

# KRESSE FOUNDATION

2008 Annual Report

# KRESGE FOUNDATION

A response for a world turned on its head.



Letter from the Board Chair	10
Letter from the President	18
Our Values Criteria	28
Fields of Interest	30
Financial Report	34
Board of Trustees	36
Foundation Staff	37

Turn to the back cover for the 2008 Grant Activity report.

A wide-angle photograph of a calm ocean under a clear blue sky. In the distance, a range of mountains is visible. A single person stands on the left side of the frame, looking out at the water. The overall mood is serene and contemplative.

The vertigo of our current economic situation makes us all reach for something secure. We believe, however, that what steadies us should not be the weight of an endowment or the depth of working capital, but the strength of the vision for the future.



THE SHORT  
OF IT.

AND THE  
LONG OF IT.



The difficulty is to see far at a time when the issues are so immediate. We cannot ignore the present. But we also will not take our eyes off the horizon.

Three years ago The Kresge Foundation began a long journey, setting out to use Kresge's knowledge and skills to find new ways to confront issues holding back our progress as a society.

We discovered that a longer vision is made even more necessary by the world's shortness of breath today. If Kresge can help solve things durably—rather than patch things temporarily—we will have had a hand in fixing the things that are nearest and pressing and painful.

It requires that our short-term response be flexible and creative, without losing sight of the long-term goals. It also requires that Kresge's distant goals be real and attainable, through the work and coordination of many organizations.

The long and short of it is that our efforts today and our desires for the future need to come from the same place they have for decades: to make enduring improvements in our citizens' day-to-day quality of life and their long-term trajectories of opportunity.

## LETTER FROM THE BOARD CHAIR

The Kresge Foundation—in fact, in my view, probably all foundations—exists for times like these. Times defined by crisis and great need.

For the last three years, Kresge has been expanding its grantmaking to better address society's most intractable problems. Our perspective has been to take the long view, one of the hallmarks of strategic philanthropy. But in September 2008, at our third-quarter board meeting, and barely two weeks into the burgeoning economic crisis, something told us we were dealing with a reality the likes of which none of us had ever seen.

We vowed then and there to quickly get a sense of what the nonprofit sector was facing—and then to develop ways to help. We sensed, correctly, that nonprofits would be confronted with a combination of immediate needs and long term concerns, all caused or exacerbated by the economic turmoil that was unfolding. And we agreed we would attend to these issues while not neglecting our newly established long-term priorities.

Within weeks, we surveyed our grantees and asked them to assess their situations—and Rip Rapson, Kresge's president and CEO, renewed our commitment to stand with them during the crisis in an open letter posted on our Web site. He continues to update the nonprofit community in this way every few months; meanwhile our program teams work one-on-one with those who expressed great need. We are doing what we vowed to do. We are helping.

I am very proud of our response—what we did, how we did it, and how we continue to step up. For an organization that is 85 years old in 2009, this operational agility is truly remarkable. We realize now that the strategic work we have been pursuing these last three years has prepared us well for this new world with more demands and far fewer resources.

Our values criteria has focused our efforts on the poor and disadvantaged in this country, the deterioration of our cities and rural areas, and the health of our planet. Our expanded grantmaking methods—growth capital, operating and program support and program-related investments among others, as well as the facilities capital challenge grant—offer us the flexibility to help in ways most useful to an organization. And, our team structure and staff of subject-matter experts who are deeply immersed in our fields of interest make us better able to work more precisely and effectively on the ground.

Through a stronger network of partnerships and connections with our grantees, we can readily get the lay of the land; we know the thought leaders and we can



Elaine D. Rosen

expeditiously assess where our money or influence should go. These relationships enhance our ability to put our resources to the highest and best use—to have one plus one always add up to more than two.

Well before the extent and severity of the economic downturn was apparent, we pledged to maintain our 2009 grantmaking at the levels awarded in 2007 and 2008.

Although our assets have fallen, we have taken actions to protect our own financial capacity and, as a result, our endowment is secure.

Had anyone told me, as I was writing my letter for the 2007 annual report, that within 12 months the sustainability of the nonprofit sector would be in question, I wouldn't have believed it.

Thankfully, our mission to promote human progress allows us the greatest latitude to prioritize and innovate without abrogating our founder's wishes. That was the wisdom of Sebastian Kresge. With this freedom, we are focusing our immediate efforts in the human services arena—food, shelter, and emergency assistance.

Like our grantee constituencies, we are wrestling with issues we have never wrestled with before. And we don't have all the answers. But it is precisely because of these uncertain circumstances that the job of the Kresge Foundation is crystal clear: to help keep nonprofit organizations healthy so they, in turn, can serve and sustain those who are suffering and in need. That is our motivation. That is our passion. That is our duty.

Never before have I been more grateful for and reliant on my fellow trustees and our CEO than I have been this past year. Their judgment and dedication to doing what is right is unparalleled, as has been their willingness to put in the time and effort to properly position the foundation for strength in these very difficult times.

If ever there was a time for us to step up and lead, it is now. And that is exactly what we are doing.

Elaine D. Rosen  
Chair



## THE GRAND PLAN.

Lafayette Park, just east of downtown Detroit, is part of the Ludwig Mies van der Rohe Residential District, a 78-acre urban renewal project designed by the renowned architect together with Ludwig Hilberseimer and Alfred Caldwell.

AND THE  
LITTLE  
THINGS.

This bench is a product of Detroit Neighborhood Arts Corps,  
a community-service group for high-school aged artists, funded  
in partnership by the Skillman, Chase and Kresge foundations.

Artist: Mary Laredo Herbeck, assisted by Christine Bossler  
and student apprentices Anahli and Alhan Vazquez  
Photographer: Lisa Luevanos



Kresge's evolving approach means we are in closer proximity to issues as well as to the organizations engaged in finding solutions. At the same time, our work gives us the distance that allows us to align patterns, merge intents, and set long-term goals.

A rich mosaic of nonprofits addresses the areas of our work—in health, the environment, arts and culture, education, human services and community development. Step back from individual pieces of the effort, and the big picture reveals the tremendous energy to discover real solutions in every area.

To accelerate these solutions, we can work closer with each other; Kresge is building stronger relations with the nonprofits we fund and engaging experts in ongoing dialogue. The birds-eye view that comes with being a funder also allows us to thread the work of nonprofits together and coordinate with other foundations.

You can see this close and far approach at work within our focus on Detroit's revitalization. Kresge began convening the Detroit Neighborhood Forum, for example, two years ago to bring together public, private and elected stakeholders to help neighborhoods seed and flourish. This planning work, in return, has helped us see where the funding needs are most critical to reach Detroit's distant goals.

Through this approach, we seek to play a role on the front edge of the fields we serve—both anticipating and responding to needs—in big ways and small, fulfilling requests that are timely, well-conceived and aligned with the long-term outcomes.

## LETTER FROM THE PRESIDENT

The theme of this annual report is perspective, a word that captures our foundation's attitude and approach as we try to play a beneficial role in a world abruptly turned upside down.

The past year has been marked by the upending of systems we had come to take for granted. Credit markets careening through dislocations more dire and enduring than any of us could have imagined. Entire neighborhoods painstakingly built up layer-by-layer over decades through community sweat and treasure devastated by the mortgage crisis' cancer of greed and overreach. Accelerating income polarization that jeopardizes the basic tenets of opportunity at the heart of this nation's democratic heritage. A public sector frozen in its tracks by dwindling tax receipts, collapsing pension funds, and the possibility of bond defaults.

These events have underscored the dual reality that Elaine Rosen's letter describes. On one hand, we chip away at society's seemingly impenetrable problems in an attempt to make passable progress over the long term. On the other hand, we rivet our attentions on the here-and-now and the immediate actions we can take to help lessen the trauma of acute economic contraction.

Three years ago, when we began a recalibration of our grantmaking, our perspective was embedded more in a sense of gradualism—of expanding our grantmaking in ways that would ensure continuity and build on the strengths of our past work. Today, that perspective has shifted to a heightened sense of urgency. Searching out ways to participate in the pressing issues of our time. Expanding our commitment to reinforce the building blocks of healthy, creative communities. Bending every dollar toward helping improve the life conditions of the least fortunate among us.

We have come to see that our success will center, more and more, on how comprehensively and strategically we work to advance our fields of interest. Through monetary investments to be sure, but also through thought leadership, convening, creating connections among entities working in common purpose, and other philanthropic techniques that are new to us.

### POINTS OF VIEW

The pressures of the last year's economic environment have affected each and every one of our program areas. As you would expect, the flow of compelling, viable facilities-capital challenge grant requests—long our primary method of grantmaking—is slowing. We find ourselves accelerating an already high-speed build-out of our programmatic strategies and the use of our new funding methods—growth capital, general operating and program support, planning grants, and program-related investments.



Rip Rapson

Each of our program teams—human services, health, education, arts and culture, community development, and the environment—continues to refine its long-term strategies. You can read brief descriptions of these approaches on pages 30-32 and learn more on our Web site, [www.kresge.org](http://www.kresge.org). What follows is a short description of how we are balancing that long-term trajectory with a heightened concentration of energy and resources on shorter-term responses that

promise some measure of relief from the recession's extraordinary pressures.

### HUMAN SERVICES

Our human services team has made its highest short-term priority emergency assistance for community-based organizations that are dedicated to alleviating hunger, providing shelter, and supporting the bedrock human needs of people who are out of work. This intention will be realized by elevating the weight given to lifeline agencies seeking support for new facilities; providing operating support for existing emergency-service grantees; and utilizing a specially established Emergency Relief Program-related Investment Fund that will make loans of up to \$500,000, repayable over three years at zero-percent interest.

### HEALTH

The Health Clinic Opportunity Fund, to be launched this summer, is a two-year national grant program developed in direct response to the rapid increase in the number of people losing jobs and health insurance. It attempts to help build the capacity of voluntary free health clinics, public-health clinics, and those designated as federally qualified health center look-alikes, so they may better address the needs of their communities.

Complementing this effort is the Safety-net Enhancement Initiative, which seeks to strengthen cross-sector collaboration among primary-care systems—health centers, public hospitals and local health departments, among others—so that they may become more effective in their responses to the residents they serve, an estimated 45 million low-income and underinsured people nationwide. The initiative includes a planning demonstration, evaluation, and dissemination component so that promising models and practices can be shared in the field.

## EDUCATION

The economic crisis has cast into bright relief the value of higher education institutions as safety nets for millions of Americans, whether they be low-income high-school students, laid-off workers seeking retraining, or adults re-entering the workplace. Community colleges and four-year colleges and universities also have tremendous collective value to entire communities crippled by a local employer's downsizing or closing. Our long-term strategy for improving both post-secondary access and graduation rates of those living in underserved communities, particularly communities of color, has proved to be an important strategy for the short term as well.

## ARTS AND CULTURE

Arts and culture enrich our lives in multiple and miraculous ways. But they can also feed community engagement and economic development. It is in this spirit that we announced in June *Kresge Community Arts*—a two-year, grass-roots mini-grant program that will challenge up to five of the nation's most neglected cities to use arts and culture as a creative tool to engage youth and promote local economic opportunity. St. Louis, Baltimore and Detroit are already gearing up. One or two additional cities may be added. We hope local residents and groups—teens, artists, municipalities, neighborhood and homeowner associations, for example—as well as arts and cultural organizations will apply.

## COMMUNITY DEVELOPMENT

Our primary community development work is in metropolitan Detroit, the city of our founding and our home today. This region began its economic contraction a decade ago, and feels it evermore acutely with each passing day. It is a time of unprecedented stress and hardship. But it is also an opportunity to re-imagine Detroit—from concentrating development in fewer geographic nodes and reclaiming vacant and underutilized land to building a new infrastructure of entrepreneurialism, from creating a creative corridor along the city's central spine to mapping a pathway to a new economy based on renewable energy and health care reform. With decades of involvement and a solid, three-year platform of strategic priorities on which to build, Kresge is well positioned to contribute to the critical debates and activities that will redefine this region's future.

We will convene partners with shared objectives, as we have with the Detroit Neighborhood Forum, a consortium of foundations, banks, City Hall, and key intermediaries. We will collaborate, as we have in helping create the New Economy Initiative, a pooled fund of \$100 million contributed by ten national and local foundations to help re-calibrate the regional economy. We will bridge to national networks and knowledge, as we have with Living Cities, a 21-member philanthropic collaborative of private foundations and financial institutions. We will make grants that take risks, as we have with our support for the creation of a light-rail system along the Woodward Corridor. And we will contribute to building the capacity of

key parts of the city's community development infrastructure, as we have in supporting the Next Detroit Neighborhood Initiative, an effort to concentrate and align city and philanthropic resources in a handful of Detroit neighborhoods.

## ENVIRONMENT

To aspire to help slow the affects of climate change is to commit to a horizon line that far exceeds our lifetimes. Kresge has made that commitment. What's also clear is that our environmental grantmaking is essential in the immediate-term as an antidote to important aspects of the economic crisis. We are helping the Michigan Department of Labor, Energy and Environment position the state to take full advantage of federal stimulus dollars for energy efficiency and renewable energy work. We are promoting green-collar jobs when we fund energy-efficient retrofits of affordable housing. And just recently, we made a facilities-capital challenge grant for a new green-jobs training center in the greater Philadelphia area that expects to train some 200 individuals over five years to perform energy audits and provide residential retrofits for low-income and underserved neighborhoods.

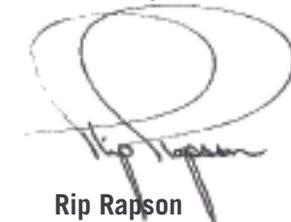
## FINAL THOUGHTS

This brings us full-circle to perspective. The Kresge Foundation has been known for taking the long view; first by supporting building projects that made lasting contributions to communities and, most recently, by narrowing our focus and deepening our commitment to strategic objectives within our fields of interest. But the economic crisis has quickly taught us that long-term and short-term perspectives are not mutually exclusive. We can pursue near-term objectives that advance our longer-term aims. We can act quickly without sacrificing disciplined, well-reasoned approaches.

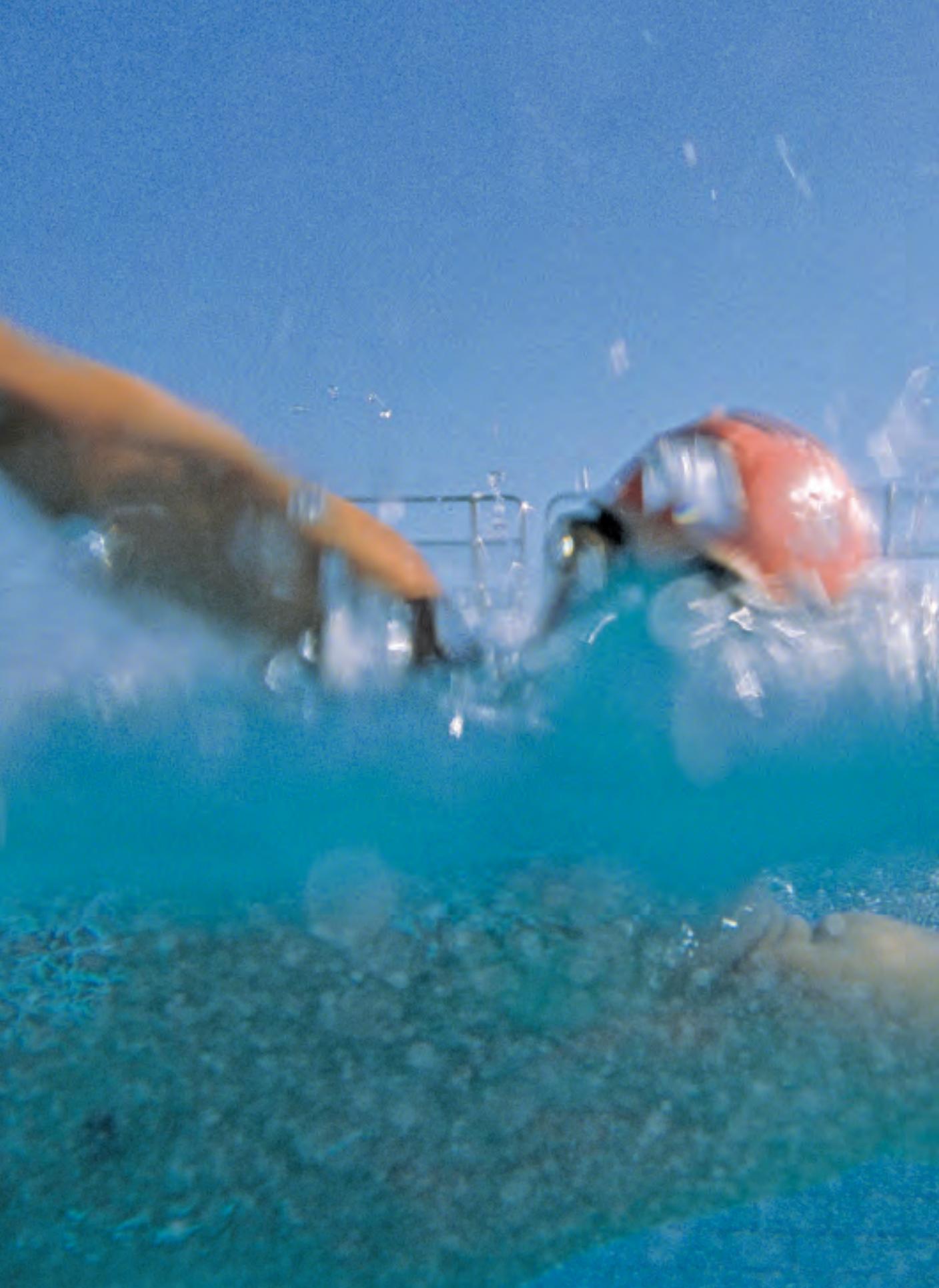
These are excruciatingly difficult times, full of quiet, private tragedy multiplied person after unemployed person and family after homeless family. We want to help our grantees—all of whom are working on the front lines of this catastrophe—not just to endure the economic maelstrom, but also to best serve their growing constituents and to position themselves for success in a very different future.

I welcome your thoughts.

Sincerely,



Rip Rapson  
President



**PULLING.**

**AND PUSHING.**



For decades, Kresge's challenge grants offered nonprofits a powerful magnet to help draw in contributions for facilities. Good buildings are important. But a building may not be the most urgent need when other mission-critical priorities are more pressing. We discovered the other side of the magnet.

What seemed prudent to Kresge a few years ago now seems unintentionally prescient—that approaching capital more creatively could unlock enormous potential within nonprofits; today, new economic realities require this flexibility. The challenge grants that Kresge perfected over decades have become larger hurdles than anyone might have imagined.

Going beyond the grants that pull support forward in the last phases of a capital campaign, our goal is to help push nonprofits to live their missions—and reach their visions—more effectively.

Growth capital grants help organizations expand, retool and transition to sustainable models. Planning grants seed start-ups with grants or loans to invest in planning, analysis and other aspects of a launch. Program-related investments give high-impact organizations access to loans at below-market rates. Program support grants go toward research, program management and other purposes where critical needs exist. General operating support grants are unrestricted funds to enable nonprofits to become more sustainable over time.

We work with nonprofits to help discover what kind of capital can be the most effective. Our criteria are broad: the grant must fit our fields of interest and meet our values criteria (found on pages 28-32). We are also seeking nonprofits where every dollar has the potential to work harder.

## OUR VALUES CRITERIA

Nine values serve as the centerpiece of our grant-making, reflecting our strategic priorities and focusing our decision-making. Our values criteria is applied to the six fields of interest within which we work (found on the following pages)—health, the environment, arts and culture, education, human services, and community development.

### Creating Opportunity

How does the grantee's work expand opportunities and support for low-income people? How does it improve the quality of life for low-income people and enable them to participate more fully in the economic mainstream?

### Community Impact

How will the grantee and the proposed project benefit the larger community?

### Institutional Transformation

Does the proposed project have the capacity to profoundly influence the overall organization and its operations?

### Risk

Is the grantee using new and possibly untested approaches for addressing the needs or tensions of communities in flux?

### Environmental Conservation

How does the project incorporate sustainable building practices, embody the principles of sound land-use planning, and promote environmental stewardship and/or historic preservation?

### Innovation

How does the project advance best practices in a particular field?

### Collaboration

Does the project bring multi-party, interdisciplinary approaches to problems that defy solution by a single sector?

### Underserved Geography

How has the project addressed locations with high concentrations of need and low financial capacity, such as poor rural areas or cities with a minimal tax base?

### Diversity

Does the staff and board reflect the racial, ethnic and gender composition of the population they serve?

## FIELDS OF INTEREST

Kresge's six fields of interest—arts and culture, community development, education, environment, health, and human services—represent a continuous

philanthropic commitment over time. As we have expanded our grantmaking to better address society's pressing issues, each field is gaining strategic focus. Most fully developed is our work in urban revitalization, community health, and climate change and, as such, our Detroit Program (our primary community development effort), Health Program and Environment Program reflect this intentional narrowing of focus and deepening of commitment. Energies are being concentrated in arts and culture, community development at the national level, education, and human services as well and will continue to take shape as the year unfolds.

### Arts and Culture

In our unwavering support of arts and culture, the Kresge Foundation has long recognized creative expression as a means to lift the human spirit, spur innovation, and nurture cross-cultural understanding among disparate groups—all integral, essential components of healthy community life. With the intersection of arts and culture and community development becoming an important emerging priority, we seek to support activities and organizations that exhibit strong commitment to civic engagement, access and opportunity for underserved and disadvantaged groups, and programming that is innovative in its substance and delivery.

### Community Development: Detroit and National

Our work in community development is twofold. First is the Detroit Program, a comprehensive, five-part, place-based strategy to develop, strengthen and protect the regional economy, downtown city center, area neighborhoods, arts and cultural assets, and the natural and environmental resources—in essence, the economic, social and cultural fabric of the city and region. Second is to serve other older, industrial cities and rural areas, primarily through partnerships with foundations and nonprofit groups, all the while helping to create avenues for collaborative learning and shared knowledge between Detroit, other communities and national urban redevelopment groups.

### Education

Access to higher education and pathways for academic success are essential if all citizens are to achieve their full potential, lead productive lives, and contribute to the competitive strength and economic welfare of the country. In the United States, the Education Team funds four-year colleges and universities, community colleges, and early childhood education programs that provide significant access to low-income persons, positively affect local communities, demonstrate a commitment to diversity at all levels, and support environmental sustainability. Internationally, we seek to strengthen South Africa's democracy by supporting its higher education system, an essential anchor for national and continental development.

### Environment

Climate change is among the paramount concerns of our time, threatening the vitality of social, economic, and natural systems worldwide. Kresge supports the development of knowledge as well as policy responses and other strategies that aim to lessen the severity of climate change impacts on human and natural communities. We support efforts to reduce harmful greenhouse gas emissions from the built environment, promote the adoption of renewable energy systems, and develop proactive strategies for adapting to unavoidable changes in environmental conditions. We identify and advance innovative solutions and encourage and participate in cross-sector collaborations.

## Health

The quality of an individual's health is determined, in large part, by where he or she lives; healthy communities foster the physical and emotional well-being of their residents. The Health Program works in partnership to influence and assist in the creation of safe, healthy communities for underserved populations. Our goals are to reduce the nation's health disparities through fostering healthy lifestyles, promoting strategic improvements in the built and natural environments of vulnerable populations, and strengthening the capacity and quality of community health care services and organizations that serve those populations.

## Human Services

The Kresge Foundation believes all members of society deserve to have adequate food, shelter and access to basic human services so that they may lead self-sufficient and productive lives. The current economic crisis has only intensified this belief. The Human Services Team bases its funding decisions on the populations being served by nonprofit organizations—the vulnerable, disadvantaged and low-income—and the quality of care provided. We assist with the support of immediate, basic services as we maintain our ongoing efforts to improve the long-term life circumstances of the nation's poor.

FINANCIAL REPORT  
BOARD OF TRUSTEES  
FOUNDATION STAFF

## 2008 FINANCIAL REPORT

The Kresge Foundation's investment asset value at 12/31/08 was \$2.8 billion. The table on the opposite page summarizes the foundation's investment asset balances over the past 10 years. During 2008 we awarded 342 grants with a payout of \$181 million to nonprofit groups seeking to advance the foundation's values in six fields of interest.

The foundation was not immune to the difficult investment environment of 2008. We entered the year fairly cautious on the economy and, as a result, adjusted our portfolio due to slow growth. Yet we were not fully prepared for the dramatic drop in the economic activity following the collapse of Lehman Brothers. As a result, our portfolio suffered.

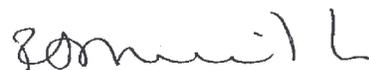
The good news is that we were better prepared than many investors. For a second year in a row, the foundation's 2008 return on assets ranked in the top five percent among major U.S. foundations and endowments. We are proud of these accomplishments. They would not be possible without an incredibly talented team, exceptional leadership, and a dedicated board.

Traditionally, investment assets and the related performance have been reported with the private portfolio, consisting of private equity, venture capital, real estate and oil and gas partnerships, on a one-quarter lag. Given the large market correction in the fourth quarter of 2008, assets have been adjusted to reflect the 12/31/08 market values for all partnerships. Performance for 2008, calculated consistently with prior years and utilizing the one-quarter lag, was -15.6 percent, based on an ending balance of \$3.0 billion.

Deloitte & Touche LLP serves as the independent auditors for the foundation. The full set of audited financial statements for the year ended 12/31/08 is posted on our Web site at [www.kresge.org](http://www.kresge.org). The foundation's Audit Committee of the Board reviews the results of the independent auditors' examinations and recommends them to the full Board of Trustees for approval. The Audit Committee reviews the annual operating plan and interim financial reports. All foundation staff and trustees are required to submit annual conflict of interest statements and affirm their adherence to the foundation's code of ethics.



Amy B. Coleman  
Vice President of Finance  
and Treasurer

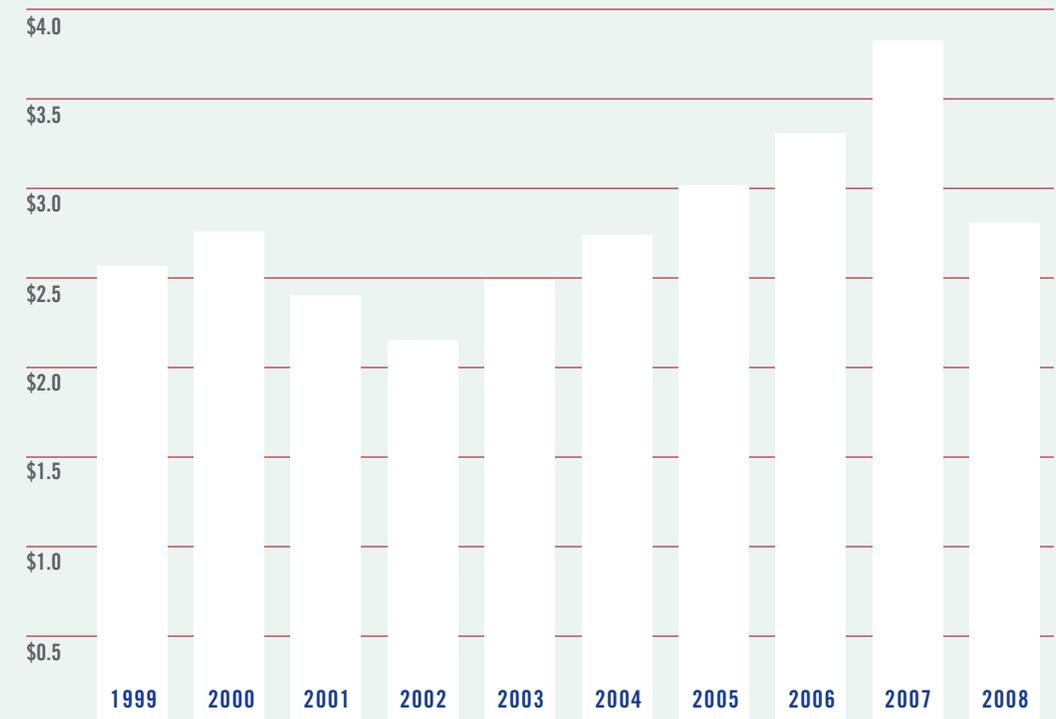


Robert J. Manilla  
Vice President and  
Chief Investment Officer

The Kresge Foundation (A Michigan Trustee Corporation)

## 2008 INVESTMENT ASSET VALUES

(in billions)



## BOARD OF TRUSTEES

### ELAINE D. ROSEN, CHAIR

*Retired Executive Vice President, Unum Corporation & Retired President, Unum Life Insurance Company*  
Falmouth, Maine

### JAMES L. BILDNER

*President & CEO*  
New Horizons Partners  
Boston, Massachusetts

### LEE C. BOLLINGER

*President*  
Columbia University  
New York, New York

### PHILLIP L. CLAY, PH.D.

*Chancellor*  
Massachusetts Institute of Technology  
Cambridge, Massachusetts

### JANE L. DELGADO, PH.D.

*President & CEO*  
The National Alliance for Hispanic Health  
Washington, D.C.

### SUSAN K. DREWES

*Civic Leader*  
Rochester Hills, Michigan

### STEVEN K. HAMP

*Civic Leader*  
Detroit, Michigan

### PAUL C. HILLEGONDS

*Senior Vice President, Corporate Affairs*  
DTE Energy Company  
Detroit, Michigan

### IRENE Y. HIRANO

*Retired President & CEO*  
Japanese American National Museum  
Los Angeles, California

### DAVID W. HORVITZ

*Chairman*  
WLD Enterprises, Inc.  
Fort Lauderdale, Florida

### KATHERINE A. LUTEY

*Civic Leader*  
Rochester Hills, Michigan

### RIP RAPSON

*President & CEO*  
The Kresge Foundation  
Troy, Michigan

### NANCY M. SCHLICHTING

*President & CEO*  
Henry Ford Health System  
Detroit, Michigan

## FOUNDATION STAFF

### EXECUTIVE OFFICE

#### RIP RAPSON

President and CEO

#### SHARON ZIMMERMAN

Assistant to the President



### ADMINISTRATION

#### RICHARD K. RAPPLEYE

Vice President of Administration

#### DAN KIRBY

Buildings and Grounds Caretaker

#### CYNTHIA K. POWORS

Facilities Administrator

### RESEARCH

#### RICHARD L. DUNLAP

Director of Research

### GRANTS MANAGEMENT

#### GENISE T. SINGLETON

Grants Manager

#### AMBER J. BRAY

Grants Management Associate

#### MARINA S. GLAGOLEV

Grants Management Associate

#### JOYCE M. HOLLIMAN

Grants Intake Coordinator

#### SUSAN C. RANDALL

Grants Management Associate

### INFORMATION TECHNOLOGY

#### REBECCA A. SMITH

Information Systems Manager

#### MICHAEL M. MCCLATCHEY

Technical Support

#### EUGEN N. SAFTA

Network Administrator



## PROGRAM STAFF

**LOIS R. DEBACKER**  
Senior Program Director

**LAURA J. TRUDEAU**  
Senior Program Director

**SANDRA M. AMBROZY**  
Senior Program Officer

**STACEY BARBAS**  
Program Officer

**JUDITH A. BEEBE**  
Administrative Assistant

**JESSICA E. BOEHLAND**  
Program Officer

**ALICE L. CARLE**  
Program Director

**TAMRA J. FOUNTAINE**  
Program Associate

**DAVID D. FUKUZAWA**  
Program Director

**ANDREW R. GATEWOOD**  
Program Officer

**WENDY L. JACKSON**  
Senior Program Officer

**GEORGE C. JACOBSEN**  
Program Associate

**JILL A. JOHNSON**  
Administrative Assistant

**MICHELLE D. JOHNSON**  
Program Associate

**KRISTA C. LOWES**  
Lead Administrative  
Coordinator

**PHYLLIS D. MEADOWS**  
Senior Fellow

**WILLIAM F.L. MOSES**  
Program Director

**JOHN R. NORDGREN**  
Senior Program Officer

**VIRGINIA L. ROMANO**  
Program Director

**CAROLINE ALTMAN SMITH**  
Program Officer

**REGINA R. SMITH**  
Program Officer

**MANDY J. VALENTINE**  
Program Associate

**MARTHA S. VELA ACOSTA**  
Program Officer

## HUMAN RESOURCES

**CRYSTAL Y. COLEMAN**  
Director of Human  
Resources

**LA TANYA R. GARY**  
Human Resources  
Administration Manager

**DANIELLE A. NETTLES**  
Human Resources  
Specialist



## FINANCE

**AMY B. COLEMAN**  
Vice President of Finance

**CARLA S. FORKIN**  
Accounting Manager

**SHERYL MADDEN**  
Controller

**JENNIFER L. NASSAR**  
Staff Accountant

**CHERYL L. TAYLOR**  
Administrative Assistant

## INVESTMENT GROUP

**ROBERT J. MANILLA**  
Vice President  
Chief Investment Officer

**JOHN A. BARKER**  
Investments Director

**DONDREA M. ESNAULT**  
Document Management  
Analyst

**JON D. GENTRY**  
Managing Director of  
Investments

**ELIZABETH A. GOLDSBERRY**  
Director of Investment  
Operations

**JOSEPH M. RUMPH**  
Investment Analyst

**MATTHEW P. SHELLENBERGER**  
Investment Analyst

**SUSAN L. SHIRKEY**  
Performance Analyst

**DONNA L. SNIDER**  
Investment Director

## COMMUNICATIONS

**CYNTHIA B. SHAW**  
Communications Director

**ELKE Y. HILL**  
Front Desk Coordinator

**RA'MONA M. RUSSELL**  
Grants Inquiry Coordinator

**MARY V. VINGERELLI**  
Communications Projects  
Manager



## ENVIRONMENTAL FOOTPRINT FOR THE 2008 ANNUAL REPORT

This annual report is printed on paper which is made from post-consumer fiber using Green-e certified renewable energy and processed without chlorine. The cover and divider page are printed on Neenah ESSE® made with 30 percent post-consumer fiber and the text pages on Cascades Rolland® Opaque 100 made from 100 percent post-consumer fiber.

The soy and vegetable oil-based inks used to print the report are 91 percent free of volatile organic compounds (VOCs).

The printer, University Lithoprinters, is a Michigan member of the Great Printer Project, a national, cooperative effort to make pollution prevention a standard practice in the lithographic printing industry.

The text paper is manufactured using renewable biogas energy which reduces natural gas consumption and saves 50 trees, 3,148 lbs. of solid waste, 29,711 gallons of water, 6,913 lbs. of air emissions and 7,203 cubic feet of natural gas compared to using virgin fiber paper.

### CREDITS

#### President

Rip Rapson

#### Communications Director

Cynthia Shaw

#### Communications Projects Manager

Mary Vingerelli

#### Writers

Jonathan Wiese, Wiese Creative

Claudia Capos

#### Design

Linda Henneman,  
ThinkDesign Group

#### Photographers

Douglas Schaible Photography,  
pages 11, 19, 37, 38, 39

Lisa Luevanos, page 14

#### Printer

University Lithoprinters

#### Contributors

Ra'mona Russell

Maya Petrovic

### CONTACT INFORMATION

The Kresge Foundation  
3215 W. Big Beaver Road  
Troy, Michigan 48084  
248-643-9630  
[www.kresge.org](http://www.kresge.org)

# KRESGE FOUNDATION

2008 Grant Activity

# KRESGE FOUNDATION

- 3 2008 Grant Activity Overview
- 5 Arts and Culture
- 13 Community Development
  - Detroit 14
  - National 27
- 29 Education
- 37 Environment
- 45 Health
- 57 Human Services
- 67 International
- 71 Nonprofit Sector Support
- 72 President's Discretion
- 72 Trustee Recognition

## 2008 GRANT ACTIVITY

## 2008 GRANT ACTIVITY OVERVIEW

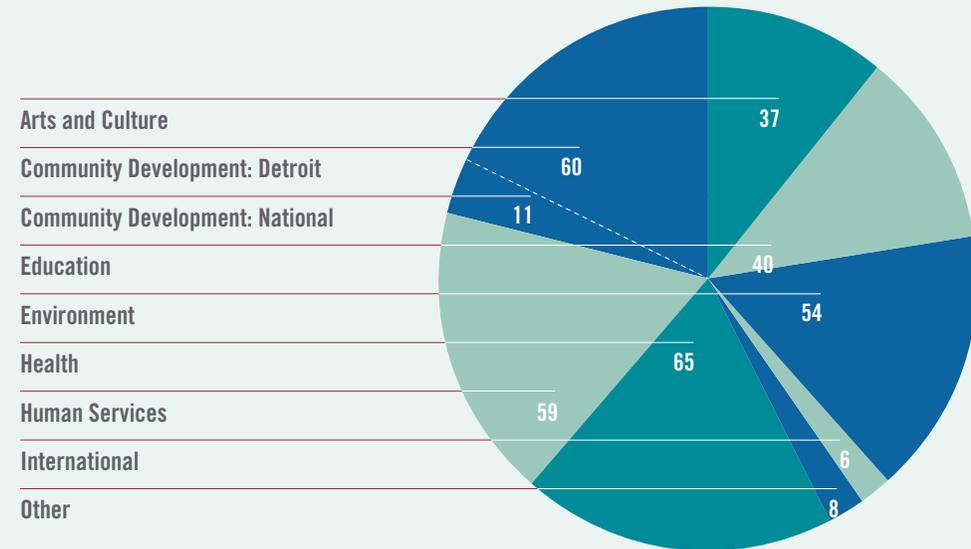
Beginning with the 2008 annual report, we are providing an account of our grant activity for the year, rather than simply our grant awards. With our nascent use of various funding methods—growth capital, general operating support, program support, program-related investments, and others, as well as the challenge grant for facilities capital—we have begun awarding multi-year grants,

a new phenomena for Kresge. Our goal in this section is to tell Kresge's full grantmaking story by presenting a complete array of Kresge-supported work in 2008. Organized by field, we briefly describe the work of each grantee organization and the purpose of the grant, along with the amount of each award and the portion paid in 2008. Included, as well and clearly identified are the grants that were awarded in 2007 that are multiple years in duration. Each is noted as a "2007 grant."

The Board of Trustees approved 342 grant awards totaling \$206 million in 2008; \$181 million was paid out to grantees over the course of the year. Trustee and staff matching gifts, made under the foundation's matching gifts program, totaled \$1,336,352 for the year ending December 31, 2008.

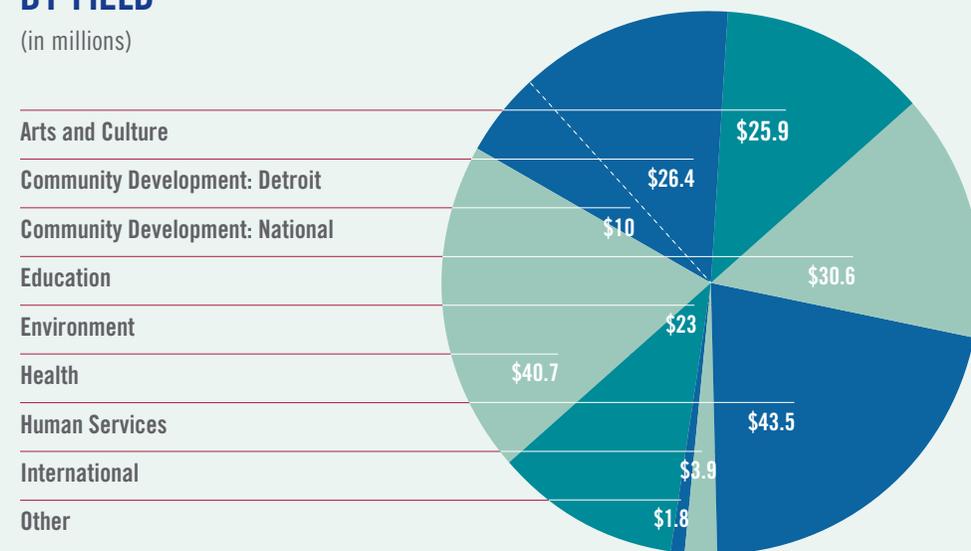


## 2008 NUMBER OF GRANTS AWARDED BY FIELD



## 2008 DOLLAR AMOUNT OF GRANTS AWARDED BY FIELD

(in millions)



## ARTS AND CULTURE

**AMERICAN ASSOCIATION OF MUSEUMS**

Washington, D.C.

\$100,000

For nearly four decades, the association has helped museums examine their performance and improve their operations. This grant will support the organization's initial planning process for restructuring its accreditation program with the goal of offering a streamlined, accessible museum-accreditation program based on shared national standards.

**ARIZONA SCIENCE CENTER**

Phoenix, Arizona

\$1,000,000

The center strengthens science education through partnerships, programming, and outreach to Native Americans and other disadvantaged populations. This grant challenges a campaign for the renovation of facilities, including work to accommodate a light-rail transit stop, and the installation of new exhibits focused on life sciences, physics, home building, and digital communications.

**ARKANSAS REPERTORY THEATRE**

Little Rock, Arkansas

\$600,000

The theater nurtures young, emerging, and minority artists by commissioning new works and operating playwriting, residency, and conservatory programs. The renovation of its performance facilities, supported by this challenge grant, will increase seating, improve visitor experience, and expand educational activities.

**THE ART INSTITUTE OF CHICAGO**

Chicago, Illinois

\$2,000,000

The Art Institute of Chicago attracts 1.4 million museum visitors annually and contributes significantly to the cultural life of Chicago and the nation. Construction of a new Modern Art Wing, funded in part by this challenge grant, will expand its educational, programming, and exhibition space, and increase public access from the adjacent Millennium Park.

**ARTS COUNCIL OF SNOHOMISH COUNTY**

Everett, Washington

\$400,000

The Arts Council plays a significant role in developing and supporting the arts in Snohomish County including outreach to underserved populations. This challenge grant will help fund an education center adjacent to affordable artist housing located in downtown Everett, owned and operated by Artspace, a national nonprofit.

**ARTSPACE PROJECTS INC.**

Minneapolis, Minnesota

\$1,500,000

Artspace, a national leader in developing affordable housing for artists, currently owns and operates 21 projects nationwide. Using this challenge grant, the organization will renovate two historic buildings and construct a connecting lobby and multipurpose room to create the Minnesota Shubert Center, a facility specializing in dance.

**THE CHILDREN'S MUSEUM OF HOUSTON**

Houston, Texas

\$1,000,000

The highly ranked children's museum hosts more than 600,000 visitors annually and provides quality programming and outreach activities for the area's diverse population. This challenge grant will provide funding for the expansion of the museum, creation of new exhibits, and launch of the Institute for Family Learning.

**THE CHILDREN'S MUSEUM OF INDIANAPOLIS**

Indianapolis, Indiana

\$1,500,000

The Children's Museum of Indianapolis serves as a leader in educational programming across the arts, sciences, and humanities as well as a catalyst for community redevelopment. The museum's campaign to renovate and expand the facilities on its 14-acre campus will be supported by this challenge grant.

**COMMUNITY MUSIC SCHOOL OF SPRINGFIELD INC.**

Springfield, Massachusetts

\$300,000

Springfield's culturally diverse, low-income residents receive high-quality music training at the school, which provides financial aid to half of its students and operates numerous community-outreach programs. Challenge-grant funding will go toward the renovation of an existing building and creation of a new preschool, performance space, and classrooms.

**CULTURAL DEVELOPMENT CORPORATION**

Washington, D.C.

\$300,000

The organization creates opportunities, housing, and work space for artists and arts groups that contribute to community development and quality of life in the nation's capital. Challenge-grant funds will be used for the purchase and renovation of the 150-seat Source Theatre, providing much-needed space for small to mid-size performing-arts groups.

**CURIOUS KIDS' MUSEUM**

St. Joseph, Michigan

\$300,000

The museum provides hands-on educational exhibits and school programs for children and families in and around the St. Joseph-Benton Harbor area. The construction of a new stand-alone annex and improvements to the existing facility, supported by this challenge grant, are part of a larger Silver Beach waterfront redevelopment project.

**DETROIT EDUCATIONAL TELEVISION FOUNDATION**

Wixom, Michigan

\$1,250,000

The foundation, better known as Detroit Public Television, operates WTVS, which broadcasts locally produced informational, cultural, and educational programming to 1.9 million households in Michigan and Canada. This challenge-grant funding will enable the station to purchase a high-definition, digital-production truck, affording it greater mobility for news and community coverage.

**GRANTMAKERS IN THE ARTS**

Seattle, Washington

\$15,000

With a membership of 350 private and public philanthropic organizations nationwide, Grantmakers in the Arts seeks to strengthen and expand the field of arts grantmaking while helping individual arts grantmakers increase their effectiveness. With this grant, Kresge will join grantmakers as a core funding partner.

**GREAT LAKES THEATER FESTIVAL INC.**

Cleveland, Ohio

\$1,000,000

The Great Lakes Theater Festival is a longstanding fixture at Cleveland's Ohio Theatre and downtown theater district and provides important educational programming for disadvantaged youth. Kresge funding will support the LEED-rated renovation of the smaller historic Hanna Theatre, which will be more cost-effective for GLTF.

**HEART MOUNTAIN, WYOMING FOUNDATION**

Powell, Wyoming  
\$900,000

The foundation memorializes and educates the public about the historic events surrounding the internment of Japanese-Americans at the Heart Mountain Relocation Center near Powell during WWII. This grant provides \$750,000 for construction of a modern interpretive learning center on the original camp site and \$150,000 for operational support over two years.

**THE JOFFREY BALLET**

Chicago, Illinois  
\$200,000

The Joffrey advances dance performance, education, and appreciation by commissioning new works and providing artistic opportunities for disadvantaged and low-income youth. The 52-year-old company will use challenge-grant funds to purchase and renovate downtown Chicago property for offices, a professional Academy of Dance, and a new 140-seat theater.

**LINCOLN THEATRE ASSOCIATION**

Columbus, Ohio  
\$500,000

Located in the King-Lincoln district, once the cultural and commercial heart of Columbus' African American community, the restoration of the historic Lincoln Theatre, assisted by challenge grant funds, is an essential project in the overall public and private investment effort to redevelop the area.

**THE LOUISVILLE ZOOLOGICAL GARDEN**

Louisville, Kentucky  
\$900,000

Known for its popular on-site exhibits and off-site classroom programs for schoolchildren and low-income youth, the zoo is developing Glacier Run as a four-acre arctic-wilderness exhibit to raise awareness of climate change. This challenge grant will go toward the construction of Glacier Run Village, which is fashioned after an old mining town.

**MADISON CHILDREN'S MUSEUM**

Madison, Wisconsin  
\$750,000

The museum's community outreach to culturally diverse residents and leadership in environmental sustainability and green exhibit design have earned it national recognition. The renovation of an existing downtown facility, aided by this challenge grant, will create a new LEED-rated children's museum with expanded, modernized exhibit and program space.

**NASHVILLE OPERA ASSOCIATION**

Nashville, Tennessee  
\$350,000

As the state's largest opera company, the association offers main-stage productions and promotes operatic education and appreciation through programs for schoolchildren, young artists, and composers. This challenge grant will be used to transform a blighted warehouse into the Noah Liff Opera Center, which will house administrative, rehearsal, and community space.

**NATIONAL ARTS STRATEGIES INC.**

Washington, D.C.  
\$750,000

The organization builds capacity in the arts and culture sector by providing graduate-level education and leadership-development programs for arts and culture executives. Kresge, an anchor funder, will provide \$1,500,000 over two years to support the development of integrated programs designed to help current and emerging leaders address major cultural, business, and technological challenges.

**NATIONAL OPINION RESEARCH CENTER AT THE UNIVERSITY OF CHICAGO**

Chicago, Illinois  
\$100,000

In partnership with the Cultural Policy Center at the University of Chicago, this social-science research center is conducting the Cultural Infrastructure Research Initiative, a three-year national study of large-scale building projects undertaken by arts institutions and the impact of these projects on the organizations themselves and the surrounding cultural sector. Kresge will provide \$300,000 over three years to support this research.

**NEW HAMPSHIRE PUBLIC RADIO INC.**

Concord, New Hampshire  
\$250,000

The broadcast organization provides locally produced news coverage as well as National Public Radio's news and public-affairs programming to its listening audience across 90 percent of the state. Known locally as a leader in citizen engagement, it will use this challenge grant to create a digital-broadcast facility and to upgrade its technological capacity in the city's Opportunity Corridor.

**PITTSBURGH OPERA INC.**

Pittsburgh, Pennsylvania  
\$700,000

In addition to producing a full season of operatic performances, the company offers wide-ranging educational programs, including a high-school apprenticeship, teacher workshops, an Opera Academy, and an artist's residency. This challenge grant will enable the organization to purchase and renovate a former warehouse for use as rehearsal and administrative space.

**PUERTO RICAN ARTS ALLIANCE**

Chicago, Illinois  
\$300,000

The alliance seeks to preserve and share Puerto Rican culture and traditions in the nation's second-largest mainland Puerto Rican community through its roster of annual festivals, exhibitions, arts programs, and educational offerings. The organization will use this challenge grant for the LEED-rated renovation of a former firehouse into an arts and culture center.

**QUEENS MUSEUM OF ART**

Queens, New York  
\$500,000

Located in one of the nation's most ethnically diverse counties, the museum is a model for the new urban art center and a leader in attracting audiences in underserved communities. This challenge grant will help the organization expand its footprint within the historic New York City Building and provide space for a branch of the Queens Public Library.

**THE RAINEY INSTITUTE**

Cleveland, Ohio  
\$500,000

Founded in 1904, the institute provides performing-arts instruction and leadership programs for low-income and at-risk children, ages 3 to 18, in the city's Hough neighborhood. A new LEED-rated facility will be constructed to house its growing operations, with the assistance of this challenge grant.

**SANTA FE OPERA**

Santa Fe, New Mexico  
\$1,000,000

The Santa Fe Opera has achieved a national reputation for its outdoor operatic performances, commitment to new and rarely heard works, and outreach to local community residents. This challenge grant will be used for the renovation of the company's Cantina, as part of its comprehensive campaign.

**SETTLEMENT MUSIC SCHOOL**

Philadelphia, Pennsylvania

\$1,250,000

Established in 1908, Settlement is the nation's largest community school of the arts and serves a diverse clientele through its classroom instruction, collaborative and outreach programs, teacher training, and financial-aid assistance. Plans to construct a new energy-efficient facility in Willow Grove will be supported by this challenge grant.

**SHAKESPEARE & COMPANY**

Lenox, Massachusetts

\$800,000

In addition to its summer Shakespeare Festival, the company produces new works, provides classical theater training, and creates greater cultural access for underserved and at-risk community residents. Assisted by this challenge grant, the organization will erect a Center for Production and Performing Arts with a 156-seat theater and rehearsal space.

**TAMPA BAY HISTORY CENTER**

Tampa, Florida

\$1,000,000

The center preserves Florida's Gulf Coast history through its extensive collection of artifacts and documents, dating from prehistoric to modern times. The construction of a new LEED-rated museum, facilitated by this challenge grant, will provide expanded exhibit space, a research library, and a theater, while serving to anchor the city's Riverwalk area.

**TUCSON ZOOLOGICAL SOCIETY**

Tucson, Arizona

\$750,000

Reid Park Zoo's commitment to promoting and raising awareness of conservation and environmental sustainability is demonstrated by its outreach, apprenticeship, and summer programs, as well as its planned construction of a LEED-rated education center. This challenge grant will support the education center and an African bioregion exhibit.

**THE UNIVERSITY OF ALABAMA**

Tuscaloosa, Alabama

\$200,000

The university's 326-acre Moundville Archaeological Park, listed on the National Register of Historic Places, preserves the centuries-old mound works and cultural artifacts of the early Mississippian Indians. The renovation of the park's 70-year-old Jones Archaeological Museum, aided by challenge-grant funding, is the first phase of an ambitious park redevelopment project.

**VILLAGE THEATRE**

Issaquah, Washington

\$500,000

A robust regional musical theater, the company's Village Originals program has nurtured more than 70 musicals that have been staged in New York, Chicago and abroad, and its KIDSTAGE and Pied Piper programs have provided suburban youngsters with high-quality music training. Funding from this challenge grant will assist with the renovation of the organization's 1914 First Stage Theatre.

**WHITECHAPEL ART GALLERY**

London, England

\$600,000

While the gallery has showcased world-renowned artists, including Pablo Picasso and Jackson Pollock, it is also a pioneer in reaching out to and involving East London's ethnically diverse, low-income residents and other socially excluded communities. This challenge grant will go toward the renovation and expansion of the 107-year-old gallery's facilities.

**YOUTH RADIO**

Oakland, California

\$750,000

Each year, award-winning Youth Radio provides broadcast and production training to 1,300 low-income youth, who create original high-quality media content for local and national outlets, both mainstream and alternative. The organization's plans to purchase and renovate a new media and technology center in downtown Oakland are supported by funding from this challenge grant.

**ZUMIX INC.**

East Boston, Massachusetts

\$200,000

ZUMIX provides arts enrichment, music instruction, and communications training to East Boston youth. The renovation of an abandoned firehouse, assisted by this challenge grant, is intended to create a LEED-rated music and arts-education school and a permanent home for ZUMIX.

## COMMUNITY DEVELOPMENT

## COMMUNITY DEVELOPMENT: DETROIT

---

### ADULT WELL-BEING SERVICES

Detroit, Michigan  
\$100,000

The community-based nonprofit provides comprehensive services, family support, and advocacy to enhance the well-being of adults. This two-year, \$200,000 grant will support a joint project with the Institute of Gerontology at Wayne State University to create a system for collecting and analyzing information on seniors and their economic impact in Southeast Michigan.

### AMERICAN ASSOCIATION OF COMMUNITY COLLEGES (2007 grant)

Washington, D.C.  
\$32,338

Representing more than 1,200 institutions, AACC is the prime advocacy, leadership, and service organization promoting the community college as a key player in citizen education. This multi-year, \$159,736 grant will support the participation of Wayne County Community College and Henry Ford Community College in the Lumina Foundation's Achieving the Dream Initiative in Michigan.

### ARAB COMMUNITY CENTER FOR ECONOMIC AND SOCIAL SERVICES (ACCESS)

Dearborn, Michigan  
\$35,000

ACCESS established the Arab American National Museum in 2005 as an institution dedicated to building cross-cultural relationships and increasing knowledge and understanding of Arab Americans. Grant funding was used to create a business plan to help the museum set goals and establish a framework for growth.

### ARAB COMMUNITY CENTER FOR ECONOMIC AND SOCIAL SERVICES (ACCESS)

Dearborn, Michigan  
\$200,000

This grant supports the Arab American National Museum as it engages and educates the public through its cultural programs, Arab Film Festival, library and resource center, and permanent and traveling exhibits. This three-year, \$500,000 grant will provide support for the museum's ongoing operations and growth plans.

### ARTSERVE MICHIGAN (2007 grant)

Southfield, Michigan  
\$75,000

The statewide organization uses advocacy, capacity building, and strategic communications, in partnership with constituents, stakeholders, and the broader community, to cultivate the creative potential of Michigan's arts and cultural sector in ways that enhance the health, well-being, and quality of life for residents and communities. This multi-year, \$225,000 grant will be used for operational support.

### ARTSERVE MICHIGAN

Wixom, Michigan  
\$60,000

The statewide arts and cultural advocacy organization has been selected to design and implement a professional development program for individuals who have received artist fellowship awards through Kresge Arts in Detroit. Grant funding will enable ArtServe to develop and deliver a two-year, \$160,000 program of technical, business, and creative seminars to participants.

### BLACK FAMILY DEVELOPMENT INC.

Detroit, Michigan  
\$100,000

The family counseling agency works to strengthen and enhance the lives of children, youth, and families in Detroit through partnerships that support safe, nurturing, vibrant homes and communities. This grant will enable the nonprofit to expand its efforts to organize block clubs in the Osborn neighborhood and to implement a comprehensive crime-prevention strategy.

### BRIGHTMOOR COMMUNITY CENTER

Detroit, Michigan  
\$100,000

Established in 1922 as a settlement house, the nonprofit neighborhood center provides social-service and youth-development programs to children and families in the Brightmoor neighborhood of Detroit. With assistance from this grant and other partner organizations, the center will develop year-round youth programs and establish a parent-training site.

### CHILDREN'S AID SOCIETY

Detroit, Michigan  
\$82,000

As Michigan's oldest child-welfare agency, the society provides comprehensive child- and family-focused services, which are coordinated with schools, police, and community groups. This grant will support the expansion of its services in the Osborn neighborhood of Detroit, which teach youth job and leadership skills that will prepare them for employment.

### CITY CONNECT DETROIT INC.

Detroit, Michigan  
\$335,440

This three-year, \$925,000 grant will be used to create the Detroit-Area Community Indicators System for collecting, analyzing, and disseminating information about changing neighborhood conditions.

### CITY MISSION

Detroit, Michigan  
\$150,000

The organization seeks to reduce poverty in Detroit's Brightmoor neighborhood by addressing the educational, economic, and social needs of children, youth, and families. This three-year, \$375,000 grant will support the expansion of the Leaders for Life program, which provides educational, life-skills, job training and enrichment for Brightmoor residents.

### COLLEGE FOR CREATIVE STUDIES

Detroit, Michigan  
\$100,000

The Detroit-based, art-education institution offers a wide variety of arts and design degrees to students while preparing them for careers in the professional world. This two-year, \$260,000 grant will expand CCS' program that engages local artists in public-art projects to beautify Detroit neighborhoods.

### COLLEGE FOR CREATIVE STUDIES

Detroit, Michigan  
\$275,000

The Detroit-based, art-education institution will administer on Kresge's behalf a new program to elevate the importance of individual artists and creativity in Detroit. This two-year, \$1,450,000 grant will provide implementation support and funding for 36 Kresge Artist Fellowships and two Kresge Eminent Artist Awards.

**COLLEGE FOR CREATIVE STUDIES**

Detroit, Michigan

\$4,000,000

The Detroit-based, art-education institution offers a wide variety of arts and design degrees to students while preparing them for careers in the professional world. The renovation of the historic Argonaut Building in Detroit's New Center will provide space for the design departments, a new master's program, student housing, and community-outreach activities.

**COMMUNITIES IN SCHOOLS OF DETROIT INC.**

Detroit, Michigan

\$75,000

Communities in Schools connects community resources with schools to help young people successfully learn, stay in school, and prepare for life. Grant monies will assist with creating a business plan for offering integrated, year-round health and human services in eight Detroit public elementary schools, based on a nationally recognized model.

**COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN**

Detroit, Michigan

\$3,500,000

The Community Foundation's Greenways Initiative has been a highly successful public-private partnership creating open space for exercise, nonmotorized transportation, and environmental impact. Grant funding will support the construction of three greenways within the city and aid the development of a formal infrastructure for the Detroit Greenway Network.

**COMMUNITY LEGAL RESOURCES**

Detroit, Michigan

\$155,250

The agency delivers free legal resources to community-based nonprofits that serve low-income residents by building affordable housing, feeding and sheltering the homeless, and engaging in activities that strengthen neighborhoods. This grant will enable its collaborative Detroit Vacant Property Campaign to foster grassroots organizing in communities affected by the foreclosure crisis.

**CORPORATION FOR SUPPORTIVE HOUSING**

Brighton, Michigan

\$100,000

This national organization provides financial and technical assistance to nonprofits that are developing permanent supportive housing for individuals coping with poverty, homelessness, unemployment, and chronic health issues. This grant will provide the operating and capacity-building support needed to expand supportive housing in Detroit and the tri-county area.

**COUNCIL OF MICHIGAN FOUNDATIONS**

Grand Haven, Michigan

\$65,000

The membership organization of 400 corporate, private, family, and community grantmakers works to increase philanthropy in Michigan, and provides networking, education, and advocacy opportunities. This two-year, \$130,000 grant will support the council's Office of Foundation Liaison within state government.

**CRANBROOK EDUCATIONAL COMMUNITY: TO BENEFIT CULTURAL ALLIANCE OF SOUTHEASTERN MICHIGAN** (2007 grant)

Bloomfield Hills, Michigan

\$125,000

The Cultural Alliance acts as Southeastern Michigan's regional voice for arts and culture, and supports initiatives designed to help its members achieve their missions, increase their collaborative effectiveness, and discover new ways to promote growth and sustainability. This multi-year, \$375,000 grant will fund general operations.

**DETROIT COMMUNITY INITIATIVE INC.**

Detroit, Michigan

\$145,000

The organization collaborates on community-development programs, ranging from affordable housing and neighborhood sustainability to family resource referrals and youth employment. Grant monies will support its comprehensive clean-up and crime-prevention strategy in the Osborn neighborhood, which will engage youths in identifying community nuisances and organizing proactive block-club activities.

**DETROIT ECONOMIC GROWTH ASSOCIATION**

Detroit, Michigan

\$250,000

The organization engages in business recruitment, downtown redevelopment, and financing programs; and manages projects that require private as well as public involvement. This three-year, \$750,000 grant will be used to establish the Detroit Office of Foreclosure Intervention and Response, which will address the citywide foreclosure challenge in a coordinated, effective manner.

**DETROIT ECONOMIC GROWTH ASSOCIATION**

Detroit, Michigan

\$850,000

The organization engages in business recruitment, downtown redevelopment, and financing programs; and manages projects that require private as well as public involvement. This grant will help to renovate two city parks, Capitol Park and Harmonie Park, and support pre-development planning for renovation of the Harmonie Club building in the Paradise Valley District.

**DETROIT ECONOMIC GROWTH ASSOCIATION**

Detroit, Michigan

\$500,000

The association will use grant monies to support its Detroit Fresh Food Access Initiative, which offers assistance and financing to retail grocers who are willing to establish new stores or expand existing locations in Detroit.

**DETROITERS WORKING FOR ENVIRONMENTAL JUSTICE**

Detroit, Michigan

\$260,000

Since 1994, the environmental-justice organization has empowered disadvantaged urban residents to take a meaningful role in the decision-making process for addressing and alleviating environmental concerns in their communities. Grant funding will assist with the planning of a Detroit Sustainability Center, which will promote sustainable development in Detroit and offer job training.

**DETROIT PARENT NETWORK** (2007 grant)

Detroit, Michigan

\$100,000

Established in 2002, the network works to strengthen parental involvement with children in the home, at school, and in the community by providing parenting workshops, support groups, and training sessions in leadership, advocacy, and public speaking. This multi-year, \$300,000 grant will go to support general operations.

**DON BOSCO HALL INC.**

Detroit, Michigan

\$150,000

The private nonprofit agency provides supportive services, including mentorship, recreation, and education, which enhance the quality of life for Detroit-area youths and their families. With grant funding, the organization will spearhead the development of a new multiservice community center in the Cody/Rouge neighborhood.

**DOWNTOWN DETROIT PARTNERSHIP INC.**

Detroit, Michigan  
\$500,000

The Partnership engages business, government, and civic leaders in developing initiatives to strengthen downtown Detroit as the vibrant, diverse, and economically healthy urban core of Southeast Michigan. Grant funding will go toward the preliminary engineering and administrative planning for the creation of a light-rail system on lower Woodward Avenue.

**DOWNTOWN DETROIT PARTNERSHIP INC.**

Detroit, Michigan  
\$175,000

The Partnership engages business, government, and civic leaders in developing initiatives to strengthen downtown Detroit as the vibrant, diverse, and economically healthy urban core of Southeast Michigan. This \$350,000 grant over two years will provide operational and program support.

**FOCUS: HOPE**

Detroit, Michigan  
\$1,000,000

The civil-rights and human-rights organization provides a myriad of services to Detroit and the region. Grant monies will be used for general operating support, completion of a new business plan, and working capital.

**GOODWILL INDUSTRIES OF GREATER DETROIT**

Detroit, Michigan  
\$483,000

The agency provides important training, work experience, and employment services. This three-year, \$995,000 grant will cover costs associated with establishing Goodwill's Flip the Script trade and career-training program at a Northend Detroit neighborhood location.

**THE GREENING OF DETROIT** (2007 grant)

Detroit, Michigan  
\$200,000

Founded in 1989 to enhance the beauty of the city of Detroit through the reforestation of its streets, boulevards, and public areas, as well as through educational programs and development projects, the organization currently operates a Community Planting Program, Neighborhood Environmental Revitalization Initiative, Reforestation Initiative with tree nurseries, Urban Agriculture Program, and youth- and adult-education programs. This multi-year, \$600,000 grant will provide general operating support.

**HENRY FORD COMMUNITY COLLEGE** (2007 grant)

Dearborn, Michigan  
\$100,000

HFCC is a comprehensive community college dedicated to preparing students for a rapidly changing world and workplace by providing knowledge, developing communication skills, and exploring multicultural opportunities. This multi-year, \$450,000 grant will support the college's participation in the Achieving the Dream Initiative in Michigan.

**HENRY FORD HEALTH SYSTEM**

Detroit, Michigan  
\$250,000

This tertiary health system is committed to improving the health and well-being of Michigan residents through the delivery of comprehensive medical and preventive care backed by research and education. This grant will support pre-development planning of new facilities near Detroit's Henry Ford Hospital.

**LOCAL INITIATIVES SUPPORT CORPORATION – DETROIT**

Detroit, Michigan  
\$1,000,000

The local network affiliate provides operating support, technical and capacity-building assistance, project financing, and leverage to community-development corporations engaged in revitalizing Detroit neighborhoods. This three-year, \$3,000,000 grant will enable the organization to expand its work to four new target areas and deploy home-preservation strategies to address the current housing crisis.

**MATRIX HUMAN SERVICES CENTER**

Detroit, Michigan  
\$300,000

The center partners with other nonprofit organizations to provide Northeast Detroit residents with comprehensive human services and community programs, ranging from adult education to employment counseling to Head Start classes. This grant will fund facility capital improvements that are needed to continue operations and provide a safe environment for youth programs.

**MDC INC.** (2007 grant)

Chapel Hill, North Carolina  
\$43,376

This anti-poverty organization, founded in 1967 by the North Carolina Fund and the Ford Foundation, is the managing partner for the Achieving the Dream Initiative, a nation-wide network of resources, information, expertise, and learning, to improve student success at community colleges, especially among underserved groups. This multi-year, \$193,328 grant will enable Wayne County Community College and Henry Ford Community College to participate in the initiative in Michigan.

**MERCY EDUCATION PROJECT**

Detroit, Michigan  
\$204,000

The nonprofit organization serves the needs of girls and women in the community of Southwest Detroit through after-school tutoring, summer enrichment, general-education-degree preparation, and life-skills support. This grant will fund the Girls' Program, which provides one-to-one tutoring in reading and math for girls in grades one through eight.

**METROPOLITAN ORGANIZING STRATEGY ENABLING STRENGTH (MOSES)**

Detroit, Michigan  
\$100,000

Supported by 58 Southeast Michigan congregations and institutions, MOSES trains citizens in how to impact public policies to develop more cooperative problem-solving around issues facing residents in underserved communities. Grant monies will build organizational capacity and support land use and transit initiatives.

**MICHIGAN COMMUNITY ACTION AGENCY ASSOCIATION**

Lansing, Michigan  
\$50,000

The association comprises 30 Community Action Agencies, which provide human-service programs in Michigan. Grant funding will support Michigan's first poverty summit in Detroit and launch the Voices for Action Network, a statewide poverty-reduction initiative.

**MICHIGAN ENVIRONMENTAL COUNCIL** (2007 grant)

Lansing, Michigan  
\$150,000

The coalition of 70 environmental, public-health, and faith-based organizations, created in 1980, promotes public policies at the state and national level to protect Michigan's water, landscapes, and communities, and supports programs on energy, environmental health, land use, and water to defend the state against water diversion and depletion, mercury emissions, and other environmental hazards. This multi-year, \$300,000 grant will expand organizational capacity for environmental initiatives in the Detroit region.

**MICHIGAN FUTURE INC.** (2007 grant)

Ann Arbor, Michigan  
\$100,000

The non-partisan research organization is building a shared vision throughout Michigan of the need to transition to a knowledge-driven economy and the actions communities, businesses, schools, and families will have to take to accomplish this goal. This multi-year, \$230,000 grant will support student services at a model high school and early planning for the expansion of high-performance schools in Detroit.

**MICHIGAN INTERFAITH TRUST FUND**

Detroit, Michigan  
\$100,000

The Trust Fund fosters economic and social justice in Michigan by lending to community-based organizations, nonprofits, small business owners, and child-care centers engaged in enterprises that benefit underserved areas and populations. This grant will be used to support the fund's operations.

**MICHIGAN NONPROFIT ASSOCIATION** (2007 grant)

Lansing, Michigan  
\$100,000

Founded in 1990, the statewide organization provides a wide range of leadership-development, training, advocacy, public-policy, technical-assistance, and research programs to 1,000 member organizations and thousands of non-member agencies in an effort to enhance the effectiveness of the Michigan nonprofit sector in serving society. This multi-year, \$300,000 grant will support the association's Advancing Technology of Southeast Michigan Nonprofit Program.

**MUSEUM OF CONTEMPORARY ART DETROIT** (2007 grant)

Detroit, Michigan  
\$100,000

The vibrant new museum – with its emphasis on the exhibition of fine art, decorative arts, architecture, and design, as well as literary arts, theater, music, and dance – functions as a hub for the exploration of emerging ideas in the contemporary arts, and already has attracted critically acclaimed international exhibits and more than 22,000 visitors. This multi-year, \$300,000 grant supports MOCAD's efforts to advance operational sustainability.

**NEW CENTER COUNCIL INC.**

Detroit, Michigan  
\$150,000

The nonprofit business organization is dedicated to the development and management of Detroit's New Center area as a vibrant and economically healthy district and the northern anchor of the city's greater downtown. The renovation of New Center Park, aided by this grant, will contribute significantly to the rebirth of the district.

**NEW DETROIT INC.** (2007 grant)

Detroit, Michigan  
\$250,000

Founded 40 years ago as a coalition of leaders from business, labor, media, community-based and civil-rights organizations, and educational, health, and religious institutions, New Detroit works collaboratively to foster more positive race relations by influencing issues and policies than ensure economic and social equity. This multi-year, \$750,000 grant commitment will be used to support the organization's operations and race-relations activities.

**NEW DETROIT INC.**

Detroit, Michigan  
\$25,000

The coalition of civic, business, labor, education, church, and community leaders seeks to address racial disparities and the lack of social and economic opportunity. Grant funding will support the second Leadership Summit on Race, a forum to develop strategies for achieving racial harmony and economic revitalization.

**NEW ECONOMY INITIATIVE – COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN** (2007 grant)

Detroit, Michigan  
Paid in full in 2007

The Kresge Foundation has partnered with nine national, regional, and local foundations to establish the New Economy Initiative, an unprecedented effort to position Michigan for long-term success in the global marketplace. A \$100 million investment pool will leverage and support public/private efforts to attract, prepare, and retain skilled workers and innovators, and to explore strategies for economic progress. This multi-year, \$25 million grant will support the initiative and its goals. The Community Foundation for Southeast Michigan administers the grant.

**ONE D: TRANSFORMING REGIONAL DETROIT****DETROIT REGIONAL CHAMBER FOUNDATION** (2007 grant)

\$125,000

Six civic and business organizations in Southeast Michigan have joined forces and created an alliance to hasten the transformation of the region. This multi-year, \$375,000 grant will support the staffing and operations of the alliance, which is called One D: Transforming Regional Detroit.

**THE PEWABIC SOCIETY INC.**

Detroit, Michigan  
\$75,000

Founded in 1903, this Detroit icon fabricates heirloom-quality ceramics and architectural tiles for public and private installations nationwide; and offers classes, workshops, lectures, internships, and residency programs for artists and community members. Grant funding will be used to develop a master plan for the pottery's future campus expansion.

**SHOREBANK ENTERPRISE DETROIT**

Detroit, Michigan  
\$1,000,000

The nonprofit community-development organization supports loans to Detroit businesses for the rehabilitation and redevelopment of vacant buildings and commercial property, as well as management-assistance referrals. This grant will enable the organization to establish a property-disposition system for the energy-efficient rehabilitation of foreclosed homes, which can be purchased or rented.

**SOCIAL COMPACT INC.**

Washington, D.C.  
\$207,500

Using specialized analytical tools to analyze demographic and income data, the organization identifies and demonstrates retail and commercial market demand in urban communities. This grant will assist efforts, in partnership with the Detroit Economic Growth Corporation, to research and implement strategies for a long-term program to attract local and national retailers to Detroit.

**TEACHERS COLLEGE, COLUMBIA UNIVERSITY** (2007 grant)

New York, New York

\$3,286

The comprehensive graduate and professional school of education embraces the disciplines of psychology, health, and education, and has proven its leadership in higher education by anticipating concerns and acting with initiatives to advance educational reforms and issues. This multi-year, \$17,716 grant will be used to support the participation of Wayne County Community College and Henry Ford Community College in the Achieving the Dream Initiative in Michigan.

**UNITED WAY FOR SOUTHEASTERN MICHIGAN**

Detroit, Michigan

\$200,000

Serving Wayne, Oakland, and Macomb counties, the organization is committed to bringing together partners across all sectors to address community concerns and to create sustainable community change. This three-year, \$500,000 grant will implement United Way's Early Learning Communities program in two Detroit neighborhoods and provide professional development and technical assistance to informal caregivers of children.

**UNITED WAY FOR SOUTHEASTERN MICHIGAN**

Detroit, Michigan

\$600,000

The agency builds partnerships and leverages resources to focus attention on community concerns and to develop lasting solutions. This funding will assist the United Way and its philanthropic, government, and industry partners in developing the Detroit and Southeast Michigan Fund for Innovative Workforce Solutions, enabling the training initiative for low-income workers to tap national funding.

**UNIVERSITY CULTURAL CENTER ASSOCIATION** (2007 grant)

Detroit, Michigan

\$200,000

Building upon the cultural, medical, and educational assets of Midtown Detroit, UCCA has completed four major redevelopment projects, facilitated financing for more than 30 residential developments, and supported the Detroit Festival of the Arts, a highly popular street-arts festival. This multi-year, \$630,000 grant will be used for operational support and a business analysis to help the organization optimize its capabilities and growth.

**UNIVERSITY OF DETROIT MERCY**

Detroit, Michigan

\$83,334

Offering programs in 60 academic fields, the university delivers student-centered undergraduate and graduate education in an urban context. This three-year, \$250,000 grant will support the school's Detroit Collaborative Design Center, a community-outreach program offering free or low-cost design consultation to low-income neighborhoods through nonprofit organizations.

**UNIVERSITY OF TEXAS AT AUSTIN** (2007 grant)

Austin, Texas

\$42,800

UT is one of the largest, most diverse universities nationwide, with students from more than 100 countries, and has gained recognition for its Community College Leadership Program. This multi-year, \$189,300 grant will be used to support the participation of Wayne County Community College and Henry Ford Community College in the Achieving the Dream Initiative in Michigan.

**WARM TRAINING CENTER**

Detroit, Michigan

\$130,000

The center promotes the development of resource-efficient, affordable, healthy homes and communities through education, training, and technical assistance. This grant will fund design work by an American Institute of Architects Sustainable Design Assistance Team, support the planning and implementation of a Green Zone in Detroit, and advance organizational capacity for fundraising and coalition formation.

**WAYNE COUNTY COMMUNITY COLLEGE DISTRICT** (2007 grant)

Detroit, Michigan

\$100,000

This highly diversified, multi-campus, multicultural community-college district serves 32 cities and townships, offering extensive course selections, both in the classroom and online, to prepare students from all backgrounds for success in their academic and professional careers. This multi-year, \$450,000 grant will support Wayne County Community College District's participation in the Achieving the Dream Initiative in Michigan.

**WAYNE COUNTY COMMUNITY COLLEGE DISTRICT**

Detroit, Michigan

\$300,000

The multi-campus, community-college district delivers educational and career-advancement programs. Grant monies will support the district's Middle College Program, which allows 500 Cody and Osborn high school students to take college courses for credit.

**WELLSPRING**

Detroit, Michigan

\$90,000

The community house, located in Northwest Detroit's Brightmoor neighborhood, offers the Kumon math and reading curriculum free-of-charge to students who attend its after-school academic and recreational program. This three-year, \$190,000 grant will enable Wellspring to offer programs, replace a transportation van, and create a comprehensive fund-development plan.

**YOUTH DEVELOPMENT COMMISSION**

Detroit, Michigan

\$250,000

The commission offers training and technical assistance to local nonprofits that provide after-school activities for children, implement guidelines for youth programs, and award assistance grants. This three-year, \$750,000 grant will support its expansion of a capacity-building program for neighborhood organizations serving Detroit's Northend, Brightmoor, and Osborn neighborhoods.

## KRESGE ARTS IN DETROIT

One of the Detroit Program's five strategic objectives is a multifaceted approach to support and develop Wayne, Oakland and Macomb county artists and arts and cultural institutions and organizations. Called *Kresge Arts in Detroit*, it comprises the Kresge Eminent Artist Award, Kresge Artists Fellowships and Kresge Arts Support. We believe their efforts—all arts and culture efforts—contribute to an essential quality of life that is vibrant, diverse and self-enriching.



Charles McGee in front of *Regeneration, 2007*  
Ultraviolet cured Inkjet print on Dibond, 78" X 264"

Charles McGee, nationally renown visual artist and recognized "father figure to generations of artists," in Detroit and across the United States, was named Kresge's first Eminent Artist in December 2008. Complementing his longstanding creative contributions to modern art, Charles has shaped Detroit's artistic heritage and sensibilities, having founded his own art school and gallery in Detroit and taught fine art at Eastern Michigan University for 18 years. His leadership continues as mentor, teacher and community arts advocate. The award includes a prize of \$50,000.

Below is a list of the nonprofit organizations receiving Kresge Arts Support grants. In 2008, 14 organizations in the tri-county area were awarded two-year grants for operating support. This cohort builds upon the 53 organizations awarded three-year operating support grants in 2007. In total, Kresge has committed \$6.6 million in operating support through 2010.

## GRANTS 2008-2010

### CITY OF NOVI

Novi, Michigan  
\$24,000 over 2 years

### CITY OF TROY

Troy, Michigan  
\$40,000 over 2 years

### GROSSE POINTE ARTISTS ASSOCIATION

Grosse Pointe Park, Michigan  
\$10,000 over 2 years

### MACOMB COMMUNITY COLLEGE

Warren, Michigan  
\$100,000 over 2 years

### MACOMB SYMPHONY ORCHESTRA

Warren, Michigan  
\$15,000 over 2 years

### MOTOR CITY BRASS BAND

Southfield, Michigan  
\$20,000 over 2 years

### OMNIARTS IN EDUCATION

Southfield, Michigan  
\$36,000 over 2 years

### PLYMOUTH HISTORICAL SOCIETY

Plymouth, Michigan  
\$30,000 over 2 years

### SOUTHERN GREAT LAKES SYMPHONY

Riverview, Michigan  
\$15,000 over 2 years

### STAGECRAFTERS

Royal Oak, Michigan  
\$40,000 over 2 years

### THE DETROIT PUBLIC LIBRARY

Detroit, Michigan  
\$100,000 over 2 years

### THE SCARAB CLUB

Detroit, Michigan  
\$30,000 over 2 years

### WAYNE STATE UNIVERSITY

Detroit, Michigan  
\$70,000 over 2 years

### YMCA OF METROPOLITAN DETROIT

Detroit, Michigan  
\$70,000 over 2 years

## GRANTS 2007-2010

### ACCESS/ARAB AMERICAN NATIONAL MUSEUM

Dearborn, Michigan  
\$150,000 over 3 years

### AFRICAN DANCE WORKS

Detroit, Michigan  
\$15,000 over 3 years

### ANTON ART CENTER

Mount Clemens, Michigan  
\$45,000 over 3 years

### ARTS & SCRAPS

Detroit, Michigan  
\$60,000 over 3 years

### THE ARTS LEAGUE OF MICHIGAN

Detroit, Michigan  
\$75,000 over 3 years

### BIRMINGHAM BLOOMFIELD ART CENTER

Birmingham, Michigan  
\$150,000 over 3 years

### CHAMBER MUSIC SOCIETY OF DETROIT

Farmington Hills, Michigan  
\$105,000 over 3 years

### CHARLES H. WRIGHT MUSEUM OF AFRICAN AMERICAN HISTORY

Detroit, Michigan  
\$240,000 over 3 years

### COLLEGE FOR CREATIVE STUDIES – COMMUNITY PROGRAMS

Detroit, Michigan  
\$180,000 over 3 years

### CRANBROOK EDUCATIONAL COMMUNITY – ART MUSEUM & SCIENCE CENTER

Bloomfield Hills, Michigan  
\$210,000 over 3 years

### DETROIT ARTISTS MARKET

Detroit, Michigan  
\$60,000 over 3 years

### DETROIT CHAMBER WINDS & STRINGS

Southfield, Michigan  
\$60,000 over 3 years

### DETROIT HISTORICAL SOCIETY

Detroit, Michigan  
\$195,000 over 3 years

### DETROIT INSTITUTE OF ARTS

Detroit, Michigan  
\$300,000 over 3 years

### DETROIT INTERNATIONAL JAZZ FESTIVAL FOUNDATION

Detroit, Michigan  
\$105,000 over 3 years

### DETROIT PUBLIC TELEVISION

Wixom, Michigan  
\$300,000 over 3 years

### DETROIT PUBLIC TELEVISION – WRCJ RADIO

Wixom, Michigan  
\$150,000 over 3 years

### DETROIT REPERTORY THEATRE

Detroit, Michigan  
\$105,000 over 3 years

### DETROIT SCIENCE CENTER

Detroit, Michigan  
\$180,000 over 3 years

### DETROIT SYMPHONY ORCHESTRA

Detroit, Michigan  
\$300,000 over 3 years

### DETROIT ZOOLOGICAL SOCIETY

Royal Oak, Michigan  
\$300,000 over 3 years

### DIGITAL ARTS, FILM & TELEVISION

Royal Oak, Michigan  
\$15,000 over 3 years

### DOWNRIVER COUNCIL FOR THE ARTS

Taylor, Michigan  
\$15,000 over 3 years

### EISENHOWER DANCE ENSEMBLE

Southfield, Michigan  
\$60,000 over 3 years

### GREAT LAKES CHAMBER MUSIC FESTIVAL

Southfield, Michigan  
\$45,000 over 3 years

### THE HENRY FORD

Dearborn, Michigan  
\$300,000 over 3 years

### INSIDEOUT LITERARY ARTS PROJECT

Detroit, Michigan  
\$105,000 over 3 years

**JEWISH ENSEMBLE THEATRE**

West Bloomfield, Michigan  
\$90,000 over 3 years

**LIVING ARTS**

Detroit, Michigan  
\$22,500 over 3 years

**MACOMB CENTER FOR THE PERFORMING ARTS**

Clinton Township, Michigan  
\$150,000 over 3 years

**MARYGROVE COLLEGE COMMUNITY ARTS PROGRAMS**

Detroit, Michigan  
\$60,000 over 3 years

**MATRIX THEATRE COMPANY**

Detroit, Michigan  
\$60,000 over 3 years

**MEADOW BROOK THEATRE**

Rochester, Michigan  
\$75,000 over 3 years

**MICHIGAN OPERA THEATRE**

Detroit, Michigan  
\$300,000 over 3 years

**MOSAIC YOUTH THEATRE**

Detroit, Michigan  
\$150,000 over 3 years

**MOTOWN HISTORICAL MUSEUM**

Detroit, Michigan  
\$75,000 over 3 years

**MUSIC HALL CENTER FOR THE PERFORMING ARTS**

Detroit, Michigan  
\$240,000 over 3 years

**OAKLAND UNIVERSITY ART GALLERY**

Rochester, Michigan  
\$15,000 over 3 years

**OAKLAND UNIVERSITY MEADOW BROOK HALL**

Rochester, Michigan  
\$60,000 over 3 years

**THE ORION ART CENTER**

Lake Orion, Michigan  
\$15,000 over 3 years

**PAINT CREEK CENTER FOR THE ARTS**

Rochester, Michigan  
\$60,000 over 3 years

**THE PEWABIC SOCIETY**

Detroit, Michigan  
\$150,000 over 3 years

**PLYMOUTH SYMPHONY SOCIETY**

Plymouth, Michigan  
\$22,500 over 3 years

**PUPPET ART/DETROIT PUPPET THEATER**

Detroit, Michigan  
\$22,500 over 3 years

**RACKHAM SYMPHONY CHOIR**

Detroit, Michigan  
\$45,000 over 3 years

**THE SPHINX ORGANIZATION**

Detroit, Michigan  
\$150,000 over 3 years

**UNIVERSITY OF MICHIGAN – DEARBORN HENRY FORD ESTATE**

Dearborn, Michigan  
\$90,000 over 3 years

**VARIETY FAR CONSERVATORY**

Birmingham, Michigan  
\$30,000 over 3 years

**VSA ARTS OF MICHIGAN**

Detroit, Michigan  
\$30,000 over 3 years

**WARREN SYMPHONY ORCHESTRA**

Warren, Michigan  
\$22,500 over 3 years

**WAYNE STATE UNIVERSITY HILBERRY THEATRE**

Detroit, Michigan  
\$105,000 over 3 years

**WAYNE STATE UNIVERSITY WDET-FM**

Detroit, Michigan  
\$105,000 over 3 years

**WAYNE STATE UNIVERSITY ART GALLERIES**

Detroit, Michigan  
\$30,000 over 3 years

**COMMUNITY DEVELOPMENT: NATIONAL****BREVARD NEIGHBORHOOD DEVELOPMENT COALITION INC.**

Melbourne, Florida  
\$100,000

The faith-based, community-development organization collaborates with residents, corporations, government, and nonprofits on the planning and implementation of solutions for the revitalization of low-wealth neighborhoods. This challenge grant will go toward the purchase and renovation of a vacant apartment complex to create rental homes for 18 low- to moderate-income families and seniors.

**DULUTH HERITAGE SPORTS CENTER INC.**

Duluth, Minnesota  
\$500,000

The organization was established to construct, own, and operate a major community complex on the site of an abandoned industrial factory in West Duluth. This challenge grant will go toward the construction of the center, which will house a Boys and Girls Club, two ice rinks, and other athletic facilities.

**FIRST CHILDREN'S FINANCE**

Minneapolis, Minnesota  
\$2,000,000

The national financing and advisory institution strengthens the business infrastructure of child care and early education through strategic investments in care providers' facilities and operations across eight states. This \$1,000,000 program-related investment over five years and \$1,000,000 in grant funding will enable the organization to expand in Michigan and open a Detroit office.

**LIVING CITIES INC.**

New York, New York  
\$2,000,000

The philanthropic, corporate, and public-sector partnership was established to bring community-development opportunities and the financial power of mainstream markets to urban neighborhoods and residents. This grant will support the creation of a new multimillion-dollar Catalyst Fund, which will provide program-related investments to urban projects nationally.

**LIVING CITIES INC.**

New York, New York  
\$1,000,000

The philanthropic, corporate, and public-sector partnership was established to bring community-development opportunities and the financial power of mainstream markets to urban neighborhoods and residents. This grant provided ongoing support in 2008 for Living Cities' efforts to maximize its impact and expand its activities.

**LIVING CITIES INC.: THE NATIONAL COMMUNITY DEVELOPMENT INITIATIVE**

New York, New York  
\$1,000,000

The philanthropic, corporate, and public-sector partnership was established to bring community-development opportunities and the financial power of mainstream markets to urban neighborhoods and residents. Grant monies will support the Living Cities Foreclosure Investment Pilot Program, a national initiative that will offer foreclosure-intervention assistance to 10 cities, including Detroit.

**LOUISIANA DISASTER RECOVERY FOUNDATION**

Baton Rouge, Louisiana

\$1,000,000

Established in September 2005 to help Louisiana rebuild after the devastation of hurricanes Katrina and Rita, the independent organization provides resources for relief, recovery, and the betterment of all residents. Grant funding will support its overall operations for three years and two programmatic funds, which invest in affordable housing and small-business development.

---

**NEIGHBORHOOD CENTERS INC.**

Houston, Texas

\$800,000

The organization provides child-care management, Head Start, Early Head Start, and other programs for families, youth, and the elderly. This challenge grant will go toward the LEED-rated construction of the Baker-Ripley Neighborhood Center, which will house an international food market, credit union, and business incubator.

---

**NEIGHBORHOOD FUNDERS GROUP**

Washington, D.C.

\$45,000

The national network offers information and resources to member foundations and philanthropies, which fund community-based efforts to improve economic and social conditions in communities. This grant will support the Mortgage Crisis Blueprint Project, a multi-year effort to highlight key strategies members can implement to address the subprime-mortgage crisis.

---

**UNITED WAY FOR THE GREATER NEW ORLEANS AREA**

New Orleans, Louisiana

\$1,260,000

The organization is providing a coordinated response to hurricanes Katrina, Rita, Gustav, and Ike, so that residents in its six-parish area can achieve a healthier quality of life, a stronger workforce, and a brighter economic future. Grant funding will help to construct 10 to 15 replacement child-care centers.

---

**URBAN STRATEGIES**

St. Louis, Missouri

\$350,000

The organization works with urban residents and community stakeholders to build safe neighborhoods and good schools in New Orleans; and provides human-services support to residential areas undergoing development. Grant funding will go toward the cost of redeveloping the Thomy LaFon Elementary School into a community-learning campus in New Orleans' C.J. Peete housing development.

---

**EDUCATION**

**ADIRONDACK COMMUNITY COLLEGE**

Queensbury, New York  
\$350,000

Located in a rural community in upstate New York, the college serves 3,400 students, half of whom are first-generation college students. Last year, the State University of New York named the school a branch campus, and ACC now plans to construct a Regional Higher Education Center with funding assistance from this challenge grant.

**AVANCE INC.** (2007 grant)

San Antonio, Texas  
\$1,350,000

Founded in 1973 by a San Antonio school teacher, AVANCE is the nation's leading education and support organization for parents of children under age three, serving at-risk Hispanic communities in Texas through a network of 90 program sites and 10 chapters around the state. A multi-year, \$2,550,000 grant will be used to replicate this successful Texas community-service model in New Mexico and California.

**CENTRAL COLLEGE**

Pella, Iowa  
\$850,000

The liberal-arts school has distinguished itself as a statewide leader in sustainable design and an anchor in its small, rural community. Challenge-grant funds will support the construction of a LEED-rated classroom building, which will house its education and psychology departments, and its service-learning and outreach programs for minority students.

**CENTRAL MICHIGAN UNIVERSITY**

Mt. Pleasant, Michigan  
\$800,000

Established in 1892 as a teaching college, the school excels in teacher preparation and education, with special emphasis on providing accessibility and financial aid to first-generation college students. Challenge-grant funds will construct a new LEED-rated College of Education building to consolidate faculty and programs at a single site.

**CHILD CARE RESOURCES**

Seattle, Washington  
\$250,000

The child-care resource and referral agency, which pioneered the nation's first searchable online database of licensed care centers and family programs, is partnering on a pilot project to coordinate public/private funding for informal and non-center-based child care. This three-year, \$900,000 grant will help the organization expand the project throughout the state.

**CHILDREN'S HOME + AID**

Chicago, Illinois  
\$500,000

The 125-year-old agency serves 40,000 children and families through its eight core service areas and operates six early-learning centers for low-income children. Funding from this challenge grant will help construct the new Schaumburg Child + Family Center, replacing a temporary site, and triple the facility's capacity to 110 educationally at-risk youngsters.

**CHRISTIAN BROTHERS UNIVERSITY**

Memphis, Tennessee  
\$1,000,000

The school's mission to provide access to a values-based education, regardless of income, religion or cultural background, has established it as an important anchor institution in Memphis. The renovation of its School of Science building and the construction of the Cooper-Wilson Center, supported by this challenge grant, will enhance science education.

**CLARION UNIVERSITY OF PENNSYLVANIA**

Clarion, Pennsylvania  
\$400,000

Clarion serves as a major employer in the community and a gateway to higher education for low-income and underserved students, more than half of whom are first-generation college students. With this challenge-grant funding, the school will construct a LEED-rated Science and Technology Center to accommodate its program and research expansion.

**COOKE CENTER FOR LEARNING AND DEVELOPMENT**

New York, New York  
\$750,000

As New York City's largest provider of special-education services, the center offers instruction and consultation to 2,000 cognitively challenged children and adolescents, many of them from disadvantaged neighborhoods and high-poverty areas. The renovation of Cooke Academy, aided by this challenge grant, will improve the building's accessibility and modernize its infrastructure.

**DEPAUL UNIVERSITY**

Chicago, Illinois  
\$1,000,000

Historically, DePaul has welcomed students from disadvantaged backgrounds and maintained its leadership role as an urban institution by encouraging student and faculty engagement with Chicago's poorest schools and communities. This challenge grant will support construction of a LEED-rated Integrated Science Building, which will become a laboratory for studying sustainability.

**FORT SCOTT COMMUNITY COLLEGE**

Fort Scott, Kansas  
\$900,000

Many first-generation college students attend classes and job-training programs at the college, which will use challenge-grant funding to construct a new Fine Arts Center. The building will house the Gordon Parks Museum to honor Parks (Life Magazine's first African-American photographer) and the Center for Culture and Diversity.

**GEORGIAN COURT UNIVERSITY**

Lakewood, New Jersey  
\$350,000

The university's special mission to serve women distinguishes it among liberal-arts institutions. Plans to build a LEED-rated wellness center, supported by this challenge grant, will expand health and wellness programs for students, faculty, and staff; create athletic opportunities for women; and improve community access.

**IONA COLLEGE**

New Rochelle, New York  
\$550,000

Located in suburban New York City, Iona attracts first-generation college students, including many minorities, and engages the community through its special assistance and enrichment programs. This challenge grant will go toward the renovation and expansion of its library, which also will advance the city's economic-revitalization efforts.

**KENYON COLLEGE**

Gambier, Ohio  
\$650,000

Ohio's oldest private college is among the nation's most selective. Challenge-grant funds will provide \$250,000 for the construction of a LEED-rated visual-arts facility to house expanded studio-arts and art-history courses, and \$400,000 for Kenyon's need-based student-aid endowment.

**LEE COLLEGE**

Baytown, Texas  
\$300,000

Kresge's first challenge grant to a community college, Lee plays a critical role in providing access to higher education for minority and low-income students while supporting economic redevelopment in the downtown area. The construction of a Performing Arts Center will buttress these efforts by attracting new audiences, spurring commercial growth, and providing permanent space for performing-arts organizations.

**MADONNA UNIVERSITY**

Livonia, Michigan  
\$1,500,000

Founded to serve working-class women, Madonna now offers a co-educational curriculum, but remains committed to educating underserved, nontraditional and first-generation college students, including the deaf and hearing-impaired. Challenge-grant funding will construct a LEED-rated Science and Media Building, housing specialized science labs and production facilities for television, radio, and film.

**MDRC**

New York, New York  
\$800,000

Established in 1972 by federal agencies and the Ford Foundation, the organization combines research, experience and know-how to improve the lives of low-income individuals and influence public policy and practice. This three-year grant will help to expand performance-based scholarships at minority-serving institutions, explore developmental education effectiveness, enhance research dissemination, and improve kindergarten readiness.

**MOLLOY COLLEGE**

Rockville Centre, New York  
\$350,000

The Long Island college provides a liberal-arts education to a predominantly commuter population, including a significant number of first-generation college students and Pell Grant recipients. Challenge-grant funding will assist with the construction of Public Square, a new LEED-rated campus-life center housing a theater, gallery, and television studio for student and community use.

**MOORE COLLEGE OF ART & DESIGN**

Philadelphia, Pennsylvania  
\$400,000

The nation's only visual-arts college for women is a strong neighborhood anchor with a variety of gallery exhibitions, outreach programs for children and youth, and educational partnerships. The renovation of several campus buildings, including Sarah Peter Hall, Stahl Hall, and Wilson Hall, will be made possible through this challenge grant.

**OLIVET COLLEGE**

Olivet, Michigan  
\$1,200,000

The 164-year-old private college, one of the nation's first educational institutions to enroll African Americans, continues to pursue diversity and recruit first-generation college students with limited means. Challenge-grant assistance will facilitate the construction of the M. Gorton Riethmiller Art Building, a LEED-rated facility with space for art exhibitions, lectures and classrooms.

**OREGON INSTITUTE OF TECHNOLOGY**

Klamath Falls, Oregon  
\$1,000,000

Specializing in science and technology, the institute has been a leader in the environmental movement and established the nation's first bachelor's degree in renewable-energy systems. To accommodate its undergraduate health-care programs, the institute will use challenge-grant funding for construction of a wing of the LEED-rated Martha Anne Dow Center for Health Professions.

**PEACE COLLEGE**

Raleigh, North Carolina  
\$350,000

The 150-year-old women's college has provided important access to higher education for low-income, minority, and first-generation college students while supporting the downtown community. This challenge grant will lead to the renovation and expansion of the Lucy Cooper Finch Library, offering students and residents technologically advanced facilities and dynamic learning opportunities.

**RESOURCE AREA FOR TEACHERS (RAFT)**

San Jose, California  
\$275,000

RAFT has become a national model for environmental sustainability by providing reusable materials from local businesses to elementary schoolteachers and nonprofit groups for educational activities. Funding from this challenge grant will go toward the renovation of an existing building.

**SEATTLE UNIVERSITY**

Seattle, Washington  
\$750,000

The Pacific Northwest's largest independent university is also one of the region's most racially and economically diverse, offering scholarships, internships, and academic support for under-represented minorities. The creation of a LEED-rated library and learning commons, funded in part by this challenge grant, will serve as a base for neighborhood outreach and recruitment.

**SECOND NATURE INC.**

Boston, Massachusetts  
\$20,000

Second Nature has worked with leaders at more than 500 colleges and universities to help incorporate sustainability principles into every aspect of higher education. This planning grant enabled the nonprofit to assist Kresge in developing an implementation strategy for the foundation's new requirement, effective June 2010, that all higher-education challenge-grant projects must seek a LEED Silver or equivalent rating.

**SECOND NATURE INC.**

Boston, Massachusetts  
\$1,042,000

The nonprofit supports college and university faculty and administrators in their efforts to make environmental sustainability the foundation of higher-education learning and practice. This three-year, \$1,242,000 grant will fund Second Nature's comprehensive outreach, training, and support for educational institutions with limited resources to ensure they are able to meet Kresge's new challenge-grant requirements for a LEED Silver or equivalent rating of facilities.

**SERENDIPITY CENTER INC.**

Portland, Oregon  
\$300,000

Serendipity Center, opened in 1979 as an alternative to traditional public schools, serves low-income and abused children, ages five to 21, with severe psychiatric and developmental disabilities with specialized evaluation, treatment, and education. Challenge-grant funding will help the center expand its school into two age-specific buildings.

**SETON HILL UNIVERSITY**

Greensburg, Pennsylvania  
\$400,000

The former women's liberal-arts college, now co-ed, attracts significant numbers of low-income and first-generation college students, 95 percent of whom receive financial aid. The school's strong collaborative relationship with the community is evident from its plan to construct a downtown performing-arts center, for school and community use, with this challenge grant.

**STATE CENTER COMMUNITY COLLEGE DISTRICT**

Fresno, California

\$800,000

Through its two community colleges and three centers, the system provides predominantly minority and first-generation college students with classes, tutoring, and support programs leading to allied-health or liberal-arts degrees. This challenge grant will renovate and expand the Old Administration Building's auditorium, built in 1916.

**SUNSHINE CENTER INC.**

Independence, Missouri

\$500,000

Youngsters who have special needs and come from low- and moderate-income families attend early childhood education programs at the center, the only special-needs care provider in Jackson County. Challenge-grant funding will enable the organization to renovate a former elementary school and increase its capacity to 134 children.

**UNITED NEGRO COLLEGE FUND INC.**

Fairfax, Virginia

\$60,000

The nation's oldest and most successful minority, higher-education assistance organization is expanding its support to historically black universities, tribal colleges and Hispanic-serving schools to help them build and renovate facilities in an environmentally sustainable way. Grant monies will be used to design UNCF's Building Green at Minority-Serving Institutions Initiative, in partnership with Second Nature.

**UNITED NEGRO COLLEGE FUND INC.**

Fairfax, Virginia

\$133,225

The fund will help Fisk University, a leading, historically black, liberal-arts institution, address longstanding operational issues and develop a comprehensive, long-term, sustainable operating plan. This four-year, \$1,432,950 grant will support an external review of Fisk's operations and facilitate the school's participation in the UNCF's long-term, capacity-building initiative.

**UNIVERSITY OF CALIFORNIA, SANTA BARBARA**

Santa Barbara, California

\$500,000

The university's mission to serve the educationally disadvantaged and under-represented has resulted in a student body that is unusually racially/ethnically, socio-economically, and culturally diverse. With challenge-grant funding, the school will construct the new LEED-rated Gevirtz School of Education, which will enhance its ongoing community outreach and enrichment programs.

**UNIVERSITY OF CALIFORNIA, SANTA CRUZ**

Santa Cruz, California

\$700,000

The university serves as an important portal for students of color and individuals from low-income and working-class families while providing extensive outreach to 41,000 middle-school, high-school, and community-college students in the area. The expansion and renovation of McHenry Library, aided by this challenge grant, will upgrade technologies and accommodate future growth.

**UNIVERSITY OF DETROIT, MERCY**

Detroit, Michigan

\$2,000,000

The Law School at Detroit's largest private university has distinguished itself by providing legal services to indigent residents and refugees, attracting African American students, and sending graduates into public service. Challenge-grant funding will support the renovation and expansion of the Law School, including the creation of a nonprofit suite offering legal assistance.

**UNIVERSITY OF OREGON**

Eugene, Oregon

\$250,000

As the state's flagship campus, the university provides good access to low-income students from diverse backgrounds and demonstrates a sustained commitment to community service. This challenge grant will go toward the LEED-rated renovation and construction of new facilities for the College of Education, allowing it to consolidate its programs in one location.

**UNIVERSITY OF PENNSYLVANIA**

Philadelphia, Pennsylvania

\$1,500,000

The university's School of Nursing offers students real-life training experiences through community-outreach programs, which also provide subsidized services to low-income residents in West Philadelphia. Challenge-grant monies will be used to renovate the school, improve its offices and laboratories, and reorient its entrance toward the community.

**WESTMINSTER COLLEGE**

Salt Lake City, Utah

\$1,000,000

The state's only private, independent liberal-arts college is committed to attracting more minority students and promoting environmental sustainability. To meet the growing demand for graduates with science and health-care degrees, the college will use this challenge grant to build a LEED-rated science center, which will allow it to expand and consolidate its programs.

**WHELOCK COLLEGE**

Boston, Massachusetts

\$800,000

Dedicated to improving the lives of children and families, the college primarily serves women seeking to enter the professional fields of child life, social work, and education as well as liberal arts and science. This challenge grant supports the construction of a six-story Campus Center, the first of three green projects on campus.

**XAVIER UNIVERSITY**

New Orleans, Louisiana

\$2,000,000

The nation's only Roman Catholic, historically black university has been recognized for its success in preparing African Americans for careers in science and admittance into leading medical schools. With challenge-grant funding, the school will expand and renovate its School of Pharmacy facility, which was damaged by Hurricane Katrina.

**YOUNGSTOWN STATE UNIVERSITY**

Youngstown, Ohio

\$1,200,000

The university is a key player in public-private partnerships aimed at redeveloping this aging industrial city and promoting it as a center for business and technology startups. This challenge grant will support the construction of a LEED-rated replacement facility for the Williamson College of Business Administration, located adjacent to Youngstown's Downtown Business Incubator.

## ENVIRONMENT

**CASCADIA REGION GREEN BUILDING COUNCIL**

Portland, Oregon

\$250,000

Cascadia, the U.S. Green Building Council's oldest and largest chapter, is creating advanced building-performance standards and educational programs that represent the next generation in sustainable buildings, materials, and infrastructure. This 15-month grant will help Cascadia strengthen its organizational fabric and accelerate programs to encourage greener choices by consumers and industry.

**CENTER FOR CLEAN AIR POLICY**

Washington, D.C.

\$250,000

The independent think tank helps policymakers develop, promote, and implement innovative, market-based solutions to major climate, air-quality, and energy problems. This two-year, \$500,000 grant will fund a project to develop and refine policy approaches for reducing the growth in vehicle miles traveled, a key strategy for lowering greenhouse-gas emissions.

**CERES INC.**

Boston, Massachusetts

\$400,000

Ceres leads a coalition, comprising investors, environmental organizations, and public-interest groups, that is addressing global climate change and other sustainability challenges. This \$1,200,000 grant over three years will support the efforts of its Investor Network on Climate Risk project to promote better understanding of the financial risks and investment opportunities posed by climate change.

**THE CHEWONKI FOUNDATION**

Wiscasset, Maine

\$850,000

The environmental organization offers numerous educational programs, including wilderness expeditions, summer camping, and residential academic studies, and acts as a land trust and promoter of conservation stewardship. Challenge-grant monies will be used for the green renovation and expansion of several buildings on its 400-acre campus.

**CONSERVATION BIOLOGY INSTITUTE**

Corvallis, Oregon

\$1,020,000

The institute has developed the Data Basin database, an open-access, Web-based framework for storing, combining, and downloading data about climate change and ecosystem impacts. This grant will support two years of development of the Data Basin Climate Center, providing researchers, policymakers, and other stakeholders with an accessible, centralized database and analytical tools.

**CONSULTATIVE GROUP ON BIOLOGICAL DIVERSITY**

San Francisco, California

\$50,000

The affinity group of grantmakers works to identify the needs, emerging issues, strategic opportunities, and alliances that address the accelerating threats to global biological diversity; and fosters partnerships among member foundations focused on critical environmental issues, including climate change and health. This two-year, \$50,000 grant will provide general operating support.

**COUNCIL OF STATE GOVERNMENTS**

Lexington, Kentucky

\$500,000

The council's regional Midwestern Governors Association is spearheading efforts to develop policies aimed at mitigating climate change. Grant funding will be used over 18 months for research, facilitation, and policy development leading to the implementation of a Midwestern Greenhouse Gas Accord and an Energy Security and Climate Stewardship Platform for the Midwest.

**THE DAVID BROWER CENTER**

Berkeley, California

\$1,000,000

Honoring environmental conservationist and activist David Brower, the center will operate a LEED-rated community center where nonprofits dedicated to environmental and social change can find affordable office space, share services, and collaborate with other resident organizations. Challenge-grant monies will go toward construction of the multi-tenant space.

**ENERGY FOUNDATION**

San Francisco, California

\$5,000,000

The foundation supports the transition to a sustainable-energy future by awarding grants to research and advocacy nonprofits working to influence energy-related public policies. This grant, covering a two-year period, will enable the foundation to direct more resources to grantees engaged in critical greenhouse-gas reduction, energy-efficiency, and renewable-energy policy venues.

**ENVIRONMENTAL LAW AND POLICY CENTER (2007 grant)**

Chicago, Illinois

\$800,000

This leading public-interest, environmental-advocacy organization focuses on supporting clean-energy resources, protecting ecosystems, and promoting efficient transportation and land-use approaches in the Midwest. This second-year funding of a four-year, \$2,500,000 grant will enable the center to expand its operations and staffing in an accelerated effort to advance the region's role in developing innovative technological and policy solutions on energy and global warming.

**FUNDERS' NETWORK FOR SMART GROWTH AND LIVABLE COMMUNITIES**

Coral Gables, Florida

\$250,000

Working at the intersection of health, community development, and environment, the network of funding organizations addresses the root causes of sprawl and promotes sustainable, socially equitable, economically sound land-use decisions leading to smarter growth policies and practices. Grant funding will support its operations for a two-year period.

**HEART OF THE LAKES CENTER FOR LAND CONSERVATION**

Lansing, Michigan

\$90,000

With members from 27 local, regional, and statewide conservancies and affiliates, the center is a policy voice for Michigan's land trusts and addresses common concerns. This three-year, \$250,000 grant will support a new program to strengthen land trusts' operations, prepare them for national accreditation, and position them for greater conservation success.

**ICLEI – LOCAL GOVERNMENTS FOR SUSTAINABILITY**

Oakland, California

\$625,000

ICLEI is an international association of local governments and national and regional government organizations that are committed to sustainable development and the mitigation of climate change. Grant funding over 15 months will enable the organization to build its national network, develop additional tools and benchmarks for greenhouse-gas reduction, and expand the policymaking role of local governments.

**ISLAND PRESS – CENTER FOR RESOURCE ECONOMICS**

Washington, D.C.

\$600,000

Island Press' titles in print, author programs and events, and growing online presence make it a leading nonprofit publishing house of books on environmental issues and a communicator of environmental ideas. With funding support, the publisher will collaborate with nonprofit EcoAdapt to develop printed and online materials to share information and strategies for adapting to climate change.

**LAND TRUST ALLIANCE**

Washington, D.C.

\$600,000

The national organization promotes land conservation by providing research, policy, advocacy, and training to 1,700 land trusts across the nation. This \$1,000,000 endowment grant (half of which is subject to a challenge requirement) and three-year, \$250,000 program grant will help the alliance's subsidiary, the Land Trust Accreditation Commission, implement a new land-trust accreditation program and achieve financial self-sufficiency by 2012.

**NATIONAL TRUST FOR HISTORIC PRESERVATION**

Washington, D.C.

\$370,000

The National Trust provides leadership, education, advocacy, and resources to save America's diverse historic places and to revitalize its communities. This three-year, \$870,000 grant will support the implementation of a new Sustainability Initiative that emphasizes the social and economic value of green historic preservation and the environmental benefits of preserving and reusing older buildings.

**PIEDMONT PARK CONSERVANCY INC.**

Atlanta, Georgia

\$1,500,000

The conservancy manages, enhances, and preserves Piedmont Park as a vital urban greenspace and recreational resource, and oversees park-focused community and educational activities. Challenge-grant funding will be used for the LEED-rated restoration of a historic bathhouse for use as a multipurpose community center and the restoration of a pool for public use.

**RECONNECTING AMERICA**

Oakland, California

\$1,000,000

The national nonprofit organization works to integrate transportation systems and the communities they serve in ways that improve economic and environmental efficiency. As co-chair of the Transportation for America coalition, an alliance dedicated to reforming federal transportation policy, Reconnecting America will use grant funding to build coalition membership and momentum for policy change.

**ROCKEFELLER FAMILY FUND**

New York, New York

\$2,100,000

The philanthropic fund administers the RE-AMP project, a collaboration of nonprofits and foundations working to achieve meaningful reductions in regional greenhouse-gas emissions through research, information exchange, strategy making, and advocacy. Grant funding of \$2,100,000, paid in full in 2008, will be used over three years and will enable environmental groups to participate in Midwestern regional and state-level climate-change policy forums.

**SMART GROWTH AMERICA**

Washington, D.C.

\$250,000

The coalition of national, state, and local organizations works to improve land-use planning and to identify strategies for reducing greenhouse-gas emissions produced by the U.S. transportation sector. This two-year, \$500,000 grant will enable coalition partners to advance climate-change policies focused on smart growth and reducing vehicle miles traveled.

**SOUTHERN ENVIRONMENTAL LAW CENTER**

Charlottesville, Virginia

\$350,000

Serving six southeastern states, the center has been an effective legal advocate on energy, transportation, and coastal-protection issues, enforcement, and policy making related to climate change. With \$1,050,000 in grant funding over three years, the center will increase staffing and open a Washington, D.C., office, better positioning it to advance climate-change solutions.

**TIDES CENTER**

San Francisco, California

\$300,000

The nonprofit social-change organization established its Apollo Alliance, a coalition of labor, business, environmental, and community leaders, to promote investments in energy efficiency, clean power, mass transit, next-generation vehicles, education and job training. This two-year, \$600,000 grant will expand its organizational work in Michigan and Ohio.

**UNIVERSITY OF MICHIGAN**

Ann Arbor, Michigan

\$10,000

The University's School of Natural Resources and Environment has pioneered research, teaching, and outreach aimed at achieving a sustainable society. Grant monies funded a workshop where scientists, agency representatives, nonprofit leaders, and philanthropists assessed the likely impacts of climate change on the Great Lakes ecosystem and explored adaptive responses.

**GREEN BUILDING INITIATIVE**

The Green Building Initiative, which began in 2003 and was retired in May 2009, encouraged environmentally responsible construction and renovation in the nonprofit sector. The initiative awarded green planning grants of up to \$100,000 to cover the incremental costs associated with the integrated design process, a collaboration essential to efficient, cost-effective outcomes. The Environment Program's strategic priorities (described on page 29 in the front section) extend the aims of the Green Building Initiative by working to advance the policy and practice of environmental sustainability in the built environment. The following green planning grants were awarded in 2008:

**AGNES SCOTT COLLEGE**

Decatur, Georgia  
\$80,000

**ALICE FERGUSON FOUNDATION**

Accokeek, Maryland  
\$75,000

**AMERICAN JEWISH COMMITTEE**

New York, New York  
\$50,000

**AQUARIUM OF THE PACIFIC**

Long Beach, California  
\$75,000

**ARTSPACE**

Salt Lake City, Utah  
\$80,000

**BALTIMORE MEDICAL SYSTEM INC.**

Baltimore, Maryland  
\$100,000

**CAMBRIAN COLLEGE**

Sudbury, Ontario, Canada  
\$25,000

**CENTER IN THE SQUARE**

Roanoke, Virginia  
\$50,000

**CHRIS KIDS INC.**

Atlanta, Georgia  
\$60,000

**CROW CANYON ARCHAEOLOGICAL CENTER**

Cortez, Colorado  
\$50,000

**DOWNTOWN WOMEN'S CENTER**

Los Angeles, California  
\$50,000

**EASTERN IOWA COMMUNITY COLLEGE DISTRICT**

Davenport, Iowa  
\$90,000

**EASTERN NEW MEXICO UNIVERSITY**

Portales, New Mexico  
\$65,000

**ERIE ART MUSEUM**

Erie, Pennsylvania  
\$50,000

**FLORIDA ATLANTIC UNIVERSITY**

Boca Raton, Florida  
\$50,000

**FOUNTAIN HOUSE**

New York, New York  
\$75,000

**FRUIT & FLOWER CHILD CARE CENTER**

Portland, Oregon  
\$60,000

**GLEANERS COMMUNITY FOOD BANK OF SOUTHEASTERN MICHIGAN**

Detroit, Michigan  
\$60,000

**GRASS RIVER NATURAL AREA INC.**

Bellaire, Michigan  
\$60,000

**GUADALUPE NEIGHBORHOOD DEVELOPMENT CORPORATION**

Austin, Texas  
\$100,000

**INDIANA UNIVERSITY PURDUE UNIVERSITY – FORT WAYNE**

Fort Wayne, Indiana  
\$75,000

**LAGUNA COLLEGE OF ART & DESIGN**

Laguna Beach, California  
\$80,000

**MAHARISHI UNIVERSITY OF MANAGEMENT**

Fairfield, Iowa  
\$50,000

**MARS HILL COLLEGE**

Mars Hill, North Carolina  
\$60,000

**MEHARRY MEDICAL COLLEGE**

Nashville, Tennessee  
\$100,000

**NORTHWEST DETROIT NEIGHBORHOOD DEVELOPMENT INC.**

Detroit, Michigan  
\$50,000

**PORTLAND STATE UNIVERSITY**

Portland, Oregon  
\$50,000

**PRETERM**

Cleveland, Ohio  
\$47,500

**PROGRESSIVE REDEVELOPMENT INC.**

Decatur, Georgia  
\$75,000

**SU TEATRO INC.**

Denver, Colorado  
\$50,000

**TOWN OF NORMAL**

Normal, Illinois  
\$75,000

**WATERLOO REGION GREEN SOLUTIONS**

Kitchener, Ontario, Canada  
\$50,000

**HEALTH**

**ALAMEDA COUNTY COMMUNITY DEVELOPMENT AGENCY**

Oakland, California  
\$125,000

The Childhood Lead Poisoning Prevention Program has reduced lead hazards for Alameda County children through its remediation efforts, home evaluations, case management, and training in lead-safe construction practices. This two-year, \$225,000 grant will help the agency expand its advocacy work and increase certification training for lead-abatement efforts.

**AMERICAN CANCER SOCIETY OF PUERTO RICO INC.**

San Juan, Puerto Rico  
\$415,000

The society's Hope Lodge provides free, temporary lodging to predominantly low-income pediatric cancer patients, from newborns up to age 21, and their caregivers. This challenge grant will support the construction of a new 34-bedroom facility to accommodate both young and adult cancer patients who have limited financial resources.

**CAPITAL LINK INC.**

Boston, Massachusetts  
\$2,500,000

The organization assists community health centers and primary-care associations in accessing capital for building and equipment purchases, and provides technical assistance throughout the entire capital-development process. This \$2,250,000 program-related investment over seven years will go toward the construction, rebuilding, and expansion of health-care centers in hurricane-ravaged areas of Louisiana. A \$250,000 grant will cover project and loan expenses.

**CHILDREN'S ENVIRONMENTAL HEALTH NETWORK**

Washington, D.C.  
\$50,000

The nation's first and leading advocate for protecting children from environmental harm plays a key role in shaping both health research and policy. This three-year, \$150,000 grant will enable the network to accelerate development of an action plan to address children's vulnerabilities, reduce hazards, influence chemicals-policy reform, and advance protective action.

**CITY OF NEWARK, DEPARTMENT OF FAMILY AND CHILD WELL-BEING**

Newark, New Jersey  
\$778,000

The department is working to reduce the high incidence of childhood lead poisoning among low-income families with young children utilizing a multifaceted program designed to raise awareness through media strategies, expand prevention and outreach programming, and increase relocation and safe-housing resources for affected residents. This two-year, \$1,542,000 grant will support these efforts.

**CLEAR AIR TASK FORCE**

Boston, Massachusetts  
\$500,000

The task force is working on the local, state, and federal levels to clean up pollution from dirty diesel engines and to reduce the health hazard it poses for vulnerable low-income populations and people of color. This three-year, \$1,900,000 grant will increase staffing for field support and engagement at the federal level.

**CLINICA MSR. OSCAR A. ROMERO**

Los Angeles, California  
\$650,000

Serving as a critical safety net, the clinic provides medical and dental care, substance-abuse and HIV/AIDS counseling, and other services to uninsured and underinsured residents in the city's poorest communities. This challenge grant will fund the purchase, expansion, and renovation of the currently leased main medical site to create a permanent facility.

**COMMUNITIES FOR A BETTER ENVIRONMENT**

Huntington Park, California  
\$250,000

Through grassroots activism, environmental research, and legal assistance, the environmental-justice organization helps minority residents in underserved, industrialized communities change policies and practices that threaten their health. This three-year, \$750,000 grant will support the 10-year Community Health and Clean Energy Campaign, which aims to reduce greenhouse gases, smog, and toxic emissions throughout California.

**COMMUNITY HEALTH DEVELOPMENT INC.**

Uvalde, Texas  
\$1,000,000

The center provides medical, dental, family-planning, and other social services to poverty-level individuals, 68 percent of whom are uninsured. Challenge-grant funding will be used to convert a former garment-manufacturing warehouse into a Wellness Center, thereby doubling the capacity for services and lengthening hours of operation.

**COMMUNITY PARTNERS, THE CITY PROJECT**

Los Angeles, California  
\$200,000

Organizational efforts to promote social-service innovation include The City Project, which utilizes land-use planning strategies, policy and legal research, and community organizing to address environmental disparities and to increase access to natural places for urban communities. This two-year, \$400,000 grant will support the continuation of work in Los Angeles and further expansion in California.

**THE CORNER HEALTH CENTER**

Ypsilanti, Michigan  
\$250,000

The center offers medical, counseling, and education services for low-income, underinsured, and uninsured adolescents, young adults, and their children to encourage independence and responsibility in health care. The renovation of a building, aided by this challenge grant, will provide additional exam rooms, office space, and program expansion.

**COVENANT HOSPICE**

Pensacola, Florida  
\$300,000

The organization delivers hospice services, medication management and delivery, and bereavement and chaplain services to patients and families in their homes or in assisted-living, nursing, and inpatient facilities. Challenge-grant funds will help renovate the Joyce Goldenberg Hospice Inpatient Residence, doubling its capacity and providing temporary housing for visiting family members.

**DDC CLINIC FOR SPECIAL NEEDS CHILDREN**

Middlefield, Ohio  
\$100,000

The clinic serves children with metabolic and inherited disorders, 70 percent of whom come from Amish families with low income and little or no health insurance. This challenge grant will be used to build a LEED-rated replacement facility, reflecting the historical and cultural features of the community.

**THE ECOLOGY CENTER INC.**

Ann Arbor, Michigan  
\$250,000

Since 1970, the center has been a leading advocate for nontoxic products, safe manufacturing, chemical-policy reform, and a healthier environment in Michigan and nationwide. This two-year, \$500,000 grant will support a multifaceted project to promote children's health and green chemistry through a coalition of medical professionals and environmental organizations.

**ELIZABETHTOWN COMMUNITY HOSPITAL**

Elizabethtown, New York  
\$200,000

The hospital delivers health care, primary medical care, and emergency medical treatment to underserved rural residents, including low-income and disadvantaged populations. Challenge-grant monies will be used for the renovation and expansion of the main hospital to provide more space for emergency, chemotherapy, and cardiac-rehabilitation services.

**GLADES GENERAL HOSPITAL**

Belle Glade, Florida  
\$1,500,000

The hospital provides medical treatment and outreach services for rural residents, including seasonal agricultural workers and impoverished families with little or no insurance. Challenge-grant funding will support the construction of a new facility, which will improve the health-care delivery system and provide new, higher-paying jobs.

**GREATER DETROIT AREA HEALTH COUNCIL**

Detroit, Michigan  
\$200,000

Three years ago, the council launched Save Lives Save Dollars, a regional initiative engaging key players in the health-care arena to improve the quality and reduce the costs of health care in Southeast Michigan. Grant funding will be used to evaluate patient outcomes and measure the business metrics of the program.

**GREENSBORO HOUSING COALITION**

Greensboro, North Carolina  
\$90,000

The housing-advocacy organization has launched the Healthy Homes Greensboro initiative to help the community restore housing to healthy conditions, thereby improving health, preserving housing, conserving water and energy, and providing a thriving environment. This two-year, \$180,000 grant will support training, coordination, expansion of resources for repairs and education, and evaluation of outcomes.

**GRIFFIN HOSPITAL**

Derby, Connecticut  
\$500,000

The patient-centered hospital, a teaching affiliate of Yale Medical School, serves a working-class community by delivering on-site medical care and off-site programs through its mobile unit and school-based center. The addition of a new ambulatory-care pavilion and community cancer center, assisted by this challenge grant, will help to meet future demand.

**HEALTH CARE WITHOUT HARM**

Jamaica Plain, Massachusetts  
\$225,000

The environmental health-care coalition, comprising 450 organizations in 52 countries, has developed the Green Guide for Health Care, the industry's first best-practices, green-building tool. This three-year, \$600,000 grant will support a multifaceted campaign to foster green building in facilities construction and renovation, and to promote green practices and products in health-care settings.

**THE HEALTH CENTER**

Plainfield, Vermont  
\$200,000

The center delivers affordable medical and dental care to underserved and low-income rural residents, including minorities, immigrants, and seasonal farm workers, and provides permanent living space for disabled and mentally challenged individuals. The renovation and expansion of the clinic, using challenge-grant funds, will support its rapidly expanding patient population.

**HOPE HAVEN CHILDREN'S CLINIC AND FAMILY CENTER**

Jacksonville, Florida  
\$500,000

The center is the community's only facility that offers services to meet the learning, developmental, and mental-health needs of 5,000 children and families, one-third of them from minority backgrounds. Challenge-grant funding will be used to build a new health and learning center, which will serve 100 additional children and expand outreach programs.

**HOSPICE OF SOUTHERN ILLINOIS**

Belleville, Illinois  
\$400,000

The organization tailors its outreach programs to provide hospice services to diverse, underserved, low-income residents in the surrounding 27-county area and underwrites the cost of hospice care for individuals who lack adequate insurance. This challenge grant will support construction of the first hospice home in southern Illinois to serve the rural population.

**INNER CITY HEALTH CENTER**

Denver, Colorado  
\$500,000

Over 25 years, the center has grown from a neighborhood clinic to a metropolitan health-care facility offering medical and dental care to patients, a majority of whom are minorities, uninsured, or on Medicaid. Challenge-grant funding will go toward the renovation of two vacant buildings to create a new, substantially larger medical center.

**JOSEPH RICHEY HOUSE INC.**

Baltimore, Maryland  
\$400,000

The city's only inpatient hospice facility serves a significant percentage of low-income, African American patients. Assisted by this challenge grant, the organization plans to renovate a downtown facility, incorporating some green features, to create a pediatric hospice, which will accommodate 100 children and serve as a hub for in-home care and assistance.

**JUNEAU FAMILY BIRTH CENTER**

Juneau, Alaska  
\$325,000

Since 1996, the center has provided midwifery services, primary health care, education, and family support, including programs to prevent child abuse and neglect, to needy residents in rural Southeast Alaska. With help from this challenge grant, the center has built a new facility, which will increase patient capacity and expand service offerings.

**KALAMAZOO COUNTY PARKS AND FAIRGROUND**

Kalamazoo, Michigan  
\$800,000

The department has launched a \$16 million campaign to develop 40 miles of trailways that will connect with 118 existing paths to create a continuous walking and biking route from Kalamazoo to Lake Michigan. Challenge-grant monies will support this collaborative effort, which will enhance community life by connecting urban, suburban, and rural areas.

**LA CLINICA DEL VALLE FAMILY HEALTH CARE CENTER INC.**

Medford, Oregon  
\$450,000

Developed in 1988 to serve migrant farm workers and their families, the center now offers medical and dental care to a broader community, where 70 percent are low-income and half are uninsured. This challenge grant will fund the renovation of a purchased facility with capacity for 3,500 additional patients.

**LIBERTY HILL FOUNDATION**

Santa Monica, California  
\$200,000

As a leading social-change institution, the foundation has addressed poverty, youth violence, education reform, and environmental justice while coordinating efforts to impact public policy. This two-year, \$325,000 grant will support its Common Agenda project, a combination of two environmental-health initiatives, and fund the research and development of a new facility site plan.

**LIFECARE ALLIANCE**

Columbus, Ohio  
\$400,000

The alliance helps aged, chronically ill, and homebound adults with limited means through its Meals-On-Wheels, Visiting Nurses Program, wellness and cancer centers, and other services. Challenge-grant monies will go toward the purchase and renovation of a LEED-rated meal-distribution and storage facility, renovation of the current kitchen, and purchase of new equipment.

**LIVWELL COLORADO**

Denver, Colorado  
\$300,000

LiveWell Colorado is a statewide public-private initiative that coordinates obesity-prevention programs in communities and schools, with the goal of increasing the number of people who lead active lives and have healthy diets. This \$1,000,000 grant over three years will help to build, evaluate, and scale up the community-based anti-obesity programming.

**MEADVILLE MEDICAL CENTER**

Meadville, Pennsylvania  
\$370,000

The acute-care medical center offers diagnostic and medical services to 90,000 residents, including many low-income and disadvantaged individuals who lack access to comprehensive cancer care. The construction of a new Oncology Wellness Institute, funded by this challenge grant, will provide coordinated care to those who need daily or weekly treatment for cancer.

**MEDIA & POLICY CENTER FOUNDATION**

Santa Monica, California  
\$250,000

The nonprofit media and marketing company is developing a two-hour PBS documentary and national outreach initiative, entitled "Balancing Public Space and Public Health," to explore how communities are redesigning their built environments in health-conscious ways. This two-year, \$500,000 grant will fund research and development, planning, and production-related costs for the documentary.

**MICHIGAN DEPARTMENT OF COMMUNITY HEALTH**

Lansing, Michigan  
\$28,000

The department is ramping up its Healthy Homes Program, a statewide initiative to eliminate lead poisoning that encompasses certification, training, education, compliance, and community outreach. This grant for \$55,000 over two years will enable the agency to expand the current lead-training program offered in Detroit and reduce lead hazards in high-risk housing.

**MICHIGAN PUBLIC HEALTH INSTITUTE**

Okemos, Michigan  
\$600,000

The institute has been selected to manage Kresge's comprehensive, collaborative initiative to eliminate or significantly reduce the incidence of lead poisoning in three target communities across the U.S. This three-year, \$1,375,000 grant will provide project support and assistance for the Getting The Lead Out campaign as well as additional consultation on community-health initiatives.

**MULTICARE HEALTH SYSTEM**

Tacoma, Washington  
\$2,000,000

The system's two main hospitals offer primary medical care and outreach services to the high-minority, low-income population in a disadvantaged community currently undergoing revitalization. Challenge-grant funding will support the construction of new LEED-rated emergency departments at both the Tacoma General and Mary Bridge Children's hospitals.

**NATIONAL HEALTH SERVICES INC.**

Shafter, California  
\$100,000

Nearly 50,000 patients, half of whom are low-income, uninsured migrants or seasonal farm workers and their families, receive primary, dental, and urgent care, and other services at the organization's 11 community-health clinics. The construction of a new administration building and a dental clinic, supported by challenge-grant monies, will expand medical and dental services.

**NORTH COUNTRY HEALTHCARE**

Flagstaff, Arizona  
\$250,000

One-third of North Country's patients are uninsured working poor, making it an important provider of full-spectrum medical and dental services to underserved residents in nine rural communities. Challenge-grant monies will lead to the construction of a new health center with expanded space for exam rooms and updated medical equipment.

**NORTH SIDE CHRISTIAN HEALTH CENTER**

Pittsburgh, Pennsylvania  
\$100,000

In addition to the medical care, pediatric, substance-abuse, and social services it provides to its predominantly minority and low-income patients, North Side also operates the city's largest public-housing development. This challenge grant will enable the center to pursue the LEED-rated renovation of a larger existing facility with expanded clinical and administrative space.

**OCCIDENTAL COLLEGE, CENTER FOR FOOD & JUSTICE**

Los Angeles, California  
\$190,000

With its mission to promote access to healthy food in underserved areas, the center has been instrumental in spearheading training, technical assistance, and research efforts to engage farmers with residents of low-income neighborhoods. This two-year, \$395,000 grant will support the Preschool Food Project, an initiative to raise preschoolers' awareness and consumption of farm-fresh produce.

**PLANNED PARENTHOOD OF CENTRAL NORTH CAROLINA**

Chapel Hill, North Carolina  
\$300,000

Through its Durham and Chapel Hill health centers, the Planned Parenthood affiliate offers preventive and community-education programs on teen pregnancy, substance abuse, eating disorders, and other health matters. This challenge grant will be used to open a new facility in Fayetteville, which will meet the needs of the area's underserved, poor, and diverse population.

**PLANNED PARENTHOOD OF HOUSTON AND SOUTHEAST TEXAS INC.**

Houston, Texas  
\$850,000

Established in 1936, the clinic, now a Planned Parenthood affiliate, has provided a continuum of affordable reproductive health-care services to Greater Houston's diverse, underserved, and vulnerable patient population, many of whom lack medical insurance. Challenge-grant funding will help to renovate the flagship health center, increasing client-visit capacity by 20,000.

**PLANNED PARENTHOOD OF SOUTHEASTERN VIRGINIA**

Norfolk, Virginia

\$480,000

The Planned Parenthood affiliate provides affordable reproductive health care to low-income men and women, 60 percent of whom are uninsured. Funding from this challenge grant will enable the organization to build and own its first flagship facility, thereby enhancing its patient services and outreach.

**PLANNED PARENTHOOD OF THE COLUMBIA/WILLAMETTE**

Portland, Oregon

\$750,000

The Planned Parenthood affiliate's 10 centers deliver reproductive-health services to the state's most vulnerable populations, including minorities, low-income and unemployed residents, and immigrants. A new regional service center, built with challenge-grant assistance, will allow for increased service delivery to 110,000 patients by 2014 and offer expanded administrative, training, and education space.

**PLANNED PARENTHOOD OF THE ROCKY MOUNTAINS**

Denver, Colorado

\$800,000

As one of the nation's first Planned Parenthood affiliates, opened in 1916, the organization offers reproductive health care, family planning, disease prevention and testing, and community-outreach services in a five-state region. This challenge grant will support the construction and renovation of industrial property into a medical building, along with upgrades to existing centers.

**POLICYLINK**

Oakland, California

\$725,000

The national research, communications, capacity-building, and advocacy-support organization is working to change land-use planning, urban design, and urban food systems in ways that improve the health of low-income and minority communities. This three-year, \$2,000,000 grant will support the national expansion of closely linked initiatives to address inequities in the built environment and food systems.

**RAILS-TO-TRAILS CONSERVANCY**

Washington, D.C.

\$325,000

The conservancy has helped communities develop more than 15,000 miles of open trails nationwide, affording urban dwellers greater access to green space and improved personal health. This three-year, \$975,000 grant will support a three-year effort to build urban trails in six major cities and to establish a National Learning Network for information sharing.

**RONALD MCDONALD HOUSE CHARITIES OF CENTRAL PENNSYLVANIA**

Hershey, Pennsylvania

\$250,000

The organization provides free temporary residence for needy, out-of-town families with children receiving treatment at the Penn State Hershey Children's Hospital and operates an in-hospital facility where family members can relax, eat, and sleep. Challenge-grant monies will be used to expand the house and add specialized amenities for sick children.

**RONALD MCDONALD HOUSE CHARITIES OF NORTHWEST FLORIDA INC.**

Pensacola, Florida

\$500,000

To improve access to medical care for poor children, the organization provides temporary accommodations at no cost to minority and low-income families seeking acute medical assistance at the Nemours Children's Clinic. The proposed expansion of the house, aided by this challenge grant, will triple its size and help meet the excess demand.

**SISTERS OF CHARITY HEALTH SYSTEM**

Lewiston, Maine

\$500,000

Located in an economically challenged, ethnically changing area, the system provides health care to low-income and immigrant families and operates a community-center medical practice, food pantry, pediatric dental clinic, and outreach programs. Challenge-grant funding will go to expand and renovate the hospital's emergency department and to add walk-in, non-emergency care.

**SOUTHEASTERN MICHIGAN HEALTH ASSOCIATION, CLEARCORPS/DETROIT**

Detroit, Michigan

\$300,000

The association's community-based program works to reduce the risk for childhood lead poisoning in Detroit through in-home lead testing and removal, information campaigns, training programs, and legislative initiatives. This \$600,000 grant over two years will enable CLEARCorps to expand its monitoring of vulnerable families, accelerate lead-removal efforts, and increase actions against repeat offenders.

**SOUTHEASTERN MICHIGAN HEALTH ASSOCIATION  
DETROIT DEPARTMENT OF HEALTH & WELLNESS PROMOTION**

Detroit, Michigan

\$300,000

The association is the fiscal agent for the department, which is coordinating Detroit's efforts to meet the Centers for Disease Control and Prevention's 2010 goal for eliminating childhood lead poisoning. Grant monies will help to establish a new "lead czar" in the mayor's office and promote coordination among city departments, the mayor's office, and city council.

**ST. BERNARDS HEALTHCARE**

Jonesboro, Arkansas

\$500,000

St. Bernards serves as an acute-care hospital and referral center for a 23-county area in Arkansas and Missouri where the residents are predominantly low-income and underserved. This challenge grant will facilitate the construction of a new hospice house to provide end-of-life care to patients and their families regardless of ability to pay.

**ST. JOSEPH'S AREA HEALTH SERVICES**

Park Rapids, Minnesota

\$250,000

A regional population of mostly low-income, uninsured, and underserved residents depends upon St. Joseph's for hospital services, dental care, and outreach programs, such as immunization clinics and preschool screening. The renovation and construction of a new health center, supported by this challenge grant, will fill significant gaps in medical services for vulnerable communities.

**TIDES FOUNDATION**

San Francisco, California

\$1,000,000

The foundation acts as the fiscal agent for the Convergence Partnership for Healthy Eating and Active Living, a major collaboration of leading national health foundations that drives policy and environmental changes which address disparities and promote healthy people in healthy places. This grant supports Kresge's membership in the partnership and advances its work over a two-year period.

**THE TRUST FOR PUBLIC LAND**

New York, New York

\$1,000,000

The trust launched its Parks for People Initiative to ensure every American home has access to a park. This two-year, \$2,000,000 grant will provide recreation for 34,000 Newark residents through the construction of a community playground and expansion of two existing facilities, development of two city parks, and creation of new waterfront parkland.

**UNITED FAMILY PRACTICE HEALTH CENTER**

St. Paul, Minnesota  
\$450,000

The center serves neighborhood residents who face significant barriers to health-care access and offers outreach and education to these low-income, uninsured, and underinsured individuals. This challenge grant will facilitate the construction of a new LEED-rated health center, which will expand and improve patient care while revitalizing a core urban area.

**UNITED HOSPITAL CENTER**

Clarksburg, West Virginia  
\$500,000

Serving a largely rural, low-income population, the center provides comprehensive diagnostic and medical treatment and operates community screenings and health fairs, a youth summer camp, and a hospice garden. Challenge-grant funding will be used to build a new main hospital in Bridgeport, offering new technologies and increased outpatient procedures.

**UNIVERSITY OF MICHIGAN SCHOOL OF NATURAL RESOURCES AND ENVIRONMENT**

Ann Arbor, Michigan  
\$150,000

The school seeks to protect the earth's resources and to achieve a sustainable society through research, teaching, and outreach. This three-year, \$485,000 grant will fund a study of Environmental Protection Agency data and Michigan schools to identify sites with high air-toxics exposure, inform stakeholders, and develop better standards for the future placement of schools.

**THE VIRGINIA LEAGUE FOR PLANNED PARENTHOOD**

Richmond, Virginia  
\$1,000,000

The league provides reproductive health care, education services, and prenatal care for low- to moderate-income women as well as sex education and HIV-prevention programs for adolescents. Challenge-grant funding will be used for the LEED-rated renovation of a new facility with more than double the space for services.

**VISTA COMMUNITY CLINIC**

Vista, California  
\$250,000

The clinic offers health-care services to a highly diverse population, including the unemployed and working poor, immigrants and seasonal workers, patients with AIDS, and other at-risk or vulnerable individuals. With this challenge grant, the clinic will expand its existing facility and double its capacity.

**WAYNE STATE UNIVERSITY, CENTER FOR URBAN STUDIES**

Detroit, Michigan  
\$50,000

The center is well-known for its social-science research and service in Detroit. This grant will support the development and implementation of the Detroit Lead Housing Database, an interactive tool designed to increase primary prevention, collaboration, and efficiency among nonprofits and municipal departments seeking to reduce childhood lead poisoning cases in the city.

**WE ACT FOR ENVIRONMENTAL JUSTICE**

New York, New York  
\$250,000

The environmental-justice organization educates and mobilizes minority residents on issues impacting their quality of life and influences policy making to protect the environmental health of vulnerable populations. This two-year, \$500,000 grant for operations will enable WE ACT to enhance key programs related to reducing toxic hazards and promoting healthy, safe communities.

**THE WELLNESS COMMUNITY – SOUTHWEST FLORIDA INC.**

Sarasota, Florida  
\$650,000

The agency offers a variety of free professional programs to low- and moderate-income cancer patients, their caregivers, and family members who require emotional support, education, and hope for dealing with the disease. Challenge-grant monies will support the purchase of property and construction of a new LEED-rated facility.

**WILLIAM J. CLINTON FOUNDATION**

New York, New York  
\$100,000

The Healthy Schools Program, a collaborative project of the foundation's Alliance for a Healthier Generation, was launched across the nation's most impoverished, minority-populated schools to address the childhood-obesity epidemic. This \$500,000 grant over three years will implement the exercise and healthy-eating program at public and parochial schools in New Orleans.

## HUMAN SERVICES

**ACCION USA INC.**

New York, New York  
\$200,000

The organization oversees microfinance programs in Atlanta, Boston, Miami, and other U.S. cities where it has made \$30 million in loans to entrepreneurs who own small home-based and storefront businesses. Grant funding will cover the costs associated with merging ACCION USA and ACCION New York into a single organization with greater combined resources.

**ADOPT-A-FAMILY OF THE PALM BEACHES INC.**

Lake Worth, Florida  
\$250,000

The organization assists homeless individuals and families that require supportive services to help them remain employed and living independently. This challenge grant will be used to build a nine-unit, affordable-housing facility, which will provide permanent homes to working-poor families that are attempting to increase their earning capacity while pursuing home ownership.

**ADVOCATES FOR BASIC LEGAL EQUALITY INC. & LEGAL AID OF WESTERN OHIO**

Toledo, Ohio  
\$870,000

The two partner organizations provide free legal assistance in civil cases to low-income residents, including migrant farm workers, immigrants, disabled individuals, and the elderly. Challenge-grant funding will be used to convert a vacant Western Union building into a LEED-rated Center for Equal Justice, which will serve as a new headquarters.

**AUSTIN CHILDREN'S SHELTER**

Austin, Texas  
\$700,000

Children who have been victimized by family violence and abuse receive supportive counseling and therapy, medical and dental treatment, and training in self-discipline, teamwork, and personal responsibility at the transitional shelter. The construction of a new campus, supported by this challenge grant, will provide more space for activities, accommodations, and services.

**BOYS & GIRLS CLUBS OF BREA-PLACENTIA-YORBA LINDA**

Placentia, California  
\$260,000

The youth-development organization offers a variety of after-school and summer educational and recreational programs for disadvantaged youth from low-income and working-poor families. The new Brea Clubhouse, constructed with help from this challenge grant, will be located in a downtown redevelopment zone and serve 300 youth daily.

**BOYS & GIRLS CLUBS OF GENEVA INC.**

Geneva, New York  
\$350,000

The organization offers after-school activities, ranging from leadership development to life skills to sports and fitness, for children and youth in this highly diverse, working-class town. This challenge grant will go toward the construction of a new community center with a gymnasium, multipurpose rooms, and space for technology and crafts.

**BOYS & GIRLS CLUB OF GREATER NASHUA**

Nashua, New Hampshire  
\$500,000

In addition to its after-school programming, the club offers free transportation and meals to youngsters; runs anti-crime and cultural-competency programs; and reaches out to at-risk and economically disadvantaged youth. Challenge-grant monies will assist with the renovation of an existing facility to create a Teen Center and expand the space for program activities.

**BOYS & GIRLS CLUBS OF KING COUNTY**

Seattle, Washington  
\$1,000,000

The organization's 14 clubs promote the health, life skills, educational advancement, and vocational development of youth, with special emphasis on outreach to those living in low-income communities. The construction of a LEED-rated facility for the Rainier Vista Boys & Girls Club will be assisted by this challenge-grant funding.

**BOYS & GIRLS CLUBS OF SOUTHWEST COUNTY**

Temecula, California  
\$1,000,000

The clubs offer after-school programming, sports and summer camps, and other services for young people. This challenge grant will go toward the construction of a new clubhouse for the recently launched French Valley club, which is fulfilling the need for youth activities in a rapidly growing, transitioning area.

**BOYS & GIRLS CLUBS OF WHATCOM COUNTY**

Bellingham, Washington  
\$350,000

As the only youth-development agency in this rural area, the clubs provide after-school and summer programs designed to enhance cultural, social, educational, recreational, and other experiences for young people. A project to build a LEED-rated clubhouse to replace the club's original facility will receive funding from this challenge grant.

**CAPITAL AGGREGATION INITIATIVE – EDNA MCCONNELL CLARK FOUNDATION**

New York, New York  
\$2,000,000

EMCF seeks to advance opportunities for low-income youth, age nine to 24, and has selected grantees to participate in a funding syndicate that will enable them to achieve sustainability at scale. In partnership with EMCF, Kresge awarded a three-year, \$3,000,000 capital growth grant to both Memphis-based Youth Villages and the Nurse-Family Partnership in Denver.

**CAPITAL AREA FOOD BANK**

Washington, D.C.  
\$1,000,000

The food bank distributes 20 million pounds of food to D.C.-area residents through its 700-member agency network; provides supplemental food to low-income seniors and families; and raises community awareness of hunger and nutrition-related issues. This challenge grant will support the LEED-rated expansion and renovation of its food-distribution and warehouse facility, doubling its capacity.

**CASA DE MARYLAND INC.**

Takoma Park, Maryland  
\$1,000,000

CASA is the largest Latino and immigrant service and advocacy organization in the state and a leader in the national movement to achieve social and economic justice for low-income immigrant communities. The LEED-rated renovation of a historic building to serve as a new multicultural center will be supported by this combined challenge and programmatic grant.

**CATHOLIC CHARITIES OF SPOKANE**

Spokane, Washington  
\$160,000

Through its 14 programs, including two shelters, the social-services organization provides homeless and vulnerable families with meals, transitional and permanent housing, child care, and free medical services. This challenge grant will support the LEED-rated renovation of a family-services facility, allowing the organization to consolidate and expand its programming.

**CENTER FOR URBAN FAMILIES**

Baltimore, Maryland  
\$375,000

Through grassroots outreach and recruitment strategies, the center delivers family, parenting, and workforce-development services directly to underserved residents in the city's most vulnerable communities. Challenge-grant monies will be used to build a new headquarters, which will allow for the consolidation of programming and more efficient operation.

**CHESAPEAKE SERVICE SYSTEMS INC.**

Chesapeake, Virginia  
\$500,000

The agency is the area's largest provider of vocational training, employment, and supportive services for severely developmentally disabled adults. The expansion of an institutional-laundry operation with the capacity of training and employing more than 300 workers annually will be supported by this challenge grant, which also designates monies for a working-capital reserve fund.

**THE CHICAGO LIGHTHOUSE FOR PEOPLE WHO ARE BLIND OR VISUALLY IMPAIRED**

Chicago, Illinois  
\$500,000

The organization operates a development center for blind and severely disabled children, a lending library for students, and other programs focused on teaching life and vocational skills to visually impaired individuals, many with low incomes. This challenge grant will go toward the expansion and renovation of its existing facility.

**CHILDREN'S BUREAU INC.**

Indianapolis, Indiana  
\$1,200,000

Founded in 1851, the state's oldest children's shelter offers a continuum of housing, counseling, educational, and child-care services for disadvantaged children and their families. Challenge-grant assistance will be used to build a new Family Support Center to provide a safe service environment for abused and neglected at-risk youngsters.

**COMMON GROUND COMMUNITY**

New York, New York  
\$750,000

The agency has pioneered innovative programs to move the chronically homeless from the streets to safe, affordable, permanent housing. This challenge grant will support its Green Campaign, which seeks to incorporate environmentally sustainable design principles into the renovation of six facilities to create 799 affordable housing units.

**CORPUS CHRISTI METRO MINISTRIES**

Corpus Christi, Texas  
\$200,000

Through the ministries, homeless, disabled, and working-poor families and individuals receive free meals, emergency shelter, transitional housing, employment counseling, and primary medical services. The construction of a homeless shelter for women and children, assisted by challenge-grant monies, will enable the agency to double its current capacity.

**CROSS ROADS HOUSE INC.**

Portsmouth, New Hampshire  
\$300,000

The state's largest emergency shelter for adults and families also offers supportive mental-health and educational programs through its community partners. This challenge grant will be used for the building of a new shelter with private sleeping areas for families, separate living space for men and women, and rooms for counseling, meetings, and training.

**DAUGHTERS OF CHARITY SERVICES OF SAN ANTONIO**

San Antonio, Texas  
\$100,000

The agency operates four health and social-services centers that provide comprehensive programming, including early-childhood education, primary medical and dental care, family counseling and health education, and a food pantry. The construction of a replacement facility for the early-childhood education center at the DePaul Family Center will be assisted by this challenge grant.

**DOMESTIC VIOLENCE ACTION CENTER**

Honolulu, Hawaii  
\$325,000

The agency provides legal services for battered women and their children and specialized services for teen victims of family and dating violence. To meet the overwhelming demand for services, the center will purchase and renovate two floors of a downtown office building in an urban land-use district, with assistance from this challenge grant.

**DYNAMO FOUNDATION**

Milano, Italy  
\$400,000

The foundation provides therapeutic summer-camping opportunities, including a wide range of recreational activities and medical support, to chronically ill Italian children free of charge. This challenge grant will help the organization build a therapeutic swimming center and renovate staff housing, enabling it to offer its programming to additional children throughout Europe.

**ECONOMIC OPPORTUNITY AGENCY OF WASHINGTON COUNTY INC.**

Springdale, Arizona  
\$600,000

The agency operates Children's House, a program where neglected and abused children, age 18 months through five years, receive intensive counseling and crisis intervention, as well as early-childhood developmental, speech, and physical therapy, and meals. Challenge-grant monies will be used to build a new regional facility that includes an infant wing.

**THE FAMILY INDEPENDENCE INITIATIVE**

Oakland, California  
\$150,000

The organization's innovative anti-poverty model empowers low-income families to take responsibility for improving their lives by awarding incentive grants based on positive changes they make on their own behalf. This three-year, \$450,000 grant will help to build the infrastructure for evaluating the model's effectiveness and establish additional sites in California and nationally.

**FAMILY SERVICES OF KING COUNTY**

Seattle, Washington  
\$950,000

The human-services agency oversees programs focusing on homelessness, domestic violence, and mental health for adults, children, and families in low-income neighborhoods. The new LEED-rated Rotary Support Center for Families in Rainer Valley, constructed with challenge-grant funding, will include an Early Childhood Center for homeless children and facilities for other programs.

**GALLATIN SHALOM ZONE INC.**

Gallatin, Tennessee  
\$600,000

The association promotes interracial harmony in the city and provides health screenings, after-school tutoring, summer-enrichment camps, and other human services to the racially diverse, low-income, inner-city neighborhood of Clearview Heights. This challenge grant will go toward the renovation of a former high school into the Union High Resource Center, a multi-tenant, social-services facility.

**GOOD SHEPHERD SERVICES**

New York, New York  
\$750,000

The youth-development, education, and family-support agency provides a full spectrum of human services, ranging from child adoption to group homes to professional training, for individuals and families from some of the city's poorest neighborhoods. Challenge-grant assistance will help to renovate a residential facility to provide housing for vulnerable young women.

**HARVESTERS – THE COMMUNITY FOOD NETWORK**

Kansas City, Missouri  
\$630,000

Harvesters provides food to 60,000 children and adults every week through its network of 550 member agencies, pantries, soup kitchens, and shelters; and also works to raise community awareness of hunger and its solutions. This challenge grant will be used to renovate the existing food warehouse/distribution center and to upgrade equipment.

**THE HEALING PLACE**

Louisville, Kentucky  
\$800,000

The agency operates homeless and emergency shelters, sobriety centers, recovery programs, and halfway houses for homeless and/or addicted individuals. The construction of a LEED-rated Women's and Children's Community, aided by this challenge grant, will provide safe overnight accommodations and recovery services for addicted women and their children.

**HUMANIM INC.**

Columbia, Maryland  
\$700,000

The agency provides employment and clinical services to individuals with mental illness, traumatic brain injury, deafness, and significant employment barriers. This challenge grant will enable Humanim to renovate the historic American Brewery Building, located in an area undergoing revitalization, and to expand its services to disadvantaged youth and adults with disabilities in the city of Baltimore.

**HUMBOLDT SENIOR RESOURCE CENTER**

Eureka, California  
\$200,000

The organization provides Alzheimer's education and support, adult day health care, senior nutrition, care management, and activities for older adults and caregivers. The construction of a new Alzheimer's Center, assisted by challenge-grant monies, will expand the continuum of care and outreach services for low-income, vulnerable elderly individuals.

**IFF**

Chicago, Illinois  
\$3,000,000

Formerly the Illinois Facilities Fund, IFF provides below-market-rate, real-estate and equipment loans and real-estate consulting services to nonprofit organizations serving low-income and special-needs communities in Illinois, Indiana, Iowa, Missouri, and Wisconsin. This \$2,500,000 program-related investment over five years and a \$500,000 grant will support the expansion of IFF's loan and advisory services outside Illinois.

**JEWISH FAMILY & CHILDREN'S SERVICE OF SARASOTA-MANATEE INC.**

Sarasota, Florida  
\$600,000

Through comprehensive counseling for youth, adults, and families, the agency empowers people by providing the resources and tools they need to identify their challenges, make positive choices, and improve the quality of their lives. This challenge grant, which includes monies toward an endowment, will assist with the expansion of an existing facility.

**KIDS UNLIMITED OF OREGON**

Medford, Oregon  
\$600,000

Children, age six to 18, from diverse racial, social, and economic backgrounds have access to educational, recreational, and youth-development programs at Kids Unlimited, which partners with other community-based organizations for additional services. Challenge-grant monies will assist with the purchase and renovation of a downtown building for use as a multipurpose facility.

**LOWCOUNTY FOOD BANK**

Charleston, South Carolina  
\$450,000

The food bank distributes 10 million pounds of food to needy clients through 300 different agencies, and provides healthy snacks to children through its Kids Café and BackPack Buddies sites. This challenge grant will support the purchase and renovation of an existing facility, allowing the agency to double its annual food distribution.

**MIDDLE WAY HOUSE INC.**

Bloomington, Indiana  
\$400,000

To reduce domestic violence toward women and children, the agency promotes individual and social change through a spectrum of programs, including crisis intervention, a domestic-violence shelter, employment assistance, and a 24-hour information service. The renovation and expansion of its domestic-violence shelter for low-income, abused women and children is supported by this challenge grant.

**NCCS CAMP NEWAYGO**

Freemont, Michigan  
\$480,000

The camp offers on-site camping and summer day programs, a food pantry, emergency services, and special-needs activities for low-income, underserved, rural youth and families in West Michigan. This challenge grant will fund the renovation and expansion of a two-story lodge near Manistee National Forest, transforming it into a year-round facility.

**NORTHEAST PARENT & CHILD SOCIETY**

Schenectady, New York  
\$125,000

Through its holistic residential and outreach programs, the agency provides therapeutic, educational, and supportive services to low-income children and families. Challenge-grant monies will help with the purchase and renovation of a downtown facility for use as a Youth Career Development Center, providing leadership, training, and job-related programs for youths.

**NORTHWEST FAMILY SERVICES**

Portland, Oregon  
\$200,000

The organization offers youth-development classes, prevention and intervention services, and counseling to parents, families, and couples, who come from low-income and minority backgrounds. The construction of a LEED-rated facility, assisted by this challenge grant, will enable the agency to consolidate, centralize, and expand its programs and services.

**PREBLE STREET (2007 grant)**

Portland, Maine  
\$200,000

Established in 1991 as a food pantry and soup kitchen, the organization has transitioned from providing shelter services to adopting a comprehensive model that emphasizes permanent housing and supportive services for chronically homeless individuals. Funding for the second year of a five-year, \$1,000,000 grant will support the organization's program-expansion campaign and advance its efforts to reduce the human, social, and economic toll of homelessness.

**PROJECT WOMEN INC.**

Louisville, Kentucky  
\$550,000

The organization assists homeless mothers and encourages self-sufficiency by providing housing, support for obtaining a college degree, and training in valuable life skills. Challenge-grant funding will be used for the construction of a new campus, which includes a housing facility, play areas, a study lab and classroom, and community meeting space.

**PROVIDENCE CENTER INC.**

Glen Burnie, Maryland  
\$500,000

Developmentally disabled, low-income adults receive job training and placement, day care, assistance in achieving self-enrichment and self-sufficiency, and other support services at the center's seven sites. The renovation of an existing facility, aided by challenge-grant monies, will provide greater access to programs for more disabled individuals and expand the range of services.

**ROCA INC.**

Chelsea, Massachusetts  
\$500,000

The agency serves high-risk young people, including gang members, truants, refugees, and immigrants, by offering life-skills, educational, and employment-training programs designed to help them become economically independent adults. This four-year, \$1,500,000 grant will support ROCA's growth strategy, enabling it to strengthen its organizational capacity and achieve financial sustainability.

**SECOND HARVEST FOOD BANK OF EAST CENTRAL INDIANA INC.**

Anderson, Indiana  
\$400,000

The food bank distributes 11 million pounds of food to the hungry and homeless through 110 nonprofit organizations, and operates a Tailgate direct-distribution program, Kids Café, and summer-food program. The purchase and renovation of a former manufacturing complex for use as a food warehouse will be assisted by this challenge grant.

**ST. FRANCIS CENTER**

Denver, Colorado  
\$165,000

As the community's only day shelter, the center provides homeless men, women, and couples with shelter and daily-living services, as well as employment counseling, health care, and support programs to help them transition out of homelessness. This challenge grant will facilitate the construction of a new multifamily-housing facility, including a Program Services Center.

**TRILLIUM FAMILY SOLUTIONS**

Canton, Ohio  
\$400,000

Through the center, at-risk youth, severely mentally disabled individuals, and HIV/AIDS patients receive comprehensive services, including family counseling, chemical-dependency programs, eldercare, and case management. The purchase and renovation of a downtown building, assisted by funding from this challenge grant, will double the space for operations and training.

**URBAN LEAGUE OF GREATER MADISON**

Madison, Wisconsin  
\$380,000

The African American-led community and economic-development organization seeks to promote equal opportunity and to improve the quality of life for disadvantaged minorities by offering career training, counseling, and employment placement. Plans to construct a LEED-rated Center for Economic Development and Workforce Training are supported by this challenge grant.

**WAYS TO WORK**

Milwaukee, Wisconsin  
\$750,000

The national economic-empowerment program provides financial education and affordable loans to low-wage earners, enabling them to purchase used cars for transportation to jobs, school, and other activities. This \$3,000,000 grant award includes a \$1,500,000 program-related investment over five years and \$1,500,000 in growth-capital funding for two years to support the program's expansion plans.

**WELLSPRING INC.**

Rapid City, South Dakota  
\$100,000

Low-income and minority youths receive inpatient and outpatient mental-health and substance-abuse treatment at Wellspring, which takes a holistic approach by involving families, schools, and other support systems. This challenge grant will fund the purchase and renovation of a new site, allowing for the expansion of the outpatient-treatment programs and administrative offices.

**WEST END YMCA**

Upland, California  
\$1,000,000

The West End Y comprises four local branches, which offer programs to improve and promote the health and well-being of adults, children, and families. This challenge grant will enable the Scheu Family Y to expand its full-service center, which will include an aquatic center, gymnasium, and space for training and wellness activities.

**WOMEN'S FUNDING NETWORK**

San Francisco, California  
\$750,000

The global network of 126 women's funds across six continents focuses its grantmaking efforts on expanding opportunities for low-income populations, promoting diversity, and addressing system inequalities. This grant will provide general operating support to help the organization improve its capacity-building tools and shape future growth strategies.

**THE WOMEN'S HOME**

Houston, Texas  
\$800,000

Using a long-term, multidisciplinary approach, the organization provides women who are experiencing mental illness and/or substance-abuse with integrated, long-term residential care, intensive therapy, case management, and vocational training. The construction of a LEED-rated women-only complex, assisted by challenge-grant monies, will offer affordable housing through independent condominium units.

**YMCA OF GREATER SEATTLE**

Seattle, Washington  
\$950,000

Through its network of 13 branches, two residential camps, and 200 program sites, the Seattle Y works to strengthen and support youths and families, encourage healthy lifestyles, and provide opportunities for older adults. This challenge grant will enable the Highline/Sea Tac Branch, which serves low-income residents, to construct a state-of-the-art, LEED-rated recreational facility.

**YMCA OF GREATER ST. LOUIS**

St. Louis, Missouri  
\$530,000

Committed to serving inner-city residents in the city's downtown core, the St. Louis Y offers traditional family and recreational services, tutoring, after-school and leadership-development programs, and financial assistance to low-income participants. The renovation of the South City facility, aided by this challenge grant, will expand programs and activity space.

**YMCA OF METROPOLITAN HARTFORD INC.**

Hartford, Connecticut

\$850,000

The state's first established YMCA oversees eight branches, two year-round residential camps, and one seasonal camp, and offers child-care, sports, and fitness programs for youth from disadvantaged residential areas. This challenge grant will support the LEED-rated construction of the North Hartford YMCA Family and Community Center, located in two economically troubled, inner-city neighborhoods.

---

**YWCA OF SPOKANE**

Spokane, Washington

\$1,500,000

The YWCA serves low-income, at-risk children and families through a broad spectrum of services, ranging from after-school and summer-enrichment programs to skills and educational classes to emergency-fund and crisis-line operations. This challenge grant will support the construction of two new LEED-rated facilities, which the YWCA will share with the YMCA of Inland Northwest.

---

**YWCA OF YORK**

York, Pennsylvania

\$300,000

The YWCA's mission to promote racial justice, empower women, eliminate domestic violence, and strengthen the community is carried out through its comprehensive educational, recreational, intervention, and outreach services for impoverished and minority adults and children. The renovation of the Y's center, supported by this challenge grant, will enhance its programming.

---

**INTERNATIONAL  
NONPROFIT SECTOR SUPPORT  
PRESIDENT'S DISCRETION  
TRUSTEE RECOGNITION**

## INTERNATIONAL\*

---

### CAPE PENINSULA UNIVERSITY OF TECHNOLOGY (2005 grant)

Bellville, South Africa  
\$265,896

The university seeks to fulfill its goal of being at the heart of technology education and innovation in Africa by developing and sustaining an empowering environment where, through teaching, learning, research, and scholarship, students and staff, in partnership with the community and industry, are able to create and apply knowledge that contributes to this end. This year's operating grant will implement year-three of a five-year strategic development plan as part of the Kresge Foundation's South Africa Philanthropy Promotion Initiative.

### CENTRE FOR HIGHER EDUCATION TRANSFORMATION (paid in full in 2007)

Wynberg, Cape Town, South Africa

This highly respected network of researchers and policymakers is establishing the Higher Education Research and Advocacy Expertise Network in Africa (HERANA) to create a base of research to inform African decision-makers about the strategic value of higher education. Supported by the Kresge Foundation's \$250,000 grant, in collaboration with the Partnership for Higher Education in Africa, it is hoped that this three-year, three-pronged initiative will use research, data, and advocacy to demonstrate the critical link between a strong higher-education system and African development and democratization.

### THE CHILDREN'S HOSPITAL TRUST (2005 grant)

Rondebosch, Cape Town, South Africa  
\$158,796

The trust, established in 1994, supports the Red Cross War Memorial Children's Hospital, Africa's only freestanding pediatric hospital and a key academic training center. This year's grant will implement year-three of a five-year strategic development plan as part of the Kresge Foundation's South Africa Philanthropy Promotion Initiative.

### RHODES UNIVERSITY

Grahamstown, South Africa  
\$25,000

The university, located in an isolated town in South Africa's Eastern Cape Province, strives to be an outstanding, internationally respected academic institution, which proudly affirms its African identity and remains committed to democratic ideals and social responsibility. Grant funding will go to the Centre for Higher Education Research, Teaching, and Learning to research third-stream (non-tuition and non-governmental) opportunities for South African higher education.

### SOUTH AFRICAN INSTITUTE FOR ADVANCEMENT (2007 grant)

Woodstock, Cape Town, South Africa  
\$537,077

Inyathelo, as the institute is called, promotes solutions for nonprofit resource-mobilization and sustainability in South Africa and neighboring countries, and manages the Kresge Foundation's \$10.5 million, five-year South Africa Philanthropy Promotion Initiative, including mentoring and training grantees, assessing progress, and conducting retreats, conferences, and staff exchanges. This year's grant will enable Inyathelo to build the advancement capacity of four South African universities and the Red Cross War Memorial Children's Hospital Trust.

### SOUTH AFRICAN INSTITUTE FOR ADVANCEMENT

Woodstock, Cape Town, South Africa  
\$110,000

Known as Inyathelo, the institute seeks to mobilize nonprofit resources in South Africa. This grant will support Inyathelo's management of a March 2009 conference of African higher education leaders to discuss third-stream (non-tuition and non-governmental) income.

### SOUTH AFRICAN INSTITUTE FOR DISTANCE EDUCATION

Braamfontein, South Africa  
\$300,000

The institute is a national association established to assist in the reconstruction of education and training in South Africa through open-learning principles, distance-education methods, and technology. This four-year, \$1,200,000 grant will support the African University Technology project to improve the relevance and quality of technology in learning and teaching at African universities.

### UNIVERSITY OF CAPE TOWN

Rondebosch, South Africa  
\$835,000

South Africa's oldest university has earned international recognition for its Nobel Prize-winning research, distinguished alumni, and leading education programs. This three-year, \$1,005,000 grant will provide annual support and challenge-grant funding for the South African Labour Development Research Unit's Summer Training Program in quantitative methodologies.

### UNIVERSITY OF PRETORIA (2005 grant)

Pretoria, South Africa  
\$311,854

The University of Pretoria has evolved from a mainly white, Afrikaner institution to a multicultural, multiracial university that offers quality education, with courses in both English and Afrikaans, to 50,000 South African students from all walks of life. This year's operational grant will go toward implementation of year-three of a five-year strategic development plan as part of the Kresge Foundation's South Africa Philanthropy Promotion Initiative.

### UNIVERSITY OF STELLENBOSCH

Stellenbosch, South Africa  
\$100,000

Stellenbosch has broken with its Apartheid past and embraced a new strategic framework called "Reinventing Stellenbosch." Supported by this grant, the plan seeks to use the university's multi-disciplinary expertise to serve the community, which is plagued by poverty and environmental challenges, and to use its community-development experience to inform its academic mission and research.

### UNIVERSITY OF THE WESTERN CAPE (2005 grant)

Bellville, South Africa  
\$242,976

This historically black institution, located near Cape Town, was founded by the Apartheid government to serve black South Africans, but embraced a new mission in the 1970s to serve all races and become the intellectual home of progressive forces. This year's grant will support year-three of the implementation of a five-year strategic development plan as part of the Kresge Foundation's South Africa Philanthropy Promotion Initiative.

\*Note: Kresge's special initiatives in South Africa and Mexico began in 2005.

**UNIVERSITY OF THE WITWATERSRAND**

Johannesburg, South Africa

\$56,000

Founded in the 1920s with donations from South Africa's mining industry, "Wits" became a center of political opposition to Apartheid and a scientific pioneer, producing several Nobel laureates, including Nelson Mandela, the country's first democratically elected president. This year's grant will support year-one of a four-year strategic development plan as part of the Kresge Foundation's South Africa Philanthropy Promotion Initiative.

**UNIVERSITY OF THE WITWATERSRAND**

Johannesburg, South Africa

\$1,500,000

The preeminent institution, which has produced four Nobel laureates, including Nelson Mandela, has nationally leading programs in public health. The construction of a new School of Public Health, assisted by this challenge grant, will provide high-quality research and teaching space to attract and retain students and the next generation of faculty, and ensure that Africa can address its unique public-health challenges.

**YMCA OF THE USA ON BEHALF OF THE YMCA OF MEXICO** (2005 grant)

Chicago, Illinois

\$2,133,700

The YMCA of the USA has submitted a grant request on behalf of the YMCA of Mexico, which was founded in 1892 and currently operates Y facilities in 11 Mexican cities, serving 120,000 children and youth, half of whom live in poor communities. A multi-year, \$5 million grant will support the Mexico Philanthropy Development Initiative, a three-pronged program designed to help Y leaders establish a permanent fundraising infrastructure, complete ongoing capital campaigns for projects at four sites, and advance the culture of philanthropy in Mexico through the development and strengthening of partnerships with the YMCA of the USA and other philanthropic organizations.

**NONPROFIT SECTOR SUPPORT****DUKE UNIVERSITY**

Durham, North Carolina

\$350,000

Duke's new Center for Strategic Philanthropy and Civil Society will focus on informing philanthropic decision making through applied research, discussion sessions, conferences, and other activities that connect foundations to pressing public-policy issues. This two-year, \$350,000 grant will be used for operational expenses related to salaries, travel, meetings, and Web-site development.

**GUIDESTAR**

Williamsburg, Virginia

\$250,000

Through its extensive database, Guidestar gathers and displays financial and organizational information on the nonprofit sector, which allows donors, funders, researchers, and educators to make informed decisions. This three-year, \$750,000 grant will support the launch of the Guidestar Exchange Program and other strategies leading to increased revenue, membership, and operational stability.

**THE NONPROFIT QUARTERLY**

Boston, Massachusetts

\$130,000

The magazine, which was spun off as an independent nonprofit organization called the Nonprofit Information Networking Association, has become a knowledge-building tool for nonprofit leaders, capacity builders, policymakers, and university educators. This grant funding will support a research project to document and evaluate the infrastructure for nonprofits and philanthropy in the United States.

## PRESIDENT'S DISCRETION

---

### DETROIT 300 CONSERVANCY

Detroit, Michigan  
\$100,000

Two-acre Campus Martius Park, which is operated by the Conservancy, has served as the centerpiece of Detroit's downtown business district since it was opened in 2004 to commemorate the city's tricentennial. This grant will provide emergency support for operational expenses, ensuring the park's outdoor ice rink will remain open throughout the winter.

### DETROIT PUBLIC SCHOOLS

Detroit, Michigan  
\$30,000

Detroit's Martin Luther King Jr. Senior High School has been recognized for its high academic standing and its award-winning symphonic and marching band. This grant helped the 80-member band travel to China where it performed at the pre-Olympics International Music Festival and the opening ceremonies of the 2008 Summer Olympics.

### NATIONAL TRUST FOR HISTORIC PRESERVATION

Washington, D.C.  
\$130,000

The National Trust provides leadership, education, advocacy, and resources to save America's diverse historic places and to revitalize its communities. This grant will support the launch of a new Sustainability Initiative that emphasizes the social and economic value of green historic preservation and the environmental benefits of preserving and reusing older buildings.

### THE SPHINX ORGANIZATION

Detroit, Michigan  
\$50,000

The organization increases minority participation in the classical-music field by providing educational and professional-development opportunities for talented young African American and Latino artists nationwide. Grant monies will fund the inaugural Sphinx Chamber Orchestra tour, a series of eight concerts across the U.S. showcasing top Sphinx musicians performing both classical and new works.

## TRUSTEE RECOGNITION

---

### ST. CYPRIAN'S HISTORIC EPISCOPAL CHURCH

St. Augustine, Florida  
\$300,000

Founded by emancipated slaves on the site of a plantation house in the late 1800s, the church offers community-wide programs, including a medical clinic and academic scholarships, for disadvantaged residents of the Lincolnville Historic District. This grant, honoring retired Kresge trustee Robert Storey, will be used to establish an Arts and Cultural Center.

---