Human Services

ACCESS

The center, formerly known as the Arab Community Center for Economic and Social Services, offers integrated social, immigration, health, employment and education supports for individuals with low incomes through its 10 Detroit-area locations, and spearheads the National Network for Arab American Communities. A two-year, $200,000 grant, awarded jointly by our Human Services and Detroit programs, supports the general operations of ACCESS and enables the network to launch a Youth Fellows Program to build the leadership skills of young Arab-Americans.

AMERICAN PUBLIC HUMAN SERVICES ASSOCIATION

The bipartisan membership organization of state and local human-services leaders works collaboratively to advance innovative policies and strategies that improve the lives and well-being of low-income individuals, families and communities. Leveraging the effectiveness of networks and membership organizations, this two-year, $260,000 grant will identify innovative models, develop practitioners’ toolkits, foster better communications and create an action plan to help transform the human-services sector.

ASSOCIATION FOR ENTERPRISE OPPORTUNITY

The national organization fosters the development of strong, effective U.S. microbusiness initiatives to assist underserved entrepreneurs in starting, stabilizing and expanding businesses. A grant enables the association to identify alternative revenue sources and build financial sustainability.
BOLD IS SUPPORTING HUMAN DEVELOPMENT FOR SUSTAINED WELL-BEING AND ECONOMIC MOBILITY.
The Alliance for Strong Families and Communities places a priority on shifting the sector from its traditional “services” model to one that facilitates human progress – helping people transition from crisis to stability and economic security. The organization (formerly the Alliance for Children and Families) provides leadership and management-development services to 500 human-services agencies in the U.S. and Canada. Collectively, its members deliver $3.6 billion in services annually to more than 4.6 million people.

The alliance’s framework, Commitments of High-Impact Organizations, provides members with a method for shifting to an outcomes-based orientation that works with adults, families and communities to create individualized plans to improve quality of life and economic security.

The Center for Engagement and Neighborhood Building is an initiative to hasten the adoption and implementation of the framework; a $500,000 grant from Kresge supports this work. Complementing this is a four-year, $5.4 million pilot project, Strategy Counts, that aims to increase organizational effectiveness at 20 sites by funding chief strategy officer positions or extensive technical assistance and capturing and sharing lessons learned. One of those sites, the Opportunity Alliance in Portland, Maine, supports a community center in the Parkside neighborhood, whose residents are pictured here.

Why It Matters

- There are 101,800 human-services organizations in the U.S. with annual combined expenses of $199.6 billion.
- One in seven people – 45.3 million – lives in poverty, including nearly one-third of children in the nation’s largest cities.
- More than 578,000 people are homeless on any given night.
- One in seven young adults ages 17-24 do not attend school or have a job.
- Only 6 percent of children born to low-income families will become high-earning adults.
KRESGE HUMAN SERVICES PROGRAM 2014

Grants Awarded

25 Grants Made
of foundation’s 408 total

Amount of Grants Awarded

$9.7 Million
of foundation’s $242.5 million total *

Amount of Grants Paid Out During Year

$18.5 Million
paid out on 2014 and prior-years’ grants

A community center offers programs for residents of the Parkside neighborhood in Portland, Maine. The center receives assistance from the Opportunity Alliance, a part of the Alliance for Strong Families and Communities’ Strategy Counts initiative. Photos courtesy Opportunity Alliance.

* Includes $100 million for the Foundation for Detroit’s Future, the fund created to help resolve Detroit’s bankruptcy; see Letter From the President.
ASSOC. FOR RESEARCH ON NONPROFIT ORGANIZATIONS AND VOLUNTARY ACTIONS

The interdisciplinary organization, known as ARNOVA, supports philanthropy, civil society and voluntary action through the creation, application and dissemination of knowledge on nonprofit organizations. A two-year, $200,000 grant bolsters leadership development and ARNOVA’s efforts to build its organizational capacity and strengthen its learning community.

BE THE CHANGE INC.

The organization creates national issue-based campaigns, such as Opportunity Nation, driven by broad cross-partisan coalitions that inspire culture change and accelerate public policy development to bring about positive changes in society. Through this grant, the Opportunity Nation coalition of 300 nonprofits, businesses, educational institutions, faith-based organizations and community groups is working to expand economic mobility and close the opportunity gap in America.

BOSTON CHINATOWN NEIGHBORHOOD CENTER

The center provides greater Boston’s Asian immigrant and Asian American community with essential services that ease integration into American society, promote economic success and social well-being and preserve the richness of Asian culture. This two-year, $200,000 grant assists the center in making organizational changes designed to increase its community outreach, improve the coordination of its family services and expand its case-management activities.

CATALYST MIAMI

Working through a partnership network, the coalition identifies and launches innovative strategies to help people and communities thrive. Funding enables Catalyst Miami to convene its human-services network for an anti-poverty summit being held in collaboration with the Center for American Progress.

THE CENTER FOR VICTIMS OF TERRORISM

The human-rights advocacy and assistance organization provides direct care for survivors of torture and violent conflict and trains partners worldwide to rehabilitate victims and work to end torture. Through this three-year, $500,000 field-building grant, the center is studying the feasibility of a coordinated, partnership-based model for treating refugees with serious mental illness that couples mental health case management with associated health and social services on site at a primary care clinic.

COLORADO COALITION FOR THE HOMELESS

The coalition operates 53 programs that provide 15,000 homeless or at-risk adults and children annually with emergency housing and integrated human services. This grant is being used to create a comprehensive, integrated health care system to achieve better patient outcomes, and to prepare staff members to operate under the new Affordable Care Act policies.

CENTER ON BUDGET AND POLICY PRIORITIES

The national nonpartisan research and policy institute provides rigorous analysis on federal and state budgets and programs to strengthen the safety net and protect pathways to economic security. Funding covers the additional costs of our second Kresge Human Services Grantee Policy Converging, held in December 2013, which coincided with the center’s annual State Fiscal Policy Conference.

CENTER ON BUDGET AND POLICY PRIORITIES

The national nonpartisan research and policy institute provides rigorous analysis on federal and state budgets and programs to strengthen the safety net and protect pathways to economic security. Grant money goes to fund the State Priorities Partnership and the network’s efforts to develop sound, equitable state budget and tax analysis and policies that advance economic mobility for individuals with low incomes.

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CORPORATION FOR ENTERPRISE DEVELOPMENT

The organization works at the local, state and federal levels to create economic opportunity that alleviates poverty. Assisted by this two-year, $400,000 grant, the organization is collaborating with its Assets & Opportunity Network members to develop the necessary capacity to advance human-services system and policy reforms that can help individuals and families with low incomes build financial assets and plan for a more prosperous future.

COUNCIL FOR A STRONG AMERICA

The council serves as the parent organization for five programmatic groups dedicated to expanding opportunities and strengthening pathways out of poverty for disadvantaged children and families. This grant supports the communications and advocacy work of the council’s “unexpected messengers,” a network of leaders from law enforcement, business, the ministry and the armed forces who champion research-based public investments in social, educational and health-related programs and policies.

CREDIT WHERE CREDIT IS DUE

The organization delivers financial education and asset-development services to individuals and families caught in the spiral of poverty as part of its citywide, action-oriented model to promote upward economic mobility among low-income, marginalized communities. This three-year, $750,000 grant for general operations enhances the organization’s effectiveness, expansion and impact.

FAMILY INDEPENDENCE INITIATIVE

The organization’s innovative approach leverages the resourcesfulness, drive and self-determination of families as they work together for more prosperous lives. A two-year, $200,000 grant from our Human Services and Detroit programs funds expansion of the model in Detroit.

FARESTART

Over the past 20 years, the culinary job training and placement program for individuals who are disadvantaged and may be experiencing homelessness has empowered 6,500 people and served 5.5 million meals to needy men, women and children in the Seattle area. FareStart serves as an adviser to 66 Model Member sites. Catalyst Kitchens, which is using a three-year, $300,000 grant to expand its collaborate network of food-service social enterprises, launch new programs, ramp up its training and secure corporate sponsors and contracts.

THE KRESGE FOUNDATION

The multiservice organization provides housing, employment and education programs for youth exiting foster care to help them build the skills to make a successful transition to self-sufficiency and responsible adulthood. A two-year, $300,000 grant enables First Place to bolster its organizational effectiveness and resilience.

THE FORUM FOR YOUTH INVESTMENT

Through its research and practical experience, the nonprofit “action tank” gives youth and adult leaders the information, connections and tools to create greater opportunities and outcomes for young people. This two-year, $200,000 grant goes toward strengthening its Ready by 21 Leader Network and the Children’s Cabinet Network, which engage leaders from state and community policymaking and human-services agencies in broad-based efforts to improve programs for vulnerable children and youth.
The organization coordinates the efforts of 80 partners to offer a holistic and effective nonprofit organizations. This four-year, $600,000 grant expands a strategic initiatives, connecting donors to local needs and supporting effective nonprofit organizations. This four-year, $600,000 grant expands a capacity-building program to strengthen the region’s human services sector by providing consulting services, technical assistance, training and other resources to more than 30 human services organizations.

Serving the 13-parish region of metropolitan New Orleans, the foundation works to create a resilient, sustainable, vibrant community by spearheading strategic initiatives, connecting donors to local needs and supporting effective nonprofit organizations. This four-year, $600,000 grant expands a capacity-building program to strengthen the region’s human services sector by providing consulting services, technical assistance, training and other resources to more than 30 human services organizations.

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The national organization helps to develop and spread scalable innovations that transform the performance of community systems such as education, energy, land use, transportation and workforce development. A two-year, $150,000 field-building grant enables the network to explore and advance promising program models, social-impact investment strategies and grantmaking tools in the human services field that improve outcomes for low-income people in urban areas.

The national research, consulting and legal-services organization advances innovative solutions that help people and communities become economically secure over the long term. This three-year, $850,000 grant underwrites the center’s general operations and supports its work to foster a learning community that engages human-services providers, advocates and government leaders in refining the standards of economic self-sufficiency applied to programs and benefits for low-income individuals.

The initiative helps young people make the transition from foster care to adulthood by improving policies and practices, promoting youth engagement, applying evaluation and research and creating community partnerships at the local, state and national levels. This three-year, $750,000 grant leverages the effectiveness of its network and supports the expansion of its program model to two additional states.

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The association of national nonprofit health and human-services organizations works collaboratively to shape and strengthen the delivery of care and services. A two-year, $600,000 grant enables the association to engage its national networks in articulating and advancing a new frame for the human-services sector to ensure key principles are accurately reflected at the core of a national agenda.

National Church is the nation’s largest nonprofit developer and manager of affordable senior housing and services. This three-year, $600,000 joint grant from our Human Services and Health programs enables the organization to implement and expand its new Integrated Health Home Medical Program, a person-centered care system that addresses physical, behavioral and social needs.

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## National Immigration Forum

### Nonprofit Finance Fund

<table>
<thead>
<tr>
<th>Year</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>Washington, D.C.</td>
<td>$300,000</td>
</tr>
</tbody>
</table>

The organization works with nonprofits to help strengthen their financial health and improve their capacity to serve their communities. This two-year, $1 million grant supports the launch of the Community Resilience Fund, a public-private partnership to provide working capital, advisory services and technical aid to bolster the financial stability of New York City human-services organizations.

### National Indian Child Welfare Association

<table>
<thead>
<tr>
<th>Year</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>Providence, R.I.</td>
<td>$200,000</td>
</tr>
</tbody>
</table>

The organization supports Cambodian, Laotian and Vietnamese American communities through advocacy, leadership development and capacity building, and serves as an intermediary for the Office of Refugee Resettlement at the U.S. Department of Health and Human Services.

### Philanthropy New York

<table>
<thead>
<tr>
<th>Year</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>Providence, R.I.</td>
<td>$200,000</td>
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</tbody>
</table>

This professional community of nearly 290 private, corporate, family and public foundations based in the New York City region fosters collaboration among funders, promotes strategic grantmaking and advances public policies that support the philanthropic and nonprofit sectors. It serves as the fiscal sponsor for the Asset Funders Network, which is using a two-year, $70,000 grant to fund its nationwide expansion.

### New Venture Fund

<table>
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<tr>
<th>Year</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>Portland, Ore.</td>
<td>$350,000</td>
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</tbody>
</table>

The organization offers an evidence-based, high-impact intervention approach that helps disengaged and disenfranchised young people move out of poverty and away from violence. A two-year, $300,000 grant strengthens ROCA’s organizational capacity to work with young men as part of the Massachusetts Juvenile Justice Pay-for-Success pilot project.

<table>
<thead>
<tr>
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### PINE STREET INN

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<thead>
<tr>
<th>Year</th>
<th>Location</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>2013</td>
<td>Boston, Mass.</td>
<td>$150,000</td>
</tr>
</tbody>
</table>

The multiservice agency provides housing, job training and placement, emergency shelter and street outreach to men and women experiencing homelessness. To foster innovative communities of practice, this two-year, $300,000 grant will support organizational changes to help Pine Street shift its efforts from emergency shelter to permanent supportive housing for individuals who are chronically homeless.

### Rhode Island Legal Services

<table>
<thead>
<tr>
<th>Year</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>Providence, R.I.</td>
<td>$100,000</td>
</tr>
</tbody>
</table>

The law firm provides legal assistance and representation to low-income individuals to protect their legal rights and to ensure they are treated fairly throughout the civil justice system. This three-year, $600,000 grant supports the development of a Holistic Legal and Social Services Network, a coalition of human-services and legal-aid organizations that uses an integrated approach to helping families move from poverty to financial stability.

### ROCA Inc.

<table>
<thead>
<tr>
<th>Year</th>
<th>Location</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>2013</td>
<td>Chelsea, Mass.</td>
<td>$100,000</td>
</tr>
</tbody>
</table>

The organization supports Cambodian, Laotian and Vietnamese American communities through advocacy, leadership development and capacity building, and serves as an intermediary for the Office of Refugee Resettlement at the U.S. Department of Health and Human Services.

### Single Stop USA Inc.

<table>
<thead>
<tr>
<th>Year</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>New York, N.Y.</td>
<td>$500,000</td>
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</table>

Through its “single-stop” model, the organization enables families to apply for a variety of public benefits and services at one centralized, easy-to-access location. Funding from a two-year, $100,000 grant at the enterprise level allows Single Stop to upgrade its technology tools, increase its financial sustainability and ramp up its policy work to help families build economic security.

### Social Enterprise Alliance

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<thead>
<tr>
<th>Year</th>
<th>Location</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>2013</td>
<td>Minneapolis, Minn.</td>
<td>$300,000</td>
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</table>

The alliance engages social enterprises, service providers, nonprofit organizations, corporations and venture capitalists in building the field of social enterprise through networking opportunities, educational forums, strategic partnerships and impact measurement. It is using a four-year, $800,000 grant to reimagine its organizational approach, increase the effectiveness of its members’ work and advance a robust social enterprise movement.

### Southeast Asia Resource Action Center

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<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>Washington, D.C.</td>
<td>$105,000</td>
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### The Kresge Foundation

<table>
<thead>
<tr>
<th>Year</th>
<th>Location</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>2012</td>
<td>Chicago, Ill.</td>
<td>$480,000</td>
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</table>

The center is a legal and advocacy organization that strives to improve lives through the development of innovative, effective programs and policies that advance justice and opportunity. Grant money supports the convening and growth of a network of leaders of statewide and regional law and policy organizations who seek to strengthen the civil legal-aid community by sharing promising practices and information.

### Sargent Shriver National Center on Poverty Law

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<tr>
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The collaboration of organizations, businesses and government agencies
As an anchor institution in Syracuse, the university pursues collaborations and job training and placement to low-income individuals in Onondaga County. This five-year, $512,400 grant provides funding for the purchase and renovation of a facility to house the Oakridge Service Center, as well as a five-year operating subsidy.

STEP UP SAVANNAH INC.

The collaboration of organizations, businesses and government agencies that seeks to move families toward economic self-sufficiency uses a three-pronged approach of workforce development and jobs, wealth building and financial literacy, and work supports. General operating support from the three-year, $445,000 grant strengthens the capacity and effectiveness of the coalition members.

STEWARDS OF AFFORDABLE HOUSING FOR THE FUTURE

The network of 12 social-enterprise nonprofits provides high-quality, affordable rental homes for more than 96,000 households in 49 states, the District of Columbia, Puerto Rico and the Virgin Islands. Assisted by this two-year grant, the network is developing common outcomes measures that show the impact and the cost implications of affordable housing with support services supplied by its members.

SUMMIT ACADEMY, OPPORTUNITIES INDUSTRIAL CENTER

The vocational-training and job-placement school offers programs and support services in technology, construction and health care to help low-income minority adults become educated and employed, contributing members of their communities. A three-year, $660,000 grant supports its general operations to enhance its organizational effectiveness and resilience.

SYRACUSE UNIVERSITY

As an anchor institution in Syracuse, the university pursues collaborations that simultaneously enrich scholarship and research. This grant provides additional funding to the university’s Maxwell School of Citizenship and Public Affairs for the development of a resilience assessment tool and the dissemination of resilience research in the human-services field.

THIRD SECTOR NEW ENGLAND INC.

The organization provides capacity-building programs and services for individual nonprofits and the nonprofit sector. This three-year, $765,000 grant (transferred from Tides Inc. in 2013) supports scaling up the reach of the Nonprofit Centers Network, which promotes development of multitenant nonprofit centers.

TIDES CENTER

The center is a public charity that provides a solid infrastructure for groups working to promote progressive social change on the local, national and international levels. This grant extends funding for a national convening and learning series, Reinventing Human Services, focused on identifying transformative opportunities to bolster the sector’s capacity to address growing poverty and inequality in the United States.

UNITED WAY OF THE BAY AREA

The charitable organization harnesses the philanthropic power of nonprofits, government, corporations and individuals to create change and to achieve its goal of cutting Bay Area poverty in half by 2020. This three-year, $560,000 grant enables the United Way and local human-services providers to create a regional network and develop a common framework to move families toward self-sufficiency.

UNIVERSITY OF MINNESOTA

The university is home to the Public and Nonprofit Leadership Center, which supports trained, experienced leaders who work collaboratively for the public good. This three-year, $796,370 grant continues funding for the Hubert Project, which is developing and disseminating multimedia learning materials for nonprofit human-services leaders and managers.

URBAN INSTITUTE

The nonpartisan economic- and social-policy research institute disseminates its findings to a broad audience and informs community development to promote social, civic and economic well-being. Assisted by this three-year, $1 million grant, the institute is launching a demonstration project in seven states aimed at increasing the delivery of public benefits to eligible low-income families, streamlining public-benefits systems and informing federal and state policies and practices.

WASHINGTON, D.C.

$975,000

The philanthropic-investment organization contributes money and provides expertise to high-performing nonprofit organizations that serve the core developmental, learning and education needs of children and youth from low-income families in the National Capital Region. This three-year, $700,000 grant supports the expansion of the youthCONNECT model in Prince George’s County, Maryland, as part of an overarching effort to improve education, employment and health-behavior outcomes for low-income and at-risk young people.

YOUTHLINK

YouthLink offers a safe, supportive refuge for homeless youth and provides services and counseling to help them transition toward stability, independence and self-sufficiency. Assisted by a two-year, $378,000 grant, the agency is conducting a study to analyze the efficacy and cost-effectiveness of an intervention framework that delivers multiple services for youth who are at-risk or experiencing homelessness.