought to recast the dilemma by focusing its efforts on three issues of immediate potential impact: reducing the energy use of buildings and the equipment inside them, accelerating renewable energy technologies, and helping to build the field of climate change adaptation, both at the policy level and on-the-ground in local communities. Each set of strategies recognizes that environmental stewardship is just as rooted in social justice as it is in planet preservation—whether that takes the form of connecting low-income people to green jobs or preparing underserved communities for the effects of climate change.

Building on Effective Efforts

How can low-income students enter colleges and universities in higher numbers and achieve greater success once they have? There are few fields more resistant to fundamental change than postsecondary education. And yet, that resistance is eroding in the face of ever-accelerating sociological, technological, and pedagogical change. The implications for low-income students are profound. In the face of increasingly solid empirical consensus that improving the educational attainment rates of underserved students will help countless people break out of poverty and otherwise contribute to national prosperity, the Education Team has built an investment framework to advance postsecondary access and success of low-income students. We have partnered with the Lumina Foundation for Education, the Bill & Melinda Gates Foundation and the Ford Foundation, among others, to reinforce what is already working to help these students get into college, succeed while there, and graduate with promising career options. We are targeting our institutional support to community colleges—so often the linchpin for students between high school and a four-year degree—and special mission schools who excel at educating traditionally under-represented students.

Is there a beneficial role for a national foundation to play in supporting the provision of emergency human services during economic crises?

With the unremitting economic pressures being felt by families and nonprofit organizations, the Human Services Team has made organizations that provide food, shelter and other emergency assistance its highest priority. But there is a continuing tension between our desire to take immediate actions to help lessen the trauma of acute economic contraction and our recognition that we must

chip away at the underlying dysfunctions in the systems that bear so heavily on people's life opportunities. We will try to do both—investing in the here-and-now realities that poor and dislocated people face while exploring ways to strengthen nonprofit resilience through improved leadership, management, and field-building.

A New Suite of Tools

Just as there is value in asking the right questions, there is as much importance in identifying *how we work* at Kresge as there is in determining *what type of work we do*.

How we work is inextricably tied to such considerations as working collaboratively with other foundations, seeking to blend responsive grantmaking with proactive grantmaking, understanding more fully the spectrum of needs potential grantees have for philanthropic dollars, and many others. But it is also tied into expanding our toolbox.

We began three years ago with a single tool—the facilities-capital challenge grant. In varying degrees, each of our program teams has supplemented that tool with operating support, program support, planning grants, growth capital grants, or combinations of all of them. And this last year has seen us enter the world of program-related investments. Certainly not earth-shattering for so many other foundations, but it has been for us.

We have hired a director of innovative capital to help us search out ways in which the broad spectrum of loans and other ways of working beyond traditional grants can help nonprofits achieve their missions. Our approach will have three qualities: (i) we will provide long-term, patient capital; (ii) we will prioritize transactions that would not be possible except for Kresge's investment; and (iii) we will use our loan instruments to bring other investors to the table.

You will see the grants section of this report has been named Grant and Program-related Investment Activity. PRIs were not made in every program area last year. More will be made in 2010.

Looking ahead

Our six programs represent our multiple lenses, all focused on the overriding imperative to improve the life circumstances of future generations. We began with a great number of questions. Well into the journey, just as many questions remain. We hope our work has begun to suggest answers that are appropriate in their efficacy and ambition. We hope to hear from you with any and all reactions or suggestions.

Sincerely,



Rip Rapson

President, The Kresge Foundation

How do our values inform our work? Our values guide our decision-making, helping us to achieve our programmatic objectives in keeping with our mission and aspirations. They influence what we do, how we do it, and why. **What we do:** At the Kresge Foundation, we work to **create opportunity**, have **community impact**, foster **institutional transformation**, and promote **environmental conservation**. **How we do it:** We practice calculated **risk-taking**, a commitment to **innovation** and **collaboration**, and a belief in the intrinsic benefits of **diversity**. **Why we do what we do:** We are fulfilling our mission to promote human progress by helping to improve the lives of **underserved children and adults**, particularly those living in **underserved urban and rural geographies**.

In 2009 our values were integral in guiding the teams as they built out the strategic objectives for each field of interest. As a result, each field has become a distinct and clearly defined program with specific, long-term goals. Already, we see the respective program priorities starting to converge in such a way that each is beginning to reinforce and enrich the work of the others. With this synergy now emerging, we are able to ask bigger and ever more discerning questions.



Our program areas.



Arts and Culture

We seek to build vibrant communities enlivened by the presence of healthy arts-and-culture organizations and creative artists. Strengthening arts and culture—through skills like effective fiscal management and entrepreneurial creativity—enables art to be a critical ingredient in helping communities build cohesion among residents, facilitate civic dialogue, grow and thrive.

The Arts and Culture Program works to:

- Promote sound capitalization practices and sustainable facility management among cultural organizations. This includes renovation of existing buildings where maintenance, demand, or changing needs outpace existing structures.
- Boost artists' skills in entrepreneurship, career management and community engagement.
- Integrate arts and culture into effective community building efforts by strengthening the role that cultural organizations, artists, and creative industries play in community revitalization.

Community Development

We combine a place-based approach for helping to rebuild the City of Detroit with participation at the national level in revitalization efforts underway in other cities in the United States. This dual focus enriches every aspect of our work, enabling us to more effectively build on the energies of those working to revitalize Detroit and share our experiences with the national urban-development community.

The Community Development/Detroit Program works to:

- Implement a nine-part framework, Re-Imagining Detroit 2020, that identifies key building blocks of the city's long-term health and vitality and aligns the public, private, and philanthropic sectors at the local, state and national levels to rebuild the region for prosperity in the 21st century.
- Develop a green economy, grow the small business and health care sectors, structure land-use to maximize physical and natural resources, strengthen the operations of anchor institutions, facilitate light rail and transit-oriented development, invest in vital neighborhoods, support early childhood education and K-12 education reforms, and foster sustainability of the arts ecosystem.
- Continuously tie the goals for Re-Imagining Detroit to core priorities for the city: fiscal stability, job creation, administrative effectiveness, public safety, vital neighborhoods and education reform.
- Support the efforts of national community development organizations to rebuild neighborhoods and communities.

Education

We promote the improvement of low-income students' access to and success in higher education. A well-educated society allows us to be competitive as a nation—with a citizenry that is personally engaged in satisfying and meaningful work—and unwind the cycles of poverty that are so detrimental to individual and collective well-being.

The Education Program works to:

- Support systems and networks that help prepare low-income and underrepresented students for productive adult lives by increasing their readiness for college and access to the services they need to succeed.
- Build the capacity of two- and four-year colleges and universities that cater to students traditionally underserved in higher education, particularly community colleges, Historically Black Colleges and Universities, Hispanic-serving institutions, Tribal colleges and universities, Title III and V institutions, and special mission schools.
- Promote teaching innovation and research so that these schools can serve more students more effectively.
- Advance environmental conservation by requiring all Kresge-supported new education construction to achieve LEED Silver certification—or better—for environmental sustainability.
- Support South Africa's democracy by strengthening its higher education system, an essential anchor for national and continental development.

Environment

We aim to assist society in mitigating the severity of climate change and proactively addressing its unavoidable impacts. Our mitigation grantmaking focuses on reducing energy use through the adoption of efficiency measures and the conversion to clean energy sources. Our adaptation grantmaking supports efforts to develop strategies and resources that promote resilience to climate change in both human and natural systems.

The Environment Program works to:

- Reduce the energy use of buildings and the equipment, appliances and electronics within them. We work to enable and encourage the use of retrofits, and remove barriers to better building design and usage.
- Accelerate the adoption of renewable energy technologies.
- Address the impacts of climate change on people and nature, looking at how we can effectively adapt to a changing climate.
- Support efforts to strengthen sound evidence regarding climate change.

Health

We seek to promote the physical health and well-being of low-income and vulnerable populations by improving the environmental and social conditions affecting them and their communities. We also work to increase both access to and the quality of their health-care services, and advance the field through sponsorship of new knowledge and promising practices.

The Health Program works to:

- Strengthen communities to promote healthy environments, which include healthy homes—free from respiratory allergens and lead, among other residential toxins—healthy air, and access to healthy foods. This work has broad, long-term aspirations, including reducing chronic diseases and their costs, improving performance in schools, and changing how we think about neighborhood design in the context of health.
- Support safety-net institutions and those exploring innovative ways of providing health services to underserved populations.
- Support research and emerging and promising practices that make us all healthier as a nation and reduce the spiraling costs of healthcare.

Human Services

We work to build the resiliency and effectiveness of human service organizations, knowing that vulnerable organizations cannot adequately serve vulnerable people. When basic needs of people are well met—through stronger safety-net providers like food banks, homeless and domestic-violence shelters, affordable housing, legal aid, and emergency-assistance—these individuals can focus on higher-level needs that have significant consequences for long-term well-being.

The Human Services Program works to:

- Provide an array of flexible funding and infrastructure support so organizations are better able to weather difficult funding climates and bridge funding gaps.
- Complement and supplement the government role to rebalance and leverage revenue streams.
- Encourage well-maintained and high performance facilities and the benefits they generate.
- Help build effective organizational leadership capacity and allow organizations to focus on advancing strategic priorities.
- Provide immediate, emergency relief in response to the economic crisis through special safety-net initiatives.
- Advance field knowledge about human service organizational effectiveness.

Programs



**2009
Grant and
Program-related
Investment
Activity**



2009 Grant and Program-related Investment Activity Overview

In 2009, The Kresge Foundation accelerated its use of various funding methods, awarding operating and program support and planning and challenge grants as well as program-related investments.

This section of the annual report is intended to provide a comprehensive account of both the support awarded and the dollars paid in 2009. This activity is organized by program area. The pie charts on the opposite page show the number of grants awarded by program and the dollar amount of grants paid out by program.

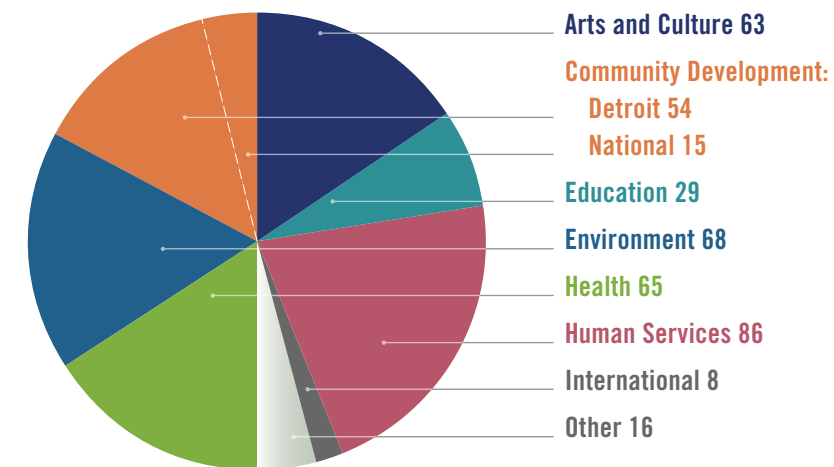
On the following page, a map of the United States tells the same story in a different way by state—you can see both the number of grants made and the total dollar amount awarded in each state. Additionally, the map notes the program areas making grants in each state.

The subsequent pages expand the story, briefly describing the work of the recipient organizations and the purpose of the grant or program-related investment. Since a significant number of our awards are multiyear in nature, we list the portion paid in 2009 under the name and location of the organization and the amount of the full award in the descriptive paragraph.

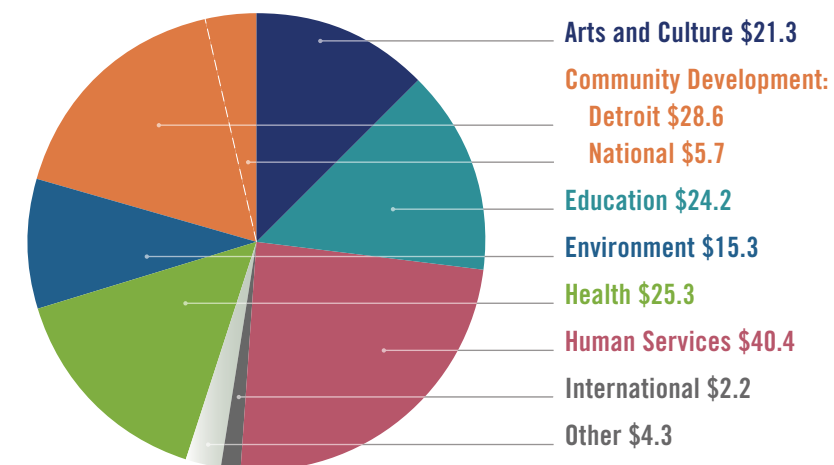
Included as well and clearly identified are the grants that were awarded in prior years and are multiple years in duration. Each is noted in parenthesis.

The Board of Trustees approved 404 awards totaling \$197 million in 2009, including future-year payments; \$167 million was paid out to grantees over the course of the year. Trustee and matching gifts, made under the foundation’s matching gifts program, totaled \$1,274,261 for the year ending December 31, 2009.

2009 Number of Awards by Program Area*



2009 Dollar Amounts Paid Out by Program Area* (in millions)



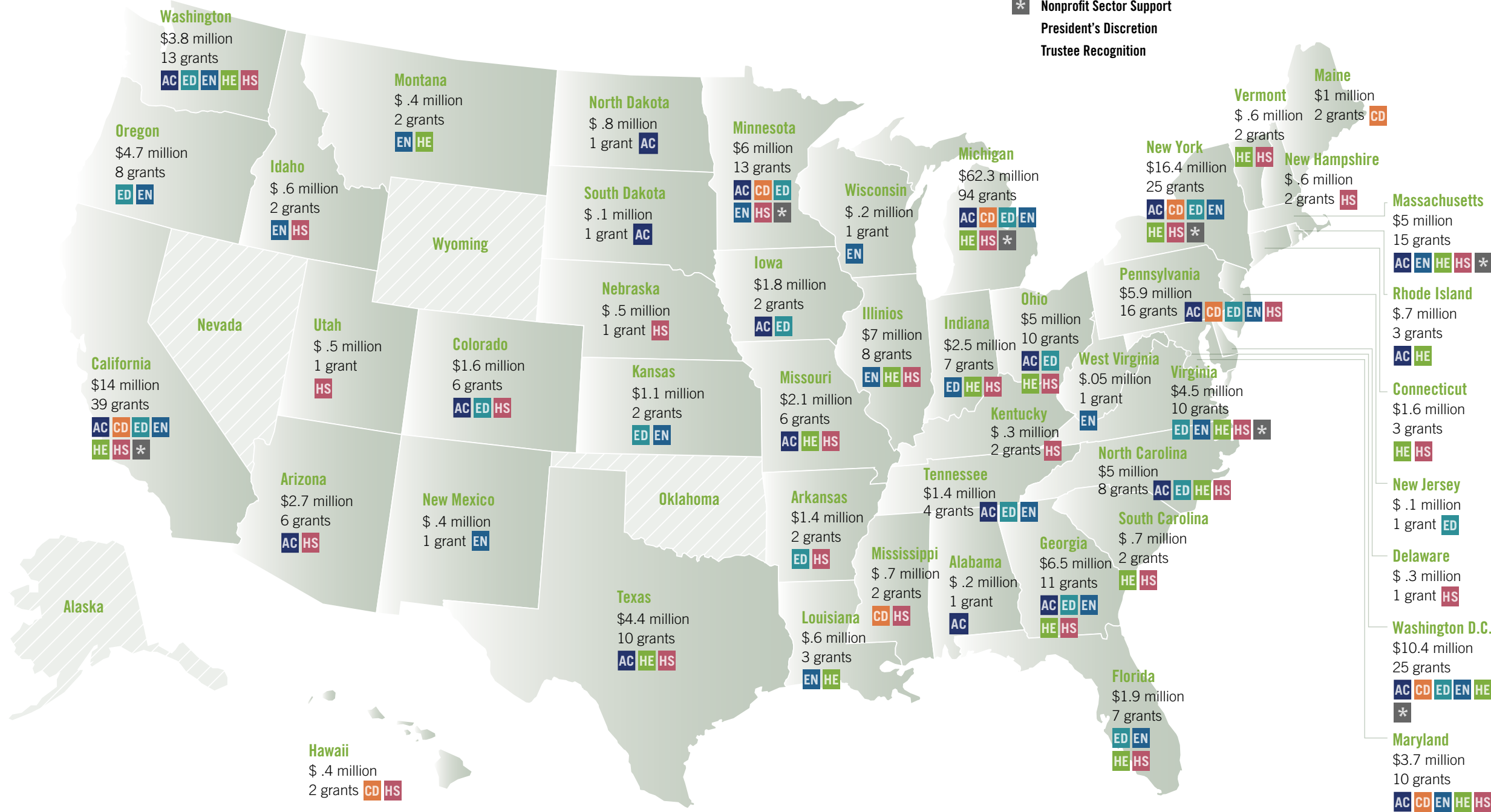
*Includes program-related investments awarded in 2009.

Grant awards by geographic location

This map shows Kresge's philanthropic work by state and program area. It is important to note that a grantee located in one state may distribute their award to affiliated organizations located in other states. Additionally, Kresge awarded \$4.4 million to nonprofit organizations located outside the United States. Eight Education grants were awarded in South Africa. The Arts and Culture team awarded one grant in England and another in Northern Ireland.

Program Area

- AC Arts and Culture
- CD Community Development:
Detroit and National
- ED Education
- EN Environment
- HE Health
- HS Human Services
- * Nonprofit Sector Support
President's Discretion
Trustee Recognition



Arts and Culture

Arts and Culture Program: Grants

The industry-leading service organization provides professional artists' communities, colonies, and creative-residency programs with extensive services, ranging from best-practices forums and national symposia to a Leadership Institute and an Emerging Program Institute. Kresge's grant will support the first phase of a three-part initiative, centered on researching and assessing business/financial trends and capitalization models for artists' communities.

Alliance of Artists Communities
Providence, Rhode Island
\$200,000

Allied Arts of Greater Chattanooga will provide capacity building services to Chattanooga's arts and cultural community including in-depth analysis and technical assistance for up to 14 organizations.

Allied Arts of Greater Chattanooga
Chattanooga, Tennessee
\$124,000

With a 33-year history and 250 member institutions and individuals, the service organization supports the creation and presentation of original art, rooted in a community of place, tradition, and spirit and focuses on artists working in and with communities in 14 Southern states. This two-year, \$200,000 general operating support grant will strengthen programs focused on supporting and enhancing community-based artistic practices of artists.

Alternate Roots Inc.
Atlanta, Georgia
\$100,000

The national service and advocacy organization works with arts agencies and arts educators to foster a thriving arts environment, generate more resources for arts education, and build greater arts appreciation. Kresge's two-year, \$1,200,000 grant will be used to fund the first two phases of a new Vision, Venture and Vitality in the Arts initiative.

Americans for the Arts Inc.
Washington, D.C.
\$600,000

Kresge Community Arts is a national pilot designed to test the use of arts and culture as a civic engagement tool to help residents in five urban cities address pressing community issues. The Arts and Education Council of Greater St. Louis is serving as the intermediary for this effort in St. Louis and is receiving \$200,000 over two years to support local arts and culture projects. See page 41 for a list of the 2009 grant recipients.

Arts & Education Council of Greater St. Louis
St. Louis, Missouri
\$100,000



**Arts & Science Council
Charlotte Mecklenburg Inc.**Charlotte, North Carolina
\$65,000

The Arts & Science Council will provide capacity building services to Charlotte and Mecklenburg County's arts and cultural institutions. Specifically, the council will contract with the Nonprofit Finance Fund to conduct an in-depth financial analysis of four anchor arts institutions in an exploration of strategic alliances.

Arts Council of ErieErie, Pennsylvania
\$65,000

The Arts Council of Erie will provide capacity building services to Erie area arts institutions. The council will offer technical assistance grants to develop and implement strategic plans, marketing plans and infrastructure improvements.

**The Arts Council of Winston-
Salem and Forsyth County**Winston-Salem, North Carolina
\$900,000

The Arts Council is Winston-Salem's largest funder of arts and cultural institutions and programs, and a key player in downtown redevelopment and economic revitalization. Challenge-grant monies will be used to transform an existing visual-arts school into a new Downtown Center for the Arts, which will co-locate multiple arts and cultural organizations under one roof.

Artspace Projects Inc.Minneapolis, Minnesota
\$900,000

A leader in developing, owning, and managing affordable live/work space for artists by reclaiming abandoned buildings and renovating historic structures, Artspace currently provides 846 housing units in 12 states. Kresge's \$1,200,000 grant over two years will support the organization's core work and subsidize some predevelopment contract costs for projects in three cities.

Baltimore Community FoundationBaltimore, Maryland
\$100,000

Kresge Community Arts is a national pilot designed to test the use of arts and culture as a civic engagement tool to help residents in five urban cities address pressing community issues. The Baltimore Community Foundation is serving as the intermediary for this effort in Baltimore and is receiving \$200,000 over two years to support local arts and culture projects. See page 40 for a list of the 2009 grant recipients.

**Berkshire Taconic Community
Foundation**Great Barrington, Massachusetts
\$120,000

The Berkshire Taconic Community Foundation will provide capacity building services to Berkshire community arts and cultural organizations. The foundation will support one arts organization's participation in an intensive training session at Harvard, hire a consultant to conduct arts management coaching sessions with up to 10 organizations, offer technical assistance grants, and support a series of seminars offered by the Center for Nonprofit Excellence.

The Boston FoundationBoston, Massachusetts
\$120,000

The Boston Foundation will provide capacity building services to Boston arts and cultural organizations. Programs will include a collaboration with the Massachusetts Cultural Council, the Barr Foundation, and the Berkshire Taconic Community Foundation to provide workshops and coaching on strategic planning, leadership, organizational alignment, performance measures and community involvement with a focus on adaptive learning to improve the managerial skills of participants and strengthen the network of cultural leaders across the state.

Cleveland Zoological SocietyCleveland, Ohio
\$725,000

Supported by the society, the Cleveland Metroparks Zoo is one of the area's most-visited attractions, a leading provider of science education and outreach, and a participant in environmental and animal-conservation programs. This challenge grant will go toward the renovation and expansion of a LEED-rated natural habitat for African elephants.

The Community Foundation for Greater Atlanta will provide capacity building services to the Atlanta arts and cultural community. Programs will include consulting on strategic alliances and mergers, financial leadership, capitalization, governance diversity, social networking, and the development of arts management toolkits for small and mid-sized arts groups.

**The Community Foundation
for Greater Atlanta Inc.**Atlanta, Georgia
\$120,000

The Community Foundation for Greater Buffalo will provide capacity building services to Buffalo arts and cultural institutions. Programs will include one-on-one organizational assessments for 10 mid-sized organizations on strategic planning, board development, fundraising, executive coaching, and marketing and communications.

**Community Foundation for
Greater Buffalo Inc.**Buffalo, New York
\$124,000

Community Partnership for Arts and Culture will provide capacity building services to Cleveland arts and cultural institutions. Programs will include an expansion of the Collaborative Marketing Database, a project designed to assist arts groups in crafting strategies for customer retention, brand loyalty, and establishing or modifying business guidelines for direct marketing investments, to a new cohort of arts organizations and provide new services to existing participants.

**Community Partnership for
Arts and Culture**Cleveland, Ohio
\$124,000

Through its Professional Development Program workshops, the foundation provides executive coaching in self-management, strategic planning, fundraising, and promotion to artists, enabling them to achieve their artistic, financial, and long-term career goals. This four-year, \$1,500,000 grant will help strengthen and update the program's current offerings, and extend its reach to additional artists in underserved communities.

Creative Capital FoundationNew York, New York
\$650,000

The organization creates opportunities, housing, and work space for artists and arts groups that contribute to community development and quality of life in the nation's capital. This three-year, \$300,000 grant will subsidize the operations of arts incubators and residency programs, which provide back-office support services and peer-learning workshops to local artists and arts organizations.

**Cultural Development
Corporation**Washington, D.C.
\$35,000

The Denver Foundation will provide capacity building services to the Denver arts and cultural community. A Kresge grant will be leveraged with existing Denver Foundation funds to provide technical service grants and training on financial management, governance, and audience development.

The Denver FoundationDenver, Colorado
\$65,000

The cultural heritage and historical preservation organization oversees several popular museum attractions in Iowa, including a River Museum focused on the history and ecology of the Mississippi River. With challenge-grant assistance, the society will renovate an adjacent facility to create a LEED-rated Great Rivers Center, which will advance riverfront-redevelopment efforts.

**Dubuque County Historical
Society**Dubuque, Iowa
\$1,000,000

Arts institutions, a restaurant, a retailer, and other downtown tenants benefit from below-market rents at the four-story Epic Center and are able to offer special arts and cultural programs for low-income residents and children in grades K-12. Kresge's two-year, \$200,000 grant will be used to replace aging elevator and HVAC systems and bolster the maintenance fund.

The Epic CenterKalamazoo, Michigan
\$100,000

<p>Erie Art Museum Erie, Pennsylvania \$600,000</p>	<p>The museum's programming not only includes traditional arts-oriented activities, but also encompasses economic-development efforts, job training for refugees, and Kids as Curator, an innovative educational offering. The purchase and LEED-rated renovation of an adjacent historic building and the renovation of the museum's two current historic structures will be supported by this challenge grant.</p>
<p>Fernbank Museum of Natural History Atlanta, Georgia \$1,350,000</p>	<p>Fernbank serves as the region's science, technology, and natural-history museum, and offers after-school and educational programs for children and families, including admission assistance for economically disadvantaged youngsters. Assisted by this challenge grant, the museum will upgrade its Children's Exhibition to encourage scientific and technological thinking and learning.</p>
<p>Fort Worth Museum of Science and History Fort Worth, Texas \$1,500,000</p>	<p>Attracting nearly one million visitors each year, the museum offers comprehensive outreach and school-based educational programs geared toward diverse and disadvantaged populations. Challenge-grant monies will go toward the construction of a new facility and the creation of a pedestrian-friendly campus connecting the Omni Theatre to a nearby museum and hall of fame.</p>
<p>Grantmakers in the Arts Seattle, Washington \$75,000</p>	<p>The national membership organization for professional private and public-sector grantmakers of arts and arts-related activities seeks to support arts funders and to strengthen and expand the field of arts philanthropy. This three-year, \$165,000 grant will fund Grantmakers' general operations and provide additional support for a new communications initiative to enhance its information-sharing and dissemination services.</p>
<p>Grantmakers in the Arts Seattle, Washington \$100,000</p>	<p>The national membership organization for professional private and public-sector grantmakers of arts and arts-related activities seeks to support arts funders and to strengthen and expand the field of arts philanthropy. Kresge funds will support two gatherings of national and regional arts and culture funders to discuss capitalization issues and opportunities within the field.</p>
<p>Greater Pittsburgh Arts Council Pittsburgh, Pennsylvania \$124,000</p>	<p>The Greater Pittsburgh Arts Council will provide capacity building services to Pittsburgh area arts and cultural institutions. Specifically, the Council will offer a half-day workshop with Nonprofit Finance Fund, conduct clinics and trainings for a cohort of marketing and development staff members, and provide one-on-one financial analysis for a small group of arts organizations.</p>
<p>Highpoint Center for Printmaking Minneapolis, Minnesota \$250,000</p>	<p>Highpoint offers artists and community members, including underserved and disadvantaged residents, printmaking opportunities through its education outreach, full-service print shop cooperative, art gallery, and visiting artist and printmaking residency programs. The repurposing of an existing building, assisted by this challenge grant, will create a new, larger permanent printmaking and visual-arts facility.</p>
<p>Kansas City Ballet Association Kansas City, Missouri \$900,000</p>	<p>In addition to offering a broad performance repertory, the professional dance company operates a ballet school, presents touring shows, and supports community outreach programs for adults and children, including subsidized events. With challenge-grant funding, the association will renovate the historic Power House facility at Union Station to create a new Center for Dance and Creativity.</p>

The strategic 10-year initiative, launched in 2003, creates a more supportive environment for artists by raising awareness of issues, seeding effective programs, building a knowledge base, and strengthening practitioner networks. Kresge's three-year, \$1,800,000 grant commitment will support and expand the Creative Communities program and network, and advance information and research efforts.

As Northern Ireland's only professional theater, Lyric plays a crucial role in creating a vibrant, healthy, tolerant society through its public performances, arts-based educational programs, youth workshops, and community partnerships. With challenge-grant monies, the organization will construct a new performance and education facility housing a 392-seat theater, classrooms, and rehearsal space.

The Metropolitan Arts Council of Greater Kansas City will provide capacity building services to Kansas City area arts and cultural institutions. Services will include intensive fundraising training for up to 10 organizations and, in collaboration with the other area foundations, provide cultural diversity workshops and roundtables for arts organizations.

The organization builds capacity in the arts and culture sector by providing graduate-level education and leadership-development programs for arts and culture executives. Kresge, an anchor funder, will provide \$1,500,000 over two years to support the development of integrated programs designed to help current and emerging leaders address major cultural, business, and technological challenges.

The Guild supports and advances lifelong-learning opportunities in the arts by offering research, professional-development, and networking services as well as grantmaking assistance to more than 400 community-based arts-education providers. Kresge's grant will support the initial phase of a comprehensive multi-year initiative to explore capitalization models of community schools of the arts.

In partnership with the Cultural Policy Center at the University of Chicago, this social-science research center is conducting the Cultural Infrastructure Research Initiative, a three-year national study of large-scale building projects undertaken by arts institutions and the impact of these projects on the organizations themselves and the surrounding cultural sector. Kresge will provide \$300,000 over three years to support this research.

The national organization works with nonprofits to help strengthen their financial health and improve their capacity to serve their communities. This seven-year, \$4,000,000 grant will create a program of education and financial incentives for a cohort of previously funded children's museums and community schools of music and art to address their building maintenance and repair needs within the context of their overall capitalization position.

The center serves as a cultural anchor in Port Townsend and a leader in the community's broader endeavor to preserve and present the area's maritime history and cultural heritage. Challenge-grant monies will go toward the construction of a LEED-rated maritime facility including an education building with classrooms and a boat shop, and a maritime heritage and resource building with exhibits, conference space, an art gallery, and library on a reclaimed brownfield site.

Leveraging Investments in Creativity Inc.
New York, New York
\$135,750

Lyric Theatre
Belfast, Northern Ireland
\$850,000

Metropolitan Arts Council of Greater Kansas City
Kansas City, Missouri
\$120,000

National Arts Strategies Inc.
(2008 grant)
Washington, D.C.
\$750,000

National Guild for Community Arts Education
New York, New York
\$200,000

National Opinion Research Center at the University of Chicago (2008 grant)
Chicago, Illinois
\$100,000

Nonprofit Finance Fund
New York, New York
\$645,000

Northwest Maritime Center
Port Townsend, Washington
\$600,000

Oakland Museum of California FoundationOakland, California
\$1,000,000

With its focus on art, history, and the natural environment, the museum serves as a central educational resource for California schools and imparts an understanding of the state and its global impact to both residents and visitors. The complete redesign of exhibits based on an extensive community engagement process and some building renovations will be supported by this challenge grant.

Oakland Public LibraryOakland, California
\$325,000

California's second-oldest library system, dating to 1878, serves Oakland's diverse population through collections, materials, and staff that reflect the multilingual, multicultural information and literacy needs of residents. Through challenge-grant funding, the construction of a LEED-rated East Oakland Community Library will provide collections, programs, and services to residents of a challenged neighborhood that currently lacks library facilities.

ODC/San FranciscoSan Francisco, California
\$750,000

ODC's dance performances at home and on the road, professional and recreational dance school, art gallery, and artist-residency programs all contribute to a vibrant dance and performing-arts community. Challenge-grant monies will help the company complete the renovation of an existing 187-seat theater and support facilities, enabling it to expand its artistic programming.

Pew Charitable TrustsPhiladelphia, Pennsylvania
\$300,000

Nearly 5,600 cultural organizations and 100 funders participate in Pew's Cultural Data Project, a Web-based data-collection and dissemination system designed to strengthen the national nonprofit cultural sector by engaging arts and cultural organizations, grantmakers, researchers, and policymakers. Kresge's three-year, \$1,200,000 grant will provide expansion capital, advance collaborative data collection and analysis, and support the development of a national research agenda.

Philadelphia Live Arts Festival & Philly Fringe FestivalPhiladelphia, Pennsylvania
\$141,800

The internationally recognized presenter of performing arts supports a broad array of local, national, and international artists through two annual, concurrent 16-day festivals throughout the city. A two-year, \$227,800 grant from Kresge for the Festival's new Philadelphia Research & Development Center will support an artist-in-residency pilot program offering free studio space and creative activities that engage the community.

The Plains Art Museum Fargo, North Dakota
\$800,000

A catalyst in downtown revitalization, the museum showcases artistic expression across a broad spectrum, and engages audiences with art and artists to foster community interest and participation in urban design and public-art projects. This challenge grant will support the renovation of adjacent historic buildings to create a new Center for Creativity and Lifelong Learning.

Providence Children's MuseumProvidence, Rhode Island
\$150,000

Housed in a renovated factory in the historic Jewelry District, the state's only children's museum has forged strong partnerships with schools, community centers, and service agencies that extend its reach to southern New England children and families, including underserved populations. Challenge-grant monies will be used to create new exhibits and make building repairs.

The Public Theater/NYSFNew York, New York
\$1,000,000

Established with a vision of bringing Shakespeare to the people for free, the Public is now one of the nation's preeminent cultural institutions. It has won 42 Tony Awards for its productions and is dedicated to achieving artistic excellence while developing an American theater that is accessible and relevant to all people. Challenge-grant monies will be used for facility renovation and repairs.

Kresge Community Arts is a national pilot designed to test the use of arts and culture as a civic engagement tool to help residents in five urban cities address pressing community issues. The Regional Cultural Alliance of Greater Birmingham is serving as the intermediary for this effort in Birmingham and is receiving \$200,000 over two years to support local arts and culture projects. Grants will be awarded in 2010 and 2011.

The company, based in William Shakespeare's birthplace, has advanced the international field of theater through its extensive educational activities, support for artists and new works, and outreach beyond its borders via a national and international touring program. The transformation of the main theater and renovation of other facilities will be assisted by challenge-grant funding.

The Sacramento Region Community Foundation will provide capacity building services to the region's arts and cultural community. The foundation will provide basic arts management training for emerging arts organizations and support the professional development and technical assistance needs of mid-sized to large organizations.

The Sioux Falls Area Community Foundation will provide capacity building programs to Sioux Falls arts and cultural institutions. The foundation will complete a capitalization initiative with two anchor arts institutions and governance training for small and mid-sized arts groups.

Drawing nearly one million visitors annually, the zoo is a major cultural anchor and provides educational programs and strong conservation activities, including outreach to underserved residents. This challenge grant will assist with the LEED-rated renovation and expansion of the elephant exhibit and the LEED-rated construction of Nature's Neighborhood, an interactive children's zoo.

Kresge Community Arts is a national pilot designed to test the use of arts and culture as a civic engagement tool to help residents in five urban cities address pressing community issues. The Tucson-Pima Arts Council is serving as the intermediary for this effort in Tucson and is receiving \$200,000 over two years to support local arts and culture projects. Grants will be awarded in 2010 and 2011.

The United Arts Council will provide capacity building services to the Raleigh and Wake County area arts and cultural community. Services will include consulting support for up to seven of the area's anchor cultural organizations and a "boot camp" training institute for arts administration skills for up to 40 organizations.

The United Way of Genesee County through its BEST Project will provide capacity building services to Flint arts and cultural organizations. Programs will include workshops on leadership development, resource sharing and networking, marketing and audience development, volunteer recruitment, and shared space.

Regional Cultural Alliance of Greater Birmingham Inc.Birmingham, Alabama
\$100,000**Royal Shakespeare Company**Stratford-upon-Avon, England
\$1,000,000**Sacramento Region Community Foundation**Sacramento, California
\$65,000**Sioux Falls Area Community Foundation Inc.**Sioux Falls, South Dakota
\$120,000**The Toledo Zoo**Toledo, Ohio
\$600,000**Tucson-Pima Arts Council Inc.**Tucson, Arizona
\$100,000**United Arts Council of Raleigh and Wake County Inc.**Raleigh, North Carolina
\$65,000**United Way of Genesee County**Flint, Michigan
\$95,000

Kresge Community Arts in Detroit

Administered by The Kresge Foundation

Please see page 56 for other Detroit-based arts initiatives.

Arts and Culture: Kresge Community Arts Grants

Kresge Community Arts is a national pilot designed to use arts and culture as a civic engagement tool to address pressing community issues in five cities—Baltimore, Maryland; Birmingham, Alabama; Detroit, Michigan; St. Louis, Missouri; and Tucson, Arizona. The goal of this initiative is to encourage city residents and community-based groups to pursue arts and cultural projects that delve into important local topics, promote collaboration, and enhance neighborhoods.

The foundation is investing \$200,000 over two years in each of the five pilot cities. Intermediaries have been selected in Baltimore, Birmingham, St. Louis and Tucson to administer the pilot. Kresge is administering the Detroit effort.

Individuals and groups that apply for grants are eligible to receive awards ranging from \$2,500 to \$10,000. On the next page you will find a complete list of the 2009 Kresge Community Arts in Detroit, Kresge Arts in St. Louis and Kresge Arts in Baltimore grant recipients. The Birmingham and Tucson initiatives will award grants in 2010 and 2011. No additional pilot cities will be selected.

Arts & Scraps will create a training series for adult caregivers of children using arts projects to teach science, math, social studies and language arts. DVDs will be given to agencies that already teach parenting skills such as United Way of Southeast Michigan, Detroit Head Start and Detroit Parent Network.

Arts & Scraps
Detroit, Michigan
\$5,000

Individual Artist, Soh Suzuki, will work with youth and residents in Northeast Detroit neighborhoods to create a mural on the exterior wall of St. Raymond Community Center.

Boggs Center to Nurture Community Leadership
Detroit, Michigan
\$3,500

Local artist, Steven Cherry, will create a grassroots community radio journalism and production program for high school students living in Hamtramck and Southwest Detroit.

Contemporary Art Institute of Detroit
Detroit, Michigan
\$9,958

Neighborhood artists will lead members of the Hamtramck community in designing and erecting a wall of refuge and a sculpture for an adjoining garden.

Detroit Zen Center
Hamtramck, Michigan
\$8,650

For the past several years, Development Centers has offered music to very young children as a way to stimulate learning, promote healthy activities and engage with other children. Development Centers will now create a series of free Family Music Nights to facilitate community building and promote the arts among families in the Brightmoor neighborhood.

Development Centers Inc.
Detroit, Michigan
\$9,600

Heritage Works will create a 15-week Family Arts program using arts, culture and cross-disciplinary collaboration to address health and wellness issues in Detroit's Osborn and Cody-Rouge neighborhoods.

Heritage Works
Detroit, Michigan
\$10,000

Local artist, Bill Meyer, will coordinate and produce a multi-ethnic music concert titled "Coming To Hamtramck," based on residents sharing reasons why they came to Hamtramck (or America).

Jazz Development Workshop Inc.
Detroit, Michigan
\$9,958

Individual artist, Carlos Diaz, along with Latin Americans for Social and Economic Development (LASED) will complete a photo-documentary and oral history project of Hispanic immigrants living in Southwest Detroit.

Latin Americans for Social and Economic Development Inc.
Detroit, Michigan
\$9,960

Matrix Theatre Company will design workshops and an original production based on community members' relationship to their local environment. Youth and residents will participate in workshops based on a series of images and stories, and learn masking in preparation for the development of the new theatrical production.

Matrix Theatre Company Inc.
Detroit, Michigan
\$19,916

Province of St. Joseph of the Capuchin Order Detroit, Michigan \$3,500	Individual artist, Darryl Smith, along with underserved youth from the Capuchin Soup Kitchen will conduct art workshops for area youth in Detroit, Highland Park and Hamtramck to augment existing community gardens with mosaic pavers and painted fences.
Southwest Detroit Business Association Detroit, Michigan \$9,958	Local artist, Vito Valdez, will lead youth and residents in the West Vernor and Springwells District in the restoration of two existing murals in the neighborhood. In addition, a wide-ranging beautification project will include sculpture, mosaics, and gardens.
Sphinx Organization Inc. Detroit, Michigan \$9,958	Sphinx will create Overture, a grassroots initiative that provides a safe after-school activity in the form of cost-free violin lessons to students in Osborn and Southwest Detroit.

Kresge Arts in Baltimore

Administered by the Baltimore Community Foundation

The Baltimore Community Foundation serves as the intermediary for the Kresge Arts in Baltimore and was given complete, independent authority to award the following grants:

Access Art Inc. \$10,000	To fund the Youthlight Photography after-school program, which provides youth, ages 11 to 18, in Baltimore's Washington Village/Pigtown and Morrell Park neighborhoods with photography instruction, media-literacy education, and leadership development.
Advocates for Survivors of Torture and Trauma \$6,010	To support the Healing Images program, which helps torture survivors and asylum seekers in the Baltimore area to heal their emotional and psychological wounds through creative expression with digital photography.
Ashley Milburn \$7,500	To offer weekly workshops for West Baltimore youth focusing on oral history, intergenerational dialogue, and community service, expressed through art, and culminating in the creation and installation in vacant lots of 12 six-foot sculptures of young adults asserting their voice in the community.
Center for Urban Families \$4,900	To launch the Father-Child Art Education Initiative, which will use arts-enrichment activities, art instruction, and art creation to foster positive parent behaviors and communication between non-custodial fathers and their children.
Chesapeake Center for Youth Development \$5,000	To support the Community Listening, Engagement, and Arts Retrospection History Project, which encourages neighborhood youth to write and stage a play depicting a significant historical event in the history of Brooklyn/Curtis Bay.
Coldstream Homestead Montebello Community Corporation \$7,800	To host monthly art workshops where residents create art that addresses health and nutrition to illustrate a community recipe book focused on cooking low-cost, healthy meals.
Community Law In Action Inc. \$8,955	To provide arts training and instruction to 30 youth in the juvenile unit of the Baltimore City Detention Center, so they can create illustrated books that document their lives and stories.

To fund the Kitchen Stories project, which helps new immigrants, refugees, and asylum seekers adapt by offering art- and food-themed workshops that not only serve as an introduction to American culture and food, but also facilitate the creative expression of memories and stories of their journeys to America.	Julie Lin \$6,010
To launch a structured art game organized around the theme, "What does it mean to live at a cultural crossroads?," which will foster cross-cultural interaction and promote neighborhood unity in Baltimore's Washington Hill community.	Leslie Schwing \$8,450
To provide Native American youth with weekly training in photography, oral history, drawing, painting, sculpture, and gallery installation as they engage in an asset-mapping project and gallery exhibit to document Baltimore's Native American community.	Native American After-School Art Project \$7,875
To support a media-arts program for 20 youth at Baltimore's Lake Clifton High School campus who will create a twice-monthly television show focused on raising awareness of urban environmental issues.	New Lens \$8,000
To provide training in theater, music, and dance to students at the Lake Clifton High School campus as they write and perform an original production that explores community issues selected by the students.	Unchained Talent \$8,000

Kresge Arts in St. Louis

Administered by the Arts and Education Council of Greater St. Louis

The Arts and Education Council of Greater St. Louis serves as the intermediary for the Kresge Arts in St. Louis and was given complete, independent authority to award the following grants:

To launch the Refugee Youth Gang Awareness Film Project, which aims to raise awareness about ethnic gang activity in the St. Louis area through the use of theater and film.	Center for Survivors of Torture and War Trauma \$8,000
To initiate a free monthly screening series for neighborhood residents.	Cinema St. Louis \$10,000
To enable 50 children, grades four through eight, to identify and research community-wide issues and create a two- to three-minute animated short film.	Community Focused Development Corporations \$9,250
To support a class that helps students discover how to express and communicate messages through theme-based textile-design processes used in West African cultures.	Is'Mima Nebt'kata \$6,000
To provide supplies for art programs, including one in which students portray famous African Americans adorned in authentic attire.	Kinloch Community Development Association \$4,500
To document the life of a child or children who have died from bullets or a drunken driver.	L.D. Ingram Gallery and Studio Inc. \$8,000

Peter and Paul Community Services	To provide funding so that community artists, program staff, current and alumni clients, art/art therapy university students, families, business owners, and faith groups in the Baden neighborhood can take pictures of local treasures for the new Safe Haven facility.
\$8,250	
Sevdah St. Louis	To support an intergenerational project that engages the Bosnian and Herzegovina community with specific outreach to youth, families, and seniors.
\$6,000	
Springboard	To allow four St. Louis city elementary and middle schools to learn how to spool-knit using looms and yarn for creating hats.
\$10,000	
StudioSTL	To employ high-school students from the city of Wellston to produce 10 video stories about their neighborhood, as told by adult and elderly residents.
\$10,000	

(Note: No program-related investments were made in the Arts and Culture Program in 2009.)

Community Development: Detroit and National



Community Development Program: Detroit Grants

Through volunteers and partnerships, the organization assists low- and moderate-income families and households with local, state, and federal income tax filings, as well as filings for property-tax refunds and tax credits. This two-year, \$220,000 grant will support the Brightmoor Neighborhood Tax Center, which will provide free tax preparation and counseling services for residents.

Accounting Aid Society

Taylor, Michigan
\$100,000

The community-based nonprofit provides comprehensive services, family support, and advocacy to enhance the well-being of adults. This two-year, \$200,000 grant supports a joint project with the Institute of Gerontology at Wayne State University to create a system for collecting and analyzing information on seniors and their economic impact in Southeast Michigan.

Adult Well-Being Services

(2008 grant)
Detroit, Michigan
\$100,000

For 20 years, the multiservice agency has provided shelter, outreach, counseling, medical care, employment training, and other gender-specific, age-appropriate services for homeless and at-risk girls and young women in Southwest Detroit. Kresge's three-year, \$225,000 grant will enable the organization to expand its fund-development staff and raise funds for an operating reserve.

Alternatives for Girls

Detroit, Michigan
\$75,000

Representing more than 1,200 institutions, the American Association of Community Colleges is the prime advocacy, leadership, and service organization promoting the community college as a key player in citizen education. This five-year, \$159,736 grant supports the participation of Wayne County Community College and Henry Ford Community College in the Lumina Foundation's Achieving the Dream Initiative in Michigan.

American Association of Community Colleges

(2007 grant)
Washington, D.C.
\$30,594

The American Civil Liberties Union has launched a multimillion-dollar initiative to help strengthen and reposition affiliates in key states, including Michigan. This three-year, \$225,000 grant will support the ACLU's expansion fund and advance its efforts to address systemic civil-rights issues impacting Detroit and other urban communities.

American Civil Liberties Fund of Michigan

Detroit, Michigan
\$75,000

Arab Community Center for Economic and Social Services (ACCESS) (2008 grant) Dearborn, Michigan \$165,000	This grant supports the Arab American National Museum as it engages and educates the public through its cultural programs, Arab Film Festival, library and resource center, and permanent and traveling exhibits. This three-year, \$500,000 grant provides support for the museum's ongoing operations and growth plans.
ARISE Detroit! Detroit, Michigan \$125,000	Working with 300 community partners, the organization has recruited more than 3,000 volunteers and engaged them in hundreds of community service programs benefiting youth, families, and neighborhoods. This grant will be used to upgrade the organization's information technology, increase its fund-development capacity, and expand its annual ARISE Detroit! Neighborhoods Day program.
ArtServe Michigan Inc. (2007 grant) Wixom, Michigan \$75,000	The statewide organization uses advocacy, capacity building, and strategic communications, in partnership with constituents, stakeholders, and the broader community, to cultivate the creative potential of Michigan's arts and cultural sector in ways that enhance the health, well-being, and quality of life for residents and communities. This three-year, \$225,000 grant is used for operational support.
ArtServe Michigan Inc. (2008 grant) Wixom, Michigan \$50,000	ArtServe has been selected to design and implement a professional development program for individuals who have received Artist Fellowship awards through Kresge Arts in Detroit. This three-year, \$160,000 grant enables ArtServe to develop and deliver technical, business, and creative seminars to participants.
ArtServe Michigan Inc. Wixom, Michigan \$12,000	This grant will allow ArtServe to enhance its professional development program for Kresge Arts in Detroit Fellows, through a comprehensive course in self-management, planning, fundraising, and promotion.
ArtServe Michigan Inc. Wixom, Michigan \$50,000	Kresge's three-year, \$150,000 grant will enable ArtServe to spearhead the Michigan Cultural Data Project, a collaborative data collection and dissemination initiative aimed at helping organizations, funders, researchers, and policymakers maximize their respective roles in strengthening the nonprofit cultural sector.
Belle Isle Women's Committee Birmingham, Michigan \$100,000	The organization was established to enhance Detroit's 982-acre Belle Isle Park, designed by landscape architect Frederick Law Olmsted during the 1890s City Beautiful era. The group will use this grant to explore possible park conservancy models, cultivate collaborative partnerships, and develop a legal structure and fundraising strategy.
Boys & Girls Clubs of Southeastern Michigan Farmington Hills, Michigan \$15,000	Serving 26,000 youth annually at 13 locations, the clubs provide a special emphasis on building character, leadership, and life skills. The James & Lynelle Holden Boys & Girls Club will use this funding to develop a design proposal for the renovation and expansion of its clubhouse facility in Detroit's Osborn neighborhood.
Boys & Girls Clubs of Southeastern Michigan Farmington Hills, Michigan \$140,000	The clubs offer well-rounded educational, recreational, and sports programs. Kresge's two-year, \$300,000 grant will enable the James & Lynelle Holden Boys & Girls Club to reach out to at-risk middle-school adolescents in Detroit's Osborn neighborhood.

The organization promotes and facilitates cross-sector collaboration between nonprofits and city departments across a broad spectrum of issues. This three-year, \$925,000 grant is used to create the Detroit-Area Community Indicators System for collecting, analyzing, and disseminating information about changing neighborhood conditions.

City Connect generates resources to address important community problems and concerns. The launch of the Detroit Summer Youth Employment Program, enabled by this grant, will provide valuable work opportunities and experiences for 5,000 Detroit youth.

The organization promotes and facilitates cross-sector collaboration between nonprofits and city departments to address important community problems and concerns. This three-year, \$600,000 grant will support its operations and the implementation of a multiyear sustainability plan to secure additional support.

The organization serves Detroit's Brightmoor neighborhood by addressing needs of children, youth, and families. This three-year, \$375,000 grant supports the expansion of the Leaders for Life program, which provides education, life skills, job training, and enrichment for Brightmoor residents.

The Detroit chapter of this national service program engages young adults in full-time community-building efforts, including tutoring and mentoring schoolchildren, organizing after-school programs, and participating in revitalization projects. This three-year, \$400,000 grant will support the continuation of the High School Dropout Prevention program in six Detroit neighborhoods.

The Detroit-based institution of arts and design offers a wide variety of arts and design degrees to students while preparing them for careers in the professional world. This two-year, \$260,000 grant expands the Community Arts Partnership that engages local artists in public-art projects to beautify Detroit neighborhoods.

The college administers on Kresge's behalf a program to elevate the importance of individual artists and creativity in Detroit. This three-year, \$1,450,000 grant provides implementation support and funding for 36 Kresge Artist Fellowships and two Kresge Eminent Artist Awards. (See page 56 for a list of the 2009 Kresge Artist Fellows and the Kresge Eminent Artist Award winners.)

The agency delivers free legal resources to community-based nonprofits that serve Detroit residents. This two-year, \$332,640 grant will enable its collaborative Detroit Vacant Property Campaign to provide block clubs and neighborhood associations with technical assistance and mini-grants to help them secure, maintain, beautify, and monitor foreclosed and unoccupied homes.

The membership organization of 400 corporate, private, family, and community grantmakers works to increase philanthropy in Michigan, and provides networking, education, and advocacy opportunities. This two-year, \$130,000 grant supports the council's Office of Foundation Liaison within state government.

City Connect Detroit (2008 grant)
Detroit, Michigan
\$311,180

City Connect Detroit
Detroit, Michigan
\$60,000

City Connect Detroit
Detroit, Michigan
\$200,000

City Mission (2008 grant)
Detroit, Michigan
\$125,000

City Year Detroit
Detroit, Michigan
\$133,333

College for Creative Studies (2008 grant)
Detroit, Michigan
\$160,000

College for Creative Studies (2008 grant)
Detroit, Michigan
\$725,000

Community Legal Resources
Detroit, Michigan
\$120,000

Council of Michigan Foundations Inc. (2008 grant)
Grand Haven, Michigan
\$65,000

<p>Cranbrook Educational Community: To Benefit Cultural Alliance of Southeastern Michigan (2007 grant) Bloomfield Hills, Michigan \$125,000</p>	<p>The Cultural Alliance acts as Southeastern Michigan's regional voice for arts and culture and supports initiatives designed to help its members achieve their missions, increase their collaborative effectiveness, and discover new ways to promote growth and sustainability. This three-year, \$375,000 grant will fund general operations.</p>
<p>Detroit Area Agency on Aging Detroit, Michigan \$50,000</p>	<p>The agency offers elderly and disabled residents and their family caregivers a spectrum of services, ranging from adult day care and home-delivered meals to legal services and transportation. Kresge's two-year, \$100,000 grant will help launch the Senior Solutions Home Repair Program to serve seniors in three Detroit neighborhoods.</p>
<p>Detroit Area Pre-College Engineering Program Detroit, Michigan \$150,000</p>	<p>DAPCEP provides out-of-school educational enrichment to prepare students to pursue careers in the science, technology, engineering, and mathematics fields. This three-year, \$450,000 grant will support curriculum upgrades, create a transportation hub in an Eastside neighborhood, and extend outreach efforts to youth.</p>
<p>Detroit Chamber Winds & Strings Southfield, Michigan \$50,000</p>	<p>In addition to its musical performances, the group has pioneered a collaborative business model that offers other performing-arts organizations the opportunity to share staff, office space, technology, and administrative services, or receive arts-management assistance. Funding will be used to engage a consultant to scale and streamline this shared-resources model.</p>
<p>Detroit Economic Growth Association (2008 grant) Detroit, Michigan \$250,000</p>	<p>The organization engages in business attraction, downtown redevelopment, and financing programs. This three-year, \$750,000 grant is used to support the Detroit Office of Foreclosure Prevention and Response, which addresses the citywide foreclosure challenge in a coordinated manner.</p>
<p>Detroit Hispanic Development Corporation Detroit, Michigan \$125,000</p>	<p>The agency annually places at-risk youth in jobs with locally-owned companies and provides wide-ranging bilingual services to more than 5,000 young people, adults, and families in Southwest Detroit. This two-year, \$250,000 grant will be used to support general operations and maintain quality programs and essential services.</p>
<p>Detroit Public Television Wixom, Michigan \$173,000</p>	<p>The organization manages public radio station WRCJ 90.9 FM, the region's only broadcast outlet for classical music and an important producer of original programming that showcases Southeastern Michigan's artistic and cultural life. Kresge's three-year, \$474,000 grant will fund the station's ongoing operations and growth plans.</p>
<p>Detroit Regional Chamber Foundation: To Benefit One D—Transforming Regional Detroit (2007 grant) Detroit, Michigan \$125,000</p>	<p>One D has led efforts to identify, track, and coordinate activities by civic and business organizations in Southeast Michigan to support the transformation of the region. This three-year, \$375,000 grant supports the staffing and operations of the alliance.</p>

The Detroit Symphony Orchestra's superb performance quality and strong educational programs make it a top-ranked U.S. orchestra as well as an anchor in the Midtown neighborhood of Detroit. Kresge's funding will help the orchestra meet its short-term needs and develop its long-range plans.

The society manages the Detroit Zoo as one of Michigan's top family attractions and provides educational, musical, artistic, and animal-life programs. This grant will support the strategic planning process for the development of an integrated framework to sustain the zoo and its operations.

The institute offers training and coaching to prepare current and emerging leaders in the community-development and nonprofit sectors. Kresge's two-year, \$125,000 grant will be used to establish the Michigan Latino Nonprofit Leadership Academy, which will focus on developing Latino nonprofit leaders, building organizational capacity, and encouraging peer-to-peer networking.

The Partnership engages business, government, and civic leaders in developing initiatives to strengthen downtown Detroit as the vibrant, diverse, and economically healthy urban core of Southeast Michigan. This \$350,000 grant over two years provides operational support.

The nonprofit environmental organization works to promote clean energy production, healthy communities, environmental justice, and a sustainable future. Funding will enable the center to conduct a planning and development study for the Detroit ReUse Center, a neighborhood economic development and recycling facility within the Emmanuel Community House on Detroit's east side.

The nonprofit organization partners with other stakeholders to design a food system that upholds the fundamental right to healthy, fresh, and sustainably grown food. Kresge's four-year, \$980,000 grant will help to launch Fair Food Detroit, a program to help Detroit realize the economic and health potential of locally produced food.

The national financing and advisory institution strengthens the business infrastructure of child care and early education through strategic investments in care providers' facilities and operations across eight states. This million-dollar grant enables the organization to expand in Michigan and open a Detroit office.

Since 1968, the organization has served as a major provider of social service, educational, training, and workforce development programs to address the problems of hunger, racial divisions, economic disparities, and insufficient educational opportunities. Grant funding will enable the organization to continue its operations and programs for residents.

The agency provides important training, work experience, and employment services. This three-year, \$995,000 grant covers costs associated with establishing Goodwill's Flip the Script trade and career-training program in the Northend neighborhood of Detroit.

Detroit Symphony Orchestra
Detroit, Michigan
\$300,000

Detroit Zoological Society
Royal Oak, Michigan
\$225,000

Development Training Institute
Ellicott City, Maryland
\$62,500

Downtown Detroit Partnership Inc. (2008 grant)
Detroit, Michigan
\$175,000

Ecology Center Inc.
Ann Arbor, Michigan
\$75,000

Fair Food Network
Ann Arbor, Michigan
\$245,000

First Children's Finance (2008 grant)
Minneapolis, Minnesota
\$200,000

Focus: HOPE
Detroit, Michigan
\$250,000

Goodwill Industries of Greater Detroit (2008 grant)
Detroit, Michigan
\$256,000

Grandmont Rosedale Development Corporation Detroit, Michigan \$75,000	The nonprofit organization, formed and operated by neighborhood residents, seeks to revitalize the Grandmont Rosedale communities of Northwest Detroit through initiatives such as the Northwest Detroit Farmers' Market. Funding will help develop a business and marketing plan for the market and community garden, which will improve residents' access to fresh, locally grown food.	The local network affiliate provides operating support, technical and capacity-building assistance, project financing, and leverage to community-based organizations engaged in revitalizing Detroit neighborhoods. This three-year, \$3,000,000 grant enables LISC to work in its target areas and deploy home-preservation strategies to address the current housing crisis.	Local Initiatives Support Corporation – Detroit (2008 grant) Detroit, Michigan \$1,000,000
Grantmakers for Children, Youth, and Families Silver Spring, Maryland \$225,000	The national philanthropic affinity group spearheads the multistate BUILD initiative. This grant will ensure Michigan's continued participation and assist Detroit in creating a comprehensive, financially-sustainable system of early childhood policies and services to promote the positive development of youngsters from birth through age five.	This grant supports the efforts of community groups and residents in the Central Woodward-Northend neighborhood to collaborate on beautification, business development, housing, and related improvements.	Local Initiatives Support Corporation – Detroit Detroit, Michigan \$150,000
Grassroots Solutions Minneapolis, Minnesota \$175,000	The firm helps nonprofits, corporations, labor unions, and other stakeholders organize, train, and mobilize grassroots supporters for projects and campaigns. With this grant, the organization will support Kresge in developing a grassroots strategy, rapid-engagement audit, and customized framework for involving community members and institutions in the Detroit Program's Re-Imagining Detroit 2020 initiative.	M-1 RAIL (Regional Area Initial Link) is a nonprofit, public/private partnership of Detroit business and civic leaders formed in 2008 to promote economic development and advance light rail in Detroit. Kresge's five-year, \$34,600,000 grant helps fund engineering, planning, construction, and operation of a 3.4-mile light-rail line along Woodward Avenue, connecting the Woodward corridor from the riverfront to the New Center area.	M-1 RAIL Detroit, Michigan \$9,100,000
The Greening of Detroit (2007 grant) Detroit, Michigan \$200,000	Founded in 1989 to enhance the beauty of the city of Detroit through the reforestation of its public areas, the Greening also provides educational programs and development projects. Current programs include a Community Planting Program, Neighborhood Environmental Revitalization Initiative, Reforestation Initiative with tree nurseries, Urban Agriculture Program, and youth and adult environmental education. This three-year, \$600,000 grant provides general operating support.	Thousands of college students earn college degrees or receive advanced training at Macomb, the only publicly-funded higher education institution in the county. This five-year, \$620,000 grant will support the college's participation in Achieving the Dream, a multiyear initiative to improve success and outcomes for students attending community colleges.	Macomb Community College Warren, Michigan \$135,000
Harriet Tubman Center – Detroit Detroit, Michigan \$150,000	The independent, nonprofit organization attracts and develops well-connected, expert community organizers through internships and job placement with local institutions, such as churches or schools. This three-year, \$450,000 grant for operating support will enable the center to continue its recruitment, internship, and placement efforts, and to develop new models of community organizing.	The multiservice organization provides advocacy and social services to enhance the quality of life for residents in Northeast Detroit. Through this two-year, \$300,000 grant, Matrix will implement a comprehensive neighborhood-based system of care to facilitate the transition of re-entering citizens in the Osborn neighborhood.	Matrix Human Services Detroit, Michigan \$150,000
Henry Ford Community College (2007 grant) Dearborn, Michigan \$100,000	HFCC is a comprehensive community college dedicated to preparing students for a rapidly changing world and workplace by providing knowledge, developing communication skills, and exploring multicultural opportunities. This five-year, \$450,000 grant supports the college's participation in the Achieving the Dream Initiative in Michigan.	This anti-poverty organization is the managing partner for the Achieving the Dream Initiative, a nationwide network of resources, information, expertise, and learning designed to improve student success at community colleges, especially among underserved groups. This five-year, \$193,328 grant enables Wayne County Community College and Henry Ford Community College to participate in the Initiative in Michigan.	MDC Inc. (2007 grant) Chapel Hill, North Carolina \$37,500
Junior Achievement of Southeastern Michigan Detroit, Michigan \$75,000	The organization provides 37,000 students in 10 counties with educational programs aimed at improving understanding of financial concepts and promoting workforce/career readiness and entrepreneurship. This three-year, \$225,000 grant will support the Financial Literacy NOW project, an initiative to offer financial-literacy education to middle-school students in Detroit neighborhoods.	The nonpartisan research organization is spearheading efforts to improve K–12 educational options in Southeast Michigan. Kresge's three-year, \$1,500,000 grant will support the Metro Detroit High School Accelerator, which will provide financial support, training, and direction to educators who wish to launch small, high-performance high schools in Detroit and inner-ring suburbs.	Michigan Future Inc. Ann Arbor, Michigan \$800,000
Legal Services of South Central Michigan Ann Arbor, Michigan \$147,500	The nonprofit organization extends free legal advice and representation to low-income and elderly residents, and operates the Michigan Poverty Law Program, which offers services to local legal-aid programs. Kresge's three-year, \$442,500 grant will enable attorneys to annually assist 600 Detroit households through the Michigan Foreclosure Prevention Collaborative.	The Michigan Nonprofit Association will partner with the Cultural Alliance of Southeastern Michigan to help financially stabilize arts organizations in Southeast Michigan. This three-year, \$1,000,000 grant will fund the Strategic Alliances Initiative to create new models of collaboration among local arts and cultural organizations.	Michigan Nonprofit Association Lansing, Michigan \$333,333

Michigan Roundtable for Diversity and Inclusion

Detroit, Michigan
\$100,000

Through a process of recognition, reconciliation, and renewal, the Roundtable engages Michigan communities seeking greater commitment to inclusion and diversity, and advances understanding and appreciation of diverse viewpoints while relieving cultural tensions. The organization's ongoing efforts will be supported by this two-year, \$200,000 grant for general operations.

Michigan's Children

Lansing, Michigan
\$135,000

The advocacy organization is a leader in the development of public policy and a reliable source of information on wide-ranging issues affecting children and families. This two-year, \$250,000 grant will help build organizational capacity and advance work in early childhood education, dropout prevention, and healthcare coverage for Michigan children.

Museum of Contemporary Art Detroit (2007 grant)

Detroit, Michigan
\$100,000

MOCAD functions as a hub for the exploration of emerging ideas in the contemporary arts, and has attracted critically-acclaimed international exhibits and more than 22,000 visitors. This four-year, \$300,000 grant supports the museum's efforts to advance operational sustainability.

Museum of Contemporary Art Detroit

Detroit, Michigan
\$60,000

This grant will advance strategic and governance planning for the museum as it enters a next phase of growth in its life cycle.

New Detroit Inc. (2007 grant)

Detroit, Michigan
\$250,000

Founded 40 years ago as a coalition of leaders from business, labor, media, community-based and civil-rights organizations, and educational, health, and religious institutions, New Detroit Inc. works collaboratively to foster more positive race relations by influencing issues and policies that ensure economic and social equity. This three-year, \$750,000 grant commitment is used to support the organization's operations and race relations activities.

Next Detroit Neighborhood Initiative

Detroit, Michigan
\$200,000

The initiative works to support Detroit neighborhoods as vibrant places for people to live, work, and play. This grant will provide operating support for revitalization efforts.

Social Compact Inc.

Washington, D.C.
\$75,000

Using specialized analytical tools to analyze demographic and income data, the organization identifies and demonstrates retail and commercial market demand in urban communities. This three-year, \$225,000 grant will expand the collection and analysis of real-time market data, in partnership with the Detroit Economic Growth Corporation, to accelerate investment in Detroit.

Southwest Housing Solutions Corporation

Detroit, Michigan
\$250,000

Through its comprehensive approach to community revitalization, the organization has leveraged residential mortgages, preserved real estate assets, allowed families facing foreclosure to stay in their homes, and assisted first-time homebuyers. This grant for the Opportunity Center will enable low- and moderate-income families to receive counseling and homeowner services.

The comprehensive graduate and professional school of education has proven its leadership in higher education by anticipating concerns and acting with initiatives to advance educational reforms and issues. This multi-year, \$17,716 grant supports the participation of Wayne County Community College and Henry Ford Community College in the Achieving the Dream Initiative in Michigan.

In partnership with the Detroit Police Department and 1,500 community volunteers, the organization provides youth development programs and sports activities to Detroit children and youth. This two-year, \$400,000 grant will support programs at four neighborhood sites, improve long-term playfield and facility maintenance, and enhance the recruitment and training of volunteers.

Serving Wayne, Oakland, and Macomb counties, the organization is committed to bringing together partners across all sectors to address community concerns and to create sustainable community change. This three-year, \$500,000 grant is used to implement United Way's Early Learning Communities program in two Detroit neighborhoods and provide professional development and technical assistance to caregivers of children.

The agency builds partnerships and leverages resources to focus attention on community concerns and develop lasting solutions in Detroit and Southeastern Michigan. The United Way will use this funding to increase the capacity of the safety-net system, specifically the emergency food network and government programs to meet the growing demand for emergency food during the current economic downturn.

United Way is committed to developing lasting solutions to issues of economic opportunity in Detroit and Southeastern Michigan. Kresge's grant will enable the United Way to coordinate a coalition of community leaders and stakeholders who are building a comprehensive master education plan for the city of Detroit.

Building upon the cultural, medical, and educational assets of Midtown Detroit, UCCA has provided leadership and capacity for its development and revitalization. This three-year, \$630,000 grant is used for operational support to help the organization optimize its capabilities and growth.

Building upon the cultural, medical, and educational assets of Midtown Detroit, UCCA has provided leadership and capacity for its development and revitalization. Grant monies will fund the redevelopment of historic properties, a community garden for residents, and sustainability initiatives, as well as a four-week performing arts series for the region.

UCCA will develop and produce a new biennial Kresge Arts in Detroit Festival to showcase the work of Kresge Artist Fellows and Eminent Artists in the program's first two years of existence.

Teachers College, Columbia University

(2007 grant)
New York, New York
\$3,286

Think Detroit PAL

Detroit, Michigan
\$300,000

United Way for Southeastern Michigan (2008 grant)

Detroit, Michigan
\$150,000

United Way for Southeastern Michigan

Detroit, Michigan
\$2,000,000

United Way for Southeastern Michigan

Detroit, Michigan
\$476,000

University Cultural Center Association (2007 grant)

Detroit, Michigan
\$200,000

University Cultural Center Association

Detroit, Michigan
\$250,000

University Cultural Center Association

Detroit, Michigan
\$300,000

<p>University of Detroit Mercy (2008 grant) Detroit, Michigan \$83,333</p>	<p>The university delivers student-centered undergraduate and graduate education in an urban context. This three-year, \$250,000 grant supports the school's Detroit Collaborative Design Center, a community outreach program offering free or low-cost design consultation to low-income neighborhoods through nonprofit organizations.</p>
<p>University of Michigan Ann Arbor, Michigan \$20,000</p>	<p>The University of Michigan, one of the nation's leading research universities, holds the license for Michigan Radio, an educational public radio station that broadcasts 24-hour news and information to a wide listening audience. Grant monies will go to support the station's new series, "Rebuilding Detroit Schools," which examines opportunities for revamping Detroit's education system.</p>
<p>University of Texas at Austin (2007 grant) Austin, Texas \$36,900</p>	<p>UT is one of the largest, most diverse universities nationwide and has gained recognition for its Community College Leadership Program. This five-year, \$189,300 grant is used to support the participation of Wayne County Community College and Henry Ford Community College in the Achieving the Dream Initiative in Michigan.</p>
<p>Urban Neighborhood Initiatives Detroit, Michigan \$60,000</p>	<p>Focused on neighborhood-revitalization in a 23-block area in Southwest Detroit, this community-based agency provides youth development and recreational services, literacy and GED classes in Spanish and English, computer classes, day care, and after-school programs. Funding will be used to transform Carl Weiss Park into a model park offering complete accessibility to youth.</p>
<p>Vanguard Community Development Corporation Detroit, Michigan \$400,000</p>	<p>The nonprofit development organization facilitates the revitalization of the physical, social, and economic fabric in the Northend neighborhood. Vanguard will use Kresge's grant to build out and make capital improvements to the Storehouse of Hope Pantry, which offers nutritious food and services to residents.</p>
<p>Virginia Park/Henry Ford Hospital Non-Profit Housing Corporation Detroit, Michigan \$140,000</p>	<p>The private nonprofit organization is a partnership of the hospital and residents, and city officials to develop housing in the Virginia Park neighborhood. Kresge's two-year, \$275,000 grant will be used for phase-one preconstruction costs of Philadelphia Court, a housing project with 65 new owner-occupied and rental units.</p>
<p>Volunteers in Prevention, Probation & Prisons Inc. Detroit, Michigan \$75,000</p>	<p>Youth who have engaged with the justice system receive positive adult mentoring from the organization's volunteers who help to increase opportunities for success. Kresge's grant will enable 75 Osborn neighborhood youth to receive one-on-one mentoring for one year, participate in regularly structured group meetings, and gain an introduction to business and college environments.</p>
<p>Wayne County Community College District (2007 grant) Detroit, Michigan \$100,000</p>	<p>This highly diversified community college district offers extensive course selections to prepare students from all backgrounds for success in their academic and professional careers. This five-year, \$450,000 grant supports Wayne County Community College District's participation in the Achieving the Dream Initiative in Michigan.</p>
<p>Wayne State University Detroit, Michigan \$200,000</p>	<p>Located in Detroit's Midtown, Wayne State is a comprehensive university offering more than 350 academic and community programs. This three-year, \$600,000 grant will assist its Center for Excellence and Equity in Mathematics (Math Corps) to provide high-quality instruction for public schoolchildren and college students.</p>

The Wellspring community house, located in Northwest Detroit's Brightmoor neighborhood, offers the Kumon math and reading curriculum free-of-charge to students who attend its after-school academic and recreational program. This three-year, \$190,000 grant enables Wellspring to offer programs, replace a transportation van, and create a comprehensive fund development plan.

The Women's Leadership Forum, also known as the Inforum Center for Leadership, serves as the education and research arm of the Michigan professional women's alliance Inforum and offers leadership development programs to members and the community. Grant monies will support the Reinvention Speakers Series, which seeks to raise awareness of the importance of innovation in Detroit.

The commission offers training and technical assistance to local nonprofits that provide after-school activities for children, implement guidelines for youth programs, and award assistance grants. This three-year, \$750,000 grant supports the expansion of a capacity building program for neighborhood organizations serving Detroit's Northend, Brightmoor, and Osborn neighborhoods.

Wellspring
(2008 grant)
Detroit, Michigan
\$50,000

Women's Leadership Forum
Detroit, Michigan
\$40,000

Youth Development Commission
(2008 grant)
Detroit, Michigan
\$250,000

Kresge Arts in Detroit

One of the Detroit Program's strategic objectives is a multifaceted approach to support and develop Wayne, Oakland, and Macomb county artists and arts and cultural institutions and organizations. Called *Kresge Arts in Detroit*, it comprises the Kresge Eminent Artist Award, Kresge Artist Fellowships and Kresge Arts Support. We believe these arts and culture efforts contribute to an essential quality of life that is vibrant, diverse, and self-enriching.

In addition, the Arts and Culture Program launched a national pilot in five cities, including Detroit, to use art as a civic engagement tool to address pressing community issues. The grants are listed in this section and described in full in the Arts and Culture section on page 38.

Kresge Eminent Artist



Photo by Justin Maconochie

Marcus Belgrave, a master jazz trumpet player, recording artist and composer who has embellished America's jazz heritage, enthralled audiences worldwide, and mentored generations of young protégés, was named Kresge's second Eminent Artist in October 2009 and awarded a \$50,000 prize. A charismatic performer, Belgrave transports audiences back to the era of jazz greats Louis Armstrong and Ray Charles, while propelling them into his own distinctively modern idiom. An original member of the Lincoln Center Jazz Orchestra and recipient of a National Endowment for the Arts Creative Artist Award, among many others, he has served as a jazz ambassador throughout Latin America, Europe, Asia, Africa and the Middle East. All the while he remains deeply committed to teaching and inspiring young musicians in the Detroit area. Few musicians have done so much to preserve and extend Detroit's musical legacy.

Charles McGee, nationally renowned visual artist and recognized "father figure to generations of artists" in Detroit and across the United States, was named Kresge's first Eminent Artist in December 2008.

Kresge Artist Fellowships

Kresge's inaugural Artist Fellowships, each with an unrestricted stipend of \$25,000, were awarded to 18 Metropolitan Detroit visual artists in June 2009. The fellowships seek to advance and encourage the creative vision, commitment, and careers of Detroit artists within a wide range of artistic disciplines, and to elevate the profile of the artistic community in the region. Fellows also receive professional-development opportunities from ArtServe Michigan. Detroit's College for Creative Studies administers the fellowships as well as the Eminent Artist Award.

(Artists identification from left to right) Front Row: Rod Klingelhofer, Lynne Avadenka, Sioux Trujillo, Senghor Reid, Gilda Snowden, Shiva Ahmadi, Kristin Beaver
Back Row: Tyree Guyton, Ed Fraga, Hartmut Austen, Corine Vermeulen-Smith, Abigail Anne Newbold, Susan Goethel Campbell, Cedric Tai, Russ Orlando, Michael Edward Smith
Fellows Not Pictured: Chido Johnson, Gordon Newton.



Photo by Patrick Daly

Kresge Arts Support

Below is a list of the nonprofit organizations receiving Kresge Arts Support grants. In 2008, 14 organizations in Wayne, Oakland and Macomb counties were awarded two-year grants for operating support. This cohort builds upon the 53 organizations awarded three-year operating grants in 2007. In total, Kresge has committed \$6.6 million in operating support to these organizations.

Grants 2008-2010

City of Novi – Novi Theatre

Novi, Michigan
\$24,000 over 2 years

City of Troy – Troy Museum & Historic Village

Troy, Michigan
\$40,000 over 2 years

The Detroit Public Library

Detroit, Michigan
\$100,000 over 2 years

Grosse Pointe Artists Association

Grosse Pointe Park, Michigan
\$10,000 over 2 years

Macomb Community College – The Lorenzo Cultural Center

Warren, Michigan
\$100,000 over 2 years

Macomb Symphony Orchestra

Warren, Michigan
\$15,000 over 2 years

Motor City Brass Band

Southfield, Michigan
\$20,000 over 2 years

OmniArts in Education

Southfield, Michigan
\$36,000 over 2 years

Plymouth Historical Society

Plymouth, Michigan
\$30,000 over 2 years

The Scarab Club

Detroit, Michigan
\$30,000 over 2 years

Southern Great Lakes Symphony

Riverview, Michigan
\$15,000 over 2 years

Stagecrafters

Royal Oak, Michigan
\$40,000 over 2 years

Wayne State University – Wayne State University Press

Detroit, Michigan
\$70,000 over 2 years

YMCA of Metropolitan Detroit – Y-Arts

Detroit, Michigan
\$70,000 over 2 years

Grants 2007-2010

ACCESS/Arab American National Museum

Dearborn, Michigan
\$150,000 over 3 years

African Dance Works

Detroit, Michigan
\$15,000 over 3 years

Anton Art Center

Mount Clemens, Michigan
\$45,000 over 3 years

Arts & Scraps

Detroit, Michigan
\$60,000 over 3 years

The Arts League of Michigan

Detroit, Michigan
\$75,000 over 3 years

Birmingham Bloomfield Art Center

Birmingham, Michigan
\$150,000 over 3 years

Chamber Music Society of Detroit

Farmington Hills, Michigan
\$105,000 over 3 years

Charles H. Wright Museum of African American History

Detroit, Michigan
\$240,000 over 3 years

College for Creative Studies – Community Arts Programs

Detroit, Michigan
\$180,000 over 3 years

Cranbrook Educational Community – Art Museum & Science Center

Bloomfield Hills, Michigan
\$210,000 over 3 years

Detroit Artists Market

Detroit, Michigan
\$60,000 over 3 years

Detroit Chamber Winds & Strings

Southfield, Michigan
\$60,000 over 3 years

Detroit Historical Society

Detroit, Michigan
\$195,000 over 3 years

Detroit Institute of Arts

Detroit, Michigan
\$300,000 over 3 years

Detroit International Jazz Festival Foundation

Detroit, Michigan
\$105,000 over 3 years

Detroit Public Television

Wixom, Michigan
\$300,000 over 3 years

**Detroit Public Television –
WRCJ Radio**

Wixom, Michigan
\$150,000 over 3 years

Detroit Repertory Theatre

Detroit, Michigan
\$105,000 over 3 years

Detroit Science Center

Detroit, Michigan
\$180,000 over 3 years

Detroit Symphony Orchestra

Detroit, Michigan
\$300,000 over 3 years

Detroit Zoological Society

Royal Oak, Michigan
\$300,000 over 3 years

Digital Arts, Film & Television

Royal Oak, Michigan
\$15,000 over 3 years

Downriver Council for the Arts

Taylor, Michigan
\$15,000 over 3 years

Eisenhower Dance Ensemble

Southfield, Michigan
\$60,000 over 3 years

**Great Lakes Chamber
Music Festival**

Southfield, Michigan
\$45,000 over 3 years

The Henry Ford

Dearborn, Michigan
\$300,000 over 3 years

InsideOut Literary Arts Project

Detroit, Michigan
\$105,000 over 3 years

Jewish Ensemble Theatre

West Bloomfield, Michigan
\$90,000 over 3 years

Living Arts

Detroit, Michigan
\$22,500 over 3 years

**Macomb Center for the
Performing Arts**

Clinton Township, Michigan
\$150,000 over 3 years

**Marygrove College Community
Arts Programs**

Detroit, Michigan
\$60,000 over 3 years

Matrix Theatre Company

Detroit, Michigan
\$60,000 over 3 years

Meadow Brook Theatre

Rochester, Michigan
\$75,000 over 3 years

Michigan Opera Theatre

Detroit, Michigan
\$300,000 over 3 years

Mosaic Youth Theatre

Detroit, Michigan
\$150,000 over 3 years

Motown Historical Museum

Detroit, Michigan
\$75,000 over 3 years

**Music Hall Center for the
Performing Arts**

Detroit, Michigan
\$240,000 over 3 years

Oakland University Art Gallery

Rochester, Michigan
\$15,000 over 3 years

**Oakland University
Meadow Brook Hall**

Rochester, Michigan
\$60,000 over 3 years

The Orion Art Center

Lake Orion, Michigan
\$15,000 over 3 years

Paint Creek Center for the Arts

Rochester, Michigan
\$60,000 over 3 years

The Pewabic Society

Detroit, Michigan
\$150,000 over 3 years

Plymouth Symphony Society

Plymouth, Michigan
\$22,500 over 3 years

PuppetART/Detroit Puppet Theater

Detroit, Michigan
\$22,500 over 3 years

Rackham Symphony Choir

Detroit, Michigan
\$45,000 over 3 years

The Sphinx Organization

Detroit, Michigan
\$150,000 over 3 years

**University of Michigan –
Dearborn Henry Ford Estate**

Dearborn, Michigan
\$90,000 over 3 years

Variety FAR Conservatory

Birmingham, Michigan
\$30,000 over 3 years

VSA arts of Michigan

Detroit, Michigan
\$30,000 over 3 years

Warren Symphony Orchestra

Warren, Michigan
\$22,500 over 3 years

Wayne State University Art Galleries

Detroit, Michigan
\$30,000 over 3 years

**Wayne State University
Hilberry Theatre**

Detroit, Michigan
\$105,000 over 3 years

Wayne State University WDET-FM

Detroit, Michigan
\$105,000 over 3 years

Kresge Community Arts

Kresge Community Arts in Detroit represents one city in a five-city national pilot launched by the Arts and Culture Program to test the use of arts and culture as a civic engagement tool to address pressing community issues. For full information on the pilot and to read the project descriptions and award information, please see page 38.

Below is a list of the grant recipients.

Arts & Scraps

Detroit, Michigan

**Boggs Center to Nurture Community
Leadership**

Detroit, Michigan

Contemporary Art Institute of Detroit

Detroit, Michigan

Detroit Zen Center

Hamtramck, Michigan

Development Centers Inc.

Detroit, Michigan

Heritage Works

Detroit, Michigan

Jazz Development Workshop Inc.

Detroit, Michigan

**Latin Americans for Social and
Economic Development Inc.**

Detroit, Michigan

Matrix Theatre Company Inc.

Detroit, Michigan

**Province of St. Joseph of the
Capuchin Order**

Detroit, Michigan

**Southwest Detroit Business
Association**

Detroit, Michigan

Sphinx Organization Inc.

Detroit, Michigan

Community Development Program: National Grants

The Brookings Institute
Washington, D.C.
\$150,000

The well-respected public-policy think tank anchors the Brookings Metropolitan Policy Program, which focuses attention on the vital role cities play as engines of economic growth and global competitiveness. Kresge's support will benefit metropolitan areas, including Detroit, through Brookings' policy analysis and federal-policy recommendations.

Coastal Enterprises Inc.
Wiscasset, Maine
\$240,000

Through 30 years of financing and community-development work, the organization has supported the growth of small and medium businesses, and created or retained thousands of jobs. CEI has financed more than 1,200 units of affordable housing and dozens of community facilities for Maine residents. This grant for general operations will support efforts to create income, employment, and ownership opportunities in rural communities.

CommonBond Communities
St. Paul, Minnesota
\$600,000

The nonprofit organization is a national leader in providing affordable housing and offers support services, such as counseling, job placement, tutoring, and healthcare, for residents. Challenge-grant monies will help construct a new LEED-rated headquarters and renovate a facility to provide apartments for individuals.

Enterprise Community Partners Inc.
Columbia, Maryland
\$500,000

Since its inception, Enterprise has helped craft innovative policy solutions to support affordable housing and community development. With Kresge funding, the organization will lead the planning process for the Emerald Cities Collaborative, a consortium of influential public and private stakeholders that will assist cities in becoming the greenest and most energy-efficient in the nation.

Enterprise Corporation of the Delta
Jackson, Mississippi
\$250,000

Since 1994 when it was founded to address pressing economic and community-development needs in the Delta region of Arkansas, Louisiana, and Mississippi, the organization has channeled \$1 billion in financing to help entrepreneurs, businesses, homebuyers, and community-development projects, and has aided more than 70,000 individuals. Kresge's grant will support general operations.

The American arm of the nongovernmental environmental action organization, Green Cross International, is working to stem climate change by promoting green building projects. This grant will fund construction of a LEED-rated Community Enterprise/Sustainable Climate Action Center as an anchor for sustainable development in the Holy Cross neighborhood of the Lower Ninth Ward in New Orleans.

The workforce development arm of the Building Industry Association of Hawaii provides wide-ranging education and training, including certification programs and safety instruction. Challenge grant funding will be used to build the Construction Training Center of the Pacific in the Waipahu area, providing residents with access to construction industry-related pre-apprenticeships and educational opportunities.

The national community development and revitalization organization works through 30 local offices in 25 states to assist community-based organizations in accessing financial capital, expertise, and policy support to create affordable housing and commercial activity in the nation's neighborhoods. This two-year, \$3,000,000 grant for general operations supported the 2008 and 2009 implementation of the five-pronged Building Sustainable Communities strategic plan.

The national community development and revitalization organization works through 30 local offices in 25 states to assist community-based organizations in accessing financial capital, expertise, and policy support to create affordable housing and commercial activity in the nation's neighborhoods. This grant for general operations will support continued implementation of the five-pronged Building Sustainable Communities strategic plan.

The community development financial institution channels private capital into communities to support affordable housing and community facilities, such as child-care centers, health clinics, and shelters. This grant will be used to create the Los Angeles County Housing Innovation Fund, a \$60 million high-risk fund designed to jumpstart the development of affordable housing.

Over the past 15 years, the center has developed a critical mass of small businesses owned by community residents by providing business training and capital to 4,000 entrepreneurs, and nurturing start-ups at six business incubators. This two-year, \$400,000 grant will help renovate and support the year-round Midtown Global Market.

A leading innovator in the financing of neighborhood revitalization, the fund manages a capital base of \$567 million, which it deploys as loans, equity, and alternative financing for housing, community facilities, and commercial real estate projects. This grant for general operations will help the organization create opportunity for low-wealth populations and further innovation in the community development sector.

Seedco provides affordable financing and technical assistance to small businesses, nonprofit organizations, and for-profit developers providing services, housing, employment, or economic opportunities to residents of various communities. Funding for general operations will enable the financial institution to keep capital flowing to viable projects and sustainable businesses.

Global Green USA
Santa Monica, California
\$500,000

Hawaii Building Industry Foundation
Honolulu, Hawaii
\$250,000

Local Initiatives Support Corporation (2007 grant)
New York, New York
\$1,500,000

Local Initiatives Support Corporation
New York, New York
\$1,000,000

Low Income Investment Fund
San Francisco, California
\$300,000

Neighborhood Development Center
Saint Paul, Minnesota
\$250,000

The Reinvestment Fund Inc.
Philadelphia, Pennsylvania
\$300,000

Seedco Financial Services Inc.
New York, New York
\$250,000

Sustainable South Bronx The organization is dedicated to achieving environmental justice through innovative and economically sustainable projects. Kresge's three-year, \$300,000 grant will help launch the Fabrication Laboratory in South Bronx as a program to teach residents how to digitally design and fabricate products while fostering green innovation and entrepreneurship.

Urban Institute Founded in 1968, the policy research organization identifies, measures, assesses, and evaluates responses to social problems, such as segregation and poverty. Kresge's grant will fund the What Works Collaborative: Building and Sharing Solutions for Housing and Urban Policy, a collaboration among the institute and three other institutions to develop innovative policies and approaches to the current urban crisis.

Community Development Program: National Program-related Investments

Program-related investments (PRIs) give nonprofit organizations, including nonprofit banks or community development financial institutions access to financial capital in the form of low-interest and no-interest loans.

Coastal Enterprises Inc. Through 30 years of financing and community development work, the organization has supported the growth of small and medium businesses, and created or retained thousands of jobs. CEI has financed more than 1,200 units of affordable housing and dozens of community facilities for Maine residents. This program-related investment will support job creation and finance small-scale enterprise throughout communities in rural Maine.

Education

Education Program: Grants

The association is the leading advocacy and membership organization for the nation's 1,200 community colleges and their nearly 12 million students. Grant funding will support "Building a Green Workforce: Charting a Green Course for Community Colleges." The grant will identify opportunities for community colleges to build a green workforce and establish field-wide best practices.

American Association of Community Colleges
Washington, D.C.
\$750,000

As the nation's major higher-education coordinating body, the council endeavors to increase education access and attainment for both traditional and nontraditional learners. Kresge funding for the Veterans Jam project will help the higher-education system identify the best methods to attract and retain returning Iraq and Afghanistan veterans to ensure they complete their degrees.

American Council on Education
Washington, D.C.
\$667,700

The community college's two campuses and community outreach programs serve a diverse student body in an under-resourced, low-income area of the state. Challenge grant monies will help construct a LEED-rated Learning and Conference Center, which will expand the nursing program and provide space for specialized learning.

Central Florida Community College
Ocala, Florida
\$450,000

The child-care resource and referral agency, which pioneered the nation's first searchable online database of licensed care centers and family programs, is partnering on a pilot project to coordinate public/private funding for informal and non-center-based child care. This three-year, \$900,000 grant will help the organization expand the project throughout the state.

Child Care Resources
(2008 grant)
Seattle, Washington
\$500,000

The commission's Head Start program provides early childhood development and education services for low-income and special-needs children and their parents. Kresge's challenge grant supports the construction of an expansion facility, allowing the agency to accommodate additional students and offer indoor physical activities designed to reduce obesity and improve children's health.

Clackamas County Children's Commission
Marylhurst, Oregon
\$200,000

Clark State is dedicated to creating access to higher education for diverse, underserved populations and to anchoring Springfield's arts district. Kresge's challenge grant for a new Creative Arts Commons will expand the college's downtown presence and provide additional facilities space for classes, performances, and outreach programs.

Clark State Community College
Springfield, Ohio
\$850,000



<p>Community College of Philadelphia Philadelphia, Pennsylvania \$1,200,000</p>	<p>As Pennsylvania's largest single point-of-entry into higher education for minorities, the community college offers targeted programs to help students prepare for college and successfully complete their education or training. Kresge's challenge grant will help to create a new, comprehensive, LEED-rated student-service center.</p>	<p>Lane provides nursing and healthcare education to an ethnically and economically diverse student body, and trains local residents for well-paying jobs in an area hard-hit by the timber industry's decline. The construction of a LEED-rated Health and Wellness Educational Center, funded in part by this challenge grant, will lead to increased nursing and healthcare enrollment.</p>	<p>Lane Community College Eugene, Oregon \$800,000</p>
<p>EduGuide Lansing, Michigan \$300,000</p>	<p>EduGuide is a nonprofit organization dedicated to helping students, parents, educators, and schools plan for academic success. This grant will advance the development of a technology-based, customizable college coaching club system targeting first-generation, low-income, and minority students, and will support financial-aid and organizational-planning efforts.</p>	<p>MDC manages Achieving the Dream, a national initiative designed to increase community-college student success, particularly among low-income and minority students. Kresge funding will support the transition of the Achieving the Dream Program into a separate nonprofit organization, and help to add another seven additional Michigan colleges to the program.</p>	<p>MDC Inc. Chapel Hill, North Carolina \$2,000,000</p>
<p>Fort Lewis College Durango, Colorado \$1,000,000</p>	<p>Founded in 1891, the college has maintained its historical commitment to educating Native American students and serving as a community resource in Colorado's Four Corners area. This challenge grant will help to fund the renovation and expansion of the College Union, providing a LEED-rated facility for campus and community educational services and events.</p>	<p>Established in 1972 by federal agencies and the Ford Foundation, MDRC combines research, experience, and know-how to improve the lives of low-income individuals and influence public policy and practice. With this grant funding, the organization will test Performance-Based Scholarships for low-income Latino students at Pima Community College's six campus locations in Tucson, Arizona.</p>	<p>MDRC New York, New York \$650,000</p>
<p>Foundation for California Community Colleges Sacramento, California \$250,000</p>	<p>The foundation serves California's 110 community colleges, providing resource development and advancement, program and grant management, system-wide purchasing, financial services, information-technology, and career training support. Kresge's planning grant will identify cost-savings and resource-development opportunities to help the California community-college system withstand current financial challenges and prepare for future growth.</p>	<p>Founded in 1876, Meharry is the nation's largest independent historically black academic health center dedicated to educating minority, first-generation, and economically disadvantaged students, who often practice in underserved communities after graduation. Kresge's challenge grant will support a LEED-rated renovation of the Stanley S. Kresge Learning Resource Center.</p>	<p>Meharry Medical College Nashville, Tennessee \$700,000</p>
<p>Gateway to College National Network Portland, Oregon \$987,000</p>	<p>With 24 sites, Gateway is a successful dropout-recovery program that uses a college-based model to help homeless and other hard-to-serve students complete high school and earn college credits. Kresge's grant will enable the organization to extend its national network, improve developmental education at its partner institutions, strengthen its data collection, and build its growth and funding capacity.</p>	<p>The association serves as the fiscal agent for the Michigan College Access Network, which seeks to increase Michigan college participation and success rates, especially among low-income, first-generation, and minority students. Kresge's grant will fund challenge grants to community foundations to support local programs and assist community-based college access organizations in their planning and expansion efforts.</p>	<p>Michigan Nonprofit Association Lansing, Michigan \$1,015,000</p>
<p>Hendrix College Conway, Arkansas \$750,000</p>	<p>As Arkansas's leading liberal arts institution, Hendrix maintains a firm commitment to community outreach, local leadership, and environmental sustainability. The college's new LEED-rated Student Life and Technology Center, supported by this challenge grant, will house innovative learning programs and serve as an open door to the surrounding community.</p>	<p>As the world's largest professional organization focused on early childhood educators, the association develops and promotes national standards for professional education and administers a national accreditation process for early childhood centers. Kresge's two-year, \$700,000 grant will help more centers become accredited and maintain a high standard of excellence in early childhood care.</p>	<p>National Association for the Education of Young Children Washington, D.C. \$335,000</p>
<p>Ivy Tech Community College of Indiana – Central Indiana Region Indianapolis, Indiana \$1,000,000</p>	<p>Ivy Tech serves as Indiana's workforce development engine, offering affordable education to many first-generation college students and individuals from non-traditional backgrounds. Kresge's challenge grant will help to fund the purchase of equipment for a new campus facility housing the culinary arts and hospitality programs.</p>	<p>In addition to degree-granting programs, the college supports community outreach, public lectures, an Art Walk, and an Arts Adventures camp for low-income children. Challenge grant assistance will help fund the construction of a LEED-rated Drawing, Painting, and Photography Building, allowing for the expansion of studio space and the addition of degree programs in Native American Art.</p>	<p>Oregon College of Art and Craft Portland, Oregon \$900,000</p>
<p>Labette Community College Parsons, Kansas \$1,000,000</p>	<p>Located in a former coal-mining area where medical facilities lack adequate staffing to serve low-income residents, the community college offers access to training in the allied health professions for first-generation and minority students. The construction of a LEED-rated Health Sciences Building, assisted by this challenge grant, will enable the institution to increase enrollment in these high-demand programs.</p>	<p>The district is the Pacific Northwest's largest Head Start provider and delivers educational services in 35 Seattle-area school districts. This challenge grant provides funding to construct the Greenbridge Early Learning Center, a LEED-rated demonstration site providing comprehensive child-development and family-support services to low-income residents based on the innovative Educare early childhood education model.</p>	<p>Puget Sound Educational Service District Renton, Washington \$600,000</p>

<p>Rutgers, The State University of New Jersey Newark Newark, New Jersey \$100,000</p>	<p>Housed at the Rutgers University-Camden campus, the Center for Strategic Urban Community Leadership is creating a new Early Learning Research Academy to provide early childhood education for minority and low-income children in Camden, an extremely low-income, underserved community. With assistance from Kresge's planning grant, the center will formulate and implement a capital fundraising campaign for the academy.</p>
<p>Scholarship America Inc. – Minneapolis Minneapolis, Minnesota \$1,500,000</p>	<p>Over the past 50 years, the national nonprofit organization has awarded nearly \$2 billion to more than two million students through its scholarship programs and services. This grant will support expansion of the Dreamkeepers Emergency Financial Assistance Program, which helps community college students overcome financial emergencies and stay enrolled in school.</p>
<p>Southern Education Foundation Inc. Atlanta, Georgia \$1,000,000</p>	<p>The long-standing nonprofit organization, dating to 1867, is the American South's only African American-led public charity working regionally on education issues affecting low-income students. Kresge's grant will advance ongoing efforts to strengthen the leadership of Historically Black Colleges and Universities and improve their success in achieving and maintaining regional accreditation.</p>
<p>Unite-LA Inc. Los Angeles, California \$900,000</p>	<p>Unite-LA provides minority and low-income Los Angeles high school students with the information and assistance they need to apply for college financial aid. As a partner of the California Cash for College program, the nonprofit will use Kresge grant money to train volunteers and create a public campaign to increase college and financial aid applications.</p>
<p>United Negro College Fund Inc. Fairfax, Virginia \$1,452,620</p>	<p>The nation's largest minority-education organization helps students to access and complete degrees at Historically Black Colleges and Universities. This two-year, \$1,800,000 grant aims to increase awareness of environmentally sustainable facilities at Minority Serving Institutions.</p>
<p>United Negro College Fund Inc. (2008 grant) Fairfax, Virginia \$305,375</p>	<p>The fund will help Fisk University, a leading, historically black, liberal-arts institution, address longstanding operational issues and develop a comprehensive, long-term, sustainable operating plan. This four-year, \$1,432,950 grant supports an external review of Fisk's operations and facilitate the school's participation in the UNCF's long-term, capacity-building initiative.</p>
<p>The University of North Carolina at Chapel Hill Chapel Hill, North Carolina \$1,000,000</p>	<p>Headquartered at the University of North Carolina, the National College Advising Corps places new college graduates in underserved high schools and community colleges where they help students complete college applications and apply for financial aid. Kresge's grant will support the corps' national training program and help implement the near-peer mentoring model in Michigan.</p>
<p>University of Southern California Los Angeles, California \$250,000</p>	<p>Through its Neighborhood Academic Initiative, a comprehensive six-year college-preparatory program for low-income and minority students in the 7th through 12th grades, the University offers young people in nearby underserved neighborhoods who meet admissions criteria the opportunity to attend USC with full financial support. This grant will provide bridge support during a two-year transition period to ensure there is no disruption in services for participating students.</p>

Northwest Iowa's largest community college offers low-income, first-generation, and nontraditional students opportunities to earn degrees in healthcare, early education, and other fields. Kresge's challenge grant will go toward the construction of a LEED-rated Campus Life and Wellness Center, which will serve as a learning laboratory for green-collar jobs programs.

Western Iowa Tech Community College
Sioux City, Iowa
\$800,000

(Note: No program-related investments were made in the Education Program in 2009.)

Environment

Environment Program: Grants

Over the past two years, the alliance has established an international reputation for its expertise on water-efficiency programs and policy through its consulting, advisory, and advocacy work with government agencies, utilities, and conservation groups. Kresge's two-year, \$200,000 grant will provide crucial core funding to this nascent force for water and energy conversation at a critical time.

Alliance for Water Efficiency

Chicago, Illinois
\$100,000

The organization supports the Cambridge Energy Alliance, a public-private collaboration to help residents, businesses, and institutions identify, finance, and implement energy-efficiency opportunities. Grant monies will be used to compile new approaches and best practices for a Municipal Energy Efficiency Implementation Initiative, which will provide cities with guidance, support, and funding for comprehensive energy-efficiency programs.

Alliance Foundation for Community Health

Cambridge, Massachusetts
\$180,000

Through its wide-ranging research, programs, projects, and partnerships, the nonprofit coalition supports energy efficiency as a cost-effective energy resource and advocates policies that minimize costs and reduce greenhouse-gas emissions. Assisted by Kresge's two-year, \$650,000 grant, the alliance will develop a model for the evaluation, measurement, and verification of current and next-generation energy-efficiency policies and programs.

Alliance to Save Energy

Washington, D.C.
\$325,000

The national nonprofit organization has a strong track record of leading and supporting improvements in the efficiency of America's energy use through its publications, advocacy work in Congress, and development of appliance-efficiency standards and model building codes. Kresge's two-year, \$800,000 grant will enable the council to expand into new areas of policy, consumer choice, and communications.

American Council for an Energy-Efficient Economy

Washington, D.C.
\$400,000

The organization leverages science and policy to achieve its mission of protecting and restoring America's rivers for the benefit of people, wildlife, and nature. This two-year, \$800,000 grant will bolster the nonprofit's capability to promote sustainable water-resources management programs and proactive climate-change policies at the state and federal level.

American Rivers

Washington, D.C.
\$400,000



Architecture 2030 Santa Fe, New Mexico \$200,000	Architecture 2030 spearheads cutting-edge efforts to reduce the energy demand of new buildings and major renovations, with a long-term efficiency goal of reaching carbon neutrality by 2030. Kresge's two-year, \$400,000 operating grant supports its comprehensive work in research, education, coalition building, codes and legislation, and design education and practice.	The organization seeks to engage diverse constituents from the conservation, policy, science, and development communities in collaborative thinking about climate-change policies and the implementation of adaptation strategies. General operating support from Kresge will allow EcoAdapt to grow its knowledge base about adaptation and build its practitioner network.	EcoAdapt Washington, D.C. \$150,000
Cascadia Region Green Building Council Seattle, Washington \$270,000	The Pacific Northwest's leading green-building organization operates the Living Building Challenge, a green-building certification system that is more environmentally stringent than the familiar LEED-rating system. This 18-month, \$270,000 grant will be used to promote Cascadia's certification system and educate prospective users, host a national conference, and complete a water-policy report for public officials.	The conservation nonprofit supports the Economics for Equity and the Environment Network, which engages progressive economists in the development and promotion of sound economic foundations for environmental policy. Grant monies will support the network's "Economics of 350" project to establish the economic basis for, and advocate emissions-reduction policies that stabilize atmospheric carbon dioxide levels at, 350 parts per million.	Ecotrust Portland, Oregon \$100,000
Center for Clean Air Policy (2008 grant) Washington, D.C. \$250,000	The independent think tank helps policymakers develop, promote, and implement innovative, market-based solutions to major climate, air-quality, and energy problems. This two-year, \$500,000 grant will fund a project to develop and refine policy approaches for reducing the growth in vehicle miles traveled, a key strategy for lowering greenhouse-gas emissions.	Since 1984, the agency has been providing residents, including low-income and underserved populations, with energy-conservation services and education as well as green job development and placement. This challenge grant will assist in the renovation of two buildings to create a LEED-rated Green Collar Jobs Training Center, offering educational programs for energy-related employment.	Energy Coordinating Agency Philadelphia, Pennsylvania \$240,000
Center for Climate Strategies Washington, D.C. \$74,640	The nonpartisan, nonprofit organization assists governments and their stakeholders in developing and implementing measures to reduce greenhouse-gas pollution and adapt to climate change. Kresge's grant will enable the center to spearhead a macroeconomic analysis of the Michigan Climate Action Plan and provide more detailed information about the proposal's economic reach and outcomes.	Through its Enterprise Green Communities program, this national nonprofit offers wide-ranging assistance to developers for creating affordable, environmentally responsible, low-income housing that meets high standards for green, healthy construction. With Kresge's two-year, \$1,000,000 grant, Enterprise will expand its use of Green Communities Criteria for new construction and develop parallel criteria for green retrofits.	Enterprise Community Partners Columbia, Maryland \$500,000
Ceres (2008 grant) Boston, Massachusetts \$400,000	Ceres leads a coalition, comprising investors, environmental organizations, and public-interest groups, that is addressing global climate change and other sustainability challenges. This \$1,200,000 grant over three years will support the efforts of its Investor Network on Climate Risk project to promote better understanding of the financial risks and investment opportunities posed by climate change.	The association helps member organizations increase their effectiveness as environmental grantmakers by sharing information on their different experiences and perspectives, collaborating to tap into synergies, and networking to strengthen their common bonds. This two-year grant funding will cover the cost of Kresge's membership and provide general operating support.	Environmental Grantmakers Association New York, New York \$20,000
Clean Wisconsin Madison, Wisconsin \$230,633	The organization works to protect the state's clean water and engages in statewide and regional policy discussions focused on climate change and other issues. Grant funding will be used to assess proposed regional cap-and-trade policy options, generate press coverage of climate-change issues, and commission research on four promising technologies that reduce greenhouse gases and create new jobs.	To ensure a more sustainable future for the American West, Exloco identifies challenging situations, engages concerned stakeholders, and crafts innovative strategies and solutions. Grant monies will support Carpe Diem, an initiative to rethink how water is stored and delivered so that ecosystems are protected, agricultural economies are sustained, and all residents have access to clean water.	Exloco Sausalito, California \$100,000
Council of Michigan Foundations Grand Haven, Michigan \$250,000	The council, representing nearly 375 grantmakers in Michigan, partners with the state on critical issues. Grant assistance will enable the organization to engage the consulting firm, McKinsey & Co., to develop a strategy for accelerating the adoption of energy-efficiency practices and renewable-based distributed-energy-generation technologies in Michigan, which stands to benefit from business creation and emissions reduction.	The organization provides research, advocacy, and innovative policy models, and engages citizen action on energy issues. Kresge's two-year, \$350,000 grant will support current and expanded services offered by the RE-AMP Media Center, a project hosted by Fresh Energy that helps member organizations work more effectively with the media to advance climate-change strategies and policies in the Midwest.	Fresh Energy St. Paul, Minnesota \$175,000
Defenders of Wildlife Washington, D.C. \$400,000	With climate change looming, the conservation organization has shifted its focus toward the challenges global warming poses to ecosystems and biological diversity. Using Kresge's two-year, \$800,000 grant, the Defenders will work with the U.S. Geological Survey's new National Climate Change and Wildlife Science Center, the Obama administration, and others to develop and implement a national climate-change adaptation strategy.	Georgia Tech advances research and technological development at the Georgia Institute of Technology. A research team, supported by this funding, will assess the potential for utilizing energy efficiency and renewable-energy generation in the American South to meet future regional and national power needs in the context of climate-change concerns.	Georgia Tech Research Corporation Atlanta, Georgia \$157,000

Global Philanthropy Partnership Chicago, Illinois \$160,000	The organization, in partnership with the city of Chicago, has developed, managed, and implemented the Chicago Climate Action Plan, a multifaceted initiative to reduce greenhouse-gas emissions and adapt to climate change. Kresge's funding will support the development and implementation of a performance-measurement system to gauge Chicago's progress toward achieving its climate goals.
Headwaters Economics Bozeman, Montana \$172,314	The independent, nonprofit research organization improves community-development and land-management decisions in the American West by providing policy makers with credible, cutting-edge information. Grant monies will fund research on the rising costs of protecting homes from wildfires in the Sierra Nevada and raise public awareness of, and demand for, land-use management that is responsive to climate change.
Heart of the Lakes Center for Land Conservation Policy (2008 grant) Grand Ledge, Michigan \$80,000	With members from 27 local, regional, and statewide land conservancies and affiliates, the center is a policy voice for Michigan's land trusts and addresses their common concerns. This three-year, \$250,000 grant will support a new program to strengthen land trusts' operations, prepare them for national accreditation, and position them for greater conservation success.
ICLEI Local Governments for Sustainability USA Boston, Massachusetts \$500,000	ICLEI offers training, software tools, networking opportunities, and other resources to help more than 600 member cities, towns, and counties pursue climate-change mitigation and adaptation strategies. With grant assistance for its general operations, the organization will increase its membership, raise the level of members' engagement, and enhance its technical-support services.
The Lands Council Spokane, Washington \$360,000	The council endeavors to preserve and revitalize Inland Northwest forests, water, and wildlife through advocacy, education, effective action, and community engagement. Kresge's grant will support a collaborative initiative with two conservation organizations and the Climate Project aimed at developing and implementing forest and water climate-action plans in six rural communities in Idaho and Tennessee.
Local Government Commission Sacramento, California \$107,000	The nonprofit, nonpartisan, membership organization provides technical and networking services to elected officials, city planners, and other key leaders committed to achieving more livable, prosperous, and sustainable communities. Funding will enable the commission to present climate-change preparation workshops in two California counties, in collaboration with the National Center for Conservation Science and Policy.
Manomet Center for Conservation Sciences Manomet, Massachusetts \$375,000	For 40 years, the center has assembled key stakeholders from communities, government, industries, universities, and business to develop cooperative, science-based solutions to environmental problems. Kresge's two-year, \$750,000 grant will be used to develop and test climate-adaptation strategies, in concert with landowners and other partners, that protect ecosystem services in a changing climate.
Michigan Environmental Council Lansing, Michigan \$150,000	The coalition of more than 60 environmental, faith, and public-health groups serves as an advocate for clean energy and the achievement of energy self-sufficiency in Michigan. Funding will support efforts to advance state, regional, and federal policies that accelerate the deployment of energy-efficiency measures and renewable-energy technologies.

The center brings the knowledge of top research scientists to the natural resource policymaking arena. Kresge's three-year, \$750,000 grant will fund the expansion of the center's successful Climate Futures Forums—facilitated programs that inform and empower local decision makers to proactively respond to climate change impacts, and provide support for the center's advocacy for climate-wise policy at the state and national levels.

The organization works to ensure that federally subsidized and privately owned rental housing remains affordable, accessible, and sustainable. This three-year, \$375,000 grant will allow the trust's Green Preservation program to partner with government agencies on efforts to increase the number of affordable rental homes that are weatherized using federal economic-stimulus funds.

The National Trust provides leadership, education, advocacy, and resources to save America's diverse historic places and to revitalize its communities. This three-year, \$870,000 grant will support the implementation of a new Sustainability Initiative that emphasizes the social and economic value of green historic preservation and the environmental benefits of preserving and reusing older buildings.

The conservation group advocates climate-change mitigation that creates a demand for innovative energy technologies while simultaneously generating new jobs and economic benefits. Kresge funding will support the federation's work with the public and private sectors to promote climate and energy policies that maximize clean-energy jobs, revitalize communities, and enhance the U.S.'s global competitiveness.

The conservation organization works to protect and restore wildlife habitat, confront global warming, and connect people with nature. Kresge funding for the Healing Our Waters – Great Lakes Coalition, co-founded by the federation, will help promote policy reform to restore the lakes' health and to foster climate-smart uses of federal funding.

Launched in 1970, the national organization has been a leader in building the environmental movement and helping formulate environmental laws. Kresge's two-year, \$750,000 grant supports the council's Center for Energy Efficiency Standards, which is developing efficiency standards for buildings, equipment, and appliances that will reduce energy usage and lower greenhouse-gas emissions.

Launched in 1970, the national organization has been a leader in building the environmental movement and helping formulate environmental laws. Grant monies will fund the "Moving Cooler" report, an analysis of the cost-effectiveness of various approaches to reducing greenhouse-gas emissions from the transportation sector and the implications of various options for lower-income groups.

Since 1951, the organization has protected more than 119 million acres of land and 5,000 miles of rivers worldwide, and established chapters in 30 countries. Kresge's 18-month support for its new Climate Change Adaptation Program will enable the conservancy to develop and implement working adaptation strategies in 20 pilot projects, and enhance communications and information sharing.

National Center for Conservation Science and Policy
Ashland, Oregon
\$250,000

National Housing Trust
Washington, D.C.
\$125,000

National Trust for Historic Preservation (2008 grant)
Washington, D.C.
\$250,000

National Wildlife Federation
Reston, Virginia
\$150,000

National Wildlife Federation
Reston, Virginia
\$400,000

Natural Resources Defense Council
New York, New York
\$400,000

Natural Resources Defense Council
New York, New York
\$75,000

The Nature Conservancy
Arlington, Virginia
\$600,000

NextEnergy Center Detroit, Michigan \$250,000	Working with private-sector and university-based researchers, NextEnergy is quickly gaining traction as a leading research catalyst and business accelerator for alternative and renewable-energy technologies and products. Assisted by Kresge's grant for general operating support, the center will diversify its funding base, cultivate new partnerships, and engage in policy deliberations.
Pacific Forest Trust San Francisco, California \$200,000	The trust works with landowners, forest managers, public agencies, and local communities to sustain working forests. Kresge funding for the Working Forest, Winning Climate project will allow the trust to lead a national coalition focused on forest carbon policy, and build support for the incorporation of a no-net-loss provision for forests in federal climate policy.
Reconnecting America Oakland, California \$1,000,000	Focused on the benefits of building regions and communities around transit and walking, the nonprofit has partnered with Smart Growth America on the Transportation for America Campaign, a broad coalition seeking to reform federal transportation policy. Grant monies will be used to produce research reports, convene working groups, generate media coverage, and fund other activities.
Resource Innovation Group Eugene, Oregon \$250,000	An affiliate of the University of Oregon's Institute for a Sustainable Environment, the group's Climate Leadership Initiative helps government, businesses, and communities develop comprehensive climate change preparation strategies. Kresge's three-year, \$750,000 grant will support local and regional preparation processes, and the development of a network of climate preparation practitioners.
River Network Portland, Oregon \$250,000	The network serves a national watershed-protection movement comprising nearly 5,000 state, regional, and local grassroots groups and 600 partner organizations. Kresge funding will support the development of a new multiyear program to engage local and state water-protection groups in nation-wide, climate-related water and energy initiatives leading to more sustainable land-use and conservation policies.
Sierra Club Foundation San Francisco, California \$300,000	The foundation provides financial support to the Sierra Club and other environmental organizations for charitable projects. This grant will fund the Sierra Club's early organizing, capacity-building, advocacy, and education efforts leading to the launch of the Resilient Habitats Campaign, a five-year, \$30 million initiative to establish strongholds for biodiversity and natural-systems conservation in 10 U.S. regions.
Smart Growth America (2008 grant) Washington, D.C. \$250,000	The coalition of national, state, and local organizations works to improve land-use planning and to identify strategies for reducing greenhouse-gas emissions produced by the U.S. transportation sector. This two-year, \$500,000 grant will enable coalition partners to advance climate-change policies focused on smart growth and reducing vehicle miles traveled.
Southeast Energy Efficiency Alliance Atlanta, Georgia \$500,000	The alliance promotes energy efficiency through advocacy, programs, and events, and engages diverse stakeholders in fostering energy-efficient policies and practices. Kresge's two-year, \$750,000 grant will help fund the award for an energy-efficiency program competition and enable the alliance to assist the winning city in developing the Southeast's first comprehensive energy-efficiency program at the city level.

The energy advocate, based in the American Southeast, collaborates with leading national and state-level nonprofits that work on climate and energy policy. Kresge's two-year, \$500,000 grant will advance efforts to implement strong energy-efficiency programs in the Carolinas, Florida, and Tennessee, and to create a more favorable environment for the adoption of renewable energy.

Serving six southeastern states, the center has been an effective legal advocate on energy, transportation, and coastal-protection issues, enforcement, and policy making related to climate change. With \$1,050,000 in grant funding over three years, the center will increase staffing and open a Washington, D.C., office, better positioning it to advance climate-change solutions.

The organization provides coordination, best-practices assistance, and practice-based regulatory-reform leadership to its membership base of national nonprofit affordable-housing corporations. Kresge's three-year, \$600,000 grant for its Energy Program will support energy-efficiency activities, including educating building owners, expanding federal policies, gathering data about energy use, and retrofitting thousands of affordable housing units.

The independent institute conducts applied research and pursues advocacy to advance sustainable development and environmental issues. Grant monies will enable its Climate Economics Group to examine the economic costs of inaction on climate change in the U.S. and also will fund an economic analysis of the impact of climate-change on water resources in the western states.

The 275,000-member organization combines independent scientific research and citizen action to develop innovative solutions to challenging issues and to achieve changes in government policy, corporate practices, and consumer choices. This two-year, \$750,000 grant will support a three-year initiative to assess the collision of energy and water policy, investment, and management in key regions.

University and non-university scientists, practitioners, and policy experts are leading a project to collect and prioritize unanswered questions pertaining to the study of climate-change impacts. Grant funding will support efforts to achieve greater clarity and direction in research agendas and to advance the field of climate-change adaptation science and policy.

The university's Clean Energy Prize competition, launched in 2008 to advance the commercialization of clean-energy technologies, awards cash prizes for promising business ideas while offering students and faculty the opportunity to gain real-time experience in creating successful start-ups. This grant provides \$25,000 toward the prize fund for the first year of the competition.

The university's Clean Energy Prize competition, launched in 2008 to advance the commercialization of clean-energy technologies, awards cash prizes for promising business ideas while offering students and faculty the opportunity to gain real-time experience in creating successful start-ups. This grant continues Kresge's support by providing \$25,000 toward the prize fund for each of the next four years.

Southern Alliance for Clean Energy
Knoxville, Tennessee
\$250,000

Southern Environmental Law Center (2008 grant)
Charlottesville, Virginia
\$350,000

Stewards of Affordable Housing for the Future
Washington, D.C.
\$200,000

Stockholm Environment Institute U.S.
Somerville, Massachusetts
\$250,000

Union of Concerned Scientists
Cambridge, Massachusetts
\$450,000

University of California – Santa Barbara
Santa Barbara, California
\$176,073

University of Michigan
Ann Arbor, Michigan
\$25,000

University of Michigan
Ann Arbor, Michigan
\$100,000

Virginia Organizing Project
Charlottesville, Virginia
\$300,000

Committed to empowering people in local communities to address quality-of-life issues, the citizens' organization launched its Environmental Health Sciences project to create public support for policies that reduce the societal burdens of environmental contaminants and climate change. Kresge's two-year, \$600,000 grant allows the project to expand its media coverage and readership in these critical areas.

Wildlife Conservation Society
Bronx, New York
\$160,000

The world's oldest and largest conservation organization, founded in 1895, operates five zoological parks, manages 500 projects worldwide, and educates millions of visitors. Grant funding will be used to develop and implement landscape-specific climate-change adaptation strategies in three priority landscapes: Arctic Alaska, the Yellowstone Rockies, and Adirondack Park.

Wind on the Wires
St. Paul, Minnesota
\$100,000

Working side-by-side with utilities, electric-transmission-grid operators, regulators, and other stakeholders, the nonprofit organization aims to bring wind power to market in the Midwest. This grant will provide general operating support, and advance its ongoing efforts to educate individuals, advocacy organizations, and key decision makers about wind power and transmission issues.

(Note: No program-related investments were made in the Environment Program in 2009.)

Green Building Initiative

The Green Building Initiative, which began in 2003 and was retired in May 2009, encouraged environmentally responsible construction and renovation in the nonprofit sector. The initiative awarded green planning grants of up to \$100,000 to cover the incremental costs associated with the integrated design process, a collaboration essential to efficient, cost-effective outcomes. The Environment Program's strategic priorities (described in the gatefold which begins on page 20) extend the aims of the Green Building Initiative by working to advance the policy and practice of environmental sustainability in the built environment. The following green planning grants were awarded in 2009:

Animal Protective Association

Chicago, Illinois
\$50,000

Appalachian RC & D Council

Jonesborough, Tennessee
\$50,000

Archbold Expeditions

Venus, Florida
\$100,000

Augsburg College

Minneapolis, Minnesota
\$50,000

Bethany College

Lindsborg, Kansas
\$50,000

Castle Square Tenants Organization, Inc.

Boston, Massachusetts
\$50,000

Copper Country Community Arts Council

Hancock, Michigan
\$60,000

Dorchester Bay Economic Development Corporation

Dorchester, Massachusetts
\$50,000

East End Cooperative Ministry

Pittsburgh, Pennsylvania
\$50,000

Future Generations

Franklin, West Virginia
\$50,000

KCTS Television/The Public Network

Seattle, Washington
\$100,000

National Wildlife Federation

Reston, Virginia
\$75,000

Oakland University

Rochester, Michigan
\$75,000

Preservation Resource Center of New Orleans

New Orleans, Louisiana
\$75,000

San Francisco Museum & Historical Society

San Francisco, California
\$50,000

University of Idaho

Moscow, Idaho
\$50,000

University of Michigan-Flint

Flint, Michigan
\$50,000

Urban Edge Housing Corporation

Roxbury, Massachusetts
\$75,000

Health



Health Program: Grants

Active Transportation works with communities to make bicycling, walking, and public transit attractive so that residents have environmentally and physically healthy alternatives to sedentary travel. Kresge's three-year, \$300,000 grant will support Active Living on the Block, a project to help low-income neighborhoods create a healthy, safe, and active built environment for recreation and physical activity.

Active Transportation Alliance

Chicago, Illinois
\$100,000

The Childhood Lead Poisoning Prevention Program has reduced lead hazards for Alameda County children through its remediation efforts, home evaluations, case management, and training in lead-safe construction practices. This two-year, \$225,000 grant will help the agency expand its advocacy work and increase certification training for lead-abatement efforts.

Alameda County Community Development Agency

(2008 grant)
Oakland, California
\$100,000

The center serves as the local safety-net hospital in the San Francisco Bay area, providing primary, emergency, and urgent care, as well as specialty surgical services for uninsured and underinsured patients. Challenge-grant funding will be used to purchase angiography equipment for the hospital's trauma center, facilitating the diagnosis and treatment of heart disease.

Alameda County Medical Center

Oakland, California
\$200,000

The nonprofit research and consulting organization focuses on health and health systems, including health-information systems and financing. This grant will support its collaborative work in the Michigan Center for Effective Information Technology Adoption, a statewide initiative to accelerate the adoption of electronic medical records and other health-information technologies and to procure federal assistance in driving the technological transition.

Altarum Institute

Ann Arbor, Michigan
\$1,000,000

The system serves more than 44,000 medically underserved patients through its six community health centers and four school-based clinics. This challenge grant will support the construction of the LEED-rated Highlandtown Healthy Living Center, which will spearhead efforts to address the root causes of health disparities and promote new prevention strategies among low-income people.

Baltimore Medical System Inc.

Baltimore, Maryland
\$380,000

Boston Medical Center
Boston, Massachusetts
\$350,000

The private, nonprofit academic medical center in Boston's historic South End is New England's largest safety-net hospital. Kresge's two-year, \$500,000 grant will enable the Medical Legal Partnership for Children program to expand and increase the sustainability of its National Center and affiliated programs, which utilize legal aid to augment primary care services to low-income children and their families.

Center for Health, Environment and Justice
Falls Church, Virginia
\$200,000

The advocacy organization seeks to build healthy communities characterized by social justice, economic well-being, and democratic governance. This two-year, \$400,000 grant will advance efforts to establish federal, state, and local guidelines and policies for schools aimed at ensuring healthy site selection, reducing nearby pollution, and improving indoor air quality.

Center for Science in the Public Interest
Washington, D.C.
\$83,000

The national health advocacy organization conducts research, educates the public, and campaigns for government policies and corporate practices that promote healthy diets and prevent deceptive marketing practices. Kresge support will allow the center to develop its next advocacy plan to promote policies that improve public health, especially through better nutrition and eating habits.

Children's Environmental Health Network (2008 grant)
Washington, D.C.
\$50,000

The nation's first and leading advocate for protecting children from environmental harm plays a key role in shaping both health research and policy. This three-year, \$150,000 grant will enable the network to accelerate development of an action plan to address children's vulnerabilities, reduce hazards, influence chemicals-policy reform, and advance protective action.

The Children's Health Fund
New York, New York
\$250,000

The fund's co-founders, Dr. Irwin Redlener and singer/song writer Paul Simon, established the South Bronx Health Center for Children and Families in 1993 to ensure continuity of care for homeless families relocating to South Bronx. Challenge-grant funding will assist in building a new clinic that will provide medical services to children and adolescents.

City of Newark, Department of Family and Child Well-Being
(2008 grant)
Newark, New Jersey
\$764,000

The department is working to reduce the high incidence of childhood lead poisoning among low-income families with young children utilizing a multifaceted program designed to raise awareness through media strategies, expand prevention and outreach programming, and increase relocation and safe-housing resources for affected residents. This two-year, \$1,542,000 grant will support these efforts.

Clean Air Task Force
(2008 grant)
Boston, Massachusetts
\$700,000

The task force is working on the local, state, and federal levels to clean up pollution from dirty diesel engines and to reduce the health hazard it poses for vulnerable low-income populations and people of color. This three-year, \$1,900,000 grant will increase staffing for field support and engagement at the federal level.

Communities for a Better Environment (2008 grant)
Huntington Park, California
\$250,000

Through grassroots activism, environmental research, and legal assistance, the environmental-justice organization helps minority residents in underserved, industrialized communities throughout California change policies and practices that threaten their health. This three-year, \$750,000 grant will support the 10-year Community Health and Clean Energy Campaign, which aims to reduce greenhouse gases, smog, and toxic emissions throughout the state.

Serving the seven-county region around Detroit, the Community Foundation assists donors, volunteers, and community members in identifying important issues, sharing ideas, and building financial resources to achieve positive long-term change. Kresge's growth-capital grant will go into the construction fund for a LEED-rated medical/office building for the Community Health & Social Services Center in southwest Detroit.

Started as a free clinic, the center now operates eight medical clinics, seven pharmacies, and two dental clinics serving more than 35,000 low-income, underinsured or uninsured patients. Challenge-grant funding will be used to build a new Community Health Care Center with a dental clinic, enabling care providers to double the number of patients they treat.

Organizational efforts to promote social-service innovation include The City Project, which utilizes land-use planning strategies, policy and legal research, and community organizing to address environmental disparities and to increase access to natural places for urban communities. This two-year, \$400,000 grant will support the continuation of work in Los Angeles and further expansion in California and nationwide.

The grantmakers' forum focuses on issues and program opportunities related to the conservation and restoration of biological resources. Kresge's funding for the Health and Environment Funders Network will enable the program to advance collaboration and communication among environmental-health and environmental-justice funders, elevate their interest in key issues, and attract new philanthropic resources.

Covenant clinics provide low-cost primary health, mental-health, and dental care to southwest Detroit, a multicultural, low-income community. Grant monies will assist with the renovation of a historic building for use as a community health center, which will immediately increase access to comprehensive healthcare for residents and have a positive economic impact on the area.

The nonprofit serves a 70-mile-long peninsula, which is home to a racially diverse population, including seasonal farm workers employed in the area's agricultural operations. The replacement of the Onley Community Health Center, supported by this challenge grant, will result in a larger, more-modern facility offering better access to affordable healthcare for vulnerable patients.

The center is a leading advocate for improving children's environmental health. This two-year, \$500,000 grant will enable the organization to expand its work to the issue of food access by promoting locally, sustainably grown food to Detroit hospitals, and also to launch a consumer-products Web site that provides information about toxic chemicals in everyday products.

CentroMed serves as a safety-net provider, delivering comprehensive, affordable primary healthcare services at 19 sites to low-income and uninsured working families in Bexar County and south Texas. This challenge grant will be used to construct a new Health and Wellness Center that will accommodate 24,000 additional patients and provide employment opportunities.

Community Foundation for Southeast Michigan
Detroit, Michigan
\$500,000

Community Health Care
Tacoma, Washington
\$550,000

Community Partners, The City Project (2008 grant)
Los Angeles, California
\$200,000

Consultative Group on Biological Diversity
San Francisco, California
\$30,000

Covenant Community Care Inc.
Detroit, Michigan
\$250,000

Eastern Shore Rural Health System Inc.
Nassawadox, Virginia
\$175,000

The Ecology Center Inc.
(2008 grant)
Ann Arbor, Michigan
\$250,000

El Centro del Barrio dba CentroMed
San Antonio, Texas
\$400,000

Fund for Public Health in New York Inc.

New York, New York
\$150,000

The city's health department established the fund to develop and manage programs that improve residents' health and well-being and create a healthier environment. This two-year, \$225,000 grant will support the implementation of "Active Design Guidelines," a template for promoting structural designs that foster healthy living and support environmentally sound construction.

The George Washington University

Washington, D.C.
\$400,000

The university is home to the National Health Policy Forum, a nonpartisan organization that offers federal health policymakers high-level, unbiased information and analysis on key health-policy issues. Kresge's two-year, \$900,000 grant will advance the forum's programming in the areas of health-insurance expansions and market reform, public health and safety-net institutions, and determinants of health and well-being.

Grantmakers In Health

Washington, D.C.
\$10,000

The nonprofit educational organization serves as a resource center for grantmakers and others seeking expertise and information on the field of health philanthropy. This grant award will fund Kresge's annual membership in Grantmakers and help support the organization's efforts to strengthen the grantmaking community's knowledge, skills, and effectiveness.

Grantmakers In Health

Washington, D.C.
\$15,000

The nonprofit educational organization serves as a resource center for grantmakers and others seeking expertise and information on the field of health philanthropy. Grant monies will be used to create a "Mission Investing Guide," which will function as a primer for health-focused foundations that are new to the field of mission-related investments.

Greensboro Housing Coalition

(2008 grant)

Greensboro, North Carolina
\$90,000

The housing-advocacy organization has launched the Healthy Homes Greensboro initiative to help the community restore housing to healthy conditions, thereby improving health, preserving housing, conserving water and energy, and providing a thriving environment. This two-year, \$180,000 grant will support training, coordination, expansion of resources for repairs and education, and evaluation of outcomes.

Health Care Without Harm

(2008 grant)

Jamaica Plain, Massachusetts
\$200,000

The environmental health-care coalition, comprising 450 organizations in 52 countries, has developed the Green Guide for Health Care, the industry's first best-practices, green-building tool. This three-year, \$600,000 grant will support a multifaceted campaign to foster green building in facilities construction and renovation, and to promote green practices and products in health-care settings.

HealthNet Inc.

Indianapolis, Indiana
\$250,000

Through its network of community-based health centers and school clinics, HealthNet provides affordable healthcare to more than 42,000 underserved residents, including many low-income, uninsured, and underinsured families. This challenge grant will be used for the renovation and expansion of the Southwest Health Center, providing patients with a more comprehensive neighborhood care facility.

Health Resources in Action

Boston, Massachusetts
\$250,000

The nonprofit public-health organization's Asthma Regional Council, a coalition of 75 New England government, community, academic, and health groups, is addressing environmental contributors to pediatric and adult asthma. Kresge's two-year, \$500,000 grant for the council's Healthy Homes Promotion Project will complete the development of a business case for healthy homes reimbursement for health insurers, and also to implement a region-wide healthy homes demonstration.

The healthcare provider offers a wide spectrum of medical services to individuals in Metro Detroit and serves as a center for education and medical research. Challenge-grant funding will support several capital improvement projects at the Main Hospital, including the expansion of SMART rooms, the build-out of new surgical suites, and the upgrading and renovation of specialty centers.

Since 1982, the free clinic has provided life-giving services to meet the health and social needs of low-income, uninsured residents of Washtenaw and Western Wayne counties and surrounding areas. The construction of a new clinic, with challenge-grant assistance, will consolidate existing programs into one location, revitalize the local neighborhood, and improve healthcare access for marginalized groups.

Headquartered in Oakland's inner city, the federally qualified community health center provides primary medical, dental, and other health-care services and education to low-income and minority residents, and serves outlying areas through 10 satellite and school-based clinics as well as three licensed pharmacies. This funding represents the final payment of a multi-year strategic-development planning grant and a challenge grant totaling \$1,140,000.

As a leading social-change institution, the foundation has addressed poverty, youth violence, education reform, and environmental justice while coordinating efforts to impact public policy. This two-year, \$325,000 grant will support its Common Agenda project, a combination of two environmental-health initiatives, and fund the research and development of a new facility site plan.

LiveWell Colorado is a statewide public-private initiative that coordinates obesity-prevention programs in communities and schools, with the goal of increasing the number of people who lead active lives and have healthy diets. This \$1,000,000 grant over three years will help to build, evaluate, and scale up the community-based anti-obesity programming.

The alliance uses research, organizing, coalition-building, policy advocacy, and communications to achieve its mission of transforming the economy and the environment. Kresge's three-year, \$300,000 grant will support the implementation of a Clean Trucks Program at the Port of Long Beach to address port-traffic issues, alleviate air pollution, and improve residents' health.

The public health intermediary has been engaged in plans to redevelop New Orleans' devastated communities in ways that address not only the primary-care system, but also the environmental and social determinants of health. Grant funding for the Orleans Neighborhood Health Implementation Plan will assist residents in building a sustainable community of healthy neighborhoods.

A recognized national leader in developing urban food markets, the social enterprise operates three farmers' markets and several traveling market road shows that connect food producers with consumers. This grant will provide working capital for the organization, which is transitioning to an independent nonprofit status following 12 years as a project of Loyola University.

Henry Ford Health System

Detroit, Michigan
\$2,500,000

Hope Medical Clinic Inc.

Ypsilanti, Michigan
\$400,000

La Clínica de la Raza

Oakland, California
\$125,000

Liberty Hill Foundation

(2008 grant)
Santa Monica, California
\$125,000

LiveWell Colorado

(2008 grant)
Denver, Colorado
\$350,000

Los Angeles Alliance for a New Economy

Los Angeles, California
\$100,000

Louisiana Public Health Institute

New Orleans, Louisiana
\$250,000

Market Umbrella

New Orleans, Louisiana
\$250,000

<p>Media & Policy Center Foundation (2008 grant) Santa Monica, California \$250,000</p>	<p>The nonprofit media and marketing company is developing a two-hour PBS documentary and national outreach initiative, entitled “Balancing Public Space and Public Health,” to explore how communities are redesigning their built environments in health-conscious ways. This two-year, \$500,000 grant will fund research and development, planning, and production-related costs for the documentary.</p>	<p>As the nation’s leading sexual and reproductive healthcare advocate and provider, Planned Parenthood supports 99 affiliates that operate 880 health centers serving five million individuals annually. With this two-year, \$440,000 grant, the organization will implement the clinician/patient education segment of its new Environmental Health Education Project focused on reducing exposure to toxins.</p>	<p>Planned Parenthood Federation of America Inc. New York, New York \$220,000</p>
<p>Michigan Legal Services Detroit, Michigan \$50,000</p>	<p>The nonprofit legal-services organization is the fiscal sponsor for the Michigan Universal Health Care Access Network, which builds, strengthens, and connects healthcare-advocacy networks seeking to attain affordable, comprehensive healthcare for all Michigan residents. Kresge’s two-year, \$100,000 grant will advance the development of a strategic business plan for expanding and mobilizing the network’s support base.</p>	<p>Low-income and uninsured clients in rural areas receive comprehensive reproductive health services at 27 healthcare centers operated by Northern New England’s largest Planned Parenthood affiliate. Kresge’s three-year, \$300,000 grant will assist efforts to reduce patients’ exposure to contaminants in the health centers and to create a toolkit to guide other providers in detoxifying facilities.</p>	<p>Planned Parenthood of Northern New England Williston, Vermont \$100,000</p>
<p>Michigan Primary Care Association Lansing, Michigan \$200,000</p>	<p>The association offers advocacy, training, education, and recruitment services to 32 community health centers and other community-based providers. Grant monies will go to develop and implement a comprehensive capital-development plan that assesses the capital needs of member centers supporting the Access for All Michigan Plan, a system-wide strategy to improve healthcare access.</p>	<p>The national research, communications, capacity-building, and advocacy-support organization is working to change land-use planning, urban design, and urban food systems in ways that improve the health of low-income and minority communities. This three-year, \$2,000,000 grant will support the national expansion of closely linked initiatives to address inequities in the built environment and food systems.</p>	<p>PolicyLink (2008 grant) Oakland, California \$900,000</p>
<p>Michigan Public Health Institute (2008 grant) Okemos, Michigan \$525,000</p>	<p>The institute has been selected to manage Kresge’s comprehensive, collaborative initiative to eliminate or significantly reduce the incidence of lead poisoning in three target communities across the U.S. This three-year, \$1,375,000 grant will provide project support and assistance for the Getting-The-Lead-Out initiative as well as additional consultation on community-health initiatives.</p>	<p>Located in a rural, agricultural area, the hospital offers comprehensive on-site medical services to indigent residents and provides community outreach through a rural health clinic, educational and counseling programs, and free screenings. This challenge grant will help fund the renovation and expansion of the emergency department and patient-registration area.</p>	<p>Prosser Memorial Hospital Prosser, Washington \$550,000</p>
<p>National Center for Healthy Housing Inc. Columbia, Maryland \$143,000</p>	<p>The nonprofit corporation fosters healthy, safe homes for children by engaging in research, reporting, training, and policymaking on housing-related health issues. Grant monies will help to create a National Healthy Housing Coalition and refine a National Healthy Housing Action Plan, promoting collaboration, systematic policy changes, and funding for healthy housing.</p>	<p>The conservancy has helped communities develop more than 15,000 miles of open trails nationwide, affording urban dwellers greater access to green space and improved personal health. This three-year, \$975,000 grant will support a three-year effort to build urban trails in six major cities and to establish a National Learning Network for information sharing.</p>	<p>Rails-to-Trails Conservancy (2008 grant) Washington, D.C. \$325,000</p>
<p>Occidental College, Center for Food & Justice (2008 grant) Los Angeles, California \$205,000</p>	<p>With its mission to promote access to healthy food in underserved areas, the center has been instrumental in spearheading training, technical assistance, and research efforts to engage farmers with residents of low-income neighborhoods. This two-year, \$395,000 grant will support the Preschool Food Project, an initiative to raise preschoolers’ awareness and consumption of farm-fresh produce.</p>	<p>RiverStone Health is the public health entity for Yellowstone County and operates more than 28 programs that meet the healthcare demands and challenges of community residents, including many who are indigent and uninsured. Challenge-grant monies will go toward the construction of a new RiverStone Hospice inpatient home that will provide vulnerable patients and their families with specialized, high-quality, end-of-life care and counseling.</p>	<p>RiverStone Health Foundation Billings, Montana \$250,000</p>
<p>Occidental College – Urban & Environmental Policy Institute Los Angeles, California \$163,306</p>	<p>Based at Occidental College, the institute encompasses multiple centers and programs focused on social-change issues involving food, housing, pollution, and migration policy. With funding assistance, the institute will identify, analyze, and evaluate the health, environmental, and community impacts of ports and the movement of goods and make recommendations for intervention.</p>	<p>The organization operates two houses that offer free temporary residence for needy families with children receiving medical treatment at nearby hospitals. Assisted by this challenge grant, Ronald McDonald will construct a larger LEED-rated house to replace an aging, water-damaged facility, ensuring there is adequate room to accommodate additional families.</p>	<p>Ronald McDonald House Charities of Greater Washington, D.C. Washington, D.C. \$300,000</p>
<p>Pesticide Action Network North America Regional San Francisco, California \$175,000</p>	<p>The network anchors Californians for Pesticide Reform, a statewide coalition of 185 organizations dedicated to fostering state and local pesticide policies and practices that protect public health and reduce environmental toxins. Kresge’s two-year, \$340,000 grant will bolster the coalition’s two major campaigns, and advance its internal capacity-building and strategic-planning efforts.</p>	<p>The foundation’s Bay Area Environmental Health Collaborative is a partnership of environmental health and justice coalitions and other organizations working to reduce disproportionate air-pollution impacts on low-income and minority Bay-area populations. Kresge’s three-year, \$450,000 grant will enable the coalition to develop recommendations for pollution regulations and strengthen public participation in decision-making processes.</p>	<p>Rose Foundation San Francisco, California \$150,000</p>

- St. Vincent's Medical Center**
Bridgeport, Connecticut
\$1,000,000
- St. Vincent's is a major medical-services provider for Bridgeport's uninsured and underinsured residents, and has been proactive in promoting access to care and preventive health strategies in the community. Challenge-grant monies will go toward the expansion of the Bridgeport hospital, including a new cancer center and emergency department.
- South of Market Health Center**
San Francisco, California
\$250,000
- As a safety-net provider, the center offers primary care, disease prevention, health promotion, advocacy, and education for the city's most vulnerable residents, including homeless and transient individuals. The construction of a LEED-rated state-of-the-art health center and low-income family housing complex, supported by challenge-grant funding, will expand its capacity and services.
- Sports Outdoor and Recreation – SOAR**
San Antonio, Texas
\$400,000
- Sports Outdoor and Recreation was established as a nonprofit organization by the Gordon Hartman Family Foundation to oversee Morgan's Wonderland, a proposed \$22 million, 25-acre ultra-accessible family-fun park for children and adults with disabilities. Kresge's challenge grant will go toward completion of the park, which admits special-needs visitors at no charge.
- The Trust for Public Land**
(2008 grant)
New York, New York
\$1,000,000
- The trust launched its Parks for People Initiative to ensure every American home has access to a park. This two-year, \$2,000,000 grant will provide recreation for 34,000 Newark residents through the construction of a community playground and expansion of two existing facilities, development of two city parks, and creation of new waterfront parkland.
- United Neighborhood Health Services Inc.**
(2007 grant)
Nashville, Tennessee
\$100,000
- United's neighborhood clinics, school-based programs and mobile unit deliver medical and wellness care, education and counseling, and additional outreach services, often in collaboration with other partners, to low-income and minority patients, the homeless, and at-risk youth. This \$100,000 bonus grant recognizes the attainment of key benchmarks associated with a two-year, \$250,000 capital-challenge grant for construction of a replacement clinic.
- University of California-San Francisco**
San Francisco, California
\$245,000
- The university anchors the Program for Reproductive Health and the Environment, which conducts research and leverages scientific findings to advance clinical care and health policies that prevent exposure to harmful chemicals and create a healthier environment. This three-year, \$740,000 grant will support an innovative Reach the Decision Makers science and policy training program.
- University of Michigan School of Natural Resources and Environment** (2008 grant)
Ann Arbor, Michigan
\$155,000
- The school seeks to protect the earth's resources and to achieve a sustainable society through research, teaching, and outreach. This three-year, \$485,000 grant will fund a study of Environmental Protection Agency data and Michigan schools to identify sites with high air-toxics exposure, inform stakeholders, and develop better standards for the future placement of schools.
- University of Southern California**
Los Angeles, California
\$350,000
- Housed at the university's Keck School of Medicine, the Southern California Environmental Health Sciences Center spearheads research on traffic-related health impacts. Kresge's three-year, \$950,000 grant will help fund the Trade, Health, and Environment Impact Project, a collaborative initiative to address the pollution effects of ports and goods movement on disadvantaged communities.

The center has created a Lead Housing Database that links houses in Detroit and Wayne County to multiple cases of lead-poisoned children. Grant monies will fund further expansion and development of this interactive database, which will coordinate interagency efforts to eliminate childhood lead poisoning in Detroit.

The environmental-justice organization educates and mobilizes minority residents on issues impacting their quality of life and influences policy making to protect the environmental health of vulnerable populations. This two-year, \$500,000 grant for operations will enable WE ACT to enhance key programs related to reducing toxic hazards and promoting healthy, safe communities.

The foundation works to improve health outcomes for vulnerable populations by increasing access to fresh, locally grown food and bolstering revenues for family farmers on a national level. This three-year, \$525,000 grant will support organizational infrastructure and nutrition-incentive programs for new and existing projects.

The Healthy Schools Program, a collaborative project of the foundation's Alliance for a Healthier Generation, was launched across the nation's most impoverished, minority-populated schools to address the childhood-obesity epidemic. This \$500,000 grant over three years will implement the exercise and healthy-eating program at public and parochial schools in New Orleans.

The organization is a leading advocate for community-based solutions to alleviate hunger and poverty, and operates a variety of national programs to increase the availability of affordable healthy food. This grant will fund the first-year planning phase of Eliminating Food Deserts, a project to increase access to and affordability of healthy foods in the Mississippi Delta and southwest Arizona.

Wayne State University, Center for Urban Studies
Detroit, Michigan
\$175,000

WE ACT for Environmental Justice
(2008 grant)
New York, New York
\$250,000

Wholesome Wave Foundation Charitable Ventures Inc.
Westport, Connecticut
\$175,000

William J. Clinton Foundation
(2008 grant)
New York, New York
\$200,000

World Hunger Year Inc.
New York, New York
\$174,000

Health Clinic Opportunity Fund

The Health Clinic Opportunity Fund is designed to bridge, build, and sustain the operations of high-performing community health centers serving diverse and vulnerable populations. It targeted free clinics, public health clinics and designated federally-qualified health center look-alikes to meet both the immediate and long-term health needs of their constituents. Priority was given to projects that leverage existing resources, create more effective operating systems, improve efficiencies, and expand and maintain access to health services for vulnerable populations.

The voluntary free clinic delivers healthcare services primarily to the Native American population in Los Angeles and Orange counties, and offers a medical home to more than 1,500 uninsured patients. Grant support will help the center strengthen the level of primary care, respond to increased demand for healthcare services, and build more sustainable resources.

The center is the only medical-care provider for a majority of the disadvantaged residents living in Anderson Valley, an isolated agricultural area in Northern California. Faced with federal and state cutbacks, the center will use Kresge's two-year, \$300,000 grant as bridge funding to keep its medical services operational until additional funding streams can be developed.

American Indian Healing Center
Whittier, California
\$166,000

Anderson Valley Health Center Inc.
Boonville, California
\$150,000

- Asian American Health Coalition of the Greater Houston Area**
Houston, Texas
\$150,000
- Culturally and linguistically competent health services are offered by the center to low-income, underserved Asians and other diverse populations living in southwest Houston, home to the nation's fourth-largest Asian community. This two-year, \$300,000 grant will support the expansion of primary-care services to meet the rapidly growing demand for healthcare.
- Baker County Health Department**
MacClenny, Florida
\$150,000
- The department has seen a 30 percent increase in clients who lack insurance or the ability to pay for its primary-care and family-support services. Kresge's two-year, \$300,000 grant will be used to expand the dental program and increase the days services are available, providing greater access to pediatric care for children.
- Bread for the City Inc.**
Washington, D.C.
\$150,000
- The free clinic provides vulnerable residents with comprehensive services, including food, clothing, medical care, and legal and social counseling. Strained by a 50 percent increase in patient visits in 2009, the clinic will use this two-year, \$300,000 grant to maintain its level of services, improve patient care, and advance professional staff development.
- Caridad Center Inc.**
Boynton Beach, Florida
\$100,000
- Serving as the largest safety-net provider in Palm Beach County, Caridad's Health Clinic offers medical, dental, educational-enrichment, and community-outreach services to an ethnically and economically diverse population of uninsured and working-poor families. Kresge's two-year, \$200,000 grant will support the clinic's operating expenses and help it meet the increased demand for services.
- Coastal Medical Access Project**
Brunswick, Georgia
\$145,000
- The free clinic acts as the only safety-net organization delivering primary care to 24,000 uninsured residents in a three-county region in coastal Georgia. This two-year, \$290,000 grant will support operating expenses, enabling the clinic to accommodate additional new patient visits and expand its services to meet increased demand.
- Columbus Medical Association Physicians Free Clinic**
Columbus, Ohio
\$100,000
- The association's affiliated Physicians Free Clinic/Voluntary Care Network has coordinated access to primary and specialty care for more than 30,000 patients since its inception in 1993, but it now faces increasing demand. Kresge's funding will enable the free clinic to continue to provide uninsured residents with competent care and affordable prescription drugs.
- Community Health-In-Partnership Services**
St. Louis, Missouri
\$150,000
- The voluntary free clinic is the only one serving metro St. Louis, where it has been providing healthcare to uninsured residents for 20 years. This two-year, \$300,000 grant will support the clinic's operating expenses and help it meet the increased needs of a patient load that has doubled since 2007.
- Davidson Medical Ministries Clinic Inc.**
Lexington, North Carolina
\$150,000
- Uninsured and underinsured residents and patients with chronic health conditions receive medical and dental care along with pharmaceutical services at the only safety-net provider in rural Davidson County. Kresge's two-year, \$300,000 grant will enable the clinic to maintain its current services and level of operations while accommodating additional clients who seek care.
- The Free Medical Clinic of Greater Cleveland**
Cleveland, Ohio
\$150,000
- The state's largest free clinic has seen a steady increase in demand for its comprehensive medical, dental, and community-education services by the working poor. Kresge's two-year, \$300,000 grant will fund new initiatives to expand the clinic's reach, support the demands of current and new clients, and shore up programmatic and medical partnerships.

Since 1982, the free clinic has provided life-giving services to meet the health and social needs of low-income, uninsured residents of Washtenaw and Western Wayne counties and surrounding areas. The clinic will be able to accommodate the growing demand for its services by needy populations with additional operating support provided by this two-year, \$300,000 grant.

Low-income, homeless, and underserved adults and children of south Orange County receive free medical, dental, and health-education services from the clinic. Faced with increasing numbers of patients who need assistance, the clinic will use this two-year, \$196,000 grant to hire additional staff members.

The private nonprofit clinic fills a significant healthcare gap on Detroit's east side by offering free primary-care and social services to uninsured, homeless, and other vulnerable populations. This two-year, \$300,000 grant will increase the clinic's capability to treat additional patients and help leverage access to free specialty and ancillary care services.

Mobile Medical Care's network of clinic sites and mobile medical units offers free or discounted quality healthcare to low-income, working-poor, and homeless individuals in the middle and lower region of Montgomery County. This two-year, \$220,000 grant will support operations for a new up-county clinic at Shady Grove Adventist Germantown Emergency Center.

The free clinic exclusively serves uninsured patients who seek primary and mental-health care and free prescriptions at its ambulatory-care facility, and operates a Physicians Network to treat other residents throughout the state. Kresge's two-year, \$300,000 grant for staff support will enable the clinic to expand its hours and recruit volunteer physicians.

Uninsured and low-wage service and agricultural workers receive a wide spectrum of medical, dental, mental-health, and disease-management care at the organization's clinics and program centers in Santa Barbara County. Kresge's two-year, \$300,000 grant will support operating expenses to help meet the increased demand for services.

The center plays a vital safety-net role by delivering comprehensive primary care, chronic care, behavioral health, and complementary medical services for women and children, including many chronically ill, homeless, and uninsured patients. Faced with increasing demand for services, the clinic will use Kresge's two-year, \$275,000 grant to cover mounting operating expenses.

The organization operates the Catherine McAuley Clinic, which delivers medical treatment, health care, wellness education, and dental assistance to a burgeoning patient population in a medically underserved area. Grant funding will allow the clinic to expand its operating hours and add a full-time nurse practitioner to accommodate increased volume and community outreach.

The free clinic staffed by retired care providers, including physicians, nurses, dentists, social workers, and lay persons, is the only medical and dental facility that offers no-charge services to underserved patients, including many minorities. Funding will go toward training medical professionals to use a recently installed electronic medical records system.

Hope Medical Clinic Inc.
Ypsilanti, Michigan
\$150,000

Laguna Beach Community Clinic
Laguna Beach, California
\$100,000

Mercy Primary Care Center
Detroit, Michigan
\$150,000

Mobile Medical Care Inc.
Bethesda, Maryland
\$110,000

Rhode Island Free Clinic Inc.
Providence, Rhode Island
\$150,000

Santa Barbara Neighborhood Clinics
Isla Vista, California
\$150,000

Santa Cruz Women's Health Center
Santa Cruz, California
\$150,000

Sisters of St. Francis Health Services Inc.
Hammond, Indiana
\$150,000

Volunteers in Medicine Clinic
Hilton Head Island, South Carolina
\$150,000

Health Program: Program-related Investments

Program-related investments (PRIs) give nonprofit organizations, including nonprofit banks or community development financial institutions access to financial capital in the form of low-interest and no-interest loans.

Capital Link Inc. (2008 grant)
Boston, Massachusetts
\$1,410,000

The organization assists community health centers and primary-care associations in accessing capital for building and equipment purchases, and provides technical assistance throughout the entire capital-development process. This \$2,250,000 program-related investment over seven years will go toward the construction, rebuilding, and expansion of health-care centers in hurricane-ravaged areas of Louisiana. A \$250,000 grant will cover project and loan expenses.

Human Services

Human Services Program: Grants

The two partner organizations provide free legal assistance in civil cases to low-income residents, including migrant farmworkers, immigrants, disabled individuals, and the elderly. Faced with a growing gap between the need for legal services and funding to deliver those services, the grantees will use Kresge's grant to support their current operations.

Advocates for Basic Legal Equality Inc. & Legal Aid of Western Ohio

Toledo, Ohio
\$100,000

Homeless and low-income families and individuals receive transitional and permanent housing, food, clothing, financial assistance, counseling, and other ancillary services through the Ministries' various programs and facilities. The construction of a LEED-rated Homeless Prevention and Support Center, aided by this combined challenge and operational-support grant, will make new and expanded services available.

Annapolis Area Ministries Inc.

Annapolis, Maryland
\$575,000

Since 1951, the organization has provided vocational training, job placement, residential care, healthcare, and other social services to low-income people with disabilities. This challenge grant will be used to build a LEED-certified Sulpizio Family Arc Center that will enhance training efforts, contribute to neighborhood redevelopment, and generate employment opportunities for local residents.

The Arc of San Diego

San Diego, California
\$350,000

Individuals with disabilities receive information, skills training, counseling, and employment services from the organization, which fosters greater independence and reintegration into community life. The construction of a new sports and fitness facility, using challenge-grant funding, will advance efforts to incorporate health and fitness into the lives of disabled youth and adults.

Arizona Bridge to Independent Living

Phoenix, Arizona
\$500,000

The network plays a leading role in hunger relief, distributing more than 11 million pounds of food annually and serving 2,000 youngsters through its Childhood Hunger programs. With this challenge grant and operational support, the organization will erect a new warehouse, allowing it to double the number of families served in five years.

Arkansas Foodbank Network Inc.

Little Rock, Arkansas
\$600,000



Asian Pacific Islander Legal Outreach San Francisco, California \$130,000	The outreach organization is the only provider of culturally and linguistically appropriate legal, social, and educational services for low-income Asian Pacific Islander communities in the Greater Bay area. This challenge grant will go toward the adaptive reuse of a century-old building, which will become the new permanent headquarters and a centrally located resource for underserved neighborhoods.	Serving as an inspiration to young people for 118 years, the organization currently operates nine clubhouses offering after-school, academic-support, teen-focused, and behavioral-health services for 14,000 disadvantaged youth. The renovation of the 80-year-old Mission Clubhouse, with challenge-grant monies, will provide a LEED-certified facility with space for learning, multimedia, art, and teaching programs.	Boys & Girls Clubs of San Francisco San Francisco, California \$800,000
Austin Children's Shelter Austin, Texas \$100,000	Children up to age 17 who have been victims of family violence and abuse receive residential care, counseling, and therapy at the shelter, which also coordinates medical and dental treatment. Grant monies will help to maintain core operations, particularly direct-care staffing, during the economic downturn.	EMCF seeks to advance opportunities for low-income youth, age nine to 24, and has selected grantees to participate in a funding syndicate that will enable them to achieve sustainability at scale. In partnership with EMCF, Kresge awarded a three-year, \$3,000,000 growth-capital grant to both Memphis-based Youth Villages and the Nurse-Family Partnership in Denver.	Capital Aggregation Initiative – Edna McConnell Clark Foundation (2008 grant) New York, New York \$2,000,000
Boys & Girls Clubs of Athens Athens, Georgia \$370,000	For more than 47 years, this youth-development organization has addressed the needs of young people from low-income, minority, and disadvantaged family backgrounds. This challenge grant will go toward the construction of the new East Athens Clubhouse, housing a Teen Center and administrative offices, in the underserved Fourth Street neighborhood.	As the state's only community-based agency working specifically with Latino immigrants, Casa Latina connects these new arrivals to the Seattle area with education and employment opportunities, empowering them to participate in the economy and democracy of the nation. The completion of a LEED-rated facility, assisted by this challenge grant, will expand programs and services.	Casa Latina Seattle, Washington \$300,000
Boys & Girls Clubs of Edinburg Rio Grande Valley Edinburg, Texas \$800,000	The organization has been providing a positive, caring environment for disadvantaged youth since 1969 by offering them knowledge and skills development, encouraging community involvement, and fostering responsible, healthy lifestyle choices. The construction of a challenge-grant funded, LEED-certified facility will accommodate a rapidly growing membership.	The charitable social-services organization operates two shelters for homeless families and individuals, as well as transitional and permanent housing, and offers meals, child care, and free medical services. This grant will enable the agency to sustain services at its shelters, which have seen increased demand amid deteriorating economic conditions.	Catholic Charities of Spokane Spokane, Washington \$75,000
Boys & Girls Club of Evansville Inc. Evansville, Indiana \$250,000	Through its four facilities, the organization serves 6,000 youth and offers a safety net for families that rely on its after-school activities, recreational opportunities, and mentoring support. Challenge-grant monies will fund the renovation and expansion of a former roller-skating rink to replace the main facility, as well as construction of a new swimming pool.	Nearly 20,000 low-income families and individuals depend upon the 78-year-old organization for emergency food, shelter, clothing, and financial assistance. Challenge-grant money will go toward the renovation and expansion of the downtown service center, enabling the organization to consolidate operations, increase the food pantry's capacity, and contribute to the city's revitalization.	Catholic Social Services Lincoln, Nebraska \$500,000
Boys & Girls Club of Greater Nashua Inc. Nashua, New Hampshire \$100,000	The club provides children ages five to 18 with free or reduced-price meals, recreational activities, and transportation from all Nashua schools to the clubhouse and back to their homes in the evening. Caught in a financial pinch between increasing demand and falling revenues, the organization will use this grant to help maintain its programs.	Through its 20-bed women's residence, LifeWorks re-entry program for male and female offenders, inmate family support, and other initiatives, the center has helped to reduce client recidivism rates to 15 percent or less. Kresge's challenge grant will be used to construct a residential and program facility for woman re-entering the community.	The Center for Community Transitions Charlotte, North Carolina \$140,000
Boys & Girls Clubs of King County Seattle, Washington \$75,000	Fourteen clubs in King County offer programming designed to promote the health, life skills, educational advancement, and vocational development of young people, including those living in low-income, underserved communities. This grant will be used to support the organization's meal, scholarship, and youth-employment programs during the economic downturn.	The 144-year-old social-service agency operates 20 programs offering mental-health services, early childhood education, and adoption support to nearly 7,000 low-income, at-risk children and their families. This challenge grant will assist in the LEED-certified expansion and renovation of the Adolescent Services building, allowing the organization to consolidate and expand its services.	The Children's Home of Cincinnati, Ohio Cincinnati, Ohio \$300,000
Boys & Girls Club of Manchester Manchester, New Hampshire \$500,000	More than 3,000 economically disadvantaged youth, including many from resettled immigrant and refugee families, attend developmental, recreational, and educational programs at six locations operated by the club. The renovation and expansion of its Union Street Center, aided by this challenge grant, will increase the amount of program space and accommodate an additional 1,000 youths.	The statewide nonprofit's Treasure Coast Division offers counseling, child-abuse prevention and intervention, home assistance, adoption and foster care, and family-preservation services. The construction of a new Transitional Living Center, using challenge grant monies, will provide homeless young people with apartments and assistance in developing essential occupational and life skills.	Children's Home Society of Florida-Treasure Coast Division Ft. Pierce, Florida \$500,000

CHRIS Kids Inc. Atlanta, Georgia \$800,000	The nonprofit organization delivers comprehensive services to children, youth, and families through community-based residential and non-residential programs, ranging from group homes and rental housing to outpatient mental-health and substance-abuse counseling. The Graham Circle Project, a challenge-grant supported rehabilitation of four residences and construction of a LEED-certified building, will consolidate counseling and administrative services.
Chrysalis Center Inc. Hartford, Connecticut \$100,000	The agency provides rehabilitation, healthcare, and housing-support services to extremely vulnerable individuals and families struggling with homelessness, mental illness, substance abuse, HIV/AIDS, and poverty, and seeks to foster personal independence and reintegration into the community. This grant will help to maintain supportive housing services.
Coalition for the Homeless Inc. New York, New York \$100,000	The safety-net organization delivers a continuum of basic services, including emergency shelter, transitional and permanent housing, employment, and comprehensive case management for the homeless and other vulnerable persons in New York City. Kresge's grant will be used to restore three assistance, prevention, and intervention programs, which were reduced due to funding cuts.
Common Ground Community Housing Development Fund Corp. Inc. New York, New York \$75,000	The agency has pioneered innovative programs to move the chronically homeless off the streets, and currently operates 2,000 units of supportive low-income housing as well as free legal-aid, financial-counseling, and emergency-cash assistance services. This grant will go toward maintaining homeless prevention and support services that have been adversely affected by increased demand and poor economic conditions.
COMPA Ministries Denver, Colorado \$250,000	The state's second-largest food bank distributes food to 200 Denver-area hunger-relief programs, assisting 70,000 individuals weekly. This challenge grant will support the purchase of a building and canning and vacuum-sealer packaging equipment that will allow the organization to can, freeze, and store nutritious produce for year-round distribution, and offer associated job training.
Corpus Christi Metro Ministries Corpus Christi, Texas \$150,000	Through the ministries, homeless, disabled and working-poor families and individuals receive free meals, emergency shelter, transitional housing, employment counseling, and primary medical services. Faced with rising demand for meals and funds to help families pay rent and utility bills, the organization will use grant assistance to help maintain its current program operations.
Daughters of Charity Services of San Antonio San Antonio, Texas \$100,000	The organization operates four health and social-service centers offering early childhood education, primary medical and dental care, family counseling, and health education, as well as a food pantry. This grant will help to meet the significant increase in demand for medical, dental, and social services.
Domestic Violence Action Center Honolulu, Hawaii \$100,000	The agency provides legal services for battered women and their children and specialized services for teen victims of family and dating violence. Kresge funding will help to maintain services by restoring staff hours and salaries, which were cut back due to tight economic conditions.

The center has been working on Skid Row for 30 years to increase opportunities and provide basic-needs support for chronically homeless and very low-income women. Kresge's combined capital-challenge and programmatic-support grant will go toward the purchase and renovation of an existing facility to create a LEED-rated center with expanded housing, programs, and services.

Established in 1895, the nonprofit family service agency operates two emergency shelters, one for victims of domestic violence and another for homeless and runaway youth, and offers mental-health and counseling services for families and individuals. The construction of a new One Stop Family Center, with challenge-grant funding, will consolidate activities and spur downtown redevelopment.

The organization's innovative anti-poverty model empowers low-income families to take responsibility for improving their lives by awarding incentive grants based on positive changes they make on their own behalf. This three-year, \$450,000 grant will help to build the infrastructure for evaluating the model's effectiveness and establish additional sites in California and nationally.

The organization's innovative anti-poverty model empowers low-income families to take responsibility for improving their lives by awarding incentive grants based on positive changes they make on their own behalf. Kresge's grant will support the planning phase of a Lending Pool Program intended to make loans more available to credit-worthy families.

Dedicated to the belief that education is a catalyst for breaking the cycle of generational poverty, the organization assists homeless mothers by providing housing and support in obtaining a baccalaureate degree. This grant will help to maintain current programs by funding the costs of direct service staff members, client emergency assistance, and student-worker stipends.

The nation's leading domestic hunger-relief organization utilizes a vast network of food banks and charitable agencies to collect and distribute two billion pounds of food to more than 25 million Americans annually. This grant will fund the associated costs of operating 20 to 25 refrigerated trucks for one year and facilitate the collection and distribution of grocery-store food donations.

Low-income homeless women and their children receive daytime refuge and a continuum of services and resources for achieving self-sufficiency at the city's only daytime drop-in center. With demand for services at an all-time high, the organization will use Kresge's grant to help maintain its programs.

The state's largest domestic-violence agency last year sheltered nearly 1,200 women and children at two residential locations, and provided outreach and continuum-of-care services to 9,000 additional clients. This combined challenge and operations grant will support the renovation and construction of five campus buildings and help to meet the demand for therapeutic services.

Downtown Women's Center
Los Angeles, California
\$1,000,000

Family & Children's Service of Niagara Inc.
Niagara Falls, New York
\$300,000

The Family Independence Initiative (2008 grant)
Oakland, California
\$150,000

The Family Independence Initiative
Oakland, California
\$75,000

Family Scholar House Inc.
Louisville, Kentucky
\$50,000

Feeding America
Chicago, Illinois
\$2,500,000

The Gathering Place
Denver, Colorado
\$100,000

Hope House Inc.
Lee's Summit, Missouri
\$600,000

<p>In The Pines Inc. Delray Beach, Florida \$195,000</p>	<p>Poverty-level farmworkers and their families have access to clean, safe, affordable housing, as well as social-welfare, health, and educational programs at the nonprofit organization's two rental-apartment communities, Pines North and Pines South. This grant will go toward the LEED-rated reconstruction of the Pines North complex, which suffered extensive hurricane damage in 2005.</p>	<p>Founded in 1912 to serve neglected and dependent children, the leading social-service and behavioral-health agency now offers a continuum of residential and outreach services to meet changing individual, family, and community needs. This challenge grant will go toward the expansion of three 10-bed cottages and an arts and education complex for elementary and middle-school students.</p>	<p>Mississippi Children's Home Services Jackson, Mississippi \$460,000</p>
<p>La Comunidad Hispana Inc. Kennett Square, Pennsylvania \$175,000</p>	<p>Established in 1973 to serve Hispanic farmworkers and their families, the multiservice organization now provides bilingual social, medical, and educational services for the Latino community and other vulnerable residents. Challenge-grant monies will go toward the acquisition of a new main site facility, allowing for the consolidation of all service components under one roof.</p>	<p>The faith-based organization acts as a safety net for vulnerable individuals and families by providing transitional and permanent support housing, life-skills and job-readiness training, and emergency financial assistance. The purchase and renovation of a facility for day services, including a food pantry, clothes closet, and training center, will be facilitated by this challenge grant.</p>	<p>MUST Ministries Marietta, Georgia \$500,000</p>
<p>Lafayette Urban Ministry Lafayette, Indiana \$375,000</p>	<p>The church-initiated safety-net provider for low-income children and families operates a homeless shelter and food pantry, provides financial assistance, and offers after-school and overnight programming for young people. This combined challenge and operations grant will allow the agency to purchase and renovate a facility, make improvements to an existing facility, and purchase three mini-buses.</p>	<p>The alliance and its nonprofit affiliates deliver a wide range of healthcare, housing-resource, and community-development programs and services intended to promote the well-being of youth, the elderly, and the community. With Kresge's challenge grant, the organization will be able to complete its new community center, which includes additional space for education, meetings, and events.</p>	<p>National Alliance to Nurture the Aged and the Youth North Miami, Florida \$125,000</p>
<p>The Lower Eastside Girls Club of New York New York, New York \$1,500,000</p>	<p>A leader in youth programming, the club provides at-risk girls and young women with real-world experiences in the arts, science, technology, and other areas that contribute to increased literacy, health, leadership, and self-confidence. With this challenge grant, the club will establish a new LEED-rated Center for Community to house its programming and increase participation.</p>	<p>The agency is a safety-net provider for 27,000 low-income, underserved rural youth and families, who benefit from its youth camp, Boys & Girls Club, food pantry, and other programs. With requests for assistance on the rise, the organization will use this funding to help maintain its essential support services.</p>	<p>Newaygo County Community Services Freemont, Michigan \$150,000</p>
<p>Lutheran Social Service of Minnesota St. Paul, Minnesota \$100,000</p>	<p>The nonprofit organization, owned by the six Minnesota synods of the Evangelical Lutheran Church in America, offers adoption, financial, refuge, counseling, housing, and other services to children, youth, families, seniors, and disabled and disadvantaged clients at 325 locations around the state. Funding will support programs focused on financial counseling, senior nutrition, homeless youth, and housing services.</p>	<p>Low-income Twin Cities' residents coping with chronic and progressive diseases, including HIV/AIDS, receive nutritious meals, counseling, and life-enhancement services at no charge from Open Arms. Kresge challenge-grant monies will be used to construct a new facility in the underserved Phillips Neighborhood, allowing for the expansion of weekly services to 1,000 clients.</p>	<p>Open Arms of Minnesota Inc. Minneapolis, Minnesota \$800,000</p>
<p>Meals on Wheels and More Austin, Texas \$500,000</p>	<p>Low-income homebound elderly and disabled adults received hot, nutritious meals and other services from the volunteer-supported organization, which also feeds hungry children in the Austin area. The renovation and expansion of the main client-services facility, supported by this challenge grant, will enable the meals program to reach additional residents.</p>	<p>In addition to offering life-skills training and housing support, the agency operates the state's only licensed 24/7 child-care facility, the Second Street Learning Center, which provides affordable services to low-income working families. The LEED-rated expansion and construction of the center, including the addition of a technology facility, will be assisted by challenge-grant funding.</p>	<p>Opportunity House Reading, Pennsylvania \$250,000</p>
<p>Middle Way House Inc. Bloomington, Indiana \$125,000</p>	<p>To reduce domestic violence toward women and children, the agency promotes individual and social change through a spectrum of programs, including crisis intervention, a domestic-violence shelter, employment assistance, and a 24-hour information service. Kresge monies will bridge a gap in the operating budget and help to pay staff salaries.</p>	<p>The behavioral-healthcare agency delivers essential employment, housing, rehabilitation, and social-support services aimed at helping homeless, mentally ill individuals, including many suffering from drug and alcohol abuse, achieve full integration into the community. This challenge grant will go toward the renovation of the Western Avenue Recovery and Wellness Center, which will expand its capacity.</p>	<p>Pacific Clinics Arcadia, California \$150,000</p>
<p>Mid-Ohio FoodBank Columbus, Ohio \$1,450,000</p>	<p>The state's largest food bank distributes 29 million pounds of food through its network of 530 food pantries, soup kitchens, senior centers, homeless shelters, and after-school programs. The LEED-rated renovation and expansion of its Brookham Drive facility, with challenge-grant assistance, will consolidate its operations and provide additional training and meeting space.</p>	<p>The organization's network of staff and volunteer attorneys offer free civil legal assistance to low-income and vulnerable individuals, including disadvantaged children, senior citizens, and abused, homeless, and disabled people living in a rural Appalachian region. This challenge grant will help fund the purchase and renovation of a multi-tenant building, which will house the new LEED-rated legal-services center.</p>	<p>Pisgah Legal Services Asheville, North Carolina \$500,000</p>

- Places for People Inc.** (2004 grant)
St. Louis, Missouri
\$100,000
The agency provides individualized support, skills, and resources to adults with chronic mental illness to assist them in living, working, and socializing in their chosen environments. Kresge's multi-year, \$846,761 grant will bolster annual fundraising capacity to support human services, such as emergency housing, psychosocial rehabilitation, and group-home and independent-living accommodations.
- Places for People Inc.**
St. Louis, Missouri
\$20,000
Through the agency, adults with serious mental illness receive a continuum of individualized support, skills training, and other resources designed to assist them in living, working, and socializing in the environments they choose. Funding will support the continuation of a consultant relationship to explore other potential organizational models.
- Preble Street** (2007 grant)
Portland, Maine
\$200,000
Established in 1991 as a food pantry and soup kitchen, the organization has transitioned from providing shelter services to adopting a comprehensive model that emphasizes permanent housing and supportive services for chronically homeless individuals. Funding for the third year of a five-year, \$1,000,000 grant will support the organization's program-expansion campaign and advance its efforts to reduce the human, social, and economic toll of homelessness.
- ROCA Inc.** (2008 grant)
Chelsea, Massachusetts
\$500,000
The agency serves high-risk young people, including gang members, truants, refugees, and immigrants, by offering life-skills, educational, and employment-training programs designed to help them become economically independent adults. This four-year, \$1,500,000 grant will support ROCA's growth strategy, enabling it to strengthen its organizational capacity and achieve financial sustainability.
- St. Francis Center**
Denver, Colorado
\$100,000
As the community's only day shelter, the center provides homeless men, women, and couples with shelter and daily living services, as well as employment counseling, healthcare, and support programs to help them transition out of homelessness. With the assistance of Kresge's grant, the center will be able to maintain extended day-shelter hours to accommodate newcomers.
- St. Mary's Food Bank Alliance**
Phoenix, Arizona
\$1,000,000
In partnership with 500 human-service organizations, the alliance distributes more than 43 million pounds of food while promoting awareness, advocacy, and education to help eliminate hunger. The challenge-grant funded expansion and renovation of the Thomas Road facility will provide space for the Kid's Café, Community Kitchen, and agency food selection and distribution program.
- St. Vincent de Paul of Baltimore**
Baltimore, Maryland
\$350,000
Dating to the 1860s, this service organization supports comprehensive programs for low-income residents that provide food, clothing, shelter, transitional and permanent housing, homeless day resources, employment training, adult education, and after-school activities. Plans to renovate and expand the Beans and Bread Center for homeless people will be supported by this challenge grant.
- The Salvation Army, USA Central Territory**
Des Plaines, Illinois
\$1,000,000
Through its U.S. territories and local divisions, the Salvation Army offers wide-ranging human-service and educational programs for vulnerable children, adults, and families. Kresge's challenge grant will support construction of the LEED-rated Kroc Community Center in Grand Rapids, Michigan, which will serve as an anchor institution in a low-income neighborhood and provides emergency shelter and transitional housing for homeless women and children, a residential substance abuse treatment facility, other human-services programs and a health clinic.

Through its U.S. territories and local divisions, the Salvation Army offers wide-ranging human-service and educational programs for vulnerable children, adults, and families. Construction of the Kroc Community Center in Philadelphia, using challenge-grant monies, will extend social, educational, recreational, and fitness services to disadvantaged residents in six severely underserved neighborhoods.

Through its U.S. territories and local divisions, the Salvation Army offers wide-ranging human-service and educational programs for vulnerable children, adults, and families. Completion of a new LEED-rated Kroc Community Center in Memphis, Tennessee, enabled by this challenge grant, will benefit three economically distinct, ethnically diverse neighborhoods by offering disaster relief, shelter for battered women and children, vocational training, aging programs and other human services.

With its 30-year track record, the center has proven to be a leader in developing long-term programs that extend beyond crisis intervention to help domestic-violence victims move forward in their lives. Kresge funding will enable the organization to maintain the services offered by its emergency shelter and transitional and supportive housing.

Vulnerable, disadvantaged, and low-income residents have access to more than 90 child-care, teen-leadership, youth-government, sports, and camping programs offered by the YMCA through its four facilities. Challenge-grant funded construction of a camp, main lodge, and outdoor center at Horse Thief Reservoir will triple the number of low-income youth who are able to participate in the residential summer camping program.

The Haven combines temporary shelter with adult education, training, financial-literacy education, and healthcare to foster independence and create opportunity for underserved and homeless families. Kresge's challenge grant will help the organization construct the area's first 24-hour adult homeless shelter for single and/or coupled adults unaccompanied by children.

Homeless, elderly, and disabled veterans, including many from the Iraq and Afghanistan conflicts, receive medical, psychological, and spiritual care through the Homestead's facilities in Massachusetts, New Hampshire, and Puerto Rico. The construction of the LEED-rated Northeast Veteran Training and Rehabilitation Center in Gardener, Massachusetts, will be supported by this challenge grant.

The residential and community-based agency annually offers specialized treatment, family foster care, alternative education, and youth assistance to 1,000 abused and neglected children and families. This challenge grant for the new Child and Family Resource Center will support the major renovation, and some minor construction, of its school, gymnasium, and community-service building.

The Salvation Army, USA Eastern Territory
Philadelphia, Pennsylvania
\$1,000,000

The Salvation Army, USA Southern Territory
Atlanta, Georgia
\$1,000,000

Sojourner Center
Phoenix, Arizona
\$100,000

Treasure Valley Family YMCA
Boise, Idaho
\$500,000

The Upper Valley Haven Inc.
White River Junction, Vermont
\$250,000

Veteran Homestead Inc.
Fitchburg, Massachusetts
\$800,000

Vista Maria
Dearborn Heights, Michigan
\$500,000

West End Neighborhood House Inc. Wilmington, Delaware \$250,000	The 126-year-old multiservice agency helps individuals achieve self-sufficiency, reach and maintain their maximum potential, and live responsibly and harmoniously in their community. Challenge-grant funding will go toward the construction of a new apartment building with subsidized rental units and the renovation of an existing group home for at-risk youth.
Women's Crisis & Family Outreach Center Castle Rock, Colorado \$125,000	The center is a vital safety-net provider, offering shelter, counseling, legal advocacy, case management, and other services designed to help domestic-violence victims recover and become independent. Aided by this challenge grant, the organization will build a new residential facility with adequate space to double the number of clients served through its residential program.
Women's Crisis Center Inc. Covington, Kentucky \$260,000	Low-income victims of domestic violence and abuse receive shelter, counseling, education and training, and advocacy free of charge at the center. Kresge's challenge grant will go toward the construction of a new Regional Services Center, providing additional space to meet the increasing demand for services and to house staff and supervisors on-site.
The Women's Home Houston, Texas \$150,000	Using a long-term, multidisciplinary approach, the organization provides women who are experiencing mental illness and/or substance abuse with integrated, residential care, intensive therapy, case management, and vocational training. Kresge's grant support will help to fill the gap in funding for current program operations.
YMCA of Reading and Berks County Reading, Pennsylvania \$200,000	Serving the community for 150 years, the YMCA offers drug and alcohol rehabilitation, homeless initiatives, quality child care, and programs targeting teen parenting, youth obesity, and teen leadership. This challenge grant will support both the construction of 27 single-room housing units for homeless individuals and the renovation and upgrading of space to expand child-care services.
YWCA of Salt Lake City Salt Lake City, Utah \$500,000	For a century, the YWCA has addressed the needs of underserved populations by pioneering innovative programs, including Utah's first domestic-violence crisis shelter and the state's first African-American and Japanese-American girls' clubs. Construction of a LEED-certified shelter and residence for women and a confidential walk-in shelter, assisted by challenge-grant monies, will greatly expand capacity.
YWCA of Spokane Spokane, Washington \$100,000	As a safety-net provider, the YWCA offers shelter, counseling, and legal advocacy for victims of domestic violence; preschool for low-income families; after-school activities for homeless children; and a free clothing bank. Kresge's grant support will enable the organization to cover staffing costs and maintain its programming.
YWCA of York York, Pennsylvania \$100,000	The YWCA's mission to promote racial justice, empower women, eliminate domestic violence, and strengthen the community is carried out through its comprehensive educational, recreational, intervention, and outreach services for impoverished and minority adults and children. Funding will be used to sustain and support emergency and domestic-violence services during the economic downturn.

Human Services Program: Program-related Investments

Program-related investments (PRIs) give nonprofit organizations, including nonprofit banks or community development financial institutions access to financial capital in the form of low-interest and no-interest loans.

The nation's leading domestic hunger-relief organization utilizes a vast network of food banks and charitable agencies to annually collect and distribute two billion pounds of food to more than 25 million Americans. Kresge's program-related investment (a five-year, low-interest loan) will help finance the purchase of 20 to 25 refrigerated trucks, which will increase food-delivery capacity.

The national economic-empowerment program provides financial education and affordable loans to low-wage earners, enabling them to purchase used cars for transportation to jobs, school, and other activities. This organization received a \$1,500,000 program-related investment over five years and a \$1,500,000 grant over two years to support the program's expansion plans.

Feeding America
Chicago, Illinois
\$2,500,000

Ways to Work (2008 grant)
Milwaukee, Wisconsin
\$1,500,000

Community Relief Fund

The Community Relief Fund offered program-related investments to high-performance human-service organizations that were providing food, shelter and other emergency services during the economic crisis. These two-to-three-year zero-interest bridge loans were designed for homeless and domestic-violence shelters, safety-net providers, affordable housing and supportive services, legal aid services, emergency assistance providers, and multi-service health and human-service organizations so that they might better meet the increasing demand for their services

**Bedford Stuyvesant
Restoration Corporation**
Brooklyn, New York
\$500,000

The nation's oldest community-development corporation focuses on the construction and renovation of affordable housing, workforce development, foreclosure prevention, home weatherization, job training, and other assistance for individuals and communities. Kresge's 36-month loan will support the organization's workforce and asset-building programs amid the current adverse economic conditions.

Calcutta House
Philadelphia, Pennsylvania
\$250,000

Since 1989, the organization has provided housing and specialized support services to people living with AIDS, including homeless, low-income, minority, and formerly incarcerated individuals. Kresge's funding in the form of a 36-month bridge loan will assist in meeting current operating expenses until fundraising efforts can increase private support.

Chicanos Por La Causa Inc.
Phoenix, Arizona
\$500,000

Committed to serving low-income urban and rural residents, the community-development corporation offers holistic social and human-services programs in addition to housing and economic-development assistance. Hurt by the economic downturn and government cutbacks, the agency will use Kresge's 36-month bridge loan to help cover its current operating expenses.

Community Assistance Programs
Chicago, Illinois
\$300,000

The workforce-development organization's structured holistic approach to providing disadvantaged and low-income people with employment training and placement has resulted in an 88 percent job-retention rate. Kresge's program-related investment over 36 months will enable the nonprofit to deal with gaps in state funding.

East End Cooperative Ministry
Pittsburgh, Pennsylvania
\$400,000

Impoverished neighborhoods benefit from the ministry's safety-net programs, which are focused on providing food, emergency shelter, housing, and youth-oriented activities and training. Impacted by budget problems and funding shortfalls, the organization will use Kresge's program-related investment (a 36-month, low-interest loan) to sustain its services in the face of increasing demand.

Harvest Hope Food Bank
Columbia, South Carolina
\$500,000

The state's largest food bank collects, stores, and distributes food and related items to 400 feeding agencies and serves an estimated 279,000 residents in 20 counties. Kresge's 36-month loan will enable Harvest Hope to sustain its operations, which have been affected by a sharp spike in service demand and escalating expenses.

**Help for Abused Women and
Their Children Inc.**
Salem, Massachusetts
\$250,000

Victims of domestic violence receive emergency shelter from the human-service organization, which also provides legal advocacy, counseling, and other assistance aimed at helping individuals transition back into the economic mainstream. Funding from this 36-month loan will help to cover the operational expenses of the temporary shelter.

The comprehensive human-service organization extends a helping hand to domestic-violence victims through its emergency shelter, transitional-house program, 24-hour hotline, counseling, and outreach facilities. Kresge's 36-month, low-interest loan will provide critical funding to maintain current programs and staffing levels.

The church-affiliated center takes a five-pronged approach toward reducing the incidence of domestic violence and sexual assault, supporting survivors, and helping to break the intergenerational cycle of abuse. Rising demand and reduced funding have created challenges for the organization, which will use Kresge's program-related investment (a low-interest loan over 36 months) to maintain current service levels.

The statewide membership association represents 12 certified Feeding America food banks, which distribute food and groceries to 2,800 food pantries, soup kitchens, homeless shelters, and emergency-assistance groups. Kresge's program-related investment (a 36-month, low-interest loan) will provide bridge funding for the organization while it waits to receive state monies.

Through its continuum of residential and social services, Pathways supports more than 8,000 low-income women, children, and families in their efforts to stay together and become more self-sufficient. Faced with funding cuts spawned by the economic crisis and the state's budget impasse, the organization will use Kresge's 36-month, low-interest loan to bridge the lag in payment.

Since 1972, thousands of low-income individuals and families have built brighter, more stable futures and stronger communities through the organization's innovative programs in housing, employment training, and education. This program-related investment (a 36-month, low-interest loan) will help to maintain staffing levels until organizational adjustments can be made.

Each year, more than 2,600 women and children who are victims of domestic abuse receive crisis and renewal shelter, education and counseling, case management and referrals, lay legal advocacy, and other valuable assistance through the center. Kresge's 36-month bridge loan will help to maintain 120 shelter beds while a new program model is implemented.

Through 266 units of supportive housing, three housing programs, and an intensive five-year coaching effort, the agency provides the stability and resources formerly homeless individuals need to rebuild their lives, access healthcare, procure employment, and increase their incomes. This 36-month bridge loan will allow two of the housing programs to continue operating.

House of Ruth Inc.
Pomona, California
\$250,000

The Julian Center Inc.
Indianapolis, Indiana
\$300,000

**Ohio Association of Second
Harvest Foodbanks**
Columbus, Ohio
\$500,000

Pathways PA Inc.
Holmes, Pennsylvania
\$500,000

Project for Pride in Living Inc.
Minneapolis, Minnesota
\$350,000

**Tucson Center for Women and
Children**
Tucson, Arizona
\$400,000

Virginia Supportive Housing
Richmond, Virginia
\$250,000

International

Nonprofit Sector Support

President's Discretion

Trustee Recognition

International

The university seeks to fulfill its goal of being at the heart of African technology education and innovation by developing and sustaining an empowering environment where students and staff are able to create and apply knowledge in partnership with the community and industry. This year's operating grant implements year four of a five-year strategic development plan, as part of the Kresge Foundation's South Africa Philanthropy Initiative.

Cape Peninsula University of Technology
(2005 grant)
Bellville, South Africa
\$48,266

The trust, established in 1994, supports the Red Cross War Memorial Children's Hospital, Africa's only freestanding pediatric hospital and a key academic training center. This year's grant will implement year four of a five-year strategic development plan, as part of the Kresge Foundation's South Africa Philanthropy Initiative.

The Children's Hospital Trust
(2005 grant)
Rondebosch, Cape Town,
South Africa
\$128,750

This five-year pilot program, launched in 2006 to enhance education and relieve poverty in South Africa, uses digital technology to provide students with low-cost opportunities to achieve computer literacy, gain access to information, and receive research-skills training. Grant funding will enable the program to add other institutions and to expand its scale.

International Association for Digital Publications
Braamfontein, South Africa
\$400,000

Located in a rural part of the Eastern Cape Province, South Africa's smallest university strives to be an outstanding, internationally respected academic institution committed to its African identity, democratic ideals, and social responsibility. Kresge's four-year, \$900,000 grant will help to develop, diversify, and retain the university's next-generation of faculty.

Rhodes University
Grahamstown, South Africa
\$138,000

The South African Institute for Advancement (Inyathelo) supports nonprofit resource-mobilization and sustainability in South Africa and neighboring countries. Inyathelo manages the Kresge Foundation's five-year, \$10.5 million South Africa Philanthropy Initiative which is designed to build the private advancement capacity of the Cape Peninsula University of Technology, University of Pretoria, University of the Witwatersrand, the University of the Western Cape, and the Red Cross War Memorial Children's Hospital Trust.

South African Institute for Advancement
(2007 grant)
Woodstock, Cape Town,
South Africa
\$638,343

<p>South African Institute for Distance Education (2008 grant) Braamfontein, South Africa \$300,000</p>	<p>The institute is a national association established to assist in the reconstruction of education and training in South Africa through open-learning principles, distance-education methods, and technology. This four-year, \$1,200,000 grant will support the seven-foundation Partnership for Higher Education in Africa's African University Technology project to improve the relevance and quality of technology in learning and teaching at African universities.</p>
<p>University of Cape Town (2008 grant) Rondebosch, South Africa \$85,000</p>	<p>South Africa's oldest university has earned international recognition for its Nobel Prize-winning research, distinguished alumni, and leading education programs. This three-year, \$1,005,000 grant will provide annual support and challenge-grant funding for the South African Labour Development Research Unit's Summer Training Program in quantitative methodologies for social scientists and public health researchers.</p>
<p>University of Pretoria (2005 grant) Pretoria, South Africa \$255,234</p>	<p>The University of Pretoria has evolved from a mainly white, Afrikaner institution to a multicultural, multiracial university that offers quality education to 50,000 South African students from all walks of life. This year's operational grant will go toward implementation of year four of a five-year strategic development plan as part of the Kresge Foundation's South Africa Philanthropy Initiative.</p>
<p>University of the Western Cape (2005 grant) Bellville, South Africa \$123,996</p>	<p>This historically black institution, located near Cape Town, was founded by the Apartheid government to serve Coloured South Africans, but embraced a new mission in the 1970s to serve all races and become the intellectual home of progressive forces. This year's grant will support year four of a five-year strategic development plan as part of the Kresge Foundation's South Africa Philanthropy Initiative.</p>
<p>University of the Witwatersrand (2008 grant) Johannesburg, South Africa \$74,397</p>	<p>Founded in the 1920s with donations from South Africa's mining industry, "Wits" became a center of political opposition to Apartheid, a scientific pioneer, and one of the country's leading research institutions, and has produced several Nobel laureates, including Nelson Mandela. This year's grant will support year three of a four-year strategic development plan as part of the Kresge Foundation's South Africa Philanthropy Initiative.</p>

Nonprofit Sector Support

As the sector association providing networking, education, and advocacy for nearly 375 Michigan grantmakers, the council has embarked on a five-year Transforming Philanthropy through Diversity and Inclusion initiative to increase diversity and inclusion in philanthropic organizations. This three-year, \$150,000 grant will support that ongoing effort.

Council of Michigan Foundations
Grand Haven, Michigan
\$50,000

Through its extensive database, GuideStar gathers and displays financial and organizational information on the nonprofit sector, which allows donors, funders, researchers, and educators to make informed decisions. This three-year, \$750,000 grant will support the launch of the GuideStar Exchange Program and other strategies leading to increased revenue, membership, and operational stability.

GuideStar
(2008 grant)
Williamsburg, Virginia
\$250,000

The coalition of 600 leading charities, foundations, and corporate grantmakers is committed to advancing the common good and strengthening the nonprofit sector by promoting effective policies, championing public-private collaborations, fostering accountability, and serving as a common meeting ground. Funding will support the year-long Envisioning Our Future Initiative to foster new insights and ideas for meeting future challenges.

Independent Sector
Washington, D.C.
\$10,000

The coalition of 600 leading charities, foundations, and corporate grantmakers is committed to advancing the common good and strengthening the nonprofit sector by promoting effective policies, championing public-private collaborations, fostering accountability, and serving as a common meeting ground. Kresge's grant will be used for planning, materials, and administrative costs associated with the 2009 Annual Conference in Detroit.

Independent Sector
Washington, D.C.
\$125,000

The technology resources organization helps non-U.S. charities obtain donations of technology products, information, and services. This grant will help to simplify U.S. foundation giving internationally by creating an accessible, centralized repository of information on non-governmental organizations (NGO) based outside of the United States. In the long-run, this should reduce the administrative time and cost associated with the legal verification of charitable status for international NGOs, and increase U.S. international grantmaking.

TechSoup Global
San Francisco, California
\$90,000

President's Discretion

The private-sector firm helps nonprofits, corporations, campaign leaders, labor unions, and other groups organize, train, and mobilize grassroots supporters. With this grant funding, the organization will support Kresge by developing and rapidly deploying grassroots strategies for engaging community members and institutions in the Detroit Program's Re-Imagining Detroit 2020 framework.

Grassroots Solutions
Minneapolis, Minnesota
\$110,000

With a statewide membership of 1,100 nonprofit organizations, the association provides a forum to explore critical issues and a springboard to advance volunteerism and civic engagement. This grant for the Michigan Participation Project spearheads efforts to engage Michigan nonprofits in educating communities about the 2010 Census and ensuring a complete population count.

Michigan Nonprofit Association
Lansing, Michigan
\$50,000

The network of community-based organizations delivers care services to 15 million people and leads national Hispanic outreach efforts for a variety of federal agencies. Kresge funding will be used to conduct a first-in-the-field survey of Hispanic-serving organizations that will frame development issues and identify opportunities for accessing new funding sources.

The National Alliance for Hispanic Health
Washington, D.C.
\$250,000

Kresge supports Emerging Practitioners in Philanthropy, an affinity group that provides young foundation professionals and those new to the field with intergenerational networking, leadership training, and advocacy so they can gain the skills needed to assume leadership roles in the field in the years to come. This two-part grant will pay Kresge's 2009 institutional membership dues and support the 2009 National Chapter Leader Gathering.

New World Foundation
New York, New York
\$32,000

The association publishes the *Nonprofit Quarterly* in both print and digital versions, with the overarching editorial goal of strengthening the role of nonprofit organizations to activate democracy. This grant will support the journal's operations, ensuring it can continue to provide well-researched content on relevant issues impacting the nonprofit sector.

Nonprofit Information Networking Association
Boston, Massachusetts
\$100,000

<p>Project HOPE Millwood, Virginia \$26,156</p>	<p>The international health education and promotion organization publishes <i>Health Affairs</i>, a leading health-policy journal covering a broad spectrum of health and healthcare issues. Kresge's grant will enable the editorial staff to convene a one-day planning meeting of prominent environmental-health scientists to discuss article ideas and authors for an upcoming edition focused on environmental health.</p>
<p>Rhodes University (2008 Intl) Grahamstown, South Africa \$25,000</p>	<p>The university, located in an isolated town in South Africa's Eastern Cape Province, strives to be an outstanding, internationally respected academic institution, which proudly affirms its African identity and remains committed to democratic ideals and social responsibility. Grant funding will go to the Centre for Higher Education Research, Teaching, and Learning to research South African third-stream (non-tuition and non-governmental) higher education financing.</p>
<p>Southwest Detroit Business Association Detroit, Michigan \$70,000</p>	<p>The business and community coalition participated in an attempt initiated by the Old Tiger Stadium Conservancy to consider options for the adaptive reuse of the most-historic section of Detroit's 1912 Tiger Stadium. This grant provided an analysis of the financial feasibility of redeveloping the structure as a mixed-use facility. The stadium was subsequently torn down but efforts continue to explore preservation of the playing field as a recreational facility.</p>
<p>United Way for Southeastern Michigan Detroit, Michigan \$500,000</p>	<p>The agency, serving 150 health and human-service agencies in metropolitan Detroit, has launched the Regional Social Development Redesign Project to create a roadmap for revamping the delivery structure for key social services. With Kresge grant assistance, the initiative focused on food-distribution and early childhood-education systems.</p>
<p>University of California-Berkeley Berkeley, California \$175,487</p>	<p>The university houses the Center for the Built Environment, which seeks to improve the design, operation, and environmental quality of buildings by furnishing information on building technologies and design techniques. With grant funding, the center will review the performance of Kresge's headquarters facility, which earned a LEED-Platinum rating for new construction in 2008, and prepare a comprehensive report that will be shared with the green building field.</p>

Trustee Recognition

The following organizations were selected by Katherine A. Lutey and were awarded in her honor to recognize her years of service on The Kresge Foundation Board of Trustees.

The human-service agency operates a variety of safety-net programs that furnish food and shelter; counseling, educational, and employment services; and emergency financial assistance to low-income, homeless, and vulnerable families and individuals living in the Pontiac area. Kresge's grant will help fund the center's general operations and support facility improvements.

The Baldwin Center
Pontiac, Michigan
\$100,000

In its effort to create an interconnected statewide system of trails and greenways, the alliance has initiated Connecting Michigan, a collaborative project engaging diverse stakeholders in addressing the critical issues that have impacted the state's progress. Funding will be used to map additional trails, produce short documentary videos, and connect existing trails into a broader network.

Michigan Trails & Greenways Alliance
Lansing, Michigan
\$100,000

Through its various ministries, the church provides food, clothing, and shelter to low-income families, builds Habitat for Humanity homes, and sponsors outreach, counseling, and missionary work. With grant assistance, St. Paul's will undertake the renovation of its church sanctuary in Rochester.

St. Paul's United Methodist Church
Rochester, Michigan
\$100,000

Financial Report

2009 Financial Report

The world economy transitioned to recovery in the second half of 2009, pulling out of one of the worst economic and financial crisis in many years. Asset markets responded accordingly, and finished 2009 up strongly across the board. The foundation's portfolio benefitted from the rebound in global markets and finished 2009 +5.9 percent.

The foundation's primary investment objective is to generate a five-percent annualized real return over the long term. For the five years ending December 31, 2009, the total return of the portfolio was +7.8 percent, with a real return of +5.3 percent, meeting this objective.

The Kresge Foundation's investment asset value at December 31, 2009 was \$3.1 billion. The table on the opposite page summarizes the foundation's investment asset balances over the past 10 years. During 2009, the Trustees made 404 awards totaling \$197 million to nonprofit groups seeking to advance the foundation's values in its six fields of interest. This includes the full value of multiyear commitments. The foundation's cash payments for grants and program-related investments that counted toward its required distributable amount for tax purposes was \$167 million.

Deloitte & Touche LLP serves as the independent auditors for the foundation. The full set of audited financial statements for the year ended December 31, 2009 is posted on our Web site at www.kresge.org. The foundation's Audit Committee of the Board reviews the results of the independent auditors' examinations and recommends them to the full Board of Trustees for approval. The Audit Committee reviews the annual operating plan and interim financial reports. All foundation staff and trustees are required to submit annual conflict of interest statements and affirm adherence to the foundation's code of ethics.



Amy B. Coleman

Vice President of Finance and Treasurer



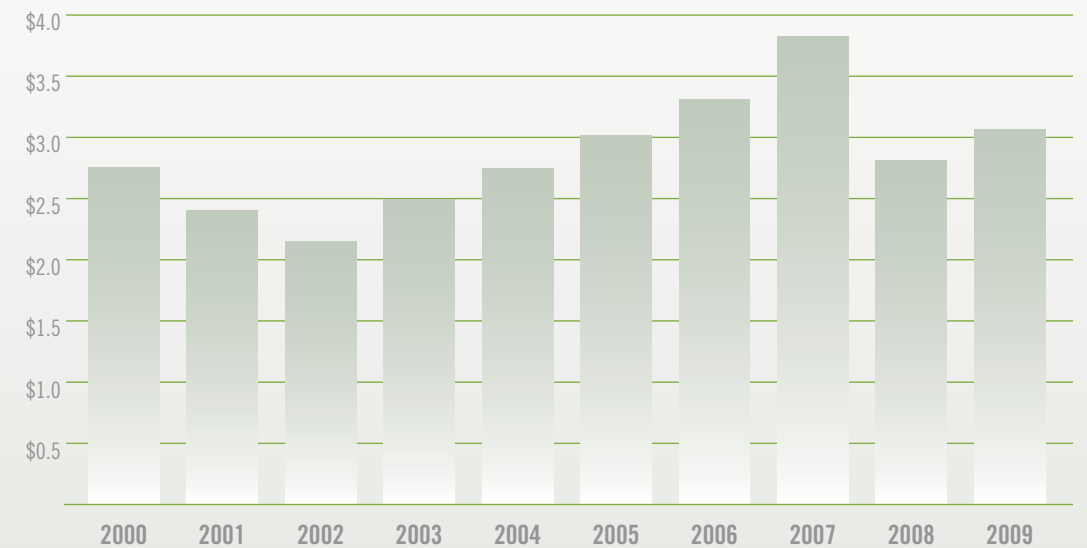
Robert J. Manilla

Vice President and Chief Investment Officer

The Kresge Foundation (A Michigan Trustee Corporation)

2009 Investment Asset Values

(in billions)



Board and Staff

Board of Trustees

Elaine D. Rosen, Chair
Retired Executive Vice President
Unum Corporation &
Retired President
Unum Life Insurance Company
Falmouth, Maine

James L. Bildner
President & CEO
New Horizons Partners
Boston, Massachusetts

Lee C. Bollinger
President
Columbia University
New York, New York

Phillip L. Clay, Ph.D.
Chancellor
Massachusetts Institute of
Technology
Cambridge, Massachusetts

Jane L. Delgado, Ph.D.
President & CEO
The National Alliance for
Hispanic Health
Washington, D.C.

Susan K. Drewes
Civic Leader
Rochester Hills, Michigan



Steven K. Hamp
Civic Leader
Detroit, Michigan

Paul C. Hillegonds
Senior Vice President,
Corporate Affairs
DTE Energy Company
Detroit, Michigan

Irene Y. Hirano
President
U.S.-Japan Council
Washington, D.C.

David W. Horvitz
Chairman
WLD Enterprises, Inc.
Fort Lauderdale, Florida

Rip Rapson
President & CEO
The Kresge Foundation
Troy, Michigan

Nancy M. Schlichting
President & CEO
Henry Ford Health System
Detroit, Michigan

Foundation Staff



Executive Office

Rip Rapson
President and CEO

Sharon Zimmerman
Assistant to the President

Grants Management

Marcus L. McGrew
Director of Grants Management

Amber J. Bray
Grants Management Associate

Marina S. Glagolev
Grants Management Associate

Joyce M. Holliman
Grants Intake Coordinator

Susan C. Randall
Grants Management Associate

Genise T. Singleton
Grants Manager

Research

Richard L. Dunlap
Director of Research

Administration

Richard K. Rappleye
Vice President of Administration

Dan Kirby
Buildings and Grounds Caretaker

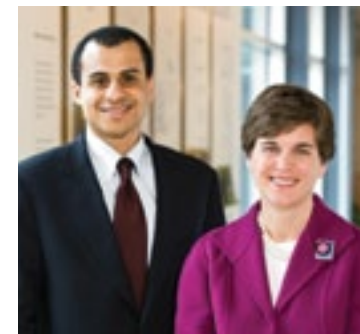
Kathy L. Porter
Administrative Assistant

Cynthia K. Powors
Facilities Administrator

Information Technology

Rebecca A. Smith
Information Systems Manager

Eugen N. Safta
Network Administrator



Innovative Capital

Kimberlee R. Cornett
Director of Innovative Capital

Benjamin S. Kennedy
Program Officer



Program Staff

Lois R. DeBacker
Senior Program Director

Laura J. Trudeau
Senior Program Director

Sandra M. Ambrozy
Senior Program Officer

Stacey Barbas
Program Officer

Jessica E. Boehland
Program Officer

Alice L. Carle
Program Director

Tamra J. Fountaine
Program Associate

David D. Fukuzawa
Program Director

Andrew R. Gatewood
Program Officer

Carrie A. Hubert
Administrative Assistant

Wendy L. Jackson
Senior Program Officer

George C. Jacobsen
Program Associate

Jill A. Johnson
Administrative Assistant

Michelle D. Johnson
Program Associate

Krista C. Lowes
Lead Administrative Coordinator

Phyllis D. Meadows
Senior Fellow

William F.L. Moses
Program Director

John R. Nordgren
Senior Program Officer

Human Resources

Crystal Y. Coleman
Director of Human Resources

La Tanya R. Gary
Human Resources Administration Manager

Danielle A. Nettles
Human Resources Specialist



Virginia L. Romano
Program Director

Caroline Altman Smith
Program Officer

Regina R. Smith
Program Officer

Mandy J. Valentine
Program Associate

Martha Soledad Vela Acosta
Program Officer

Tamitha T. Walker
Program Officer

Deanna L. Yow
Administrative Assistant



Finance

Amy B. Coleman
Vice President of Finance and Treasurer

Carla S. Forkin
Accounting Manager

Sheryl Madden
Controller

Jennifer L. Nassar
Staff Accountant

Cheryl L. Taylor
Administrative Assistant

Investment Group

Robert J. Manilla
Vice President Chief Investment Officer

John A. Barker
Investments Director

DonDrea M. Esnault
Document Management Analyst

Jon D. Gentry
Managing Director of Investments

Elizabeth A. Goldsberry
Director of Investment Operations

Maranda M. McLeod
Administrative Assistant

Joseph M. Rumph
Investment Analyst

Matthew P. Shellenberger
Investment Analyst

Susan L. Shirkey
Performance Analyst

Donna L. Snider
Investment Director



Communications

Cynthia B. Shaw
Communications Director

Elke Y. Hill
Front Desk Coordinator

Ra'mona M. Russell
Grants Inquiry Coordinator

Mary V. Vingerelli
Copy and Production Editor

Environmental Footprint for the 2009 Annual Report

This annual report is printed on paper which is made from post-consumer fiber using Green-e certified renewable energy and processed without chlorine. The cover and divider page are printed on Neenah Conservation® made with 100 percent post-consumer fiber.

The soy and vegetable oil-based inks used to print the report are 91 percent free of volatile organic compounds (VOCs).

The printer, University Lithoprinters, is a Michigan member of the Great Printer Project, a national, cooperative effort to make pollution prevention a standard practice in the lithographic printing industry.

The text paper is manufactured using renewable biogas energy which reduces natural gas consumption and saves 50 trees, 3,148 lbs. of solid waste, 29,711 gallons of water, 6,913 lbs. of air emissions and 7,203 cubic feet of natural gas compared to using virgin fiber paper.

Credits

President

Rip Rapson

Communications Director

Cynthia Shaw

Copy and Production Editor

Mary Vingerelli

Design

Linda Henneman,
ThinkDesign Group

Writers

Jonathan Wiese, 3.2.1, Inc.
Claudia Capos, Capos & Associates

Photographers

Douglas Schaible Photography,
pages 15, 128, 129, 130, 131
Justin Maconochie, page 56
Patrick Daly, page 56

Grants Management

Marcus McGrew, Director
Genise Singleton, Grants Manager

Contributor

Sally Sztrecska

Printer

University Lithoprinters

Contact Information

The Kresge Foundation
3215 W. Big Beaver Road
Troy, Michigan 48084
248-643-9630
www.kresge.org

A close-up, low-angle shot of a dark asphalt surface. A broom with light-colored bristles is sweeping across the asphalt from the upper right towards the center. The broom's head is in the upper right corner, and its bristles are in contact with the asphalt. The asphalt is composed of small, dark, irregularly shaped stones. The lighting is soft, creating a slight shadow of the broom on the asphalt. The overall tone is dark and moody.

THE KRESGE FOUNDATION

www.kresge.org