

K R E S G E
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ANNUAL REPORT

THE KRESGE FOUNDATION
Stronger nonprofits. Stronger communities.

The Kresge Foundation, an independent, private foundation, was created in 1924 by Sebastian S. Kresge to “support organizations whose object is to promote the well-being of mankind.” Through our grantmaking programs, we seek to strengthen the capacity of charitable organizations to provide effective programs of quality. Our geographic scope is national and, on occasion, international.

The Foundation’s grants support a range of organizations reflecting almost the entire breadth of the nonprofit sector. This diverse group is responding to the new challenges presented by their communities or sustaining activities that have demonstrated their effectiveness. We believe that a challenge grant toward an organization’s capital project does more than just build a building or reward good programs. It presents an opportunity to build institutional capacity by helping an organization broaden and deepen its base of support from the private sector and by encouraging volunteer involvement in the fund raising effort and beyond.

As stewards of the Foundation’s assets, our Trustees believe that accountability starts with being accessible to those seeking our support. Through our printed materials, telephone contacts, appointments, and regional Information Workshops, we hope to provide sufficient information about our policies and application procedures to prepare an organization to be an informed applicant. Through this dialogue, we also hope to be a more informed grantmaker.

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**President's
Statement and
Year in Review**

President's Statement

Time To Retire

It is time to retire when:

All clerks in every kind of establishment address you as "Sir."

The Council of Michigan Foundations gives you a souvenir photo from a 1985 event, and you are still wearing the same tie.

The elastic in your over-the-calf socks has lost its grip.

You have trouble reading the numbers from your "Contacts" screen, so the new telephone system cuts you off.

The time has come in your career that all eyes turn to you when you enter a room, but they are looking at your successor, standing next to you.

Your impatience is greater than your importance.

You like doing more than learning and teaching more than doing.

You find you are not following William H. Baldwin's advice to be "warmly objective" in making grants. Too much on the warm side.

You discover that you are the job; the job is you.

I wish to thank my family for their patience, my co-workers for their tremendous dedication and skill, my colleagues for their advice and leadership, my Trustees for allowing a process of continuous improvement, albeit with some interesting bends in the road, my mentors for leading by example and coaching from the bleachers when necessary and the Kresge family for their values of honesty, thrift and lack of pretension which bring us to a better interpretation of donor intent.

In twenty-seven years, I have served under, alongside and over some of the finest professionals one could imagine. We have built a board of high performing people who reflect the diversity we endorse in the nonprofit organizations we fund. Five trustees have led nonprofit organizations which gives us empathy for grantseekers. We have endeavored to be accessible with 500 appointments per year and transparent with grant guidelines and financial reports open to all. Every year we see half the grants go to first-time grantees.



Classroom Facility
Bellevue University
Bellevue, Nebraska

Our book of business covers nearly the entire nonprofit sector, both in this country and abroad. We own a unique franchise which can give grantees, we are told, the “Good Housekeeping Seal.” Capital campaigns are our vehicle, but growth of nonprofit capacity is our desired outcome, resulting in better boards, bigger support bases and more visibility for the agencies we fund.

I was amazed to learn that the Foundation has given out \$2.02 billion, 86 percent of total grants since 1924, during the time I have worked here. I am pleased that we have done it with an administrative expense of less than seven percent.

There are those who constantly seek out the new, sometimes at the expense of the old and the effective. There are also those who inject a cult of their own presumed effectiveness and definite personality into their grantmaking. We have stayed in the business of supporting institutions. We have done this by delivering powerful tools to the hands of their leaders so that they can grow their capacity. We have sought neither limelight nor control. And we have sought change not for the sake of change, but for improvement of a grant process that works.

There are those who see foundation governance simply as a matter of control over assets. We have seen it as a covenant between the donor’s intent and the public interest.

We have understood our duty as fiduciaries to include treating the Foundation itself as an institution. It is the legacy of a spirit of philanthropy so deep in Sebastian S. Kresge that he left his foundation nine times the value of his personal estate. Our challenge grants have been meant to continue and to expand that example and vision of putting private resources to public good.

We have attempted to build on what was entrusted to us and to adapt it to current needs and opportunities. We have seen nonprofit organizations renew themselves and we have recognized that dynamic organizations are in need of renewal constantly. This is because they are the strange yet effective mixture of volunteers and staff, donors and paid employees, practitioners and clients, faculties and students, presenters and audiences, caregivers and patients that make up a vibrant, nonprofit sector. We know that this work never ends.

To have spent nearly two-thirds of my working life at The Kresge Foundation has truly been an honor and a pleasure.

A handwritten signature in blue ink that reads "John E. Marshall, III". The signature is fluid and cursive, with a large initial 'J' and a stylized 'M'.

Shortly before publication of this Annual Report, the Foundation received news of the death of William H. Baldwin who served sequentially as Trustee, President and Chair from May 1, 1963 until his retirement on September 21, 1985. All who served with him or visited him will remember his piercing questions, deep knowledge and biting but merry sense of humor. This outward demeanor was an attempt, not always successful, to conceal how trenchantly he cared for this Foundation and for those it served.

Two new Trustees were elected and welcomed in December, 2005. They are James L. Bildner of Manchester, MA and David W. Horvitz of Fort Lauderdale, FL.

Thanks go to two retiring Trustees, David K. Page, who served from February, 1992 until September, 2005 and Robert C. Larson who served from February, 1993 until June, 2006. John E. Marshall, III also retired in June, 2006, having served sequentially as Vice President, Executive Vice President and President/CEO beginning in August, 1979 and as Trustee beginning in February, 1991.

The Trustees and Staff welcome Rip Rapson, former President of The McKnight Foundation, as he joins The Kresge Foundation on July 1, 2006.

Year in Review

The Kresge Foundation is a national foundation founded in 1924 by Sebastian S. Kresge. It is one of the largest foundations in the United States with assets over \$3 billion. The Foundation believes that stronger nonprofits lead to stronger communities. Through all its grant programs, the Foundation seeks to strengthen nonprofit organizations by catalyzing their growth, connecting them to their stakeholders, and challenging greater support through grants. It strives to achieve these objectives through its core Capital Challenge Grant Program, Science Equipment Program and six special initiatives.

Several significant activities and events occurred in 2005 and early 2006. The Foundation's long-standing President and CEO, John E. Marshall, III, announced his retirement and his successor, Rip Rapson, was selected. Two special initiatives, the Partnership to Raise Community Capital and the Historically Black Colleges and Universities Initiative concluded, while an International Initiative was launched in South Africa and Mexico. The Foundation helped bring back classical music and jazz to audiences in southeastern Michigan through a Detroit Initiative grant to the Detroit Education Television Foundation. In 2005, the Foundation's Trustees also awarded extraordinary grants to support relief efforts following the natural disasters in the gulf coast of the US, Central America, South Asia, Somalia, and Sri Lanka. Finally, in early 2006, the Foundation moved back to its renovated and expanded headquarters facility.

It was also a record year with the second highest amount awarded in the Foundation's history. In total, 216 grants were authorized totaling \$131,770,027 to organizations in 37 states, Canada, United Kingdom, and South Africa. This represents a 10% increase in the dollar amount awarded, compared to 2004, and a 22% increase compared to 2003.

The Foundation's core grant making activities are in its **Capital Challenge Grant Program** with \$90,155,026 awarded to 131 nonprofit organizations in 2005 operating in the fields of education, health and long-term care, human services, arts and humanities, public affairs, and science, nature and the environment. Grant funds are directed toward the construction and renovation of facilities, purchase of equipment, and acquisition of real estate.

The Capital Challenge Grant recipients represent the diversity of the nonprofit field whether viewing them by type of organization, location, budget size, and/or populations served. However, they all shared a common goal as applicants: to strategically use the transformational event of a capital campaign to help strengthen and deepen their private donor base.

The 2005 grant recipients had private campaign goals ranging from \$1 million to \$137 million and planned, in aggregate, to use the \$90 million in Kresge challenge grants to raise an additional \$567 million in private gifts toward their collective campaign goals.

In the **Science Equipment Program** (formerly referred to as the Science Initiative), the Trustees awarded seven grants totaling \$2,975,026 to five colleges and universities, a health care organization, and an environmental science research institution. Half of Kresge's grant supports the purchase of scientific equipment and the other half is awarded on a challenge basis to raise funds to endow an equipment repair and replacement fund. The Program was developed to provide institutions with immediate and on-going resources to equip their laboratories with current instrumentation and technology. This assists their efforts to recruit and retain students, faculty, and/or research scientists, and to provide quality academic or research programs. The equipment to be purchased by the seven grant recipients included a flow cytometer system and mass spectrometer for general science programs, CT scanning system for paleoclimate research, and brain imaging equipment for research on paralysis.

Since the Program began in 1988, the Foundation has awarded 145 grants totaling \$52.5 million. These grants have created endowment funds totaling \$163.8 million that will provide, when all pledges have been paid, approximately \$8.2 million income per year to repair, upgrade, and/or replace scientific equipment.

The Foundation completed two initiatives in 2005 and continues to operate four others.

The \$18 million **HBCU Initiative** concluded in 2005 and had been undertaken in cooperation with the Southern Education Foundation in Atlanta, GA. This five-year Initiative was designed to strengthen the advancement activities of historically Black colleges and universities with five institutions selected to receive an average of \$2 million in grants to hire staff, purchase technology and equipment, and participate in training opportunities. Significant on-site technical assistance was also provided by the Initiative's Program Director, Billie Sue Schulze. In addition, the Initiative offered an Annual Advancement Learning Initiative opened to all HBCUs.



Community Program Facility
Lutheran Community
Services Northwest
Burien, Washington

The five participating institutions were Bethune-Cookman College, Daytona Beach, FL; Dillard University, New Orleans, LA; Johnson C. Smith University, Charlotte, NC; Meharry College, Nashville, TN; and Xavier University, New Orleans, LA.

After five years, these institutions reported the following aggregate highlights:

- They had raised \$23 million more in FY 05 than before the Initiative began in FY 00;
- Alumni giving increased 48%, totaling nearly \$4.8 million;
- Trustee giving increased, with two exceeding \$1 million;
- More than 60 new fund raising positions were created, greatly increasing the number of trained and experienced fund raising professionals at HBCUs.

To share the valuable information gained through the Initiative about establishing and building an effective advancement program, Billie Sue Schulze wrote a “how-to” workbook titled, **Changing the Odds – Lessons Learned by the Kresge HBCU Initiative**, which is available on The Kresge Foundation’s website, www.kresge.org.

To build on the success of this Initiative, the Trustees of The Kresge Foundation approved a \$3 million grant in 2005 as part of a total \$8 million commitment to the United Negro College Fund to continue efforts to strengthen private giving at HBCUs. The Foundation’s commitment specifically will implement the Institutional Advancement Program with selected HBCUs to receive grants for planning, staff, technology, and training.

In 2005, the Trustees added a Phase III to the **Partnership to Raise Community Capital** to further help the six participating community foundations strengthen giving for unrestricted endowment. The following five were awarded \$100,000 challenge grants to raise \$200,000 for unrestricted endowment: Community Foundation of Broward, Sioux Falls Area Community Foundation, Community Foundation of the Eastern Shore, Wyoming Community Foundation, and Saginaw Community Foundation. The Community Foundation of South Alabama was awarded a \$150,000 grant to raise \$300,000; the higher \$150,000 Kresge grant had an additional requirement that allowed only pledges from donors making their first gift to unrestricted endowment to be counted. Kresge grant dollars could be expended on technology, marketing, and/or unrestricted grant making programs. A total of \$1,481,047 was raised for unrestricted endowment by the six community foundations from 534 donors.

In Phase I, Kresge provided a \$1,000,000 grant to each community foundation to raise \$1,000,000 in unrestricted endowment funds and in Phase II, the Foundation awarded a \$2,000,000 grant to each to raise \$6,000,000 in agency-restricted endowment funds.

In the **Special Opportunities Initiative**, Kresge staff and consultants are working intensively with seven nonprofit organizations to help them establish or significantly expand their private base of support for annual operations. The Foundation wanted to extend the lessons learned in its HBCU Initiative beyond the higher education community and to gain additional knowledge about the best practices in effective advancement programs. Before the start of the Initiative, all seven had relied either on government funding and/or earned income to pay most of their expenses, which gave them little flexibility or sufficient resources to enhance their programs and services. Each institution developed four to five-year strategic plans with yearly quantitative (e.g., to raise a specific amount from individuals and/or to raise a specific number of gifts at a certain level) and qualitative benchmarks (e.g., conduct board training sessions) with all organizations reaching their goals to date. This Initiative is closed and is no longer accepting new applications.



Museum
Sci-Port Discovery Center
Shreveport, Louisiana

In 2005, the Trustees launched a five-year \$15 million **International Initiative** in Mexico and South Africa. Modeled after the Foundation's HBCU and Special Opportunities Initiatives, this effort seeks to also strengthen private giving in selected institutions through support for staff, training, and technology. This Initiative is also closed to new applications.

For the Mexico program, the Foundation awarded a grant of \$2,050,000 as part of a \$5 million commitment over five years to the YMCA of the USA, headquartered in Chicago, IL, to implement the Mexico Philanthropy Development Initiative involving the YMCA of Mexico. To help build private philanthropy in Mexico, Kresge funds will provide technical assistance, peer-to-peer training, salary support, and challenge grants to support capital and annual fund raising at the YMCA León, the Atizapán Community Development Center, the YMCA University's second campus, and the YMCA shelters for deported migrant youth on the US/Mexico border.

In South Africa, the Foundation is working with the South African Institute for Advancement (Inyathelo), based in Cape Town, to provide on-site support and training for four grantees: Cape Peninsula University of Technology; Children's Hospital Trust; University of Pretoria; and University of the Western Cape.

Grants totaling \$1,505,519 were awarded to these institutions. These grants represent the first in an expected series of annual operating and bonus grants totaling \$10 million over five years to the four grant recipients, pending each institution's successful completion of its yearly qualitative and quantitative benchmarks. The Initiative has a specific focus on building local giving, particularly from individuals, in order to strengthen private giving in and for South African nonprofit organizations. In addition to grant funds, the Initiative will provide grant recipients with training, mentoring opportunities, and exchange programs with peer institutions abroad.



Program and Office Facility
Four Seasons Hospice
& Palliative Care
Flat Rock, North Carolina

The **Detroit Initiative** provides extraordinary grants to collaborative efforts that make Detroit a better place to live and work. In 2005, 8 grants were approved totaling \$19,000,000 including a \$2,500,000 grant to the Detroit Educational Television Foundation to bring back classical music and jazz to the region. The effort exemplifies collaboration with the radio station to be operated by the Detroit Education Television Foundation in studios owned by the Detroit School of the Arts and adjacent to Detroit Symphony Orchestra facilities. A Detroit Initiative grant was also awarded to the United Way for South-eastern Michigan to help establish a 2-1-1 call center, a 24/7 hotline providing a single access point for individuals seeking health and human services.

In 2002, the Trustees approved their largest Detroit Initiative commitment to the Detroit RiverFront Conservancy to support efforts to create public spaces along the Detroit River. The Conservancy continues to meet its financial and program benchmarks, which trigger Kresge grant awards. Toward the total \$50,000,000 commitment, the Foundation has awarded \$35,500,000 including \$10,000,000 in 2005.

The **Green Building Initiative** encourages nonprofit board and staff members to consider planning and designing a green building through grant support and educational materials. A green building is one that in its design, construction, and operation makes a minimal draw on non-renewable resources. To partially eliminate the financial barrier of higher “soft” costs associated with designing a green building, the Foundation provides planning grants between \$25,000 and \$100,000 to support fees, materials analysis, site considerations, and other expenses associated with implementing an integrated design approach. In 2005, 33 planning grants were awarded totaling \$1,969,000. Since the Initiative was launched in late 2003, 63 organizations have been awarded a total of \$4,083,000.

The other funding opportunity in this Initiative was the Bonus Grant program, which is now closed. These grants were awarded to recipients in the Foundation’s Capital Challenge Grant Program that planned to have their projects certified through the U.S. Green Building Council’s Leadership in Energy and Environmental Design (LEED) program. In aggregate, 42 Bonus Grants have been committed totaling \$7,200,000 with two organizations each achieving their \$150,000 Bonus Grants in 2005.

This Initiative earned the U.S. Green Building Council’s Leadership Award in 2005 in the *Community* category. This award recognizes an individual or organization “making a significant contribution to enlarging and making more diverse and inclusive the community of practitioners and supporters advancing green building.”

The Kresge Foundation returned to its renovated and expanded headquarters in early 2006. The Foundation developed green or environmentally sustainable facilities, which in their design, construction, and operation, reduce their draw on non-renewable resources. The following highlights four of the facilities' key green features:

Building Orientation. The site plan for the new addition will produce the greatest energy savings for the Foundation. The addition is primarily two thin wings with the longest sides facing north and south. This orientation maximizes the sun from the north and south which provides the interior spaces with more natural interior lighting and creates less reliance on artificial light. One wing is also embedded in the earth, which provides natural insulation so that less energy is needed to heat and cool the building.

Stormwater Management. Most rainwater on the site drains to constructed wetlands and does not enter the City of Troy's stormwater system. The wetlands naturally filter impurities from the rainwater. When there is heavy rain, excess water is pumped from the wetlands to a cistern. Water collected in this cistern is then used to water the green roofs and provide recirculation for the wetlands as necessary.

Materials selection. The addition incorporates 27% recycled materials and 67% of all materials used came from within 500 miles, thus reducing use of energy for transportation. Wood flooring and desks are made from rapidly-renewable wheat board, finished with a veneer of FSC-certified wood. The Forest Stewardship Council (FSC) is a nonprofit organization that sets standards for forestry practices that are environmentally responsible, socially beneficial, and economically viable. The use of renewable and/or recycled materials is important because it creates less waste for our landfills. Walls are also painted with milk paint, made from milk protein and contain no volatile organic compounds (VOC) which produce toxic smells.

Geothermal System. A geothermal system uses the constant 55 degree temperature of the earth to help heat and cool the building. Water flows through the system's tubes in the ground and then returns to a heat pump which either releases the heat in the water in the winter or "reverses" the process in the summer to release the cool air into the building. It is anticipated that this system will use 20% less energy than a traditional system to heat and cool the facilities. Also, traditional systems rely on burning fuel (either on-site or at the power plant), which produce harmful emissions that degrade our air quality and contribute to acid rain.

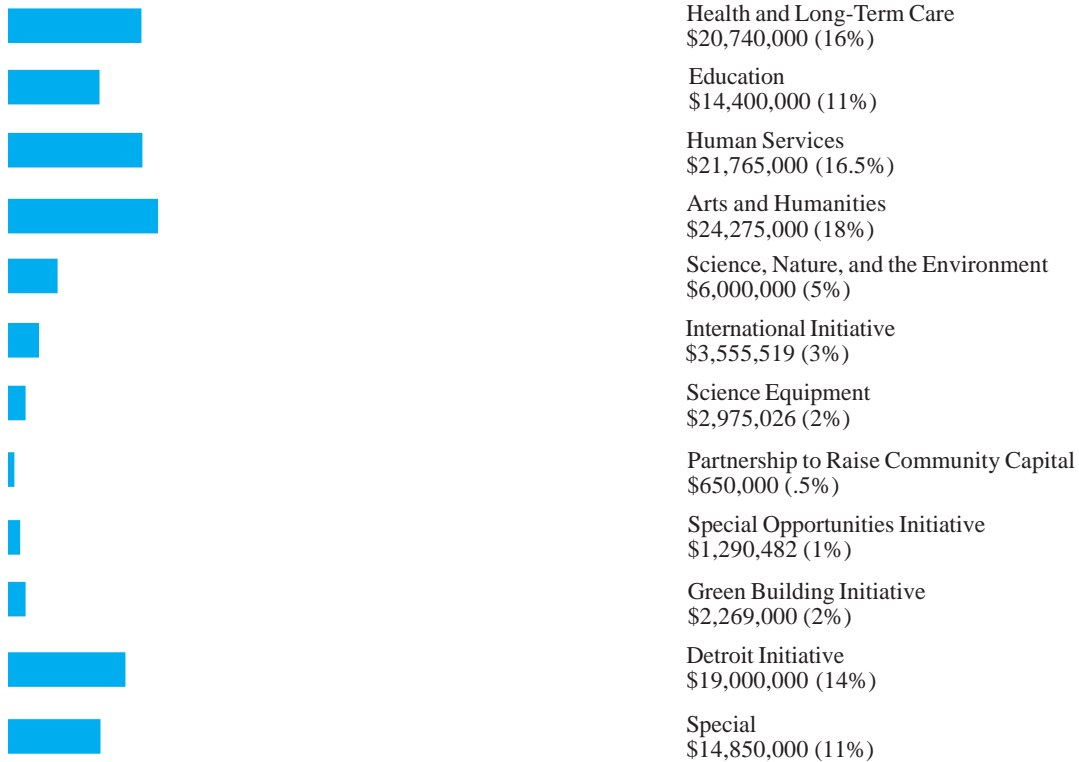
For more information about the Foundation's expanded headquarters, please visit our website, www.kresge.org.



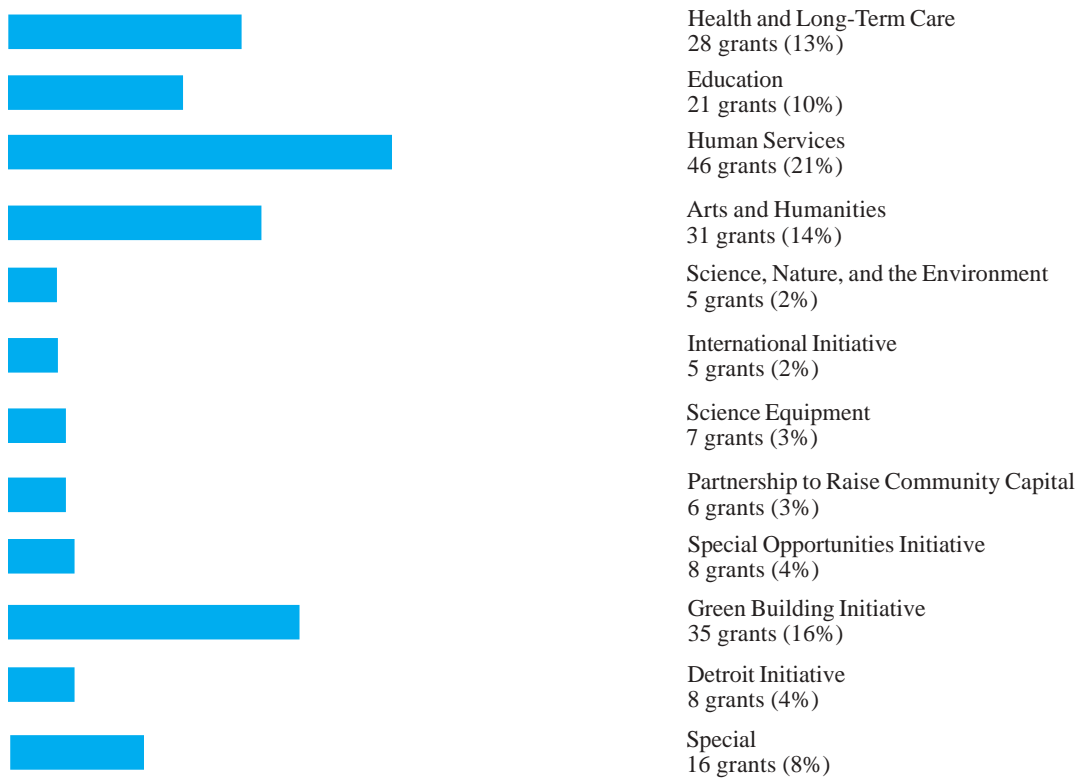
The Kresge Foundation
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Information About 2005 Grants

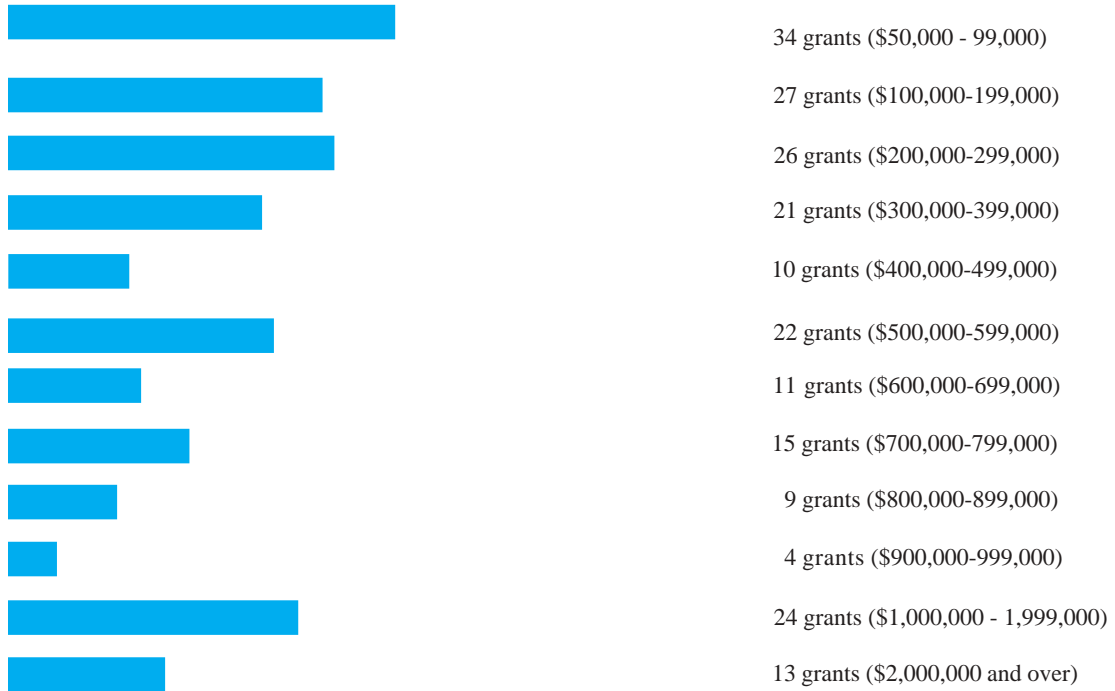
Dollar Amounts by Categories



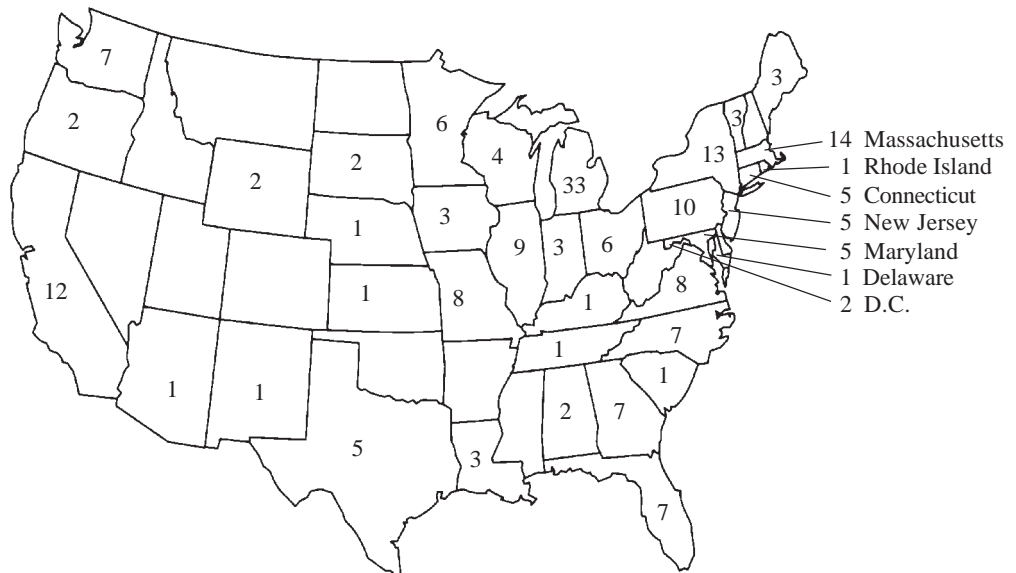
Number of Grants by Categories



Number of Grants by Dollar Amount



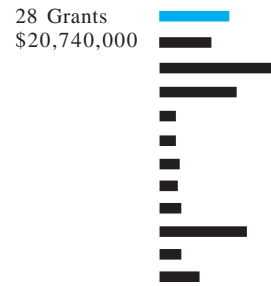
Geographic Distribution of 2005 Grants



Map does not include 6 grants made in Canada, 1 in the United Kingdom, and 4 in South Africa

Grant Awards

Capital Challenge Grant Program
Health and Long-Term Care



	2005 Grants	December 31, 2005	
		Paid	Unpaid
Asante Health System Medford, Oregon <i>Renovation of Rogue Valley Medical Center and construction of addition for inpatient rooms, emergency department, and surgical services area</i>		900,000	
Austen Riggs Center Stockbridge, Massachusetts <i>Construction of facility to provide meeting space, classrooms, clinical offices, and recreational areas for psychiatric treatment programs</i>	240,000		240,000
Battle Creek Health System Battle Creek, Michigan <i>Construction of residential hospice facility as part of campaign to also expand cancer center</i>	500,000		500,000
Benefis Healthcare Great Falls, Montana <i>Construction of outpatient facility for oncology patients</i>			750,000
Boston Medical Center Boston, Massachusetts <i>Construction of facility to house multidisciplinary cancer care services</i>	2,500,000		2,500,000
Catholic Health Initiatives Denver, Colorado <i>Construction of addition to Penrose Hospital to provide intensive and critical care unit</i>		750,000	
Charles B. Wang Community Health Center New York, New York <i>Renovation and expansion of health care clinic to provide exam rooms and offices</i>			300,000
Children's Hospital Columbus, Ohio <i>Construction of Center for Child and Family Advocacy to provide treatment, prevention programs, and support for victims of child abuse and domestic violence</i>		500,000	

Capital Challenge Grant Program
Health and Long-Term Care

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Children's Hospital Medical Center Akron, Ohio <i>Construction and renovation of facilities to expand and upgrade inpatient and clinical care areas</i>		800,000	
Children's Hospital of The King's Daughters Norfolk, Virginia <i>Construction of pediatric outpatient surgery facility as part of capital and endowment campaign</i>	1,000,000		1,000,000
Credit Valley Hospital Mississauga, Ontario, Canada <i>Construction of facilities to provide cancer treatment and ambulatory care services</i>			750,000
Crozer-Chester Medical Center Upland, Pennsylvania <i>Construction and renovation of facility for emergency department including patient treatment areas and laboratories</i>	850,000		850,000
Four Seasons Hospice & Palliative Care Flat Rock, North Carolina <i>Construction of facility with offices and consultation rooms as part of campaign to expand residential hospice facility</i>	350,000		350,000
Glens Falls Hospital Glens Falls, New York <i>Renovation and expansion of facilities to reconfigure space for outpatient services and to upgrade existing clinical areas</i>		800,000	
Good Shepherd Allentown, Pennsylvania <i>Construction of ambulatory care building to consolidate and expand outpatient programs</i>		800,000	
H. Lee Moffitt Cancer Center & Research Institute Tampa, Florida <i>Construction of addition to expand outpatient facilities</i>	1,500,000		1,500,000
Hawaii Pacific Health Honolulu, Hawaii <i>Renovation and expansion of facilities for Wilcox Memorial Hospital to create new diagnostic and surgical centers</i>		225,000	

Capital Challenge Grant Program
Health and Long-Term Care

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Hospice of Muskegon-Oceana Muskegon, Michigan <i>Construction of residential hospice facility</i>	150,000		150,000
Hospice of the Chesapeake Millersville, Maryland <i>Purchase of property as part of plan to develop residential hospice facility</i>		350,000	
Hospice of the North Shore Danvers, Massachusetts <i>Renovation of facility for offices and support programs and purchase of property and construction of residential hospice facility</i>	250,000	250,000	
Hospice of Winston-Salem/Forsyth County Winston-Salem, North Carolina <i>Construction of addition to residential hospice facility to add patient rooms, multipurpose family area, and kitchen as part of comprehensive campaign</i>		275,000	
Jewish Hospital HealthCare Services Louisville, Kentucky <i>Renovation and expansion of Frazier Rehab Institute to enhance rehabilitative services for adults and children</i>		1,500,000	
Jordan Health System Plymouth, Massachusetts <i>Renovation and expansion of facility for surgery center, cancer care areas, and maternity unit</i>	500,000		500,000
Kansas City Hospice Kansas City, Missouri <i>Purchase of property and construction of residential hospice facility</i>	650,000		650,000
Kaweah Delta Health Care District Visalia, California <i>Purchase of property and construction of addition to Kaweah Delta Hospital</i>	250,000		250,000
Lakeside Health System Brockport, New York <i>Renovation of facilities for obstetrics department</i>			300,000

Capital Challenge Grant Program
Health and Long-Term Care

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Metro Atlanta Recovery Residences Doraville, Georgia <i>Purchase of land and construction of residences for women in substance abuse treatment programs</i>	350,000		350,000
Metropolitan Hospital Grand Rapids, Michigan <i>Construction of replacement hospital building in Wyoming, Michigan</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	350,000		350,000
Morton Plant Mease Health Care Clearwater, Florida <i>Construction of building to consolidate cardiac services and ancillary services as part of expansion of facilities</i>	1,500,000		1,500,000
Newton-Wellesley Hospital Newton, Massachusetts <i>Construction of addition for emergency services</i>	850,000		850,000
Northwest Medical Teams International Portland, Oregon <i>Purchase of facilities to provide offices and warehouse for international relief and development programs</i>		250,000	
Northwestern Memorial Hospital Chicago, Illinois <i>Construction of Prentice Women's Hospital</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	2,000,000		2,000,000
Ottawa Health Research Institute Ottawa, Ontario, Canada <i>Construction of addition to facility to provide laboratories and support areas for Centre for Stem Cell and Gene Therapy Research</i>	650,000		650,000
Palliative CareCenter & Hospice of the North Shore [Midwest Palliative and Hospice Care Center] Evanston, Illinois <i>Construction of facility in Glenview for offices and outpatient programs</i>			800,000

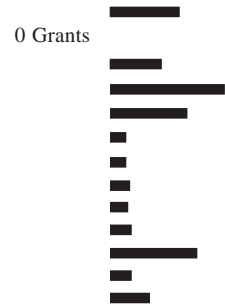
Capital Challenge Grant Program
Health and Long-Term Care

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Phelps Memorial Hospital Center Sleepy Hollow, New York <i>Construction of addition for emergency services</i>	800,000		800,000
Planned Parenthood of Western Pennsylvania Pittsburgh, Pennsylvania <i>Purchase of building as part of plan to develop health care and administrative center</i>		300,000	
Queen of the Valley Hospital Napa, California <i>Construction of facility to house wellness programs with therapy and lap pools, exercise areas, and treatment rooms for cardiac and cancer rehabilitation</i>		500,000	
Roswell Park Cancer Institute Buffalo, New York <i>Construction of facility to provide laboratories, offices, and procedure rooms for comprehensive care research center</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification		1,000,000	
Saint Agnes Medical Center Fresno, California <i>Renovation and expansion of facilities</i>		900,000	
Saint Francis Medical Center San Francisco, California <i>Renovation of facilities for emergency services</i>	800,000		800,000
Sheppard Pratt Health System Baltimore, Maryland <i>Installation of elevators as part of renovation of two facilities for psychiatric care programs</i>	300,000		300,000
Southern Baptist Hospital of Florida Jacksonville, Florida <i>Construction of hospital as part of comprehensive campaign to expand health care facilities</i>	1,500,000		1,500,000
St. Joseph Regional Health Network Reading, Pennsylvania <i>Construction of replacement hospital</i>	750,000		750,000

Capital Challenge Grant Program
Health and Long-Term Care

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Tampa General Hospital Tampa, Florida <i>Construction of addition to expand services for trauma and emergency care</i>	300,000	300,000	
University Health Network Toronto, Ontario, Canada <i>Renovation and expansion of facilities for Toronto General Hospital to provide outpatient and procedure rooms</i>		1,500,000	
Visiting Nurse Association of Central Jersey Red Bank, New Jersey <i>Construction of addition to health care center to provide primary care clinic and space for educational and support programs</i>	250,000		250,000
Visiting Nurse Association of Somerset Hills Bernardsville, New Jersey <i>Purchase of property and construction of facility with adult day care center and offices for home health and hospice care programs</i>	300,000		300,000
Wheaton Franciscan Services Wheaton, Illinois <i>Renovation and expansion of Marianjoy Rehabilitation Hospital for individuals recovering from strokes, injuries, and neuromuscular disorders</i>	500,000		500,000
White Memorial Medical Center Los Angeles, California <i>Renovation and expansion of facilities including construction of replacement acute care hospital</i>	800,000		800,000

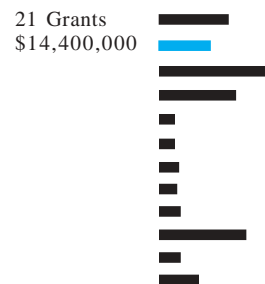
Capital Challenge Grant Program
Public Affairs



	2005 Grants	December 31, 2005	
		Paid	Unpaid
League of Women Voters Minnesota Education Fund St. Paul, Minnesota <i>Renovation of facility for voter education programs</i>		200,000	

Capital Challenge Grant Program

Education



	2005 Grants	December 31, 2005 Paid	Unpaid
A. T. Still University of Health Sciences Kirksville, Missouri <i>Construction of facilities with classrooms, laboratory, and library for Kirksville College of Osteopathic Medicine</i>	225,000		225,000
Albion College Albion, Michigan <i>Construction of Bruce A. Kresge Hall, a laboratory building for chemistry and biology programs</i> An additional special \$3,000,000 grant was made to the laboratory building to honor Bruce A. Kresge upon his retirement as a Kresge Trustee in 2003. The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED certification		1,500,000	
Art Center College of Design Pasadena, California <i>Purchase and renovation of facilities to establish South Campus for graduate and community art programs</i>		700,000	
<i>Green Building Bonus Grant for achieving LEED Silver certification for its facilities</i>	150,000	150,000	
Atlanta Speech School Atlanta, Georgia <i>Purchase of property and renovation and construction of facilities to expand programs serving adults and children with speech, language, and learning disabilities</i>		500,000	
Bellevue University Bellevue, Nebraska <i>Purchase of property and construction of facility with classrooms, offices, and student support services</i>	700,000		700,000

Capital Challenge Grant Program
Education

	2005 Grants	December 31, 2005	
		Paid	Unpaid
California Lutheran University Thousand Oaks, California <i>Construction of athletic and fitness facility with gymnasium, classrooms, and area for Sports Medicine Program</i>		1,000,000	
California State University Hayward, California <i>Construction of academic building with classrooms, library/media center, auditorium, offices, and computer labs</i>		600,000	
Campbellsville University Campbellsville, Kentucky <i>Construction of dining hall and student commons as part of larger campaign</i>		1,000,000	
Chartwell School Seaside, California <i>Construction of facility with classroom and multipurpose areas for children with dyslexia and other learning disabilities</i> The Trustees intend to authorize a \$250,000 Green Building Bonus Grant when the facility achieves LEED Platinum certification	750,000		750,000
Coker College Hartsville, South Carolina <i>Construction of library with research and study areas, classrooms, and collections area</i>		500,000	
Columbus State University Columbus, Georgia <i>Purchase of property and renovation and expansion of facilities to create Uptown Campus for the Arts with studios, theatre, gallery, and classrooms</i>		1,000,000	
Dakota Wesleyan University Mitchell, South Dakota <i>Construction of McGovern Library and Center for Public Service</i>		700,000	
Dartmouth College Hanover, New Hampshire <i>Construction of academic building with classrooms and offices for Department of Mathematics</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification		1,000,000	

Capital Challenge Grant Program
Education

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Elizabethtown College Elizabethtown, Pennsylvania <i>Construction of academic and office facility for Department of Business and related programs</i>	450,000		450,000
Gillen Brewer School New York, New York <i>Purchase of property to provide classrooms, counseling rooms, two gyms, and library for school serving children with language and developmental disabilities</i>	300,000		300,000
Harding University Searcy, Arkansas <i>Renovation and expansion of facilities for College of Education including classrooms, lecture hall, and offices</i>		700,000	
Holy Names University Oakland, California <i>Renovation of building to upgrade science laboratories and classrooms</i>	350,000		350,000
INSEAD Institut Européen d'Administration des Affaires Cedex, France <i>Construction of academic facilities in Singapore for executive and graduate international business education programs</i>		750,000	
Judson College Elgin, Illinois <i>Construction of library and academic center with classrooms, art and design studios, gallery, and digital media lab</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification			600,000
Lutheran Theological Seminary at Philadelphia Philadelphia, Pennsylvania <i>Construction of facility with classrooms, offices, lounges, and welcome center</i>		650,000	
Marywood University Scranton, Pennsylvania <i>Construction of facility with arena, fitness center, and indoor track</i>	325,000		325,000

Capital Challenge Grant Program

Education

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Muhlenberg College Allentown, Pennsylvania <i>Renovation and construction of athletic facilities</i>		900,000	
Muskingum College New Concord, Ohio <i>Construction of campus center with classrooms, study areas, fitness facilities, events hall, and meeting space</i>	700,000		700,000
North Park University Chicago, Illinois <i>Purchase of property and construction of facility with basketball courts, fitness center, weight training area, running track and classrooms</i>	300,000		300,000
Ohio Wesleyan University Delaware, Ohio <i>Renovation and expansion of science facilities to provide classrooms, research labs, greenhouse, scanning electron microscope suite, and zoology museum</i>		1,000,000	
The Parkside School New York, New York <i>Renovation of facility to provide elementary education for children with language learning disabilities</i>	150,000		150,000
Pennsylvania College of Optometry Elkins Park, Pennsylvania <i>Purchase of property and construction of facility with gymnasium, fitness center, track, and multipurpose areas</i>	200,000		200,000
Pennsylvania State University University Park, Pennsylvania <i>Construction of facility for College of Business with auditorium, classrooms, offices, and Trading Room for stock trading simulations</i>		1,000,000	
Queen's University Belfast Belfast, Northern Ireland, United Kingdom <i>Construction of central library with study and collections area</i>			1,400,000
Saint Meinrad School of Theology Saint Meinrad, Indiana <i>Renovation of office and residential facility as part of comprehensive capital campaign</i>	750,000		750,000

Capital Challenge Grant Program
Education

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Methodist College Fayetteville, North Carolina <i>Construction of addition to facility to provide science laboratories for biology and chemistry programs</i>			550,000
Seton Hill University Greensburg, Pennsylvania <i>Construction of athletic facilities with gym, indoor running track, and areas for fitness programs</i>		400,000	
Smith College Northampton, Massachusetts <i>Construction of Campus Center with amphitheater, lounges, offices for student organizations, and meeting areas</i>		1,000,000	
Southern Methodist University Dallas, Texas <i>Construction of facility with laboratories, classrooms, and library for engineering programs</i> The Trustees intend to authorize a \$250,000 Green Building Bonus Grant when the facility achieves LEED Gold certification	600,000		600,000
Spring Arbor University Spring Arbor, Michigan <i>Construction of building with classrooms, lecture hall, and offices</i>	750,000		750,000
St. Francis College Brooklyn Heights, New York <i>Construction of facility with library, classrooms, and lecture hall</i>			1,000,000
St. Lawrence University Canton, New York <i>Construction of facility to provide classrooms and laboratories for science programs</i>	1,000,000		1,000,000
Swarthmore College Swarthmore, Pennsylvania <i>Renovation of administrative offices and dormitory facility and renovation of building for alumni offices</i>			1,000,000

Capital Challenge Grant Program

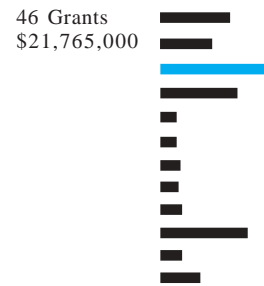
Education

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Switzer Center School & Clinical Services Torrance, California <i>Purchase of property and construction of facility with classroom, laboratories, auditorium, library, counseling rooms, offices, and fitness area for school serving children with learning disabilities</i>	200,000		200,000
University of Edinburgh Edinburgh, Scotland, United Kingdom <i>Construction of Research Institute for Medical Cell Biology for School of Medicine</i>		1,000,000	
University of Hartford West Hartford, Connecticut <i>Construction of athletic playing fields</i>	700,000		700,000
University of Maine at Farmington Farmington, Maine <i>Construction of academic facility with classrooms, curriculum resource center, offices, and meeting areas</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification		150,000	
University of Miami Coral Gables, Florida <i>Construction of facility for School of Nursing with classrooms, offices, and community clinic</i>	850,000		850,000
University of Michigan Ann Arbor, Michigan <i>Renovation and expansion of Alumni Memorial Hall including auditorium, classrooms, and galleries</i>	1,500,000		1,500,000
University of Pennsylvania Philadelphia, Pennsylvania <i>Construction of research laboratories and classroom facility for School of Veterinary Medicine</i>		1,500,000	

Capital Challenge Grant Program
Education

	2005 Grants	December 31, 2005	
		Paid	Unpaid
University of Puget Sound Tacoma, Washington <i>Construction of building to provide laboratories and classrooms for biology, chemistry, and physics programs</i>			750,000
University of San Francisco San Francisco, California <i>Renovation and expansion of classroom and research facilities for School of Business and Management</i>		600,000	
University of Waterloo Waterloo, Ontario, Canada <i>Renovation of two libraries</i>	600,000		600,000
University of Western Ontario London, Ontario, Canada <i>Renovation and expansion of lecture hall and laboratory facilities for School of Medicine and Dentistry</i>			750,000
Urbana University Urbana, Ohio <i>Construction of student center with lounges, wellness center, student organization offices, and recreational areas</i>		400,000	
Washington University Chestertown, Maryland <i>Renovation and construction of facilities to upgrade and expand science laboratories and classrooms</i>		750,000	
Washington University in St. Louis St. Louis, Missouri <i>Renovation and expansion of facilities for visual arts and design programs with studios, classrooms, and gallery</i>		1,000,000	
Wayne State University Detroit, Michigan <i>Renovation and construction of facilities for School of Medicine including classrooms and clinical skills center</i>	3,000,000		3,000,000
Youngstown State University Youngstown, Ohio <i>Construction of facility for recreational and wellness programs</i>		600,000	

Capital Challenge Grant Program
Human Services



	2005 Grants	December 31, 2005	
		Paid	Unpaid
Ability Beyond Disability Brookfield, Connecticut <i>Renovation of residential facilities for organization providing comprehensive services for adults with disabilities</i>			400,000
Abused Deaf Women's Advocacy Services Seattle, Washington <i>Purchase of property and construction of emergency and transitional housing for deaf victims of domestic violence</i>			250,000
Access Living of Metropolitan Chicago Chicago, Illinois <i>Construction of facility with offices, conference rooms, and resource center for programs supporting independent living for individuals with disabilities</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	750,000		750,000
Affirmations Lesbian and Gay Community Center Ferndale, Michigan <i>Purchase and reconstruction of space for community center with offices, multipurpose rooms, media center, and art galleries</i> The Trustees intend to authorize a \$250,000 Green Building Bonus Grant when the facility achieves LEED Gold certification	400,000		400,000
American Cancer Society Great Lakes Division Grand Rapids, Michigan <i>Construction of Hope Lodge to provide lodging for cancer patients undergoing oncology treatment</i> The Trustees intend to authorize a \$250,000 Green Building Bonus Grant when the facility achieves LEED Gold certification	650,000		650,000

Capital Challenge Grant Program
Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
American Cancer Society New England Division	400,000		400,000
Williston, Vermont <i>Construction of replacement Hope Lodge in Burlington, VT to provide lodging for cancer patients undergoing oncology treatment</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Certification			
Arthur Ashe Youth Tennis and Education Center	350,000		350,000
Philadelphia, Pennsylvania <i>Construction of facility with indoor tennis courts, tutoring support areas, offices, and gym, plus outdoor tennis courts</i>			
Associated Catholic Charities	1,000,000		1,000,000
Baltimore, Maryland <i>Renovation and expansion of residential facility for abused and neglected children as part of comprehensive campaign</i>			
Association House of Chicago		400,000	
Chicago, Illinois <i>Renovation of two community centers</i>			
Atlanta Community Food Bank		350,000	
Atlanta, Georgia <i>Purchase of land and construction of food warehouse and distribution facility</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification			
Avenidas		250,000	
Palo Alto, California <i>Construction of facility in Mountain View to provide health and social programs for older adults</i>			

Capital Challenge Grant Program
Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Baxter Community Center Grand Rapids, Michigan <i>Renovation and construction of community center for child care program, medical and dental clinic, gym, and offices</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Certification	175,000		175,000
Boston Chinatown Neighborhood Center Boston, Massachusetts <i>Construction of community center to provide child care, adult education, and youth programs</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification		200,000	
Boys & Girls Club of McAllen McAllen, Texas <i>Construction of facility with two gyms, library, dance studio, performance space, weight room, and photography lab</i>		250,000	
Boys & Girls Clubs of Greater Kansas City Kansas City, Missouri <i>Construction of community center with space for child care, recreational, and cultural programs as part of campaign to also renovate Cleveland Park baseball facilities</i>			800,000
Building with Books Stamford, Connecticut <i>Construction of community learning centers in Nicaragua, Nepal, Mali, Haiti, and Burkina Faso as part of comprehensive campaign</i>	250,000		250,000
Camp Fire USA Central Puget Sound Council Seattle, Washington <i>Renovation and expansion of facilities at Camp Niwana and Camp Sealth to winterize buildings and provide environmental education center</i>		500,000	

Capital Challenge Grant Program

Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Catholic Charities of Shiawassee and Genesee Counties Flint, Michigan <i>Renovation of two buildings to upgrade facilities for family counseling and meal programs</i>			250,000
Center for Active Seniors Davenport, Iowa <i>Construction of addition to facility to expand programs for older adults and construction of building to provide adult day care center</i>	250,000		250,000
Center for Families and Children Cleveland, Ohio <i>Purchase and renovation of facility for health and human service programs</i>	750,000		750,000
Center for Women and Families Louisville, Kentucky <i>Renovation and expansion of emergency shelter for victims of domestic violence and assault</i>		800,000	
Center on Halstead (Horizons Community Services) Chicago, Illinois <i>Construction of program and office facility serving lesbian, gay, bisexual, and transgender community</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	800,000		800,000
The Children's Shelter San Antonio, Texas <i>Purchase of property and construction of facilities to provide residential emergency programs for abused children</i>		850,000	
The Cleveland Foodbank Cleveland, Ohio <i>Purchase of property and construction of food distribution warehouse</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification		500,000	

Capital Challenge Grant Program
Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Cocoon House Everett, Washington <i>Renovation of emergency shelter and transitional housing facility for homeless youth, plus related campaign costs</i>			200,000
Covenant House Michigan Detroit, Michigan <i>Renovation of facility to upgrade dining hall, classrooms, and fitness rooms for organization providing residential and support programs for homeless youth and young adults</i>		250,000	
Dayton Urban League Dayton, Ohio <i>Purchase of building to provide offices, classrooms, and resource center for programs serving low-income individuals</i>	275,000	275,000	
The Family Center Charlotte, North Carolina <i>Construction of facilities at Treetops Camp including lodge, cabins, amphitheatre, volunteer center, and outdoor program areas</i>			400,000
Family Service of Burlington County Mount Holly, New Jersey <i>Construction of facility to consolidate and expand services for children and adults</i>		200,000	
Family Service of Morris County Morristown, New Jersey <i>Construction of facility for counseling and support programs serving children and adults</i>	300,000		300,000
FareStart Seattle, Washington <i>Purchase and renovation of facility to house job training program in food services for homeless youth and adults</i>			750,000
Food Bank of Western Massachusetts Hatfield, Massachusetts <i>Construction of addition to expand food warehouse and distribution facility</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Certification	100,000		100,000

Capital Challenge Grant Program
Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Foodshare, Inc. Bloomfield, Connecticut <i>Purchase of property and construction of food warehouse and distribution facility</i>	175,000		175,000
Four Oaks Inc. of Iowa Cedar Rapids, Iowa <i>Construction of residential facility for abused preadolescent children as part of renovation and expansion of facilities</i>	300,000		300,000
Germaine Lawrence Arlington, Massachusetts <i>Construction of facility to provide residential treatment program for adolescent girls</i>		225,000	
Girl Scouts - Lone Star Council Austin, Texas <i>Renovation and expansion of buildings at Camp TexLake to provide cabins, equestrian barn, and program facilities</i>			650,000
Girl Scouts - Tip of Texas Council Harlingen, Texas <i>Purchase of property and construction of facilities including swimming pool, cabins, and multipurpose building with dining hall</i>		240,000	
Girl Scouts - Totem Council Seattle, Washington <i>Construction and renovation of program and residential facilities at Camp River Ranch</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Certification		750,000	
Girl Scouts of Glowing Embers Council Kalamazoo, Michigan <i>Construction of facility with program and training spaces as part of comprehensive campaign</i>	700,000		700,000

Capital Challenge Grant Program
Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Girl Scouts of Gulfcoast Florida Sarasota, Florida <i>Purchase of property and construction of two facilities to provide offices, performing arts auditorium, dining hall, computer lab, meeting rooms, and recreational areas</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Certification		400,000	
Girl Scouts of Mid-Continent Council Kansas City, Missouri <i>Construction of indoor riding center and cabins at Winding River Camp as part of renovation and expansion of facilities at five camps</i>	750,000		750,000
Girl Scouts of the Chesapeake Bay Council Newark, Delaware <i>Construction of lodge with classrooms and laboratory for science and technology programs as part of expansion of camp facilities</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Certification	400,000		400,000
Goodrich-Gannett Neighborhood Center Cleveland, Ohio <i>Construction of building to expand child care center and adult education programs as part of larger campaign</i>			500,000
Grand Traverse Regional Land Conservancy Traverse City, Michigan <i>Purchase of property along Lake Michigan as part of plan to protect and preserve natural habitats</i>			950,000
Greater Chicago Food Depository Chicago, Illinois <i>Construction of food distribution warehouse</i>		1,000,000	

Capital Challenge Grant Program
Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Greater Minneapolis Council of Churches Minneapolis, Minnesota <i>Construction of facility to provide programs serving immigrants as part of plan to also construct supporting housing for teen parents and residence for foster children</i>	500,000		500,000
Guadalupe Center of Immokalee Immokalee, Florida <i>Construction and renovation of facilities to expand child care programs</i>	600,000		600,000
Hands on Atlanta Atlanta, Georgia <i>Purchase of headquarters facility for agency connecting volunteers with schools and community groups</i>	500,000		500,000
Harvesters - The Community Food Network Kansas City, Missouri <i>Purchase and renovation of food warehouse and distribution center</i>		750,000	
Hibiscus Children's Center Jensen Beach, Florida <i>Construction of facilities to provide residential care for children with complex emotional and behavioral problems</i>		500,000	
Holy Cross Children's Services Clinton, Michigan <i>Construction of facility for wellness and recreational activities as part of partnership to provide health and human service programs at Samaritan Center in Detroit</i>	950,000		950,000
HomeBase Youth Services Phoenix, Arizona <i>Construction of program and office facility for agency providing continuum of care and services for homeless youth</i>	500,000		500,000
Homeless Services Center Santa Cruz, California <i>Renovation of facility providing day services for homeless individuals and construction of residential facility for homeless families</i>		450,000	

Capital Challenge Grant Program
Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Housing Hope Everett, Washington <i>Construction of residential facilities to provide permanent supportive and transitional housing</i>	550,000		550,000
Hudson Guild New York, New York <i>Renovation of facility for comprehensive human service, mental health, child care, and educational programs</i>		500,000	
Inner Harbour Douglasville, Georgia <i>Construction of facility to provide residential program for youth with severe emotional and behavioral issues</i>		200,000	
International House New York, New York <i>Renovation of residence for students pursuing graduate studies and internships</i>		750,000	
Jewish Family Service Southfield, Michigan <i>Construction of facility to provide comprehensive services including outpatient mental health care, adoption services, and geriatric care management</i>		500,000	
Kansas Big Brothers Big Sisters Wichita, Kansas <i>Purchase and renovation of building for statewide, youth mentoring program</i>		250,000	
Kansas Foodbank Warehouse Wichita, Kansas <i>Purchase of property and construction of food warehouse and distribution facility</i>			400,000
Kieve Affective Education Nobleboro, Maine <i>Construction of two winterized cabins as part of renovation and expansion of camp facilities</i>	700,000		700,000
LifeWorks Austin, Texas <i>Purchase of property and renovation and expansion of emergency shelter for homeless youth and teen mothers with children as part of larger campaign</i>	350,000		350,000

Capital Challenge Grant Program

Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Little Hill Foundation for the Rehabilitation of Alcoholics Blairstown, New Jersey <i>Construction of residential facility providing substance abuse treatment programs for women</i>	300,000		300,000
Lutheran Community Services Northwest Burien, Washington <i>Construction of facility in SeaTac to provide child care center, space for outreach program serving immigrants and refugees, health care clinic, and offices</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Certification	200,000		200,000
Lutheran Services in Iowa Waverly, Iowa <i>Construction of building to provide residential and support facilities for youth with severe behavioral issues</i>			450,000
Lutheran Social Services of South Dakota Sioux Falls, South Dakota <i>Construction of replacement residential building for children with emotional and behavioral issues as part of plan to expand facilities</i>	250,000		250,000
Marillac Center Overland Park, Kansas <i>Construction of addition to facilities for psychiatric treatment and therapeutic educational programs serving youth with severe emotional and behavioral issues</i>	500,000		500,000
Michigan Humane Society Southfield, Michigan <i>Renovation and expansion of facility in Westland for veterinary clinic, animal shelter, and classroom</i>	650,000		650,000
Neighborhood House St. Paul, Minnesota <i>Construction of building to provide human service, recreational, educational, and cultural programs</i>			650,000

Capital Challenge Grant Program
Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Neighborhood House Association San Diego, California <i>Purchase and renovation of food distribution and warehouse facility</i>		500,000	
Next Door Foundation Milwaukee, Wisconsin <i>Renovation and expansion of facilities for infant and child care education programs and pediatric health care services</i>	500,000		500,000
Northshire Day School Manchester Center, Vermont <i>Construction of facility for infant and child care programs</i>	280,000		280,000
People Incorporated St. Paul, Minnesota <i>Purchase of two buildings to provide facilities for outpatient substance abuse treatment and community programs</i>		400,000	
The Pittsburgh Project Pittsburgh, Pennsylvania <i>Renovation and expansion of facilities for community development organization providing employment, educational, and youth programs including residential summer camp</i> The Trustees intend to authorize a \$250,000 Green Building Bonus Grant when the facility achieves LEED Gold certification		400,000	
Planned Parenthood Los Angeles Los Angeles, California <i>Purchase of information and communications technology equipment as part of renovation and expansion of facilities</i>	1,000,000		1,000,000
Prairie View Newton, Kansas <i>Purchase of land and construction of facility to provide outpatient mental health programs</i>		300,000	

Capital Challenge Grant Program
Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Presentation Center Los Gatos, California <i>Construction of facility with reception area and dining rooms for retreat and conference center</i> The Trustees intend to authorize a \$250,000 Green Building Bonus Grant when the facility achieves LEED Gold certification		350,000	
Project for Pride in Living Minneapolis, Minnesota <i>Purchase and renovation of building to consolidate human service and employment training programs</i>		700,000	
Ronald McDonald House Charities of Southern California Los Angeles, California <i>Purchase of property and construction of addition to expand residential facilities for families of children receiving medical care</i>			800,000
The Salvation Army USA Central Territory Des Plaines, Illinois <i>Construction of building to provide residence for substance abuse treatment program, emergency shelter for families, and gym as part of renovation and expansion of facilities</i>	1,000,000		1,000,000
The Salvation Army USA Eastern Territory Columbus, Ohio <i>Purchase and renovation of building to provide educational, recreational, and job training programs as part of plan to upgrade facilities and summer camp</i>		750,000	
Six Rivers Planned Parenthood Eureka, California <i>Purchase of property and construction of replacement health care clinic</i>	200,000		200,000
St. Joseph Center Venice, California <i>Renovation and construction of main facility to expand early childhood learning center, food pantry, culinary arts training space, and offices</i>			750,000

Capital Challenge Grant Program

Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Starfire Council of Greater Cincinnati Cincinnati, Ohio <i>Purchase and renovation of building to provide community programs for teens and adults with development disabilities</i>	250,000		250,000
Susan B. Anthony Project Torrington, Connecticut <i>Purchase and renovation of facility with offices and support areas for programs serving victims of domestic violence and sexual abuse</i>	275,000		275,000
Washington County Elder Care Bartlesville, Oklahoma <i>Construction of community center serving older adults</i>		500,000	
Weld Food Bank Greeley, Colorado <i>Construction of food warehouse and distribution center</i>		150,000	
Winnipeg Humane Society Winnipeg, Manitoba, Canada <i>Purchase of property and construction of replacement shelter with animal shelter, veterinary clinic, classrooms, and offices</i> The Trustees intend to authorize a \$250,000 Green Building Bonus Grant when the facility achieves LEED Gold certification	500,000		500,000
YMCA Amarillo, Texas <i>Purchase of property and construction of facility including child care center, fitness center, teen program space, and gym</i>	200,000		200,000
Ann Arbor, Michigan <i>Purchase of property and construction of facility with child development rooms, swimming pool, gymnasium, wellness center, and multipurpose rooms</i>		1,000,000	
Birmingham, Alabama <i>Renovation and expansion of facility for youth programs with gymnasium, two fitness centers, offices, and space for cultural programs</i>		500,000	
Charlotte, North Carolina <i>Construction of building with gym, pool, fitness area, child care rooms, and classrooms, plus outdoor recreation center</i>	800,000		800,000

Capital Challenge Grant Program

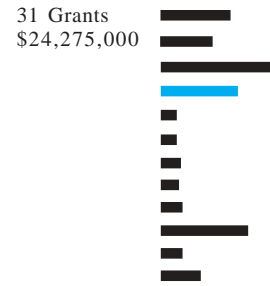
Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Edmonton, Alberta, Canada <i>Construction of building with aquatic center, fitness area, community meeting space, and gym as part of renovation and expansion of facilities</i>	410,000		410,000
Grand Rapids, Michigan <i>Construction of facility to provide aquatic center with two swimming pools, fitness center, offices, child care center, and gymnasium</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification		600,000	
Jacksonville, Florida <i>Construction of building to provide swimming pool, fitness center, and gymnasium as part of plan to renovate and expand facilities</i>		750,000	
La Crosse, Wisconsin <i>Construction of building with swimming pool, gymnasium, child care center, and facilities for youth and teen programs</i>		750,000	
Lynn, Massachusetts <i>Construction of facility in Peabody with swimming pool, child care center, and fitness center</i>	300,000		300,000
Malden, Massachusetts <i>Renovation and expansion of facility to provide therapeutic and competition swimming pools, child care center, gym, fitness center, and offices</i>		700,000	
New Haven, Connecticut <i>Construction of cabins as part of facility expansion at Hi-Rock Camp</i>		200,000	
New York, New York <i>Construction and renovation of Bedford-Stuyvesant Branch in Brooklyn as part of larger facilities improvement plan</i>		2,000,000	
Providence, Rhode Island <i>Construction of facility to provide fitness, child care, and educational programs</i>			900,000
Rochester, New York <i>Construction of swimming pool, shelters, and amphitheatre, and renovation of horse barn for day camp program as part of expansion and renovation of camp facilities</i>		500,000	

Capital Challenge Grant Program
Human Services

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Selma, Alabama <i>Construction of replacement facility to provide aquatic center, fitness area, gym, child care rooms, and community meeting space</i>	225,000		225,000
Tacoma, Washington <i>Purchase of property and construction of facility with two pools, gym, wellness center, and multipurpose rooms</i>	500,000		500,000
Toronto, Ontario, Canada <i>Purchase of property and construction of facility with swimming pool, gymnasium, child care center, and community rooms as part of renovation and expansion of facilities</i>		600,000	

Capital Challenge Grant Program
Arts and Humanities



	2005 Grants	December 31, 2005	
		Paid	Unpaid
Actors Theatre of Louisville Louisville, Kentucky <i>Purchase of warehouse for production studio as part of capital and endowment campaign</i>	650,000		650,000
Akron Art Museum Akron, Ohio <i>Purchase of property and renovation and expansion of museum for galleries, auditorium, and visitors' amenities</i>	850,000		850,000
Aldrich Museum of Contemporary Art Ridgefield, Connecticut <i>Renovation of offices and construction of addition to provide galleries, education center, and support areas</i>		500,000	
American Academy in Rome New York, New York <i>Renovation of library in Rome, Italy to enhance facilities for independent study and advanced research in fine arts and humanities</i>	1,000,000		1,000,000
Brooklyn Children's Museum Brooklyn, New York <i>Construction of exhibits</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	700,000		700,000
Brooklyn Museum of Art Brooklyn, New York <i>Renovation and expansion of main entrance and construction of public plaza with amphitheatre</i>			2,000,000
Burchfield-Penney Art Center Buffalo, New York <i>Construction of museum with galleries, auditorium, conservation lab, and educational facilities</i>	700,000		700,000
Center of Creative Arts University City, Missouri <i>Renovation and expansion of main facility for community art and theatre programs</i>			500,000

Capital Challenge Grant Program
Arts and Humanities

	2005 Grants	December 31, 2005	
		Paid	Unpaid
The Children's Theatre Company Minneapolis, Minnesota <i>Renovation of mainstage theatre and expansion of facility to provide second theatre, classrooms, rehearsal halls, and dance studio</i>		800,000	
Cleveland Institute of Music Cleveland, Ohio <i>Renovation and expansion of facility for recital hall, practice rooms, and studios</i>	1,250,000		1,250,000
Coastal Georgia Historical Society St. Simons Island, Georgia <i>Construction of facility with exhibit galleries, auditorium, and offices and renovation of building for additional exhibits and educational areas</i>	300,000		300,000
Denver Art Museum Denver, Colorado <i>Construction of addition to provide gallery space</i>		1,000,000	
Detroit Symphony Orchestra Detroit, Michigan <i>Completion of Max M. Fisher Music Center (The Max) at Orchestra Place as part of larger campaign</i>			2,000,000
Ella Sharp Museum Association of Jackson Jackson, Michigan <i>Construction of addition to Hadwin Center for local history gallery and lecture hall</i>		600,000	
Flint Institute of Arts Flint, Michigan <i>Renovation and expansion of facility for additional galleries and educational areas</i>	650,000		650,000
Florida West Coast Public Broadcasting Tampa, Florida <i>Purchase of equipment as part of campaign to construct and equip facilities</i>		500,000	
Fox Cities Children's Museum Appleton, Wisconsin <i>Purchase and renovation of space to expand hands-on exhibits</i>	250,000		250,000

Capital Challenge Grant Program
Arts and Humanities

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Fredericksburg Area Museum & Cultural Center Fredericksburg, Virginia <i>Purchase and renovation of facility to provide additional galleries, lecture hall, and educational rooms</i>	500,000		500,000
Gardiner Museum of Ceramic Art Toronto, Ontario, Canada <i>Renovation and expansion of facilities to provide galleries for permanent collections and temporary exhibits, studios, classrooms, and library</i>		250,000	
Guthrie Theater Foundation Minneapolis, Minnesota <i>Purchase of land and construction of facilities including three theatres, classrooms, rehearsal rooms, and recording studio</i>			1,500,000
Heard Museum Phoenix, Arizona <i>Renovation and expansion of facility to reinstall core exhibit and provide new entrance and theatre</i>		450,000	
The Henry Ford Dearborn, Michigan <i>Renovation and expansion of exhibit featuring reproduction of 19th century New England glass production facility at Greenfield Village as part of larger campaign</i>		3,000,000	
Historical Society of Western Pennsylvania Pittsburgh, Pennsylvania <i>Construction of addition to Heinz Pittsburgh Regional History Center to provide exhibits, theatre, and classrooms</i>		600,000	
<i>Green Building Bonus Grant for achieving LEED Silver certification for its facilities</i>	150,000	150,000	
Howe Library Hanover, New Hampshire <i>Construction of addition to expand services for youth and public access to computers</i>		250,000	

Capital Challenge Grant Program
Arts and Humanities

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Huntington Theatre Company Boston, Massachusetts <i>Construction of proscenium and studio theatres, rehearsal halls, and support areas</i>		1,000,000	
Hyde Park Art Center Chicago, Illinois <i>Renovation of facility for community art center with galleries, studios, offices, and classrooms</i>		250,000	
Institute of Contemporary Art Boston, Massachusetts <i>Construction of facility with exhibit space, digital media center, theater, and library</i>	1,500,000		1,500,000
Kohl Children's Museum of Greater Chicago Wilmette, Illinois <i>Construction of facility to provide exhibits, welcome center, and offices, plus outdoor nature exhibit</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	1,000,000		1,000,000
KVIE Sacramento, California <i>Purchase of equipment for conversion to digital format</i>		200,000	
Madison Museum of Contemporary Art Madison, Wisconsin <i>Construction of sculpture garden as part of effort to build replacement facility</i>	750,000		750,000
Marine Corps Heritage Foundation U.S. Department of the Navy Quantico, Virginia <i>Construction of facility with galleries on Marine Corps history and military events</i>	500,000		500,000
Martin Library Association York, Pennsylvania <i>Renovation of buildings and construction of atrium</i>		300,000	

Capital Challenge Grant Program
Arts and Humanities

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Maui Arts & Cultural Center Kahului, Hawaii <i>Renovation and expansion of facilities for visual and performing arts programs</i>			750,000
Merit School of Music Chicago, Illinois <i>Purchase and renovation of building to provide two recital halls, rehearsal and practice rooms, library, classrooms, and recording booth</i>			725,000
Milwaukee Youth Arts Center Milwaukee, Wisconsin <i>Purchase and renovation of building to provide rehearsal and support facilities for Milwaukee Youth Symphony Orchestra and First Stage Theatre</i>		500,000	
Minneapolis Institute of Arts Minneapolis, Minnesota <i>Renovation and expansion of facility to provide additional galleries, classrooms, and support areas</i>	2,000,000		2,000,000
Minneapolis Public Library Minneapolis, Minnesota <i>Construction of replacement Central Library to include general collections area, specialized resource areas, auditorium, planetarium, and gallery</i>		1,000,000	
Minnesota Public Radio St. Paul, Minnesota <i>Construction of building with broadcast studios and production facilities</i>			1,500,000
Mosaic Youth Theatre of Detroit Detroit, Michigan <i>Renovation of auditorium and support areas at Detroit Institute of Arts for use by Mosaic Youth Theatre</i>	500,000		500,000
Nantucket Historical Association Nantucket, Massachusetts <i>Renovation of Foulger and Whaling Museums and construction of addition to connect two facilities as part of larger campaign</i>		500,000	

Capital Challenge Grant Program
Arts and Humanities

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Nashville Symphony Association Nashville, Tennessee <i>Construction of concert hall and music education center</i>	1,500,000		1,500,000
The National Ballet School Toronto, Ontario, Canada <i>Purchase, renovation, and expansion of facility for Dance Training Center with studio and classrooms</i>			1,000,000
National Galleries of Scotland Edinburgh, Scotland, United Kingdom <i>Renovation of National Gallery of Scotland and Royal Scottish Academy to provide facilities for educational programs and to upgrade visitors' amenities</i>		600,000	
National Outdoor Leadership School Lander, Wyoming <i>Renovation of residential facility for instructors and participants in backcountry wilderness courses</i>	500,000		500,000
Neighborhood Music School New Haven, Connecticut <i>Renovation and expansion of facility for community arts and music programs</i>			250,000
New Britain Museum of American Art New Britain, Connecticut <i>Renovation and construction of facilities to upgrade systems and expand exhibit, education, and administrative areas</i>			850,000
New Jersey Center for Visual Arts Summit, New Jersey <i>Renovation and construction of facilities to upgrade systems and expand art studios, galleries, and offices</i>			275,000
New Museum of Contemporary Art New York, New York <i>Purchase of property and construction of replacement facility with galleries, classrooms, library, and theater</i>	900,000		900,000
New York Hall of Science Queens, New York <i>Construction of exhibits as part of facility expansion</i>		850,000	

Capital Challenge Grant Program
Arts and Humanities

	2005 Grants	December 31, 2005	
		Paid	Unpaid
ODC/San Francisco San Francisco, California <i>Purchase and renovation of facility to provide performance and rehearsal spaces, classrooms, and Pilates training center</i>		500,000	
Opera Theatre of Saint Louis St. Louis, Missouri <i>Construction of facility with rehearsal and recital halls, studios, and offices</i>	400,000		400,000
Otis Library Norwich, Connecticut <i>Construction of replacement library</i>	300,000		300,000
Phoenix Art Museum Phoenix, Arizona <i>Construction of addition to provide galleries, new visitor entrance, and sculpture court</i>		900,000	
Pittsburgh Community Broadcasting - WYEP Pittsburgh, Pennsylvania <i>Purchase, renovation, and construction of facility to house broadcast studios, offices, and auditorium</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification		350,000	
Playhouse Square Foundation Cleveland, Ohio <i>Renovation of facility to provide administrative offices and space for public TV and radio station</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification		1,250,000	
Portland Art Museum Portland, Oregon <i>Renovation of adjacent building for galleries, program areas, offices, and library</i>		1,500,000	

Capital Challenge Grant Program
Arts and Humanities

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Provincetown Art Association and Museum Provincetown, Massachusetts <i>Construction of addition to house galleries, educational facilities, storage space, and research library</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification		400,000	
Redwood Library & Athenaeum Newport, Rhode Island <i>Purchase of property and renovation and expansion of library</i>	500,000		500,000
Robert W. Woodruff Arts Center Atlanta, Georgia <i>Renovation and expansion of High Museum of Art</i>		2,000,000	
Round House Theatre Bethesda, Maryland <i>Purchase of lighting system equipment as part of renovating and equipping four theatre and educational facilities</i>		250,000	
Santa Barbara Museum of Natural History Santa Barbara, California <i>Construction of new wharf deck, outdoor observation platform, and replacement building with theatre and classrooms</i>		500,000	
Science Center of Iowa Des Moines, Iowa <i>Purchase of property and equipment as part of plan to construct replacement Science Center</i>		1,000,000	
Sci-Port Discovery Center Shreveport, Louisiana <i>Renovation and expansion of facilities to expand exhibit areas and provide interactive laser planetarium</i>	375,000		375,000
Shaw Festival Theatre Niagara-on-the-Lake, Ontario, Canada <i>Renovation of Festival Theatre and construction of two wings to provide rehearsal halls, studios, offices, and production facilities</i>		750,000	

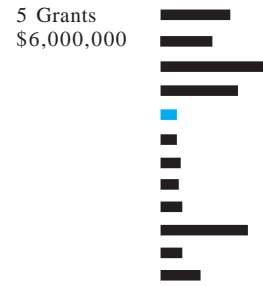
Capital Challenge Grant Program
Arts and Humanities

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Signature Theatre Arlington, Virginia <i>Renovation of space for two black box theatres and support areas</i>	600,000		600,000
Southwest School of Art & Craft San Antonio, Texas <i>Purchase of property and buildings for community arts programs as part of renovation and expansion of facilities at two campuses</i>	400,000		400,000
Starlight Theatre Association Kansas City, Missouri <i>Construction of building for visitors' amenities as part of renovation and expansion of theatre facilities</i>	950,000		950,000
The Theatre Royal Bath Bath, England, United Kingdom <i>Renovation of building to provide auditorium and rehearsal area for youth theatre and arts programs</i>	150,000		150,000
Think TV Network Dayton, Ohio <i>Purchase of equipment for conversion to digital format as part of plan to upgrade facilities</i>		600,000	
Unicorn Theatre for Children London, England, United Kingdom <i>Construction of facilities including main stage and black box theatres, studios, offices, and support areas</i>			550,000
Victory Gardens Theater Chicago, Illinois <i>Purchase and renovation of Biograph Theater to reconfigure mainstage and studio performance spaces and upgrade building systems</i>			300,000
Virginia Museum of Fine Arts Richmond, Virginia <i>Renovation and construction of facilities to expand galleries, conservation laboratories, lecture hall, and auditorium</i>	1,500,000		1,500,000

Capital Challenge Grant Program
Arts and Humanities

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Walker Art Center Minneapolis, Minnesota <i>Construction of addition to expand galleries, educational areas, performance space, and library</i>		2,000,000	
Washington Public Affairs Network Olympia, Washington <i>Renovation of building and purchase of digital equipment for station providing coverage of state government proceedings</i>	200,000		200,000
Western New York Public Broadcasting Association Buffalo, New York <i>Purchase of equipment for conversion to digital format</i>	900,000		900,000
Westport Country Playhouse Westport, Connecticut <i>Renovation and expansion of facilities to convert summer playhouse into year-round theatre</i>		850,000	
WFWA-TV Fort Wayne, Indiana <i>Construction of facility to provide broadcast and production studios and purchase of equipment for conversion to digital format</i>		400,000	
WGBH Educational Foundation Boston, Massachusetts <i>Purchase, renovation, and construction of facilities to provide offices, theater, and television and radio studios</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Certification	2,000,000		2,000,000
Woolly Mammoth Theatre Company Washington, District of Columbia <i>Construction of facility to provide theatre, rehearsal hall, classroom, and support areas</i>		500,000	
The Young Vic Theatre London, England, United Kingdom <i>Renovation and expansion of facility to upgrade main performance space and create studio theatre and production facilities</i>		700,000	

Capital Challenge Grant Program
 Science, Nature, and the Environment



	2005 Grants	December 31, 2005	
		Paid	Unpaid
Bermuda Biological Station for Research St. George's, Bermuda <i>Phase I construction of laboratory for marine research and educational programs as part of larger campaign</i>		900,000	
Bernheim Arboretum and Research Forest Clermont, Kentucky <i>Construction of visitors' orientation center as part of expansion of facilities for environmental education and horticultural research programs</i>		400,000	
Carnegie Institution of Washington Washington, District of Columbia <i>Construction of building with biochemistry laboratories for Department of Embryology</i>		1,500,000	
Chicago Botanic Garden Glencoe, Illinois <i>Renovation of educational facilities with classrooms, laboratories, and library</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	1,000,000		1,000,000
Coastal Maine Botanical Gardens Boothbay, Maine <i>Construction of facilities to provide visitors' amenities and educational programs as part of plan to also construct specialty gardens</i>	600,000		600,000
Detroit Zoological Society Royal Oak, Michigan <i>Renovation of facility for environmental and conservation education programs</i>			900,000
Kalamazoo Nature Center Kalamazoo, Michigan <i>Renovation and expansion of visitors' center for environmental education programs</i>		150,000	
Lincoln Park Zoological Society Chicago, Illinois <i>Construction of replacement Children's Zoo with outdoor and indoor animal habitats as part of plan to renovate and expand facilities</i>		2,000,000	

Capital Challenge Grant Program
 Science, Nature, and the Environment

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Maine Coast Heritage Trust Topsham, Maine <i>Purchase of property on Marshall Island to protect and conserve natural habitats</i>		1,000,000	
Mathematical Sciences Research Institute Berkeley, California <i>Renovation and expansion of facility to provide lecture hall, seminar rooms, offices, and library</i>		650,000	
Milwaukee County Zoo Milwaukee, Wisconsin <i>Renovation and construction of indoor and outdoor habitats for large felines including lions, cheetahs, and jaguars, as part of facility expansion plans</i>			700,000
Monell Chemical Senses Center Philadelphia, Pennsylvania <i>Renovation of facilities to expand research laboratories focused on basic and clinical chemosensory research</i>			600,000
Monterey Bay Aquarium Monterey, California <i>Renovation of facilities to create Ocean's Edge exhibit</i>		1,000,000	
National Audubon Society New York, New York <i>Construction of facilities with aquarium and laboratories at Wildcat Glades Conservation and Audubon Center in Joplin, Missouri</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	150,000		150,000
National Park Service Bozeman, Montana <i>Construction of visitors' center with auditorium, exhibits, classrooms, and library at Yellowstone National Park</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification			500,000

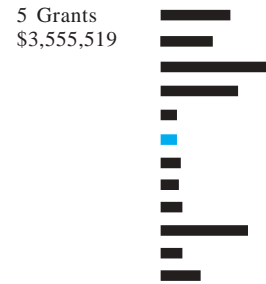
Capital Challenge Grant Program
 Science, Nature, and the Environment

	2005 Grants	December 31, 2005	
		Paid	Unpaid
The Nature Conservancy			
Michigan Chapter	2,500,000	5,000,000	
Lansing, Michigan			
<i>Purchase of property and conservation easements in the Upper Peninsula to protect and preserve natural habitats for rare and endangered species of wildlife</i>			
Total \$5,000,000 commitment approved			
Texas Chapter			750,000
San Antonio, Texas			
<i>Construction of two education centers as part of expansion of centers across the state and purchase of property and conservation easements to protect natural habitats</i>			
Norfolk Botanical Garden Society		500,000	
Norfolk, Virginia			
<i>Construction of gardens for children's programs</i>			
Peninsula Open Space Trust	1,750,000		1,750,000
Menlo Park, California			
<i>Purchase of conservation easement as part of effort to purchase land and easements to protect natural resources and wildlife habitats</i>			
San Antonio Zoological Society			850,000
San Antonio, Texas			
<i>Construction of riparian habitat for African hippos, crocodiles, and fish with underwater viewing areas</i>			
Save The Bay		500,000	
Providence, Rhode Island			
<i>Construction of facility for environmental education organization working to protect, restore, and explore Narragansett Bay</i>			
Toronto Botanical Garden			350,000
Toronto, Ontario, Canada			
<i>Renovation and expansion of Civic Garden Centre with offices and program areas as part of plan to upgrade facilities and create new gardens</i>			
The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Certification			

Capital Challenge Grant Program
 Science, Nature, and the Environment

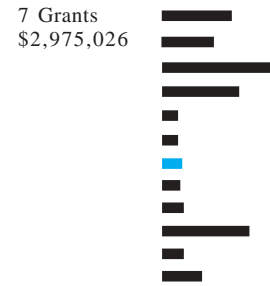
	2005 Grants	December 31, 2005	
		Paid	Unpaid
TreePeople, Inc. Beverly Hills, California <i>Phase I construction of facility to provide programs focused on environ- mental education and reforestation of California's urban areas</i> The Trustees intend to authorize a \$250,000 Green Building Bonus Grant when the facility achieves LEED Platinum certification		500,000	
The Trustees of the Reservation Beverly, Massachusetts <i>Purchase of property for public environmental education programs, renovation of building for offices, and purchase of information technology equipment</i>			1,500,000

International Initiative



	2005 Grants	December 31, 2005 Paid	Unpaid
Cape Peninsula University of Technology Bellville, South Africa <i>Support to implement 5-year strategic plan to enhance and build private fund raising capacity with funds for staff, technology, technical assistance, and training</i>	544,895	544,895	
The Children's Hospital Trust Rondebosch, Cape Town, South Africa <i>Support to implement 5-year strategic plan to enhance and build private fund raising capacity with funds for staff, technology, technical assistance, and training</i>	314,251	314,251	
University of Pretoria Pretoria, South Africa <i>Support to implement 5-year strategic plan to enhance and build private fund raising capacity with funds for staff, technology, technical assistance, and training</i>	496,373	496,373	
University of the Western Cape Bellville, South Africa <i>Support to implement 5-year strategic plan to enhance and build private fund raising capacity with funds for staff, technology, technical assistance, and training</i>	150,000	150,000	
YMCA of the USA Chicago, Illinois <i>Support to implement the Mexico Philanthropy Development Initiative involving the YMCA of Mexico with funds for staff training, technical assistance, and technology plus challenge grants to raise capital and annual funds for the YMCA León, Atizapán Community Development Center, YMCA University's second campus, and YMCA shelters for deported migrant youth on the US/Mexico border</i>	2,050,000	1,000,000	1,050,000

Science Equipment

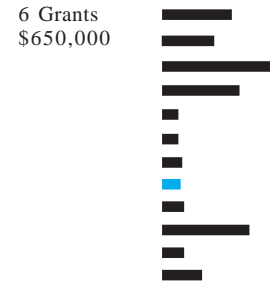


	2005 Grants	December 31, 2005	
		Paid	Unpaid
Amherst College Amherst, Massachusetts <i>\$250,000 toward the purchase of scientific equipment for environmental science program and \$250,000 toward endowment restricted for equipment repair and replacement</i>	500,000		500,000
Biomedical Research Foundation of Northwest Louisiana Shreveport, Louisiana <i>\$152,655 toward the purchase of scientific equipment for biomedical research and \$152,655 toward endowment restricted for equipment repair and replacement</i>	305,310		305,310
Centre College Danville, Kentucky <i>\$250,000 toward purchase of scientific equipment and \$250,000 toward endowment restricted for equipment repair and replacement</i>		250,000	
Clark University Worcester, Massachusetts <i>\$102,960 toward purchase of magnetometer and x-ray diffractometer for physics and chemistry programs and \$102,960 toward endowment restricted for equipment repair and replacement</i>		102,960	102,960
Eastern Washington University Cheney, Washington <i>\$250,000 toward purchase of scientific equipment for School of Computing and Engineering Science and \$250,000 toward endowment restricted for equipment repair and replacement</i>	500,000		500,000
Fox Chase Cancer Center Philadelphia, Pennsylvania <i>\$200,000 toward purchase of equipment for proteomics research and \$200,000 toward endowment restricted for equipment repair and replacement</i>		200,000	
Indiana University Kokomo, Indiana <i>\$117,000 toward purchase of scientific equipment for programs on Kokomo campus and \$117,000 toward endowment restricted for equipment repair and replacement</i>		234,000	

Science Equipment

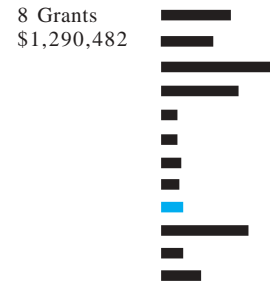
	2005 Grants	December 31, 2005	
		Paid	Unpaid
Kennedy Krieger Institute Baltimore, Maryland <i>\$250,000 toward purchase of brain imaging equipment for research on pediatric spinal cord injuries and paralysis and \$250,000 toward endowment restricted for equipment repair and replacement</i>	500,000		500,000
Morehouse College Atlanta, Georgia <i>\$76,300 toward purchase of scientific equipment for physics laboratory and \$76,300 toward endowment restricted for equipment repair and replacement</i>			152,600*
St. Olaf College Northfield, Minnesota <i>\$220,858 toward purchase of scientific equipment for natural sciences and mathematics programs and \$220,858 toward endowment restricted for equipment repair and replacement</i>	441,716		441,716
Stroud Water Research Center Avondale, Pennsylvania <i>\$250,000 toward purchase of scientific equipment for research on streams and river ecosystems and \$250,000 toward endowment restricted for equipment repair and replacement</i>		500,000	
University of Evansville Evansville, Indiana <i>\$114,000 toward purchase of scientific equipment for biology, chemistry, and physics programs and \$114,000 toward endowment restricted for equipment repair and replacement</i>	228,000	114,000	114,000
University of Pittsburgh Pittsburgh, Pennsylvania <i>\$250,000 toward purchase of scientific equipment for biological and neuroscience programs and \$250,000 toward endowment restricted for equipment repair and replacement</i>	500,000		500,000
University of Richmond Richmond, Virginia <i>\$250,000 toward purchase of scientific equipment for biology and chemistry programs and \$250,000 toward endowment restricted for equipment repair and replacement</i>		500,000	

**Partnership to Raise
Community Capital**



	2005 Grants	December 31, 2005	
		Paid	Unpaid
Community Foundation of Broward Fort Lauderdale, Florida <i>Phase III support for technology improvements, marketing efforts, and/or grantmaking programs</i>	100,000	100,000	
Community Foundation of South Alabama Mobile, Alabama <i>Phase III support for technology improvements, marketing efforts, and/or grantmaking programs</i>	150,000		150,000
Community Foundation of the Eastern Shore Salisbury, Maryland <i>Phase III support for technology improvements, marketing efforts, and/or grantmaking programs</i>	100,000		100,000
Saginaw Community Foundation Saginaw, Michigan <i>Phase III support for technology improvements, marketing efforts, and/or grantmaking programs</i>	100,000		100,000
Sioux Falls Area Community Foundation Sioux Falls, South Dakota <i>Phase III support for technology improvements, marketing efforts, and/or grantmaking programs</i>	100,000		100,000
Wyoming Community Foundation Laramie, Wyoming <i>Phase III support for technology improvements, marketing efforts, and/or grantmaking programs</i>	100,000		100,000

Special Opportunities Initiative



	2005 Grants	December 31, 2005 Paid Unpaid
Bay Cove Human Services Boston, Massachusetts <i>Support for third year of a 5-year development plan and a \$100,000 bonus grant for achieving fund raising benchmarks in second year</i> Total \$925,000 commitment approved	185,000	185,000
La Clinica de la Raza Oakland, California <i>Support for second year of a 5-year development plan and a \$100,000 bonus grant for achieving fund raising benchmarks in first year</i> Total \$990,000 commitment approved	175,000	175,000
Olney Theatre Center for the Arts Olney, Maryland <i>Implementation of third year of a 5-year development plan and a \$150,000 bonus grant for achieving fund raising benchmarks in second year</i> Total \$1,103,600 commitment approved		270,600
Places for People, Inc. St. Louis, Missouri <i>Support for second year of a 5-year development plan and a \$25,000 bonus grant for achieving fund raising benchmarks in first year</i> Total \$846,761 commitment approved	213,147	213,147
Project Renewal New York, New York <i>Support for third year of a 5-year development plan and a \$125,000 bonus grant for achieving fund raising benchmarks in second year</i> Total \$740,000 commitment approved	196,000	196,000
Winston-Salem Industries for the Blind Winston-Salem, North Carolina <i>Support for second year of a 4-year development plan</i>	135,690	135,690
<i>Bonus grant for achieving fund raising benchmarks in second year</i>	75,000	75,000
<i>Support for third year of a 4-year development plan</i> Total \$665,600 commitment approved	74,645	74,645

Special Opportunities Initiative

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Youth Development, Inc.	236,000	236,000	
Albuquerque, New Mexico			
<i>Support for third year of a 5-year development plan and a \$100,000 bonus grant for achieving fund raising benchmarks in first and second year</i>			
Total \$1,125,000 commitment approved			

Green Building Initiative

35 Grants
\$2,269,000



	2005 Grants	December 31, 2005 Paid Unpaid
Aldo Leopold Foundation Baraboo, Wisconsin <i>Planning costs to design educational center</i>	50,000	50,000
Boston Children's Museum Boston, Massachusetts <i>Planning costs to renovate and expand museum</i>	50,000	50,000
British Columbia Wildlife Park Kamloops, British Columbia, Canada <i>Planning costs to design facility with classrooms and exhibits</i>	67,000	67,000
Brooklyn Botanic Garden Brooklyn, New York <i>Planning costs to design visitors' center and entrance</i>	50,000	50,000
Concordia College Moorhead, Minnesota <i>Planning costs to design residential and academic facilities at German Language Village</i>	75,000	75,000
Family Services Winston-Salem, North Carolina <i>Planning costs to design facility for human service programs</i>	50,000	50,000
Foundation Communities Austin, Texas <i>Planning costs to design supportive housing facility</i>	25,000	25,000
Human Services Center New Castle, Pennsylvania <i>Planning costs to design building for community mental health programs</i>	45,000	45,000
Ithaca College Ithaca, New York <i>Planning costs to design academic building for business programs</i>	75,000	75,000
Kitsap Community Resources Bremerton, Washington <i>Planning costs to design office building for human service agency</i>	40,000	40,000

Green Building Initiative

	2005 Grants	December 31, 2005 Paid Unpaid
Macalester College Saint Paul, Minnesota <i>Planning costs to design athletic and recreation facility</i>	50,000	50,000
Mercy Neighborhood Ministries of Philadelphia Philadelphia, Pennsylvania <i>Planning costs to design facility for human service programs</i>	60,000	60,000
Museum of Science Boston, Massachusetts <i>Planning costs to renovate and expand museum</i>	50,000	50,000
National Aquarium in Baltimore Baltimore, Maryland <i>Planning costs to design facilities for animal care and conservation education programs</i>	90,000	90,000
New England Adolescent Research Institute Holyoke, Massachusetts <i>Planning costs to design facilities for special education school</i>	50,000	50,000
North Carolina State Museum of Natural Sciences Raleigh, North Carolina <i>Planning costs to design addition for research programs</i>	75,000	75,000
Northwest Maritime Center Port Townsend, Washington <i>Planning costs to design facility for education and cultural programs</i>	50,000	50,000
Oregon Institute of Technology Klamath Falls, Oregon <i>Planning costs to design facilities with classrooms and student residences</i>	75,000	75,000
Perkins Center for the Arts Moorestown, New Jersey <i>Planning costs to design community arts facility</i>	30,000	30,000
Pitzer College Claremont, California <i>Planning costs to design residence hall</i>	50,000	50,000

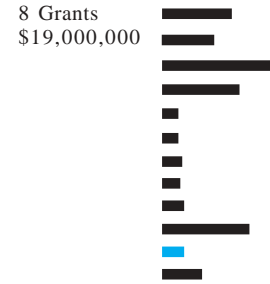
Green Building Initiative

	2005 Grants	December 31, 2005 Paid Unpaid
Planned Parenthood of Greater Iowa Des Moines, Iowa <i>Planning costs to design statewide education and resource center</i>	50,000	50,000
Roanoke Higher Education Authority Roanoke, Virginia <i>Planning costs to design academic center</i>	40,000	40,000
Ronald McDonald House Charities of Oregon and Southwest Washington Portland, Oregon <i>Planning costs to design residential facility</i>	75,000	75,000
Saint Louis Zoo St. Louis, Missouri <i>Planning costs to design facility to store animal food</i>	50,000	50,000
SDTC - The Center for Discovery Harris, New York <i>Planning costs to design program and support facilities for individuals with autism</i>	50,000	50,000
University of British Columbia Vancouver, British Columbia, Canada <i>Planning costs to design academic building</i>	100,000	100,000
University of Minnesota Minneapolis, Minnesota <i>Planning costs to design facility for Bell Museum of Natural History</i>	100,000	100,000
University of South Carolina Columbia, South Carolina <i>Planning costs to design facility for rare books and special collections</i>	75,000	75,000
University of Southern Maine Portland, Maine <i>Planning costs to design program and academic facility</i>	50,000	50,000
University of Vermont Burlington, Vermont <i>Planning costs to design academic building</i>	97,000	97,000

Green Building Initiative

	2005 Grants	December 31, 2005 Paid Unpaid
Valparaiso University Valparaiso, Indiana <i>Planning costs to design academic facility</i>	50,000	50,000
Virginia Wesleyan College Norfolk/Virginia Beach, Virginia <i>Planning costs to design academic facility with science laboratories</i>	75,000	75,000
Wayne County Parks Westland, Michigan <i>Planning costs to design facility including visitors' center to International Wildlife Refuge on the Detroit River</i>	50,000	50,000

Detroit Initiative



	2005 Grants	December 31, 2005	
		Paid	Unpaid
City Connect Detroit, Inc. Detroit, Michigan <i>Support for five-year plan to facilitate collaboration between private and public sectors to more effectively address area issues</i> Total \$1,000,000 commitment approved		200,000	
Detroit Educational Television Foundation Wixom, Michigan <i>Support for operating costs to develop classical music and jazz radio station</i>	2,500,000	1,000,000	1,500,000
Detroit Institute of Arts Founders Society Detroit, Michigan <i>Support of comprehensive campaign to renovate museum to address environmental issues; reinstall core galleries to improve the visitors' experience; create and expand new programs; and add endowment to stabilize finances</i> Total \$7,000,000 commitment approved	3,000,000	3,000,000	
Detroit Riverfront Conservancy Detroit, Michigan <i>Support for planning and constructing RiverWalk, including public green spaces and pedestrian promenades along the Detroit River</i> The Trustees plan to provide a series of challenge grants up to \$50,000,000 for development of the RiverWalk and endowment for the Conservancy <i>Support for maintenance and security fund as part of plan to create an urban greenway along the Dequindre Cut, a former railway corridor in Detroit</i>	10,000,000	20,000,000	5,000,000
Detroit Youth Foundation Detroit, Michigan <i>Support for purchase, renovation, and expansion of facility to house nonprofit organizations providing services for youth</i>			2,000,000

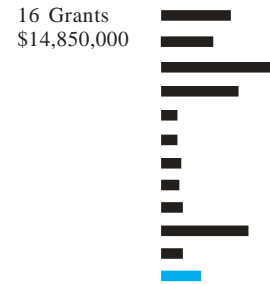
Detroit Initiative

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Downtown Detroit Partnership [formerly Greater Downtown Partnership] Detroit, Michigan <i>Support for plan to continue downtown economic development with emphasis on private sector involvement</i> Total \$150,000 commitment approved		75,000	
<i>Support for renovation of facilities at Eastern Market as part of revitalization plan to upgrade vendor stalls and public areas</i>			2,000,000
<i>Support for plan to accelerate physical revitalization and continue downtown economic development</i>	150,000	150,000	
Local Initiatives Support Corporation Detroit, Michigan <i>Support for comprehensive redevelopment of three Detroit neighborhoods with plans to increase housing, upgrade physical environment including retail areas and parks, and address community issues such as crime and access to employment and child care. LISC also plans to work with at least three older, "inner ring" Detroit suburbs to develop green space plus housing and/or commercial units that are beneficial to Detroit and its suburbs</i>			3,000,000
Mexicantown Community Development Corporation Detroit, Michigan <i>Construction of a Mercado, an outdoor market place, as part of the development of International Welcome Center near Ambassador Bridge to Canada</i> Total \$500,000 commitment approved		400,000	
Michigan Nonprofit Association Lansing, Michigan <i>Support for Metro Detroit Partnership to provide training, research, and advocacy for southeast Michigan nonprofit organizations</i> Total \$875,000 commitment approved	450,000	450,000	

Detroit Initiative

	2005 Grants	December 31, 2005	
		Paid	Unpaid
NPower Michigan	200,000	200,000	
Detroit, Michigan			
<i>Support for local replication of NPower program to provide technology training and consulting services for nonprofit organizations</i>			
Total \$600,000 commitment approved			
United Way for Southeastern Michigan	1,700,000	300,000	1,400,000
Detroit, Michigan			
<i>Purchase of equipment to implement 2-1-1 call center; a 24/7 hotline providing a single access point for individuals seeking health and human services</i>			

Special



	2005 Grants	December 31, 2005	
		Paid	Unpaid
American Red Cross Washington, District of Columbia <i>Support recovery efforts in the aftermath of Hurricane Katrina</i>	2,000,000	2,000,000	
CARE USA Atlanta, Georgia <i>Support for relief efforts in Somalia and Sri Lanka following the December 2004 tsunami in the Indian Ocean</i>	3,500,000	3,500,000	
<i>Support for relief efforts in the South Asian subcontinent, in particular Pakistan and India, in response to earthquake damage</i>	1,000,000	1,000,000	
<i>Support for relief efforts in Central America, in particular El Salvador and Guatemala, following the flooding and mudslides caused by Hurricane Stan</i>	1,000,000	1,000,000	
Charles H. Wright Museum of African American History Detroit, Michigan <i>Renovation of museum and installation of new core exhibit, And Still We Rise, as part of larger campaign for operating support and endowment</i>			2,500,000
Community Foundation for Southeastern Michigan Detroit, Michigan <i>Support for operating costs and multiyear effort to raise endowment funds to benefit charitable causes and organizations in southeastern Michigan</i>	1,000,000	3,000,000	8,500,000
<i>In honor of David K. Page upon his retirement as a Kresge Foundation Trustee, a grant was made to the David and Andrea Page Period Music Endowment Fund for the Chamber Music Society of Detroit</i>	100,000	100,000	
<i>In honor of David K. Page upon his retirement as a Kresge Foundation Trustee, a grant was made to the David and Andrea Page Family Fund</i>	200,000	200,000	
Council of Michigan Foundations Grand Haven, Michigan <i>Support for the Office of Foundation Liaison in the Governor's Office</i>	200,000	200,000	

Special

	2005 Grants	December 31, 2005	
		Paid	Unpaid
Crittenton Hospital Medical Center Rochester, Michigan <i>In honor of Deborah E. McDowell upon her retirement as a Kresge Foundation Trustee, a grant was made for the interfaith chapel</i>	100,000	100,000	
Dillard University Atlanta, Georgia <i>Support for operating budget, including advancement programs, following the devastation caused by Hurricanes Katrina and Rita</i>	1,000,000	1,000,000	
The Enterprise Foundation Columbia, Maryland <i>Support for Planning Grant Program as part of Enterprise Foundation's \$500 million Green Communities Initiative to encourage sustainable building principles and practices in affordable housing developments</i>			750,000
Kingsbury School Oxford, Michigan <i>In honor of Deborah E. McDowell upon her retirement as a Kresge Foundation Trustee, a grant was made to support academic programs</i>	100,000	100,000	
Michigan Association of United Ways Lansing, Michigan <i>Support for relief programs aiding individuals and families relocating in Michigan because of Hurricane Katrina</i>	50,000	50,000	
National Public Radio Washington, District of Columbia <i>Support for general news programming</i>	500,000	500,000	
St. Paul's United Methodist Church Rochester, Michigan <i>In honor of Deborah E. McDowell upon her retirement as a Kresge Foundation Trustee, a grant was made to support the construction of an organ</i>	100,000	100,000	

Special

	2005 Grants	December 31, 2005	
		Paid	Unpaid
United Negro College Fund	3,000,000	3,000,000	
Fairfax, Virginia			
<i>Support to implement Institutional Advancement Program with selected HBCUs to receive grants for planning, staff, technology, and training to strengthen their advancement functions</i>			
Total \$8 million commitment approved			
Xavier University	1,000,000	1,000,000	
New Orleans, Louisiana			
<i>Support for operating budget, including advancement programs, following the devastation caused by Hurricanes Katrina and Rita</i>			
Sub-Total	131,770,027	148,651,561	152,621,586
*Grant Cancellation			(152,600)
Employee/Trustee Matching Gifts	1,279,244	1,179,590	413,003
TOTALS	133,049,271	149,831,151	152,881,989

History and General Information

History of The Foundation

Sebastian Spering Kresge was born on July 31, 1867 in Pennsylvania. After graduating from school and teaching for a short period of time, S.S. Kresge decided to pursue a career in sales and retail. At the age of 30, he opened a “5 and 10 cent” store with John G. McCrory. This business evolved into a chain of stores which were incorporated as the S. S. Kresge Company in 1912, and later became known as Kmart.

He believed that giving back was a natural response to his success in business. In a letter dated May 1, 1924, S.S. Kresge wrote, “For a number of years I have been endeavoring to arrange my financial investments in order to set aside during my lifetime a considerable proportion of those investments for the use and benefit of those classes of individuals and organizations that have been and are deserving of public benefaction.” With an initial gift of \$1.3 million, S.S. Kresge established The Kresge Foundation in 1924 “for the promotion of human progress by eleemosynary, philanthropic and charitable means...” S.S. Kresge’s 1924 letter also noted, “No territorial limitation is placed on the field of operation of the fund.”

The range of organizations supported by the Foundation remains as broad as outlined in S.S. Kresge’s 1924 letter. He expressed interest in supporting “organizations whose object is to promote the well being of mankind...” A core grant program has evolved over time which focuses on opportunities to strengthen leadership and giving through challenge grants for capital projects. The challenge mechanism was introduced nearly from the start of the Foundation with a \$5,000 grant approved to a school for the deaf in 1929, contingent upon raising additional funds. The challenge concept became a more formal part of the Foundation’s practice by the early 1960s.

The Foundation’s 1956 Annual Report captures sentiment that is still true today: “Giving away money is not an easy job...Money alone cannot build character or transform evil into good; it cannot restore the influence and vitality of the home; neither can it maintain the valleys and plains of peace. Spent alone, it might as well stay in the vaults. It becomes palsied and impotent. It cries for full partnership with leaders of character and good will...”

S.S. Kresge made additional gifts over his lifetime to the Foundation and had contributed a total of \$60,577,183 at the time of his death at the age of 99. He gave away most of his fortune and left a personal estate that was less than one-tenth of the gifts he made to The Kresge Foundation.

The Kresge family has always been represented on the Foundation’s Board. Sebastian Kresge was the Foundation’s Treasurer until his death in 1966. His son, Stanley Sebastian Kresge joined the Board in 1930 and became its President in 1952, Chairman in 1966 and Honorary Chairman in 1978. He retired in 1985 and died that same year. Stanley Kresge’s son, Bruce A. Kresge, joined the Board in 1966 and held a variety of leadership roles including Board Chairman from 2000-2003. He retired from the Board in 2003. Bruce Kresge’s daughter, Deborah McDowell joined the Board in 1999 and retired in 2005. His other daughter, Katherine Lutey, joined the Board in 2003.

Since its first grant of \$100, the Foundation has awarded 9,559 grants for a total of \$2.28 billion.

The range of organizations supported by the Foundation remains as broad as outlined in S.S. Kresge’s 1924 letter. He expressed interest in supporting “organizations whose object is to promote the well being of mankind...”

General Information



Museum
Boston Children's Museum
Boston, Massachusetts

Capital Challenge Grant Program

Both your organization and project must be eligible to be considered for funding.

Who may apply?

Nonprofit organizations with audited financial statements that have 501(c)(3) designations and are not classified as private foundations by the IRS are eligible to apply. Government and religious entities may apply. International organizations that would qualify as charitable organizations under United States law are also eligible.

Audits must be independently prepared following Generally Accepted Accounting Principles (GAAP) or Government Auditing Standards (GAS). International applicants must have an independent audit prepared in accordance with their recognized local standards.

While an organization may have a separately incorporated, fund raising support organization that is conducting the campaign, the applicant to Kresge must be the organization that will hold title or a long-term lease to the asset (building, equipment, land, or easement) for which funding is requested.

Other eligibility policies:

- Colleges and universities must be fully accredited baccalaureate and/or graduate degree granting institutions.
- Seminaries must be fully accredited by the Association of Theological Schools.
- Elementary or secondary schools must predominately serve individuals with physical and/or developmental disabilities.
- Hospitals must be accredited by the Joint Commission on Accreditation of Healthcare Organizations.
- Organizations operated by or within religious institutions must serve secular needs, have space formally dedicated to their programs, and have financial and governing autonomy from the parent religious institution.

The Foundation makes grants with no geographic limitations and has no predetermined grant budget by category, geography, or type of project.

Who may not apply?

Community colleges, private foundations, and individuals are not eligible to apply. Elementary and secondary schools and religious organizations may not apply, except in the circumstances noted previously.

Nonprofit organizations without audited financial statements following GAAP or GAS are not eligible. Financial statements prepared on a cash, modified cash, compilation, or review basis do not qualify.

What projects are eligible?

- Construction of facilities
- Renovation of facilities
- Purchase of major equipment or an integrated system at a cost of at least \$300,000; equipment costs may include computer software expenses, if applicable
- Purchase of real estate and conservation easements

What projects are ineligible?

The Kresge Foundation does not fund facilities to be used predominately for worship services, associate degree granting programs, or elementary and secondary schools (except as noted).

The Foundation does not make grants to support projects that are substantially completed at the time of application.

Kresge grant funds may not be applied toward retirement of long-term debt.

By themselves minor equipment, furnishings, operating/program support, and endowment funds are not eligible for Kresge funding. These needs, however, may be combined with an eligible component described above and submitted as part of a grant proposal. If a grant is approved, Kresge funds must be applied specifically toward the eligible portion of the project. Dollars raised as a result of the challenge grant may be used toward these elements.

Science Equipment Program

The Science Equipment Program awards challenge grants to upgrade and endow scientific equipment and laboratories in colleges and universities, teaching hospitals, medical schools, and research institutions. You may submit a Science Equipment application even if a proposal for the Foundation's Capital Challenge Grant Program is under consideration.

For additional information, please visit the Foundation's website or contact the Foundation.

Green Building Initiative

The Green Building Initiative is intended to increase the awareness of sustainable or green building practices among nonprofits and encourage them to consider building green. Upfront planning and an integrated design process are necessary to achieve the full benefits of a green building. The Initiative offers educational resources and special grants to help nonprofits during this planning phase.

The Initiative also offered a LEED Bonus Grant Program for grant recipients in the Capital Challenge Grant Program, but this Bonus program is now closed to new applications.

For additional information, please visit the Foundation's website or contact the Foundation.

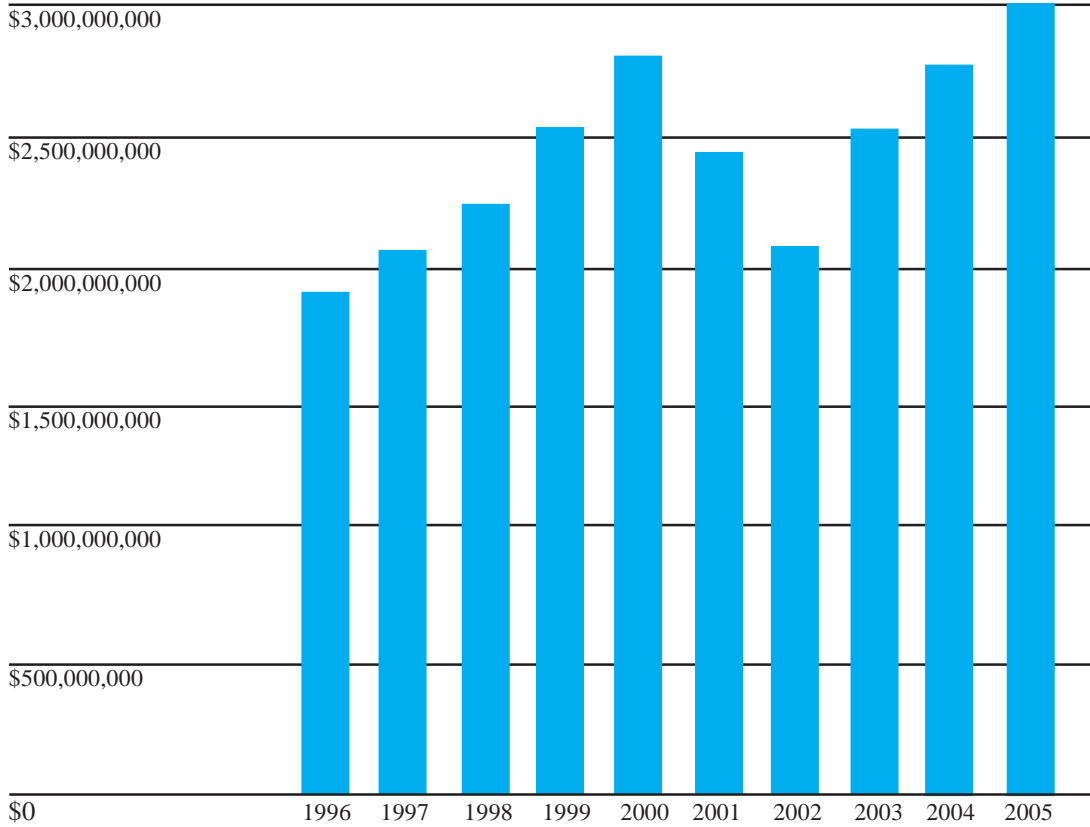


Program Facility
Next Door Foundation
Milwaukee, Wisconsin

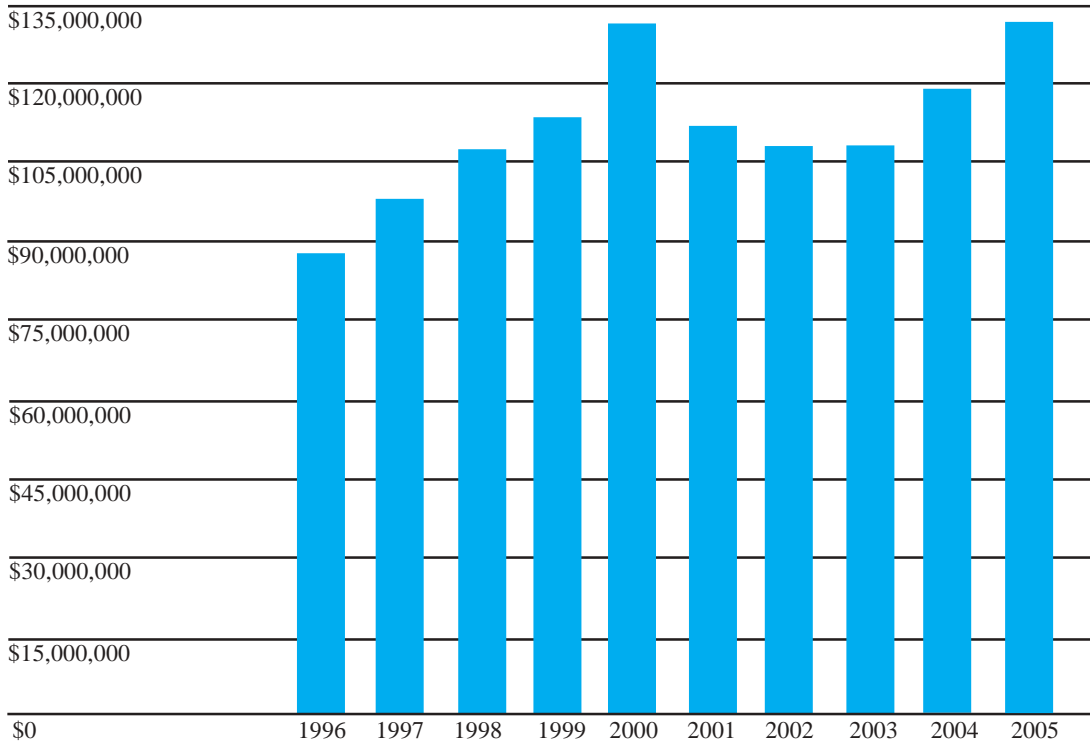
**Financial
Statements**

1996 to 2005
Comparison of Foundation
Assets and Grants

Assets



Grants



Report of Independent Auditors

To the Board of Trustees of
The Kresge Foundation

In our opinion, the accompanying statements of financial position and the related statements of income, expenditures and changes in unrestricted net assets and of cash flows present fairly, in all material respects, the financial position of The Kresge Foundation (the "Foundation") at December 31, 2005 and 2004 and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

April 26, 2006

PricewaterhouseCoopers LLP

The Kresge Foundation
(A Michigan Trustee Corporation)

Statements of Financial Position

	December 31,	
	2005	2004
Assets		
Cash	\$ 117,967	\$ 286,407
Investments, at fair value (Note 1)	3,014,760,465	2,741,637,607
Accrued interest and dividends	4,597,540	5,823,172
Property and equipment, net (Note 2)	12,723,907	4,267,133
Other	222,618	243,431
Total assets	\$3,032,422,497	\$2,752,257,750
Liabilities and Unrestricted Net Assets		
Liabilities		
Approved grants pending payment (Note 3)	\$ 152,881,989	\$ 169,816,469
Accounts payable and other liabilities	9,052,114	8,079,515
Deferred federal excise taxes (Note 4)	12,848,406	11,687,732
Total liabilities	174,782,509	189,583,716
Unrestricted net assets	2,857,639,988	2,562,674,034
Total liabilities and unrestricted net assets	\$3,032,422,497	\$2,752,257,750

The accompanying notes are an integral part of these financial statements.

The Kresge Foundation
(A Michigan Trustee Corporation)

Statements of Income, Expenditures and Changes in Unrestricted Net Assets

	December 31,	
	2005	2004
Interest income	\$ 17,668,243	\$ 21,211,491
Dividend income	16,056,489	14,475,147
Investment management fees	(6,566,944)	(7,121,556)
Federal tax expense (Note 4)	(8,068,222)	(7,286,370)
Net investment income	19,089,566	21,278,712
Grants approved (Note 3)	132,896,671	119,459,899
Grant refunds	(848,776)	
Administrative expenses	9,379,730	7,917,557
Grants and expenses in excess of income	(122,338,059)	(106,098,744)
Net realized gains	216,528,002	72,367,204
Change in net unrealized market appreciation/(depreciation)	(47,565,396)	68,546,360
Change in alternative investments	248,341,407	186,900,212
Change in net assets	294,965,954	221,715,032
Unrestricted net assets		
Beginning of year	2,562,674,034	2,340,959,002
End of year	\$2,857,639,988	\$2,562,674,034

The accompanying notes are an integral part of these financial statements.

The Kresge Foundation
(A Michigan Trustee Corporation)

Statements of Cash Flows

	December 31,	
	2005	2004
Cash flows from operating activities		
Grants and expenses in excess of income	\$ (122,338,059)	\$ (106,098,744)
Adjustments to reconcile grants and expenses in excess of income to net cash used for operating activities		
Depreciation	93,984	161,426
Decrease in accrued interest and dividends	1,225,632	241,872
Decrease in other assets	20,813	421,605
Increase (decrease) in approved grants pending payment	(16,934,480)	21,745,359
Increase in accounts payable and other liabilities	972,599	1,025,289
Increase in deferred federal excise taxes	1,160,674	3,217,853
Net cash used for operating activities	(135,798,837)	(79,285,340)
Cash flows from investing activities		
Net sales of investments	144,184,551	82,344,925
Purchases of property and equipment	(8,554,154)	(3,017,401)
Net cash provided by investing activities	135,630,397	79,327,524
Net increase/(decrease) in cash	(168,440)	42,184
Cash		
Beginning of year	286,407	244,223
End of year	\$ 117,967	\$ 286,407

The accompanying notes are an integral part of these financial statements.

The Kresge Foundation
(A Michigan Trustee Corporation)

Notes to Financial Statements

1. Investments

The Kresge Foundation (the “Foundation”) reports marketable securities on the basis of quoted market values. The Foundation records its alternative investments based on industry standards and in accordance with Internal Revenue Service guidelines. Limited Partnerships which do not have readily determinable market values as of December 31, 2005 are valued based on available partner capital account balances as reported by the partnerships to the Foundation as of September 30, 2005 adjusted for capital contributions and distributions during the period from October 1, 2005 through December 31, 2005. Limited partnerships are valued in a consistent manner at December 31, 2005 and 2004. The partnership valuations involve assumptions and methods that are reviewed by the Foundation. Alternative investments are comprised of real estate, private equities, hedge funds, oil and gas and other types of limited partnerships. The hedge funds utilize leverage and invest in derivatives including futures, options and foreign currency forward contracts. The hedge funds also engage in the short selling of securities and derivatives. The real estate partnerships may utilize leverage.

Investment income and expenses are reported on the accrual basis and investment transactions are reported on a trade-date basis. Net realized gains (losses) and change in net unrealized market appreciation (depreciation) are determined by comparing cost to proceeds and fair market value, respectively. Cost is determined on a first-in first-out basis. Change in alternative investments is comprised of interest and dividend income, net realized gains (losses), net of partnership fees and expenses and the change in net unrealized market appreciation (depreciation).

	December 31,			
	2005			2004
	Fair value	Cost	Fair value	Cost
Marketable securities				
Temporary investments	\$ 279,516,860	\$ 279,516,860	\$ 98,189,505	\$ 96,536,618
Fixed income securities	211,472,841	217,102,235	189,703,604	193,553,249
U.S. equity securities	415,054,742	346,864,232	573,273,282	453,961,599
Foreign equity securities	544,414,350	378,665,037	499,090,380	340,329,480
Total marketable securities	<u>1,450,458,793</u>	<u>1,222,148,364</u>	<u>1,360,256,771</u>	<u>1,084,380,946</u>
Alternative investments				
Hedge funds	802,732,731	508,257,071	769,899,817	495,914,287
Oil and gas	191,146,807	91,909,341	142,338,649	92,835,280
Private equity	382,684,567	385,918,084	343,510,918	366,647,010
Real estate	187,737,567	189,281,719	125,631,452	117,613,832
Total alternative investments	<u>1,564,301,672</u>	<u>1,175,366,215</u>	<u>1,381,380,836</u>	<u>1,073,010,409</u>
Total investments	<u>\$3,014,760,465</u>	<u>\$2,397,514,579</u>	<u>\$2,741,637,607</u>	<u>\$2,157,391,355</u>

At December 31, 2005, the Foundation had commitments to contribute approximately \$365,673,000 in additional capital under the terms of various agreements covering alternative partnership investments over the next ten years.

The Kresge Foundation
(A Michigan Trustee Corporation)

2. Property and Equipment

Property and equipment represents primarily land and buildings. The property and equipment is depreciated on the straight-line basis over the estimated useful lives of the assets, which range from three to forty-five years. The associated accumulated depreciation was \$715,000 and \$699,000 at December 31, 2005 and 2004, respectively.

On December 11, 2002, the Board of Trustees approved the renovation and expansion of its Troy headquarters. In 2005, \$8,500,000 of costs related to the planned construction were capitalized. Depreciation of the capitalized building cost will be calculated on the straight-line method over the estimated useful life of the building, beginning on the date that the new facility is placed into service. At December 31, 2005, the Kresge Foundation had \$1,800,000 of commitments outstanding related to the planned construction of the building.

3. Grants

Grants generally require matching funds to be raised before payment is made. It has been the Foundation's experience that substantially all grantees meet the matching requirement. Accordingly, grants are considered unconditional and recorded as expense in the year approved. Grants approved in 2005 and 2004 are net of cancellations of \$153,000 and \$915,000, respectively. Grants payable are reported at net settlement value which approximates present value. Grant payments in 2005 and 2004 were \$149,831,000 and \$97,715,000, respectively.

4. Excise Tax Requirements

The Foundation is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (the "Code"), but is subject to a 2% (1% if certain criteria are met) federal excise tax on net investment income, including realized gains, as defined in the Code. The current excise tax is provided at 1% for 2005 and 2004. The deferred excise tax provision is calculated assuming a 2% rate and is based on projected gains that assume complete liquidation of all assets. The current and deferred portions of the excise tax provision for 2005 were approximately \$3,871,000 and \$1,161,000, respectively and for 2004 were approximately \$2,013,000 and \$3,218,000, respectively. Excise tax payments in 2005 and 2004 were \$3,854,000 and \$1,850,000, respectively. The unrelated business income tax expense for 2005 and 2004 was \$2,883,000 and \$2,045,000, respectively.

5. Retiree Pension Plan and Post Retirement Employee Benefits

The Foundation sponsors a non-contributory qualified defined benefit pension plan covering substantially all current and former full-time employees along with an unfunded nonqualified plan for restoration of pension benefits lost due to statutory limitations imposed upon qualified plans. Net periodic pension expense was \$954,000 and \$1,127,000 for the years ended December 31, 2005 and 2004, respectively. The Foundation provides certain health care and life insurance benefits for retired employees. The Foundation's employees may become eligible for these post retirement employee benefits. Net periodic post retirement healthcare and life insurance benefit cost was \$676,000 and \$680,000 for the years ended December 31, 2005 and 2004, respectively.

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The accumulated benefit obligation of the pension plan was \$10,295,000 and \$10,412,000 as of December 31, 2005 and 2004, respectively. The related market value of the plan assets was \$9,992,000 and \$9,313,000 at December 31, 2005 and 2004, respectively.

6. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses. Actual results could differ from those estimates.