

Human Services

ACCESS

2013 Dearborn, Mich. \$100,000

The center, formerly known as the Arab Community Center for Economic and Social Services, offers integrated social, immigration, health, employment and education supports for individuals with low incomes through its 10 Detroit-area locations, and spearheads the National Network for Arab American Communities. A two-year, \$200,000 grant, awarded jointly by our Human Services and Detroit programs, supports the general operations of ACCESS and enables the network to launch a Youth Fellows Program to build the leadership skills of young Arab Americans.

ALLIANCE FOR CHILDREN AND FAMILIES INC.

Milwaukee, Wis. \$500,000

The organization, now known as the Alliance for Strong Families and Communities, offers leadership and management-development services to its membership network of 500 nonprofit agencies serving 4.6 million clients in 2,200 locations across the United States and Canada. This grant underwrites the development of the Center for Engagement and Neighborhood Building, an initiative to help alliance members adopt new methods and systems that support individuals, families and communities as they create their own solutions to improve their quality of life and economic security.

ALLIANCE FOR CHILDREN AND FAMILIES INC.

Milwaukee, Wis. \$839,998

2011

The alliance offers leadership and management-development services to its national membership network of 500 nonprofit agencies serving 4.6 million individuals and families in 8,000 U.S. communities. This four-year, \$5.38 million grant funds a project to integrate strategic thinking into personnel, training, planning and other areas as a means to help nonprofits improve their organizational alignments and client services.

AMERICAN PUBLIC HUMAN Services Association

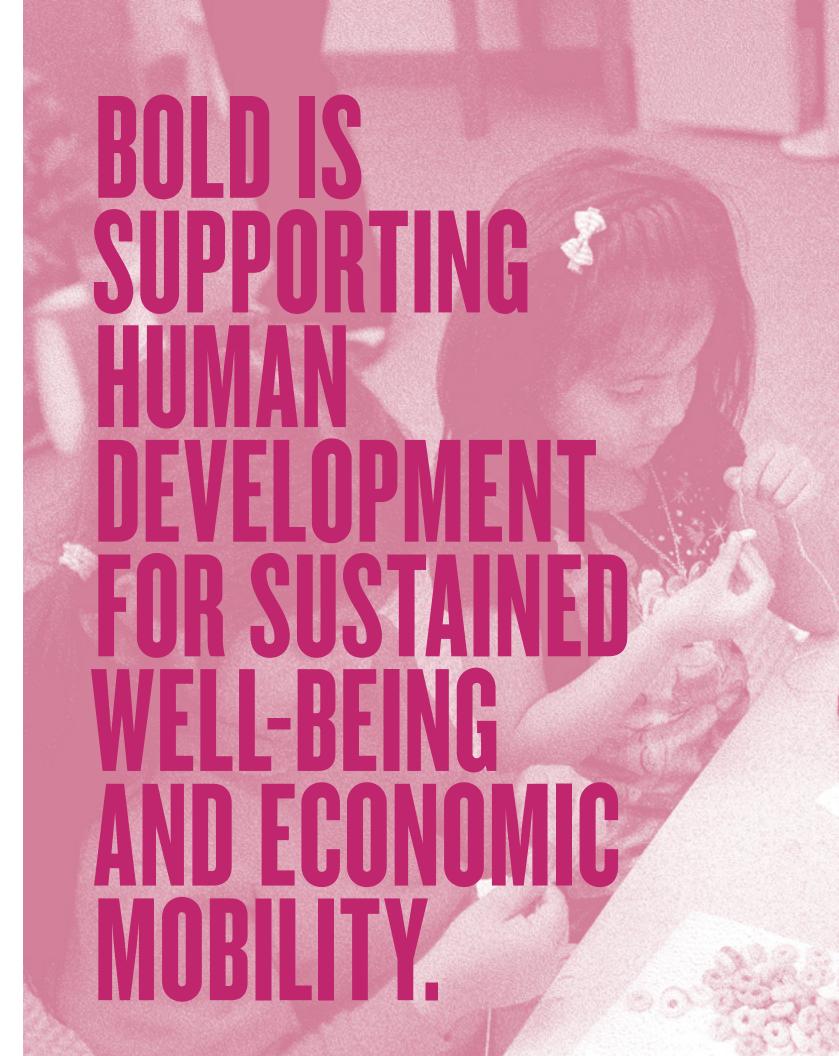
2013 Washington, D.C. \$160,000

The bipartisan membership organization of state and local human-services leaders works collaboratively to advance innovative policies and strategies that improve the lives and well-being of low-income individuals, families and communities. Leveraging the effectiveness of networks and membership organizations, this two-year, \$260,000 grant will identify innovative models, develop practitioners' toolkits, foster better communications and create an action plan to help transform the human-services sector.

ASSOCIATION FOR Enterprise opportunity

Washington, D.C. \$100,000

The national organization fosters the development of strong, effective U.S. microbusiness initiatives to assist underserved entrepreneurs in starting, stabilizing and expanding businesses. A grant enables the association to identify alternative revenue sources and build financial sustainability.





SUPPORTING HUMAN DEVELOPMENT FOR SUSTAINED WELL-BEING AND ECONOMIC MOBILITY.



We believe the human-services sector can be transformed to focus on human development and progress, making it possible for those with low incomes to achieve well-being and economic mobility

The Alliance for Strong Families and Communities places a priority on shifting the sector from its traditional "services" model to one that facilitates human progress – helping people transition from crisis to stability and economic security. The organization (formerly the Alliance for Children and Families) provides leadership and management-development services to 500 human-services agencies in the U.S. and Canada. Collectively, its members deliver \$3.6 billion in services annually to more than 4.6 million people.

The alliance's framework, Commitments of High-Impact Organizations, provides members with a method for shifting to an outcomes-based orientation that works with adults, families and communities to create individualized plans to improve quality of life and economic security.

The Center for Engagement and Neighborhood Building is an initiative to hasten the adoption and implementation of the framework; a \$500,000 grant from Kresge supports this work.

Complementing this is a four-year, \$5.4 million pilot project, Strategy Counts, that aims to increase organizational effectiveness at 20 sites by funding chief strategy officer positions or extensive technical assistance and capturing and sharing lessons tearned. One of those sites, the Opportunity Alliance in Portland, Maine, supports a community center in the Parkside neighborhood, whose residents are pictured here.

Why It Matters

- There are 101,800 human-services organizations in the U.S., with annual combined expenses of \$199.6 billion.
- One in seven people 45.3 million lives in poverty, including nearly one-third of children in the nation's largest cities.
- More than 578,000 people are homeless on any given night.
- One in seven young adults ages 17-24 do not attend school or have a job.
- Only 6 percent of children born to low-income families will become high-earning adults.

RESGE SERVICES PROGRA 2014

Grants Awarded

25 Grants Made of foundation's 408 total

Amount of Grants Awarded

\$9.7 Million of foundation's \$242.5 million total *

Amount of Grants Paid Out During Year

\$18.5 Million

paid out on 2014 and prior-years' grants

A community center offers programs for residents of the Parkside neighborhood in Portland, Maine. The center receives assistance from the Opportunity Alliance, a part of the Alliance for Strong Families and Communities' **Strategy Counts initiative.** Photos courtesy Opportunity Alliance.

* Includes \$100 million for the Foundation for Detroit's Future. the fund created to help resolve Detroit's bankruptcy; see Letter From the President.

ASSOC. FOR RESEARCH ON NONPROFIT Indianapolis, Ind. **ORGANIZATIONS AND VOLUNTARY ACTIONS** \$50.000

The interdisciplinary organization, known as ARNOVA, supports philanthropy, civil society and voluntary action through the creation, application and dissemination of knowledge on nonprofit organizations. A two-year, \$100,000 grant bolsters leadership development and ARNOVA's efforts to build its organizational capacity and strengthen its learning community.

BE THE CHANGE INC.

Boston, Mass. \$334,000

The organization creates national issue-based campaigns, such as Opportunity Nation, driven by broad cross-partisan coalitions that inspire culture change and accelerate public-policy development to bring about positive changes in society. Through this grant, the Opportunity Nation coalition of 300 nonprofits, businesses, educational institutions, faith-based organizations and community groups is working to expand economic mobility and close the opportunity gap in America.

BOSTON CHINATOWN NEIGHBORHOOD CENTER

2013 Boston, Mass. \$100.000

The center provides greater Boston's Asian immigrant and Asian American community with essential services that ease integration into American society, promote economic success and social well-being and preserve the richness of Asian culture. This two-year, \$200,000 grant assists the center in making organizational changes designed to increase its community outreach, improve the coordination of its family services and expand its casemanagement activities.

CATALYST ΜΙΔΜΙ

Miami, Fla. \$50.000

2013

Minneapolis, Minn.

Working through a partnership network, the coalition identifies and launches innovative strategies to help people and communities thrive. Funding enables Catalyst Miami to convene its human-services network for an anti-poverty summit being held in collaboration with the Center for American Progress.

coordinated, partnership-based model for treating refugees with serious

mental illness that couples mental health case management with associated

health and social services on site at a primary care clinic.

THE CENTER FOR VICTIMS **OF TORTURE**

\$153.660 The human-rights advocacy and assistance organization provides direct care for survivors of torture and violent conflict and trains partners worldwide to rehabilitate victims and work to end torture. Through this three-year, \$500,000 field-building grant, the center is studying the feasibility of a

CENTER ON BUDGET AND POLICY PRIORITIES

Washington, D.C. \$10,216

The national nonpartisan research and policy institute provides rigorous analysis on federal and state budgets and programs to strengthen the safety net and protect pathways to economic security. Funding covers the additional costs of our second Kresge Human Services Grantee Policy Convening, held in December 2013, which coincided with the center's annual State Fiscal Policy Conference

CENTER ON BUDGET AND POLICY PRIORITIES

Washington, D.C. \$400,000

The national nonpartisan research and policy institute provides rigorous analysis on federal and state budgets and programs to strengthen the safety net and protect pathways to economic security. Grant money goes to fund the State Priorities Partnership and the network's efforts to develop sound, equitable state budget and tax analysis and policies that advance economic mobility for individuals with low incomes.

CENTER ON BUDGET AND POLICY PRIORITIES

2013 Washington, D.C. \$160,000

The national nonpartisan research and policy institute provides rigorous analysis on federal and state budgets and programs to strengthen the safety net and protect pathways to economic security. A two-year, \$300,000 fieldbuilding grant provides general operating funds to bolster staff and enhance its infrastructure

COLORADO COALITION FOR THE HOMELESS

Denver, Colo. \$400,000

The coalition operates 53 programs that provide 15,000 homeless or at-risk adults and children annually with emergency housing and integrated human services. This grant is being used to create a comprehensive, integrated health care system to achieve better patient outcomes, and to prepare staff members to operate under the new Affordable Care Act policies.



Denver, Colo. \$60,000

The coalition operates 53 programs that provide 15,000 homeless or at-risk adults and children annually with emergency housing and integrated human services. It is using a grant to hire staff and an external consultant to gather and analyze data to evaluate progress toward desired program outcomes.

CORPORATION FOR ENTERPRISE DEVELOPMENT

2013 Washington, D.C. \$300,000

The organization works at the local, state and federal levels to create economic opportunity that alleviates poverty. Assisted by this two-year, \$600,000 grant, the organization is collaborating with its Assets & Opportunity Network members to develop the necessary capacity to advance human-services system and policy reforms that can help individuals and families with low incomes build financial assets and plan for a more prosperous future

COUNCIL FOR A STRONG AMERICA

Washington, D.C. \$334,000

The council serves as the parent organization for five programmatic groups dedicated to expanding opportunities and strengthening pathways out of poverty for disadvantaged children and families. This grant supports the communications and advocacy work of the council's "unexpected messengers," a network of leaders from law enforcement, business, the ministry and the armed forces who champion research-based public investments in social, educational and health-related programs and policies.

CREDIT WHERE CREDIT IS DUE

2011 New York, N.Y. \$250.000

The organization delivers financial education and asset-development services to individuals and families caught in the spiral of poverty as part of its citywide, action-oriented model to promote upward economic mobility among lowincome, marginalized communities. This three-year, \$750,000 grant for general operations enhances the organization's effectiveness, expansion and impact.

FAMILY INDEPENDENCE INITIATIVE

2013 Oakland, Calif. \$50.000

The organization's innovative approach leverages the resourcefulness, drive and self-determination of families as they work together for more prosperous lives. A two-year, \$200,000 grant from our Human Services and Detroit programs funds expansion of the model in Detroit.

FARESTART

2013 Seattle, Wash. \$85.000

Over the past 20 years, the culinary job training and placement program for individuals who are disadvantaged and may be experiencing homelessness has empowered 6,500 people and served 5.5 million meals to needy men, women and children in the Seattle area. FareStart serves as an adviser to, and Model Member of, Catalyst Kitchens, which is using a three-year, \$300,000 grant to expand its collaborative network of food-service social enterprises, launch new programs, ramp up its training and secure corporate sponsors and contracts.

FIRST NATIONS DEVELOPMENT INSTITUTE

- 2013 - LONGMOUNT, COLO. - \$692,545 -

The institute strengthens the economic development of Native Americans and their communities through technical assistance and training, advocacy and direct financial grants. It is using this four-year, \$1.1 million grant to underwrite a collaborative project with the National Urban Indian Family Coalition aimed at increasing the organizational, financial and programmatic capability of urban Native American human-services organizations to meet the needs of Native American families living in cities.

FIRST PLACE FOR YOUTH

2013 Oakland, Calif. \$150,000

The multiservice organization provides housing, employment and education programs for youth exiting foster care to help them build the skills to make a successful transition to self-sufficiency and responsible adulthood. A two-year, \$300,000 grant enables First Place to bolster its organizational effectiveness and resilience.

THE FORUM FOR YOUTH INVESTMENT

2013 Washington, D.C. \$100,000

Through its research and practical experience, the nonpartisan "action tank" gives youth and adult leaders the information, connections and tools to create greater opportunities and outcomes for young people. This two-year, \$200,000 grant goes toward strengthening its Ready by 21 Leader Network and the Children's Cabinet Network, which engage leaders from state and community policymaking and human-services agencies in broad-based efforts to improve programs for vulnerable children and youth.

GEORGIA JUSTICE

PROJECT

LATIN AMERICAN **YOUTH CENTER**

2013 Washington, D.C. \$275,000

The center seeks to empower a diverse population of youth to achieve a successful transition to adulthood through innovative, multicultural programs that address young people's social, academic and career needs. A threeyear, \$600,000 grant underwrites the organization's general operations and bolsters its leadership training, technology infrastructure and marketing, communications and management strategies

LIFT

Washington, D.C. \$50,000

Through its resource centers in six cities, LIFT's trained volunteer advocates help community members build the strong personal, social and financial foundations needed to achieve economic stability and well-being. Funding enables LIFT to hire consultants to help formalize an influence framework and implementation plan to guide its work in coming years.

LIFT

Washington, D.C. \$150,000

2013

Through its resource centers in six cities, LIFT's trained volunteer advocates help community members build the strong personal, social and financial foundations needed to achieve economic stability and well-being. Funding from a two-year, \$300,000 grant enhances the organization's talent, technology and overall capacity to help people move and stay out of poverty.

MICHIGAN ASSOCIATION OF UNITED WAYS INC.

for submitting benefit requests online.

MISSISSIPPI CENTER

FOR JUSTICE

2010 Lansing, Mich. \$376,000

The association, which works directly with Michigan's 64 local United Ways to develop responses to current and emerging issues, is coordinating the Michigan Benefits Access Initiative, which provides needy Michigan families with one-stop access to public benefits. This four-year, \$2.1 million grant enables the initiative to expand its Web-based MiBridges application program

> 2013 Jackson, Miss. \$100,000

The center is a legal and advocacy organization committed to advancing racial and economic justice through the development and pursuit of strategies to combat discrimination and poverty statewide. A two-year, \$300,000 grant for general operations supports organizational investments in staffing, programming, coaching and planning that enhance the center's long-term effectiveness and resilience.

2013 Atlanta, Ga. \$100,000

Through its legal, social and advocacy services, the organization breaks the cycle of poverty by defending the indigent criminally accused and helping them rebuild their lives. The Georgia Justice Project is using a two-year, \$200,000 grant to bolster its organizational capabilities and to create a New Southern Strategy Coalition to improve access to employment, housing and benefits for Southerners who have a criminal history

THE GREATER NEW **ORLEANS FOUNDATION**

2012 New Orleans, La. \$350,000

Serving the 13-parish region of metropolitan New Orleans, the foundation works to create a resilient, sustainable, vibrant community by spearheading strategic initiatives, connecting donors to local needs and supporting effective nonprofit organizations. This four-year, \$600,000 grant expands a capacity-building program to strengthen the region's human-services sector by providing consulting services, technical assistance, training and other resources to more than 30 human-services organizations.

HAVEN FOR HOPE OF BEXAR COUNTY

2013 San Antonio, Texas \$100.000

The organization coordinates the efforts of 80 partners to offer a holistic and integrated approach to assisting individuals and families who are homeless. It is using this two-year, \$300,000 grant to expand an innovative system-of-care framework that takes a person-centered, trauma-informed, peer-supported approach to helping people achieve economic security and self-sufficiency.

HAWAI'	COMMUNITY
FOUNDA	TION

2012 Honolulu, Hawaii \$589.152

The statewide philanthropic foundation provides grants and advisory services to nonprofit organizations that invest in people and solutions to benefit Hawaiian island communities. This four-year, \$1.5 million grant helps to strengthen Hawaii's human-services system by building the capacity of leading human-services organizations to serve at-risk youth, homeless individuals and frail elderly residents and fostering greater collaboration among community, government and nonprofit leaders.

INNOVATION NETWORK FOR COMMUNITIES

The national organization helps to develop and spread scalable innovations that transform the performance of community systems such as education, energy, land use, transportation and workforce development. A two-year, \$150,000 field-building grant enables the network to explore and advance promising program models, social-impact investment strategies and grantmaking tools in the human-services field that improve outcomes for lowincome people in urban areas.

INSIGHT CENTER FOR COMMUNITY ECONOMIC DEVELOPMENT

Oakland, Calif. \$566.500

The national research, consulting and legal-services organization advances innovative solutions that help people and communities become economically secure over the long term. This three-year, \$850,000 grant underwrites the center's general operations and supports its work to foster a learning community that engages human-services providers, advocates and government leaders in refining the standards of economic self-sufficiency applied to programs and benefits for low-income individuals.

JIM CASEY YOUTH OPPORTUNITIES INITIATIVE

St. Louis. Mo. \$255,000

2013

The initiative helps young people make the transition from foster care to adulthood by improving policies and practices, promoting youth engagement, applying evaluation and research and creating community partnerships at the local, state and national levels. This three-year, \$750,000 grant leverages the effectiveness of its network and supports the expansion of its program model to two additional states.

LARKIN STREET YOUTH SERVICES

2013 San Francisco, Calif. \$150.000

The agency offers a continuum of housing, medical care, education and job-training support to help youth who are homeless move off the streets and reclaim their lives. It is using a two-year, \$300,000 grant to enhance its organizational effectiveness and resilience, in part by developing an integrated education and employment program geared toward creating long-term career pathways and economic security so that the youth never experience homelessness again.

2013 Tamworth, N.H. \$75,000



NATIONAL ALLIANCE FOR **HISPANIC HEALTH**

2010 Washington, D.C. \$647,981

The alliance's network of 500 community-based organizations delivers health and human services to 15 million low-income individuals, and its national and federal outreach partners touch the lives of 100 million people annually. This four-year, \$4.3 million grant supports the alliance's Our Treasures demonstration project to strengthen 10 multiservice organizations by funding new chief operating officer and/or chief development officer positions.

NATIONAL CHURCH RESIDENCES

2012 Columbus, Ohio \$200,000

National Church is the nation's largest nonprofit developer and manager of affordable senior housing and services. This three-year, \$600,000 joint grant from our Human Services and Health programs enables the organization to implement and expand its new Integrated Health Home Medical Program, a person-centered care system that addresses physical, behavioral and social needs.

NATIONAL FEDERATION OF **COMMUNITY DEVELOPMENT CREDIT UNIONS INC.**

2012 New York, N.Y. \$1.04 Million

The federation provides financial, technical and human resources to help strengthen community development credit unions that offer banking services to low-income and minority residents in urban and rural communities. This four-year, \$1.6 million grant funds a pilot project designed to increase access to integrated financial and human services for families and individuals in four underserved urban areas by fostering strategic partnerships between CDCUs and human-services providers.

NATIONAL HUMAN SERVICES ASSEMBLY

Washington, D.C. \$400,000

The association of national nonprofit health and human-services organizations works collaboratively to shape and strengthen the delivery of care and services. A two-year, \$600,000 grant enables the association to engage its national networks in articulating and advancing a new frame for the humanservices sector to ensure key principles are accurately reflected at the core of a national agenda.

NATIONAL IMMIGRATION FORUM

Through its policy expertise, communications outreach and coalition building, the organization advances sound federal immigration solutions and creates opportunities for immigrants to succeed and contribute to American society. A two-year, \$600,000 grant funds the Bethlehem Project, which leverages the effectiveness of networks and creates new pathways to the economic mainstream for low-income, citizenship-eligible immigrants in four cities.

NATIONAL INDIAN CHILD WELFARE ASSOCIATION

Portland, Ore. \$350,000

2013

\$300,000

Washington, D.C.

The association is a national organization focused on the well-being of Native American children and families. This three-year, \$1.05 million grant helps the association and an emerging network of child-welfare organizations serving diverse, disadvantaged communities of color develop culturally informed executive succession processes.

NEW VENTURE FUND

Washington, D.C. \$150,000

The organization serves as fiscal sponsor and administrator of a new professional communications hub for the civil legal-aid sector. Grant money underwrites operating costs for the hub, including staffing and a communications firm.

NEW VENTURE FIIND

2013 Washington, D.C. \$150.000

This organization serves as fiscal sponsor and administrator of a new professional communications hub for the civil legal-aid sector. This two-year, \$300,000 grant will help fund the hub's operations, including staffing.

NONPROFIT FINANCE FUND

2013 New York, N.Y. \$400,000

The national organization works with nonprofits to help strengthen their financial health and improve their capacity to serve their communities. This two-year, \$1 million grant supports the launch of the Community Resilience Fund, a public-private partnership to provide working capital, advisory services and technical aid to bolster the financial stability of New York City human-services organizations.

PHILANTHROPY NEW YORK

PINE STREET

INN

New York, N.Y. \$35,000

The professional community of nearly 290 private, corporate, family and public foundations based in the New York City region fosters collaboration among funders, promotes strategic grantmaking and advances public policies that support the philanthropic and nonprofit sectors. It serves as the fiscal sponsor for the Asset Funders Network, which is using a two-year, \$70,000 grant to fund its nationwide expansion.

2013 Boston, Mass. \$150,000

The multiservice agency provides housing, job training and placement, emergency shelter and street outreach to men and women experiencing homelessness. To foster innovative communities of practice, this two-year, \$300,000 grant will support organizational changes to help Pine Street shift its efforts from emergency shelter to permanent supportive housing for individuals who are chronically homeless.

PIMA COUNTY COMMUNITY DEVELOPMENT AND NEIGHBORHOOD CONSERVATION

- TUCSON, ARIZ. - \$50,000 -

Part of Pima County's Community and Economic Development department, the agency works to improve the quality of life for residents, particularly in economically and socially disadvantaged communities. This grant covers consulting services to help develop a "pay for success" model for human-services programs.

PRERLE STREET

Portland, Maine \$250,000

Established as a food pantry and soup kitchen, the organization has transitioned from providing shelter services to adopting a comprehensive model that emphasizes permanent housing and supportive services for chronically homeless individuals. This three-year, \$750,000 grant enables Preble Street to improve its programming, technology infrastructure and staff retention and to advance its efforts to reduce the human, social and economic toll of homelessness

RHODE ISLAND LEGAL SERVICES

2012 Providence, R.I. \$200.000

The law firm provides legal assistance and representation to low-income individuals to protect their legal rights and to ensure they are treated fairly throughout the civil justice system. This three-year, \$600,000 grant supports the development of a Holistic Legal and Social Services Network, a coalition of human-services and legal-aid organizations that uses an integrated approach to helping families move from poverty to financial stability

ROCA	2013
	Chelsea, Mass.
INC.	\$100,000

The organization offers an evidence-based, high-impact intervention approach that helps disengaged and disenfranchised young people move out of poverty and away from violence. A two-year, \$300,000 grant strengthens ROCA's organizational capacity to work with young men as part of the Massachusetts Juvenile Justice Pay-for-Success pilot project.

2013 San Antonio, Texas \$100.000

SA2020 is an umbrella organization working to mobilize the San Antonio community to achieve shared goals that will help transform it into a world-class city by the year 2020. A two-year, \$200,000 grant enables SA2020 to assist human-services providers in strengthening and aligning their efforts with the community's vision for shared prosperity and well-being for all residents.



2011 San Antonio, Texas \$180,000

The foundation's Center for Nonprofit Support is one of the city's leading experts on nonprofit sustainability, providing management support and organizational development assistance to nonprofits in Texas. Funding from this three-year, \$626,500 grant enables the center to become a stand-alone entity and to expand its technical assistance and capacity-building programs.



SARGENT SHRIVER NATIONAL CENTER ON POVERTY LAW

Chicago, III. \$77,000

The center is a legal and advocacy organization that strives to improve lives through the development of innovative, effective programs and policies that advance justice and opportunity. Grant money supports the convening and growth of a network of leaders of statewide and regional law and policy organizations who seek to strengthen the civil legal-aid community by sharing promising practices and information.

SARGENT SHRIVER NATIONAL **CENTER ON POVERTY LAW**

2012 Chicago, III. \$480,000

The center is a legal and advocacy organization that strives to improve lives through the development of innovative, effective programs and policies that advance justice and opportunity. Funding from this three-year, \$1.4 million grant helps to strengthen training opportunities for civil legal-aid providers across the U.S. and expand advocacy support to preserve and protect the civil legal rights of low-income individuals

SINGLE STOP	2013
	New York, N.Y.
USA INC.	\$500,000

Through its "single-stop shop" model, the organization enables families to apply for a variety of public benefits and services at one centralized, easy-to-access location. Funding from a two-year, \$900,000 grant at the enterprise level allows Single Stop to upgrade its technology tools, increase its financial sustainability and ramp up its policy work to help families build economic security.

SOCIAL ENTERPRISE ALLIANCE

Minnetonka, Minn. \$300.000

The alliance engages social enterprises, service providers, nonprofit organizations, corporations and venture capitalists in building the field of social enterprise through networking opportunities, educational forums, strategic partnerships and impact legislation. It is using a four-year, \$800,000 grant to reimagine its organizational approach, increase the effectiveness of its members' work and advance a robust social enterprise movement.

SOUTHEAST ASIA RESOURCE **ACTION CENTER**

2013 Washington, D.C. \$155.000

The national organization supports Cambodian, Laotian and Vietnamese American communities through advocacy, leadership development and capacity building, and serves as an intermediary for the Office of Refugee Resettlement at the U.S. Department of Health and Human Services. A threeyear, \$500,000 grant funds the center's general operations and accelerates its growth.

ST. VINCENT DE PAUL OF LANE COUNTY INC.

St. Vincent de Paul offers social and homeless services, affordable housing and job training and placement to low-income individuals in Oregon's Lane County. This five-year, \$512,400 grant provides funding for the purchase and renovation of a facility to house the Oakridge Service Center, as well as a fiveyear operating subsidy.

2011

2011

2013

\$540,000

Washington, D.C.

Savannah, Ga.

\$151,000

Eugene, Ore.

\$50,000

STEP UP SAVANNAH INC.

The collaboration of organizations, businesses and government agencies that seeks to move families toward economic self-sufficiency uses a threepronged approach of workforce development and jobs, wealth building and financial literacy, and work supports. General operating support from this three-year, \$445,000 grant strengthens the capacity and effectiveness of the coalition members.

STEWARDS OF AFFORDABLE HOUSING FOR THE FUTURE

The network of 12 social-enterprise nonprofits provides high-quality, affordable rental homes for more than 96,000 households in 49 states, the District of Columbia, Puerto Rico and the Virgin Islands. Assisted by this two-year grant, the network is developing common outcomes measures that show the impact and the cost implications of affordable housing with support services supplied by its members.

SUMMIT ACADEMY. OPPORTUNITIES **INDUSTRIAL CENTER**

2013 Minneapolis, Minn. \$200,000

The vocational-training and job-placement school offers programs and support services in technology, construction and health care to help lowincome, minority adults become educated, employed, contributing members of their communities. A three-year, \$600,000 grant supports its general operations to enhance its organizational effectiveness and resilience.

SYRACUSE UNIVERSITY

Syracuse, N.Y. \$100,000

As an anchor institution in Syracuse, the university pursues collaborations that simultaneously enrich scholarship and research. This grant provides additional funding to the university's Maxwell School of Citizenship and Public Affairs for the development of a resilience assessment tool and the dissemination of resilience research in the human-services field.

THIRD SECTOR NEW **ENGLAND INC.**

2011 Boston, Mass. \$325,000

The organization provides capacity-building programs and services for individual nonprofits and the nonprofit sector. This three-year, \$975,000 grant (transferred from Tides Inc. in 2013) supports scaling up the reach of the Nonprofit Centers Network, which promotes development of multitenant nonprofit centers.

TIDES CENTER

San Francisco, Calif. \$35,656

The center is a public charity that provides a solid infrastructure for groups working to promote progressive social change on the local, national and international levels. This grant extends funding for a national convening and learning series, Reinventing Human Services, focused on identifying transformative opportunities to bolster the sector's capacity to address growing poverty and inequality in the United States.

UNITED WAY OF THE BAY AREA

2012 San Francisco, Calif. \$250,000

The charitable organization harnesses the philanthropic power of nonprofits, government, corporations and individuals to create change and to achieve its goal of cutting Bay Area poverty in half by 2020. This three-year, \$500,000 grant enables the United Way and local human-services providers to create a regional network and develop a common framework to move families toward self-sufficiency

UNIVERSITY **OF MINNESOT**

Minneapolis, Minn. \$276,103

The university is home to the Public and Nonprofit Leadership Center, which supports trained, experienced leaders who work collaboratively for the public good. This three-year, \$796,370 grant continues funding for the Hubert Project, which is developing and disseminating multimedia learning materials for nonprofit human-services leaders and managers.



Washington, D.C. \$480,000 The nonpartisan economic and social-policy research institute disseminates

2013

its finding to a broad audience and informs community development to promote social, civic and economic well-being. This two-year grant funds the multisite Housing Opportunity and Services Together, or HOST, demonstration, a project to test strategies that use housing as a platform for services to improve the life chances of vulnerable children, youth and adults.

URBAN INSTITUTE

2012

Washington, D.C. \$325,000

The nonpartisan economic- and social-policy research institute disseminates its findings to a broad audience and informs community development to promote social, civic and economic well-being. Assisted by this three-year, \$1 million grant, the institute is launching a demonstration project in seven states aimed at increasing the delivery of public benefits to eligible lowincome families, streamlining public-benefits systems and informing federal and state policies and practices.

VENTURE PHILANTHROPY PARTNERS INC.

The philanthropic-investment organization contributes money and provides expertise to highperforming nonprofit organizations that serve the core developmental, learning and education needs of children and youth from low-income families in the National Capital Region. This threeyear, \$770,000 grant supports the expansion of the youthCONNECT model in Prince George's County, Maryland, as part of an overarching effort to improve education, employment and healthbehavior outcomes for low-income and at-risk young people.

YOUTHLINK

2013 Minneapolis, Minn. \$196,600

YouthLink offers a safe, supportive refuge for homeless youth and provides services and counseling to help them transition toward stability, independence and self-sufficiency. Assisted by a two-year, \$378,000 grant, the agency is conducting a study to analyze the efficacy and cost effectiveness of an intervention framework that delivers multiple services for youth who are atrisk or experiencing homelessness.

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VALLEY INITIATIVE FOR DEVELOPMENT AND ADVANCEMENT

2012 Welasco, Texas \$150,000

The community-based agency provides underserved residents with education and training to promote self-sufficiency and build a skilled workforce that meets the demands of employers and spurs investment in the region. A three-year, \$500,000 grant enables the agency to participate in a 10-year, federally funded demonstration project, Innovative Strategies for Increasing Self-Sufficiency, which centers on a rigorous evaluation of next-generation strategies for increasing the economic self-sufficiency of low-income individuals and families.

- WASHINGTON, D.C. - \$650,000 -