



# Human Services



## Human Services: Grants

The consulting and research organization collaborates with community groups, human-services agencies, educational institutions and businesses to coordinate strategies that allow low-income individuals to receive social supports while accessing educational and employment opportunities. Kresge's two-year, \$760,000 capacity-building grant supports expansion of the center's network-based approach for moving people out of poverty to four additional cities.

**Center for Labor and Community Research**  
Chicago, Illinois  
\$410,000

The nonprofit research and policy institute focuses on safety-net issues, policies and programs, such as food assistance and income support, which affect low-income households. Kresge's four-year, \$600,000 grant will advance the center's efforts to strengthen the Temporary Assistance for Needy Families program and Supplemental Nutrition Assistance Program by training human-services providers, developing recommendations and forging strategic partnerships.

**Center on Budget and Policy Priorities** (2010 grant)  
Washington, D.C.  
\$175,000

Dedicated to improving the lives of children through public education, advocacy and research, the Children's Defense Fund's Minnesota office created the Bridge to Benefits project to bolster the economic stability of low-income families by connecting them to public programs and tax credits. This two-year, \$450,000 grant will support expansion of the project to additional sites and four other states, Arkansas, Iowa, Louisiana, and Texas.

**Children's Defense Fund Minnesota** (2010 grant)  
St. Paul, Minnesota  
\$300,000

The coalition serves as the social safety net for more than 45,000 farm workers who pick 80 percent of the tomatoes consumed in the United States. Funding from Kresge's three-year, \$1,285,000 grant will strengthen the coalition's human-resources and programmatic capacity and support the statewide expansion of its Fair Food Program, an innovative profit-sharing agreement.

**The Coalition of Immokalee Workers Inc.**  
Immokalee, Florida  
\$65,000

The advocacy organization is dedicated to promoting justice, economic security, health-care access and sound fiscal policies. This three-year, \$371,264 grant for general operations will enhance the center's leadership role with the Economic Opportunity Poverty Reduction Task Force of the state General Assembly, which seeks to cut Colorado's poverty rate in half by 2019.

**Colorado Center on Law and Policy**  
Denver, Colorado  
\$187,152

The Colorado Coalition operates 33 programs that provide 15,000 homeless or at-risk adults and children annually with emergency housing and integrated human services. Kresge's two-year, \$1,375,000 grant will enable the coalition to expand its residential facilities to accommodate more than 200 additional homeless families, and broaden its support services and job-training programs.

**Colorado Coalition for the Homeless** (2010 grant)  
Denver, Colorado  
\$375,000

The organization provides high-quality, language-appropriate, culturally competent behavioral-health and human services through a family-centric, coordinated-care delivery model to advance the well-being, health and economic prosperity of Latino individuals and families in Minnesota. This three-year, \$750,000 grant will support general operations.

**Comunidades Latinas Unidas En Servicio**  
St. Paul, Minnesota  
\$250,000

The organization delivers financial education and asset-development services to individuals and families caught in the spiral of poverty as part of its citywide, action-oriented model to promote upward economic mobility among low-income, marginalized communities. Kresge's multiyear, \$750,000 grant for general operations will enhance the organization's effectiveness, expansion and impact.

**Credit Where Credit Is Due**  
New York, New York  
\$250,000

By using business innovation to achieve positive change, the social enterprise helps workers gain economic self-sufficiency, employers retain skilled workforces, public agencies and nonprofits achieve better programmatic outcomes, and community colleges build closer ties to area businesses. Kresge's two-year, \$300,000 grant will advance the testing and scaling of its Employer Resource Network model.

**Disruptive Innovations for Social Change**  
Grand Rapids, Michigan  
\$150,000

Through its comprehensive, integrated services and programs, the interfaith ministry helps at-risk children and adults living in Pittsburgh's East End. Funding will go toward the construction of a LEED-rated facility that will consolidate programs and services in one location.

**East End Cooperative Ministry**  
Pittsburgh, Pennsylvania  
\$750,000

The private foundation provides growth and capacity-building capital to exemplary organizations serving youth. Kresge's four-year funding commitment will support the True North Fund, a project to invest initially in nine organizations allowing them to expand proven programs for low-income youth.

**The Edna McConnell Clark Foundation**  
New York, New York  
\$2,000,000

**The Alliance for Children & Families Inc.**  
Milwaukee, Wisconsin  
\$1,232,892

The alliance offers leadership and management-development services to its national membership network of 350 nonprofit agencies serving 3 million individuals and families in 8,000 U.S. communities. Kresge's four-year, \$5,375,974 grant funds a project to integrate strategic thinking into personnel, training, planning and other areas as a means to help nonprofits improve their organizational alignments and client services.

**The Aspen Institute Inc.**  
Washington, D.C.  
\$500,000

The international nonprofit organization fosters values-based leadership and offers a neutral, balanced venue for discussing and acting on critical issues. This three-year, \$1,475,000 grant underwrites the Ascend Project, a multifaceted policy program to advance two-generation, integrated human-services and postsecondary-education strategies to move families out of poverty.

**The Boston Foundation**  
Boston, Massachusetts  
\$100,000

The foundation is one of the oldest and largest community philanthropic organizations in the nation and serves as a major civic leader, convener, and sponsor of special initiatives to address pressing community and regional challenges. Kresge's two-year, \$200,000 grant supports the Catalyst Fund, an initiative to provide Boston-area nonprofits with technical assistance and information about collaborative ventures and mergers.

**Brandeis University**  
Waltham, Massachusetts  
\$130,107

The university's Heller School of Social Policy and Management anchors the Institute on Assets and Social Policy, which is dedicated to promoting a better understanding of how assets and asset-building opportunities improve the well-being and financial stability of individuals and families left out of the economic mainstream. The institute will use Kresge's three-year, \$500,000 grant to conduct research on asset-building strategies and their impact.

**Catalyst Miami**  
Miami, Florida  
\$140,000

Working through a partnership network, the coalition identifies and launches innovative strategies to help people and communities thrive. General operating support provided by this three-year, \$400,000 grant will enable Catalyst Miami to pursue strategies for strengthening human-services agencies in the Dade County area, promoting civic leadership and informing providers in the human-services field.

<b>Family Independence Initiative</b> Oakland, California \$300,000	The organization’s innovative anti-poverty model empowers low-income families to take responsibility for improving their lives by awarding incentive grants based on positive changes they make on their own behalf. Assistance from this multiyear, \$500,000 grant will allow the organization to build its internal capacity, strengthen its model and deepen its impact.
<b>Food Research and Action Center</b> Washington, D.C. \$550,000	The center is the leading national nonprofit organization working to improve public policies and public-private partnerships that target the eradication of hunger and malnutrition in the United States. Assisted by this three-year, \$1,410,000 grant for general operating support, the center and its widespread network of partner organizations will elevate their anti-hunger work and increase their effectiveness.
<b>Goodwill Industries of San Antonio</b> San Antonio, Texas \$500,000	Goodwill Industries, which provides career training and employment services to 50,000 individuals annually, has partnered with Alamo Community College to create the Good Career Academy model. Kresge’s three-year, \$900,000 supports expansion of the model, offering greater access to career certification training in the medical and technology industries for low-income minority individuals.
<b>Haven Inc.</b> Bingham Farms, Michigan \$295,000	Haven, the only comprehensive domestic-violence and sexual-assault center in Oakland County, Michigan, offers a continuum of treatment and prevention services to 25,000 individuals annually. Kresge’s two-year, \$500,000 grant will be used to establish a Family Justice Center that consolidates Haven’s services into one location and increases client access to care, information and resources.
<b>Haven for Hope of Bexar County</b> San Antonio, Texas \$300,000	Established in 2006 to develop a comprehensive system for assisting homeless individuals and families, Haven for Hope currently coordinates 150 different social services from 45 on-site nonprofit partners through its master case managers and centralized case-management tracking system. Grant money designated for general operations will foster organizational effectiveness, and allow an exploration of efficiencies and new sources of support.
<b>Insight Center for Community Economic Development</b> Oakland, California \$310,000	The national research, consulting and legal organization advances innovative solutions that help people and communities become economically secure over the long term. Assisted by this three-year, \$750,000 grant, the center will launch a learning community that engages human-services providers, advocates and government leaders in refining the standards of economic self-sufficiency applied to programs and benefits for the low-income.
<b>Intercultural Development Research Association</b> San Antonio, Texas \$350,000	The independent, private nonprofit organization is dedicated to strengthening public schools to work for all children. Assisted by this multiyear, \$875,000 grant for general operations, the association will provide three years of training and technical assistance to nine nonprofit community-based organizations serving families in south Texas.
<b>LifeWorks</b> Austin, Texas \$520,000	Through its continuum of residential, health, counseling, workforce-development and educational services, the nonprofit organization transitions at-risk youth and families from crisis to safety and success. This grant provides funding for construction of the East Austin Youth and Family Resource Center, which will expand programming and meet the growing need for critical services.
<b>The Mayor’s Fund to Advance New York City</b> New York, New York \$1,000,000	The Mayor’s Fund is a nonprofit organization that serves as a vehicle for foundations, corporations and individuals to contribute to the city’s public programs. Kresge’s two-year, \$1,500,000 grant to the Mayor’s Center for Economic Opportunity will fund the delivery, testing and evaluation of promising, cost-effective social-service interventions in nine sites across the nation.
<b>Michigan Association of United Ways Inc.</b> (2010 grant) Lansing, Michigan \$194,500	The association, which works directly with Michigan’s 64 local United Ways to develop responses to current and emerging issues, is coordinating the Michigan Benefits Access Initiative that provides needy Michigan families with one-stop access to public benefits. Kresge’s four-year, \$2,105,000 grant will enable the expansion of the Web-based MiBridges application program for submitting benefits requests online.
<b>Mission Economic Development Association</b> San Francisco, California \$160,000	The community-based economic-development corporation works to improve economic and social conditions in San Francisco’s Mission District by stimulating investment, enhancing the business environment and creating jobs for area residents. The association will use Kresge’s three-year, \$500,000 grant to achieve uniform integration of its services internally and externally among its partner organizations to create a seamless continuum of care for all clients.

NetWork provides comprehensive resources, including affordable housing, health services, employment, education and community engagement, to help high-risk men re-enter the community as workers, fathers and positive forces in society. This three-year, \$650,000 grant for general operations will allow the agency to offer certification training for its staff and to advance its innovative service model.
Established in 1991 as a food pantry and soup kitchen, the organization has transitioned from providing shelter services to adopting a comprehensive model that emphasizes permanent housing and supportive services for chronically homeless individuals. Funding for the fifth year of a five-year, \$1,000,000 grant will support the organization’s program-expansion campaign and advance its efforts to reduce the human, social and economic toll of homelessness.
Oklahoma’s largest private hunger-relief charity feeds more than 90,000 individuals each week through its distribution network of 750 feeding programs, partner organizations, and elementary schools in 53 central and western counties. Kresge’s three-year, \$756,000 grant supports the pilot and implementation of a food resource center model aimed at streamlining and integrating the food bank’s distribution, food-procurement, management and advocacy activities.
The fund invests in nonprofit-run, social-enterprise businesses offering chronically unemployed California residents a paid-employment experience with training, mentorship, counseling and other support services. This three-year, \$750,000 grant for general operating support will accelerate the organization’s efforts to create additional jobs for 2,500 individuals by 2015 and to develop a nationally replicable social-enterprise model.
The agency serves high-risk young people, including gang members, truants, refugees and immigrants by offering life-skills, educational and employment-training programs designed to help them become economically independent adults. This four-year, \$1,600,000 grant will advance ROCA’s growth strategy, enabling it to strengthen its organizational capacity and achieve financial sustainability.
The San Antonio Area Foundation’s Center for Nonprofit Support is one of the city’s leading experts on nonprofit sustainability, providing management support and organizational-development assistance to nonprofits in Texas. Funding from Kresge’s multiyear, \$626,500 grant will enable the center to become a stand-alone entity and to expand its technical assistance and capacity-building programs.
Through its “single-stop-shop” model, the organization enables families in need to apply for a variety of different public benefits and services at one centralized, easy-to-access location. This two-year, \$1,500,000 grant will enable Single Stop to build out its infrastructure so it can expand its programs and improve the effectiveness and quality of its work throughout the country.
Step Up Savannah is a collaborative of organizations, businesses and government agencies that seeks to move families toward economic self-sufficiency using a three-pronged approach of workforce development and jobs, wealth building and financial understanding, and work supports. General operating support from this multiyear, \$445,000 grant will strengthen the capacity and effectiveness of the coalition members.
As part of its effort to uplift low-income people from poverty, the organization partners with local community organizations on its EarnBenefits initiative, which connects individuals and families to public and private benefits, such as food stamps and tax credits. Kresge’s three-year, \$2,000,000 grant will support refinement and expansion of the EarnBenefits model to other states.
The largest human-services organization, St. Vincent de Paul Society of Lane County offers social and homeless services, affordable housing, and job-training and placement to low-income individuals. Kresge’s multiyear, \$512,400 grant provides funding for the purchase and renovation of a facility to house the Oakridge Service Center, as well as a five-year operating subsidy.

<b>NetWork for Better Futures</b> Minneapolis, Minnesota \$250,000
<b>Preble Street</b> (2007 grant) Portland, Maine \$200,000
<b>Regional Food Bank of Oklahoma</b> Oklahoma City, Oklahoma \$502,000
<b>Roberts Enterprise Development Fund</b> San Francisco, California \$350,000
<b>ROCA Inc.</b> (2008 grant) Chelsea, Massachusetts \$350,000
<b>San Antonio Area Foundation</b> San Antonio, Texas \$246,500
<b>Single Stop USA Inc.</b> (2010 grant) New York, New York \$650,000
<b>Step Up Savannah Inc.</b> Savannah, Georgia \$137,000
<b>Structured Employment Economic Development Corporation</b> (2010 grant) New York, New York \$500,000
<b>St. Vincent de Paul Society of Lane County Inc.</b> Eugene, Oregon \$312,400

- Tides Inc.

San Francisco, California

\$325,000

United Way Worldwide

Alexandria, Virginia

\$150,000

University of Missouri

Columbia, Missouri

\$25,000

Urban Institute (2010 grant)

Washington, D.C.

\$100,000

Urban Institute

Washington, D.C.

\$450,000

Winthrop Rockefeller Foundation

Little Rock, Arkansas

\$175,000

St. Vincent de Paul Society of Lane County Inc.

Eugene, Oregon

\$335,000
- 
- Since 1976, Tides has forged partnerships with philanthropic, nonprofit, social-entrepreneurship and government organizations, and provided support through various programs such as the NonprofitCenters Network, which promotes the development of multitenant nonprofit centers. Assisted by this three-year, \$975,000 grant, the network will scale up its reach and deliver training, tools and resources to its members.

United Way Worldwide is the leadership and support organization for the network of nearly 1,800 community-based United Way agencies in 45 countries and territories. Kresge’s three-year, \$400,000 grant will be used to implement a systems-based approach for collaborative, integrated service delivery among human-services organizations in three states.

Founded in 1839, Missouri’s largest public research university houses the Harry S. Truman School of Public Affairs and the school’s Rural Policy Research Institute, which analyzes the challenges, needs and opportunities facing rural America. Funding will augment 2010 support for a project to map and produce a detailed socioeconomic and demographic framework and develop an inventory of the capacity of the rural human-services delivery system.

The nonpartisan economic and social-policy research institute disseminates its findings to a broad audience and informs community development to promote social, civic and economic well-being. Kresge’s three-year, \$300,000 grant will fund a comprehensive assessment of the Greater New Orleans nonprofit sector’s capabilities to deliver human services and support the pilot launch of an integrated online database, toolkit and resource hub.

The nonpartisan economic and social-policy research institute disseminates its findings to a broad audience and informs community development to promote social, civic and economic well-being. This multiyear, \$900,000 grant for the institute’s Program on Neighborhoods and Youth Development supports the Housing Opportunity and ServicesTogether project, which examines different models for integrating housing and supportive services to improve outcomes for vulnerable youth and families.

The Winthrop Rockefeller Foundation uses its resources to understand the problems contributing to poverty in Arkansas and to develop a long-term action plan to address the underlying issues. Through this multiyear, \$350,000 grant, Kresge is providing project support, in partnership with Winthrop Rockefeller and other foundations, to the National Rural Funders Collaborative, which seeks to alleviate poverty, create wealth and achieve equity in rural America.

## Human Services: Program-related Investments

Program-related investments are made in support of programmatic goals. PRIs can take many forms, including direct low-interest loans; equity investments; guarantees that provide credit support to an organization obtaining other funding; and linked deposits made in FDIC-insured institutions that are working in community lending.

Since 1955, the human-services organization has offered social and homeless services, affordable housing, and job-training and placement to low-income individuals. Kresge’s program-related investment — a linked deposit — provides additional funding for the purchase and renovation of a facility to house the Oakridge Service Center, as well as a five-year operating subsidy.