

# Human Services

## ACCESS

**2013**  
Dearborn, Mich.  
\$100,000

The center, formerly known as the Arab Community Center for Economic and Social Services, offers integrated social, immigration, health, employment and education supports for individuals with low incomes through its 10 Detroit-area locations, and spearheads the National Network for Arab American Communities. A two-year, \$200,000 grant, awarded jointly by our Human Services and Detroit programs, supports the general operations of ACCESS and enables the network to launch a Youth Fellows Program to build the leadership skills of young Arab Americans.

## ALLIANCE FOR CHILDREN AND FAMILIES INC.

Milwaukee, Wis.  
\$500,000

The organization, now known as the Alliance for Strong Families and Communities, offers leadership and management-development services to its membership network of 500 nonprofit agencies serving 4.6 million clients in 2,200 locations across the United States and Canada. This grant underwrites the development of the Center for Engagement and Neighborhood Building, an initiative to help alliance members adopt new methods and systems that support individuals, families and communities as they create their own solutions to improve their quality of life and economic security.

## ALLIANCE FOR CHILDREN AND FAMILIES INC.

**2011**  
Milwaukee, Wis.  
\$839,998

The alliance offers leadership and management-development services to its national membership network of 500 nonprofit agencies serving 4.6 million individuals and families in 8,000 U.S. communities. This four-year, \$5.38 million grant funds a project to integrate strategic thinking into personnel, training, planning and other areas as a means to help nonprofits improve their organizational alignments and client services.

## AMERICAN PUBLIC HUMAN SERVICES ASSOCIATION

**2013**  
Washington, D.C.  
\$160,000

The bipartisan membership organization of state and local human-services leaders works collaboratively to advance innovative policies and strategies that improve the lives and well-being of low-income individuals, families and communities. Leveraging the effectiveness of networks and membership organizations, this two-year, \$260,000 grant will identify innovative models, develop practitioners' toolkits, foster better communications and create an action plan to help transform the human-services sector.

## ASSOCIATION FOR ENTERPRISE OPPORTUNITY

Washington, D.C.  
\$100,000

The national organization fosters the development of strong, effective U.S. microbusiness initiatives to assist underserved entrepreneurs in starting, stabilizing and expanding businesses. A grant enables the association to identify alternative revenue sources and build financial sustainability.

BOLD IS  
SUPPORTING  
HUMAN  
DEVELOPMENT  
FOR SUSTAINED  
WELL-BEING  
AND ECONOMIC  
MOBILITY.





**BOLD IS  
SUPPORTING  
HUMAN  
DEVELOPMENT  
FOR SUSTAINED  
WELL-BEING  
AND ECONOMIC  
MOBILITY.**





**We believe**  
the human-services  
sector can be  
transformed to focus  
on human development  
and progress, making it  
possible for those with  
low incomes to achieve  
well-being and economic  
mobility.

---

**The Alliance for Strong Families and Communities** places a priority on shifting the sector from its traditional “services” model to one that facilitates human progress – helping people transition from crisis to stability and economic security. The organization (formerly the Alliance for Children and Families) provides leadership and management-development services to 500 human-services agencies in the U.S. and Canada. Collectively, its members deliver \$3.6 billion in services annually to more than 4.6 million people.

The alliance’s framework, Commitments of High-Impact Organizations, provides members with a method for shifting to an outcomes-based orientation that works with adults, families and communities to create individualized plans to improve quality of life and economic security.

The Center for Engagement and Neighborhood Building is an initiative to hasten the adoption and implementation of the framework; a \$500,000 grant from Kresge supports this work.

Complementing this is a four-year, \$5.4 million pilot project, Strategy Counts, that aims to increase organizational effectiveness at 20 sites by funding chief strategy-officer positions or extensive technical assistance and capturing and sharing lessons learned. One of those sites, the Opportunity Alliance in Portland, Maine, supports a community center in the Parkside neighborhood, whose residents are pictured here.

---

### Why It Matters

- There are 101,800 human-services organizations in the U.S., with annual combined expenses of \$199.6 billion.
- One in seven people – 45.3 million – lives in poverty, including nearly one-third of children in the nation’s largest cities.
- More than 578,000 people are homeless on any given night.
- One in seven young adults ages 17-24 do not attend school or have a job.
- Only 6 percent of children born to low-income families will become high-earning adults.





# KRESGE HUMAN SERVICES PROGRAM 2014

Grants Awarded

---

**25 Grants Made**  
of foundation's 408 total

Amount of Grants Awarded

---

**\$9.7 Million**  
of foundation's \$242.5 million total \*

Amount of Grants Paid Out During Year

---

**\$18.5 Million**  
paid out on 2014 and prior-years' grants

---

A community center offers programs for residents of the Parkside neighborhood in Portland, Maine. The center receives assistance from the Opportunity Alliance, a part of the Alliance for Strong Families and Communities' Strategy Counts initiative.  
Photos courtesy Opportunity Alliance.

\* Includes \$100 million for the Foundation for Detroit's Future, the fund created to help resolve Detroit's bankruptcy; see Letter From the President.

## ASSOC. FOR RESEARCH ON NONPROFIT ORGANIZATIONS AND VOLUNTARY ACTIONS

Indianapolis, Ind.  
\$50,000

The interdisciplinary organization, known as ARNOVA, supports philanthropy, civil society and voluntary action through the creation, application and dissemination of knowledge on nonprofit organizations. A two-year, \$100,000 grant bolsters leadership development and ARNOVA's efforts to build its organizational capacity and strengthen its learning community.

## BE THE CHANGE INC.

Boston, Mass.  
\$334,000

The organization creates national issue-based campaigns, such as Opportunity Nation, driven by broad cross-partisan coalitions that inspire culture change and accelerate public-policy development to bring about positive changes in society. Through this grant, the Opportunity Nation coalition of 300 nonprofits, businesses, educational institutions, faith-based organizations and community groups is working to expand economic mobility and close the opportunity gap in America.

## BOSTON CHINATOWN NEIGHBORHOOD CENTER

**2013**  
Boston, Mass.  
\$100,000

The center provides greater Boston's Asian immigrant and Asian American community with essential services that ease integration into American society, promote economic success and social well-being and preserve the richness of Asian culture. This two-year, \$200,000 grant assists the center in making organizational changes designed to increase its community outreach, improve the coordination of its family services and expand its case-management activities.

## CATALYST MIAMI

Miami, Fla.  
\$50,000

Working through a partnership network, the coalition identifies and launches innovative strategies to help people and communities thrive. Funding enables Catalyst Miami to convene its human-services network for an anti-poverty summit being held in collaboration with the Center for American Progress.

## THE CENTER FOR VICTIMS OF TORTURE

**2013**  
Minneapolis, Minn.  
\$153,660

The human-rights advocacy and assistance organization provides direct care for survivors of torture and violent conflict and trains partners worldwide to rehabilitate victims and work to end torture. Through this three-year, \$500,000 field-building grant, the center is studying the feasibility of a coordinated, partnership-based model for treating refugees with serious mental illness that couples mental health case management with associated health and social services on site at a primary care clinic.

## CENTER ON BUDGET AND POLICY PRIORITIES

Washington, D.C.  
\$10,216

The national nonpartisan research and policy institute provides rigorous analysis on federal and state budgets and programs to strengthen the safety net and protect pathways to economic security. Funding covers the additional costs of our second Kresge Human Services Grantee Policy Convening, held in December 2013, which coincided with the center's annual State Fiscal Policy Conference.

## CENTER ON BUDGET AND POLICY PRIORITIES

Washington, D.C.  
\$400,000

The national nonpartisan research and policy institute provides rigorous analysis on federal and state budgets and programs to strengthen the safety net and protect pathways to economic security. Grant money goes to fund the State Priorities Partnership and the network's efforts to develop sound, equitable state budget and tax analysis and policies that advance economic mobility for individuals with low incomes.

## CENTER ON BUDGET AND POLICY PRIORITIES

**2013**  
Washington, D.C.  
\$160,000

The national nonpartisan research and policy institute provides rigorous analysis on federal and state budgets and programs to strengthen the safety net and protect pathways to economic security. A two-year, \$300,000 field-building grant provides general operating funds to bolster staff and enhance its infrastructure.

## COLORADO COALITION FOR THE HOMELESS

Denver, Colo.  
\$400,000

The coalition operates 53 programs that provide 15,000 homeless or at-risk adults and children annually with emergency housing and integrated human services. This grant is being used to create a comprehensive, integrated health care system to achieve better patient outcomes, and to prepare staff members to operate under the new Affordable Care Act policies.

## COLORADO COALITION FOR THE HOMELESS

Denver, Colo.  
\$60,000

The coalition operates 53 programs that provide 15,000 homeless or at-risk adults and children annually with emergency housing and integrated human services. It is using a grant to hire staff and an external consultant to gather and analyze data to evaluate progress toward desired program outcomes.



## CORPORATION FOR ENTERPRISE DEVELOPMENT

**2013**  
Washington, D.C.  
\$300,000

The organization works at the local, state and federal levels to create economic opportunity that alleviates poverty. Assisted by this two-year, \$600,000 grant, the organization is collaborating with its Assets & Opportunity Network members to develop the necessary capacity to advance human-services system and policy reforms that can help individuals and families with low incomes build financial assets and plan for a more prosperous future.

## COUNCIL FOR A STRONG AMERICA

Washington, D.C.  
\$334,000

The council serves as the parent organization for five programmatic groups dedicated to expanding opportunities and strengthening pathways out of poverty for disadvantaged children and families. This grant supports the communications and advocacy work of the council's "unexpected messengers," a network of leaders from law enforcement, business, the ministry and the armed forces who champion research-based public investments in social, educational and health-related programs and policies.

## CREDIT WHERE CREDIT IS DUE

**2011**  
New York, N.Y.  
\$250,000

The organization delivers financial education and asset-development services to individuals and families caught in the spiral of poverty as part of its citywide, action-oriented model to promote upward economic mobility among low-income, marginalized communities. This three-year, \$750,000 grant for general operations enhances the organization's effectiveness, expansion and impact.

## FAMILY INDEPENDENCE INITIATIVE

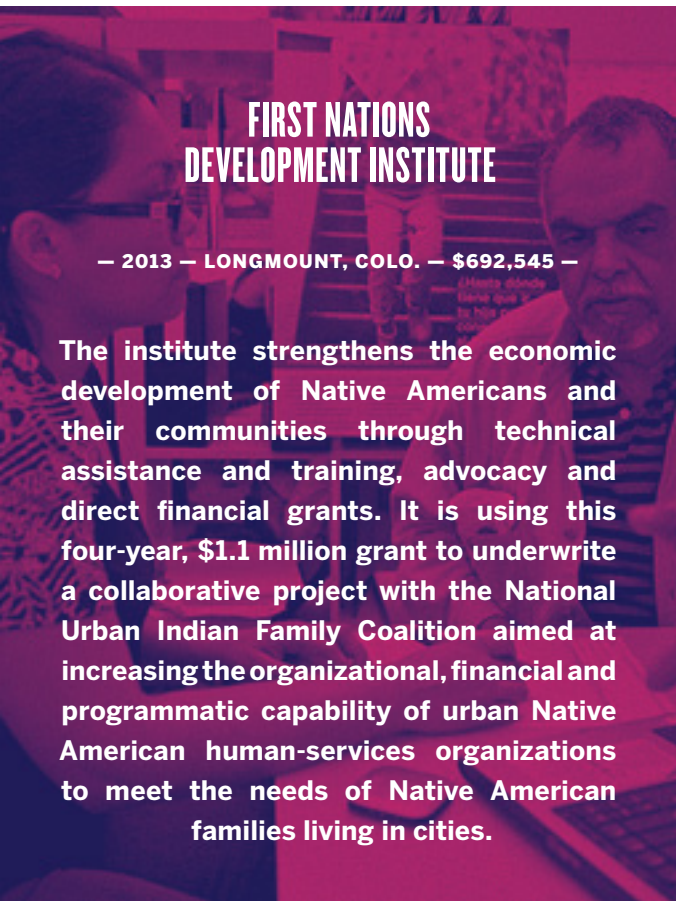
**2013**  
Oakland, Calif.  
\$50,000

The organization's innovative approach leverages the resourcefulness, drive and self-determination of families as they work together for more prosperous lives. A two-year, \$200,000 grant from our Human Services and Detroit programs funds expansion of the model in Detroit.

## FARESTART

**2013**  
Seattle, Wash.  
\$85,000

Over the past 20 years, the culinary job training and placement program for individuals who are disadvantaged and may be experiencing homelessness has empowered 6,500 people and served 5.5 million meals to needy men, women and children in the Seattle area. FareStart serves as an adviser to, and Model Member of, Catalyst Kitchens, which is using a three-year, \$300,000 grant to expand its collaborative network of food-service social enterprises, launch new programs, ramp up its training and secure corporate sponsors and contracts.



## FIRST PLACE FOR YOUTH

**2013**  
Oakland, Calif.  
\$150,000

The multiservice organization provides housing, employment and education programs for youth exiting foster care to help them build the skills to make a successful transition to self-sufficiency and responsible adulthood. A two-year, \$300,000 grant enables First Place to bolster its organizational effectiveness and resilience.

## THE FORUM FOR YOUTH INVESTMENT

**2013**  
Washington, D.C.  
\$100,000

Through its research and practical experience, the nonpartisan "action tank" gives youth and adult leaders the information, connections and tools to create greater opportunities and outcomes for young people. This two-year, \$200,000 grant goes toward strengthening its Ready by 21 Leader Network and the Children's Cabinet Network, which engage leaders from state and community policymaking and human-services agencies in broad-based efforts to improve programs for vulnerable children and youth.



## GEORGIA JUSTICE PROJECT

**2013**  
Atlanta, Ga.  
\$100,000

Through its legal, social and advocacy services, the organization breaks the cycle of poverty by defending the indigent criminally accused and helping them rebuild their lives. The Georgia Justice Project is using a two-year, \$200,000 grant to bolster its organizational capabilities and to create a New Southern Strategy Coalition to improve access to employment, housing and benefits for Southerners who have a criminal history.

## THE GREATER NEW ORLEANS FOUNDATION

**2012**  
New Orleans, La.  
\$350,000

Serving the 13-parish region of metropolitan New Orleans, the foundation works to create a resilient, sustainable, vibrant community by spearheading strategic initiatives, connecting donors to local needs and supporting effective nonprofit organizations. This four-year, \$600,000 grant expands a capacity-building program to strengthen the region's human-services sector by providing consulting services, technical assistance, training and other resources to more than 30 human-services organizations.

## HAVEN FOR HOPE OF BEXAR COUNTY

**2013**  
San Antonio, Texas  
\$100,000

The organization coordinates the efforts of 80 partners to offer a holistic and integrated approach to assisting individuals and families who are homeless. It is using this two-year, \$300,000 grant to expand an innovative system-of-care framework that takes a person-centered, trauma-informed, peer-supported approach to helping people achieve economic security and self-sufficiency.

## HAWAI'I COMMUNITY FOUNDATION

**2012**  
Honolulu, Hawaii  
\$589,152

The statewide philanthropic foundation provides grants and advisory services to nonprofit organizations that invest in people and solutions to benefit Hawaiian island communities. This four-year, \$1.5 million grant helps to strengthen Hawaii's human-services system by building the capacity of leading human-services organizations to serve at-risk youth, homeless individuals and frail elderly residents and fostering greater collaboration among community, government and nonprofit leaders.

## INNOVATION NETWORK FOR COMMUNITIES

**2013**  
Tamworth, N.H.  
\$75,000

The national organization helps to develop and spread scalable innovations that transform the performance of community systems such as education, energy, land use, transportation and workforce development. A two-year, \$150,000 field-building grant enables the network to explore and advance promising program models, social-impact investment strategies and grantmaking tools in the human-services field that improve outcomes for low-income people in urban areas.

## INSIGHT CENTER FOR COMMUNITY ECONOMIC DEVELOPMENT

Oakland, Calif.  
\$566,500

The national research, consulting and legal-services organization advances innovative solutions that help people and communities become economically secure over the long term. This three-year, \$850,000 grant underwrites the center's general operations and supports its work to foster a learning community that engages human-services providers, advocates and government leaders in refining the standards of economic self-sufficiency applied to programs and benefits for low-income individuals.

## JIM CASEY YOUTH OPPORTUNITIES INITIATIVE

**2013**  
St. Louis, Mo.  
\$255,000

The initiative helps young people make the transition from foster care to adulthood by improving policies and practices, promoting youth engagement, applying evaluation and research and creating community partnerships at the local, state and national levels. This three-year, \$750,000 grant leverages the effectiveness of its network and supports the expansion of its program model to two additional states.

## LARKIN STREET YOUTH SERVICES

**2013**  
San Francisco, Calif.  
\$150,000

The agency offers a continuum of housing, medical care, education and job-training support to help youth who are homeless move off the streets and reclaim their lives. It is using a two-year, \$300,000 grant to enhance its organizational effectiveness and resilience, in part by developing an integrated education and employment program geared toward creating long-term career pathways and economic security so that the youth never experience homelessness again.



## LATIN AMERICAN YOUTH CENTER

**2013**  
Washington, D.C.  
\$275,000

The center seeks to empower a diverse population of youth to achieve a successful transition to adulthood through innovative, multicultural programs that address young people's social, academic and career needs. A three-year, \$600,000 grant underwrites the organization's general operations and bolsters its leadership training, technology infrastructure and marketing, communications and management strategies.

## LIFT

Washington, D.C.  
\$50,000

Through its resource centers in six cities, LIFT's trained volunteer advocates help community members build the strong personal, social and financial foundations needed to achieve economic stability and well-being. Funding enables LIFT to hire consultants to help formalize an influence framework and implementation plan to guide its work in coming years.

## LIFT

**2013**  
Washington, D.C.  
\$150,000

Through its resource centers in six cities, LIFT's trained volunteer advocates help community members build the strong personal, social and financial foundations needed to achieve economic stability and well-being. Funding from a two-year, \$300,000 grant enhances the organization's talent, technology and overall capacity to help people move and stay out of poverty.

## MICHIGAN ASSOCIATION OF UNITED WAYS INC.

**2010**  
Lansing, Mich.  
\$376,000

The association, which works directly with Michigan's 64 local United Ways to develop responses to current and emerging issues, is coordinating the Michigan Benefits Access Initiative, which provides needy Michigan families with one-stop access to public benefits. This four-year, \$2.1 million grant enables the initiative to expand its Web-based MiBridges application program for submitting benefit requests online.

## MISSISSIPPI CENTER FOR JUSTICE

**2013**  
Jackson, Miss.  
\$100,000

The center is a legal and advocacy organization committed to advancing racial and economic justice through the development and pursuit of strategies to combat discrimination and poverty statewide. A two-year, \$300,000 grant for general operations supports organizational investments in staffing, programming, coaching and planning that enhance the center's long-term effectiveness and resilience.

## NATIONAL ALLIANCE FOR HISPANIC HEALTH

**2010**  
Washington, D.C.  
\$647,981

The alliance's network of 500 community-based organizations delivers health and human services to 15 million low-income individuals, and its national and federal outreach partners touch the lives of 100 million people annually. This four-year, \$4.3 million grant supports the alliance's Our Treasures demonstration project to strengthen 10 multiservice organizations by funding new chief operating officer and/or chief development officer positions.

## NATIONAL CHURCH RESIDENCES

**2012**  
Columbus, Ohio  
\$200,000

National Church is the nation's largest nonprofit developer and manager of affordable senior housing and services. This three-year, \$600,000 joint grant from our Human Services and Health programs enables the organization to implement and expand its new Integrated Health Home Medical Program, a person-centered care system that addresses physical, behavioral and social needs.

## NATIONAL FEDERATION OF COMMUNITY DEVELOPMENT CREDIT UNIONS INC.

**2012**  
New York, N.Y.  
\$1.04 Million

The federation provides financial, technical and human resources to help strengthen community development credit unions that offer banking services to low-income and minority residents in urban and rural communities. This four-year, \$1.6 million grant funds a pilot project designed to increase access to integrated financial and human services for families and individuals in four underserved urban areas by fostering strategic partnerships between CDCUs and human-services providers.

## NATIONAL HUMAN SERVICES ASSEMBLY

Washington, D.C.  
\$400,000

The association of national nonprofit health and human-services organizations works collaboratively to shape and strengthen the delivery of care and services. A two-year, \$600,000 grant enables the association to engage its national networks in articulating and advancing a new frame for the human-services sector to ensure key principles are accurately reflected at the core of a national agenda.







ST. VINCENT DE PAUL OF LANE COUNTY INC.

2011  
Eugene, Ore.  
\$50,000

St. Vincent de Paul offers social and homeless services, affordable housing and job training and placement to low-income individuals in Oregon's Lane County. This five-year, \$512,400 grant provides funding for the purchase and renovation of a facility to house the Oakridge Service Center, as well as a five-year operating subsidy.

STEP UP SAVANNAH INC.

2011  
Savannah, Ga.  
\$151,000

The collaboration of organizations, businesses and government agencies that seeks to move families toward economic self-sufficiency uses a three-pronged approach of workforce development and jobs, wealth building and financial literacy, and work supports. General operating support from this three-year, \$445,000 grant strengthens the capacity and effectiveness of the coalition members.

STEWARDS OF AFFORDABLE HOUSING FOR THE FUTURE

2013  
Washington, D.C.  
\$540,000

The network of 12 social-enterprise nonprofits provides high-quality, affordable rental homes for more than 96,000 households in 49 states, the District of Columbia, Puerto Rico and the Virgin Islands. Assisted by this two-year grant, the network is developing common outcomes measures that show the impact and the cost implications of affordable housing with support services supplied by its members.

SUMMIT ACADEMY, OPPORTUNITIES INDUSTRIAL CENTER

2013  
Minneapolis, Minn.  
\$200,000

The vocational-training and job-placement school offers programs and support services in technology, construction and health care to help low-income, minority adults become educated, employed, contributing members of their communities. A three-year, \$600,000 grant supports its general operations to enhance its organizational effectiveness and resilience.

SYRACUSE UNIVERSITY

Syracuse, N.Y.  
\$100,000

As an anchor institution in Syracuse, the university pursues collaborations that simultaneously enrich scholarship and research. This grant provides additional funding to the university's Maxwell School of Citizenship and Public Affairs for the development of a resilience assessment tool and the dissemination of resilience research in the human-services field.

THIRD SECTOR NEW ENGLAND INC.

2011  
Boston, Mass.  
\$325,000

The organization provides capacity-building programs and services for individual nonprofits and the nonprofit sector. This three-year, \$975,000 grant (transferred from Tides Inc. in 2013) supports scaling up the reach of the Nonprofit Centers Network, which promotes development of multitenant nonprofit centers.

TIDES CENTER

San Francisco, Calif.  
\$35,656

The center is a public charity that provides a solid infrastructure for groups working to promote progressive social change on the local, national and international levels. This grant extends funding for a national convening and learning series, Reinventing Human Services, focused on identifying transformative opportunities to bolster the sector's capacity to address growing poverty and inequality in the United States.

UNITED WAY OF THE BAY AREA

2012  
San Francisco, Calif.  
\$250,000

The charitable organization harnesses the philanthropic power of nonprofits, government, corporations and individuals to create change and to achieve its goal of cutting Bay Area poverty in half by 2020. This three-year, \$500,000 grant enables the United Way and local human-services providers to create a regional network and develop a common framework to move families toward self-sufficiency.

UNIVERSITY OF MINNESOTA

Minneapolis, Minn.  
\$276,103

The university is home to the Public and Nonprofit Leadership Center, which supports trained, experienced leaders who work collaboratively for the public good. This three-year, \$796,370 grant continues funding for the Hubert Project, which is developing and disseminating multimedia learning materials for nonprofit human-services leaders and managers.

URBAN INSTITUTE

2013  
Washington, D.C.  
\$480,000

The nonpartisan economic and social-policy research institute disseminates its finding to a broad audience and informs community development to promote social, civic and economic well-being. This two-year grant funds the multisite Housing Opportunity and Services Together, or HOST, demonstration, a project to test strategies that use housing as a platform for services to improve the life chances of vulnerable children, youth and adults.



URBAN INSTITUTE

2012  
Washington, D.C.  
\$325,000

The nonpartisan economic- and social-policy research institute disseminates its findings to a broad audience and informs community development to promote social, civic and economic well-being. Assisted by this three-year, \$1 million grant, the institute is launching a demonstration project in seven states aimed at increasing the delivery of public benefits to eligible low-income families, streamlining public-benefits systems and informing federal and state policies and practices.

VALLEY INITIATIVE FOR DEVELOPMENT AND ADVANCEMENT

2012  
Welasco, Texas  
\$150,000

The community-based agency provides underserved residents with education and training to promote self-sufficiency and build a skilled workforce that meets the demands of employers and spurs investment in the region. A three-year, \$500,000 grant enables the agency to participate in a 10-year, federally funded demonstration project, Innovative Strategies for Increasing Self-Sufficiency, which centers on a rigorous evaluation of next-generation strategies for increasing the economic self-sufficiency of low-income individuals and families.

**VENTURE PHILANTHROPY PARTNERS INC.**

— WASHINGTON, D.C. — \$650,000 —

The philanthropic-investment organization contributes money and provides expertise to high-performing nonprofit organizations that serve the core developmental, learning and education needs of children and youth from low-income families in the National Capital Region. This three-year, \$770,000 grant supports the expansion of the youthCONNECT model in Prince George's County, Maryland, as part of an overarching effort to improve education, employment and health-behavior outcomes for low-income and at-risk young people.

YOUTHLINK

2013  
Minneapolis, Minn.  
\$196,600

YouthLink offers a safe, supportive refuge for homeless youth and provides services and counseling to help them transition toward stability, independence and self-sufficiency. Assisted by a two-year, \$378,000 grant, the agency is conducting a study to analyze the efficacy and cost effectiveness of an intervention framework that delivers multiple services for youth who are at-risk or experiencing homelessness.