

K R E S G E

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ANNUAL REPORT

THE KRESGE FOUNDATION

Stronger nonprofits. Stronger communities.

The Kresge Foundation, an independent, private foundation, was created in 1924 by Sebastian S. Kresge to “support organizations whose object is to promote the well-being of mankind.” Through our grantmaking programs, we seek to strengthen the capacity of charitable organizations to provide effective programs of quality. Our geographic scope is national and, on occasion, international.

The Foundation’s grants support a range of organizations reflecting almost the entire breadth of the nonprofit sector. This diverse group is responding to the new challenges presented by their communities or sustaining activities that have demonstrated their effectiveness. We believe that a challenge grant toward an organization’s capital project does more than just build a building or reward good programs. It presents an opportunity to build institutional capacity by helping an organization broaden and deepen its base of support from the private sector and by encouraging volunteer involvement in the fund raising effort and beyond.

As stewards of the Foundation’s assets, our Trustees believe that accountability starts with being accessible to those seeking our support. Through our printed materials, telephone contacts, appointments, and regional Information Workshops, we hope to provide sufficient information about our policies and application procedures to prepare an organization to be an informed applicant. Through this dialogue, we also hope to be a more informed grantmaker.

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The Kresge Foundation
248-643-9630
248-643-0588 Fax

Temporary address from
April 2004 to fall 2005:
2701 Troy Center Drive
Troy, Michigan 48084

After fall 2005, the Foundation
will return to its permanent location:
3215 W. Big Beaver Road
Troy, Michigan 48084

www.kresge.org

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**President's
Statement and
Year in Review**

President's Statement

I know who you are and why you are reading this annual report message. You are not part of a large group. It is because you are:

- A. My stepmother
- B. My wife (after seeing it on the coffee table for three weeks)
- C. Someone who is coming to the Foundation for an appointment prior to submitting an application.

It's all right. I know that annual report messages are generally thought to be the foundation world's gift to insomniacs. I can tell this by reading what my colleagues have written and in rereading my own efforts over the years. I know that these messages are read only by those who feel they have an obligation to read them.

You are probably on the plane right now. Hopefully, your party includes the president, board chair and development director of a nonprofit organization preparing to undertake a capital campaign. You have discovered that Kresge is perhaps the only national foundation that permits, indeed encourages, a face-to-face consultation before writing the application and that we do this nearly 400 times per year, including conference calls.

You and your group have prepared, but now that you are on the plane, surely it won't hurt to study up on Kresge a little more. Mentioning something the president wrote in the annual report might help during the meeting. So, here you are.

You are ready to pitch the need for the building and for a challenge grant. You may be surprised when we would rather talk more about how ready the organization is to build its capacity.

What sort of capacity? We'll ask you to think about some questions as you plan your campaign:

Do you have board leadership to bring the campaign to the public? Are they leading with their own gifts (the largest they've ever made to your organization?) and by volunteering in the campaign organization?

Will you consciously plan to find new trustees during the campaign amongst donors and volunteers?

Will you find new donors amongst foundations, corporations and, most important of all, amongst individuals during the course of the campaign?



Food Warehouse and Distribution Center
Harvesters - Community Food Network
Kansas City, Missouri

Will the public get to know more about your organization and its programs during and after the campaign?

Will you build a larger support base of voluntary giving during the campaign? With it, will you be able to change the mix of revenues that support your operating programs?

Will your development staff grow in its knowledge of your support constituency and in handling a greater variety and complexity of gift situations?

Do you have a plan for sustaining the support gained during the campaign after it is concluded?

Will more people seek services from your organization after the campaign? Will more people want to serve your organization as volunteers? Will more people consider it an honor and privilege to serve on your board?

In the course of discussing the above questions and others, we shall try to convince you that we are less interested in the building than in the process of achieving it.

We'll try to suggest that we want to fit into your plan more as a **catalyst**, than as a contribution. We want you to use us as an instrument of confidence building, of endorsement, of leveraging opportunity to bring in more gift support when it is offered at the right time and in the right amount in your campaign.

Rather than being the largest grant or gift in your campaign, we'll suggest that our role is to help you **connect** more strongly with your natural stakeholders and to help you find new ones. You should plan to come out of this effort stronger than when you went in regarding board support, community visibility and an expanded base of support with gifts large and small.

We want to offer a **challenge** that will urge all who care about your organization to stretch, but we want you to plan what it should be and how it should work. We know the parameters in which we've seen others achieve success. It's not a match; it's a reward for getting to the end by a deadline and is paid in full only when the campaign succeeds completely. Because much of our grantmaking goes far beyond our home region, our grant can be seen as "found money" for all of our national and international partners. It doesn't arrive out of the blue, though. It has to be planned to arrive when leaders have already declared themselves, and when the campaign has already achieved early stage goals.

Then it arrives with a special force when volunteers may need to reinvigorate themselves and when uncertain donors have to make up their minds to seize a significant opportunity.

Like CARE, we are not here to dig a well for your village. We are here to provide shovels. And, when the well is dug, the shovels can help with the planting, and the well can irrigate the crops.

Is this the kind of conversation you were anticipating? If you prepared to make a pitch only for the project and for a grant, I suppose you are now wondering if the visit will be a success. And, your plane is probably just arriving at the gate at Metro Airport in Detroit. Don't worry. You have time to think on this a bit longer. It usually takes 15 minutes to get someone to come to operate the jet way, and the ride to our office is 40 minutes.

Don't worry. Really. We've been expecting you. The Kresge Foundation is probably the most misunderstood foundation in America. It's not the buildings that motivate us. It's the shared experience of a dynamic group of people in service together to advance a nonprofit organization. They can define the need, but then may look at each other around the table and realize that they cannot do it all by themselves. They need the help of others. They need to tell their story. The leaders grow in their own commitment by telling the story to others and by acting on it themselves.

In this day of egocentric, control-driven philanthropy, we are here to help you change the focus away from the needs of the donor to the needs of the institution. Your institution, perhaps. The campaign is an opportunity to build it stronger.

Can we help the 65 thousand nonprofits that start up each year? Can we help those that have stalemated amongst the 1.2 million that already exist? No, we have targeted the ones that are bigger than a single donor's big idea, have more staying power than any time-limited foundation grant and can survive any change of local, state or national administration. We mean the ones that *will* themselves to grow their strengths *while* they build a building.

In short, it's not about building the building. It's about building the institution and strengthening it for a more productive and confident future.

Let's have a conversation.



Aquarium
Monterey Bay Aquarium
Monterey, California

As experienced by many of our applicants, the Foundation staff has grown over the last decade. To address the need for more office space, the Foundation broke ground on a new addition in April 2004. We have been located in temporary office space since then and expect to move back to our expanded building in October 2005. The Trustees are committed to developing an environmentally sustainable facility, and we expect the addition will be certified by the U.S. Green Building Council as a LEED Gold or possibly Platinum green building.

In September 2004, Trustees and Staff held a bi-annual planning meeting at which we affirmed the Foundation's mission and commitment to its core capital grants program. Also during 2004, the Foundation's Audit Committee conducted an independent review of the Foundation's operating policies, including internal control and risk assessment procedures. The work also involved updating our code of ethics and conflict of interest policies. The Trustees believe this periodic examination helps us be better stewards of the Foundation's assets.

Deborah E. McDowell completed six years of service to the Board of The Kresge Foundation on May 25, 2005. She set an example of family commitment to the Foundation that will serve her four siblings well as they succeed her in a rotation of six year terms with two years overlapping each new family member. More than that, she set an example of what a good Trustee is: conscientious, supportive, critical and always a force for good.

A handwritten signature in blue ink that reads "John E. Marshall, III". The signature is written in a cursive style with a large, looping initial "J".

Year in Review

The Kresge Foundation is a national foundation founded in 1924 by Sebastian S. Kresge. It is one of the largest foundations in the United States with assets over \$2.7 billion. In 2004, the Foundation awarded 179 grants totaling \$119,434,874 to organizations in the United States, Canada, United Kingdom, and France. Compared to 2003, this represents a 10% increase in the dollar amount awarded.

Through all its grant making programs, The Kresge Foundation seeks to strengthen nonprofit organizations by catalyzing their growth, connecting them to their stakeholders, and challenging greater support through grants. We believe that strong, sustainable, high capacity organizations are positioned to achieve their missions and strengthen communities.

Approximately 80% of the Foundation's grant making activities is in its core **capital grants program**. Grants are awarded to nonprofit organizations operating in the fields of education, health and long-term care, human services, arts and humanities, public affairs, and science, nature and the environment.

In 2004, capital grants totaling \$79,225,000 were awarded to 121 organizations to support the construction and renovation of facilities, acquisition of property, and/or the purchase of equipment. All of these grants were awarded on a challenge basis to provide endorsement and leverage with Kresge grants timed to be an incentive for donors and volunteers. In aggregate, the 2004 grant recipients planned to raise an additional \$386,191,000 in private funds from individuals, corporations, businesses, and foundations toward their campaign goals. For some 2004 grant recipients, these were their first capital campaigns and for most others, the campaign goals were the largest undertaken by their institutions. As a consequence, the grant recipients will need to stretch their donor base by soliciting gifts from prospects that have never given to them before and by asking prior donors to significantly increase their giving over past levels. In the process, the organizations connect with new and more committed supporters. By retaining and sustaining this expanded donor base beyond the capital campaign, the 2004 grant recipients will strengthen their capacity to raise program and operating funds for on-going annual needs.

Another grant program is the **Science Initiative** which provides challenge grants to update and endow scientific instrumentation and laboratories in colleges and universities, teaching hospitals, medical schools, and research institutions. Half of the Foundation's grant supports the purchase of equipment and the other is restricted toward an endowment fund with the income to be used to upgrade and replace the equipment when it becomes obsolete. In 2004, two Science Initiative grants were awarded for a total of \$705,920.

The Foundation has six special initiatives:

The **Detroit Initiative** supports collaborative efforts to make Detroit a better place to live and work. Proposals to this Initiative involve significant funding and partnerships designed to revitalize metropolitan Detroit and strengthen the area's nonprofit sector. In 2004, nine grants were approved for \$14,725,150, including an additional grant of \$5,000,000 for the Detroit Riverfront Conservancy to create three miles of parks and public spaces, including the new Detroit River Walk, as part of a comprehensive plan to develop the Riverfront area. Since 2002, the Kresge Trustees have approved a total of \$25,500,000 to the Conservancy and plan to provide a series of grants up to \$50,000,000 to support the Conservancy's efforts through 2007.

Since 1994, the Foundation's Detroit Initiative grants totaling \$126,221,000 have been part of an aggregate investment of over \$1 billion by civic and nonprofit organizations in metropolitan Detroit.

The **Green Building Initiative** provides educational materials and funding for nonprofit organizations to plan and design green buildings. The funding opportunities include planning grants for nonprofit organizations in the early stages of developing their facilities and bonus grants for grantees in the Foundation's core capital grants program whose building projects become certified through the U.S. Green Building Council's Leadership in Energy and Environmental Design (LEED) program.



Penrose Hospital
CHI Colorado
Colorado Springs, Colorado

In 2004, the Foundation awarded 30 planning grants totaling \$2,177,000 and plans to provide \$2,600,000 bonus grants to 16 Kresge grant recipients in the Foundation's core capital program when they achieve LEED certification for their projects. The bonus grants are listed with their companion capital grants in the Annual Report, while the planning grants are listed separately. Both funding programs will close when their program budgets have been expended. The educational activities include the publication and dissemination of brochures *Why Build Green?* and *How to Build Green?*, plus three case studies. In addition, the Foundation is providing Green Building Information Workshops, in partnership with the Nonprofit Finance Fund, for nonprofit organizations across the country.

The **Special Opportunities Initiative** is providing grants to seven nonprofit organizations to help them develop a private base of support for annual operations. This is a closed Initiative with no additional organizations to be funded. The seven selected participants currently rely on government funding and/or earned income to cover most of their expenses, which gives them little flexibility or sufficient resources to enhance their programs and services.

These seven organizations have developed four to five-year plans to establish or significantly expand their annual giving programs. Kresge grants will cover the cost of an assigned fund raising consultant and may be used to hire development staff, conduct board and staff training, and support other development costs. If specific annual fund raising goals are achieved, the participating organizations will receive bonus grants.

The **Partnership to Raise Community Capital** is an \$18 million program to help build the capacity of six community foundations at a key point in their development. The six are: Community Foundation of the Eastern Shore in Maryland, Sioux Falls Community Foundation in South Dakota, Wyoming Community Foundation, Community Foundation of South Alabama, Saginaw Community Foundation in Michigan, and Community Foundation of Broward County in Florida. It is a closed program and no additional organizations will be funded.

A total of \$3 million was committed to each community foundation. In Phase I, each successfully met Kresge's \$1,000,000 challenge grant and raised \$1,000,000 in unrestricted endowment funds. In Phase II, Kresge awarded \$2,000,000 grants to each community foundation with these

funds used to provide 1:3 challenge grants for nonprofit organizations raising agency-restricted endowments. A total of 119 nonprofit organizations participated in Phase II and 110 achieved their goals by the January 1, 2005 deadline, resulting in \$53.56 million in new, agency-restricted endowments held by the community foundations.

The **HBCU Initiative** is an \$18 million program offered in partnership with the Southern Education Foundation in Atlanta. The five participating educational institutions are Bethune-Cookman College in Daytona Beach, Florida; Dillard University and Xavier University in New Orleans, Louisiana; Johnson C. Smith University in Charlotte, North Carolina; and Meharry Medical College in Nashville, Tennessee. With Kresge grant funds, each institution developed and implemented a strategic plan to strengthen its advancement activities.

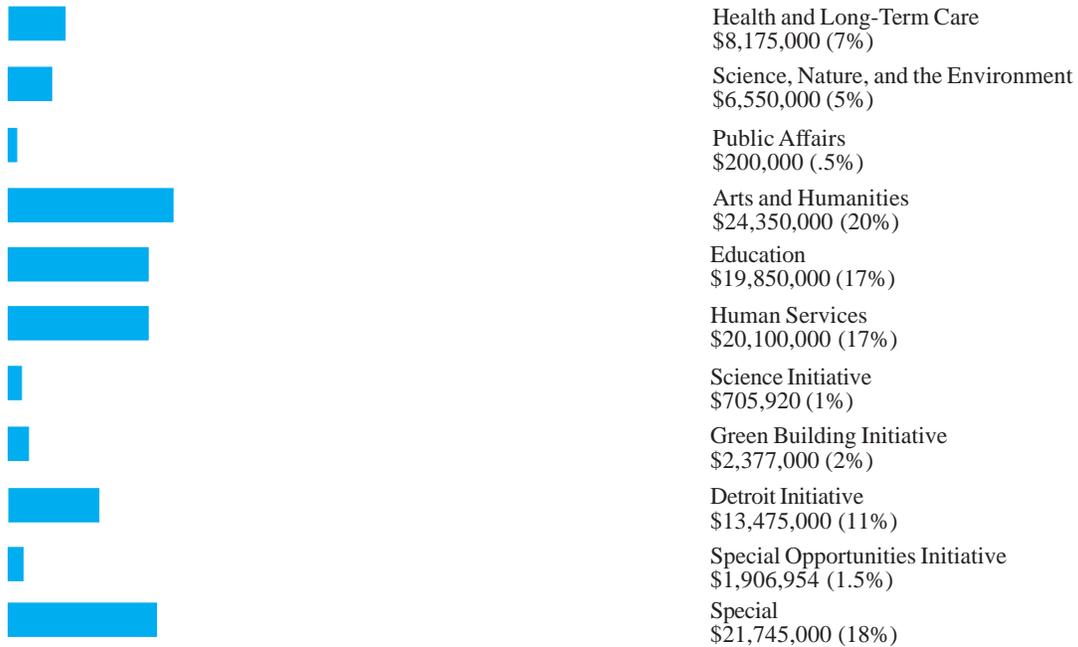
One objective of the Initiative is to increase alumni giving and in aggregate, the five institutions have increased their alumni giving by \$5 million since FY 00 (the year before the Initiative began). Another objective is to increase the number of trained advancement professionals working at HBCUs. Since FY 00, 150 advancement professionals at the five institutions have received intensive training and over 1,300 people have participated in training opportunities offered at the Annual Advancement Learning Institute.



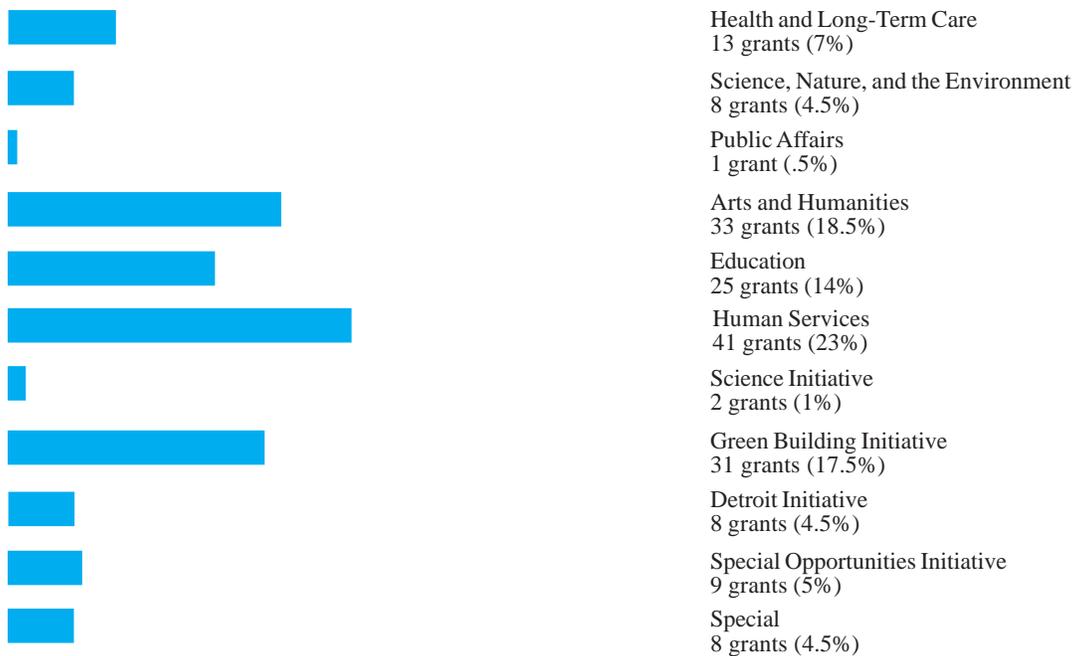
Community Facility
St. Joseph Center
Venice, California

Information About 2004 Grants

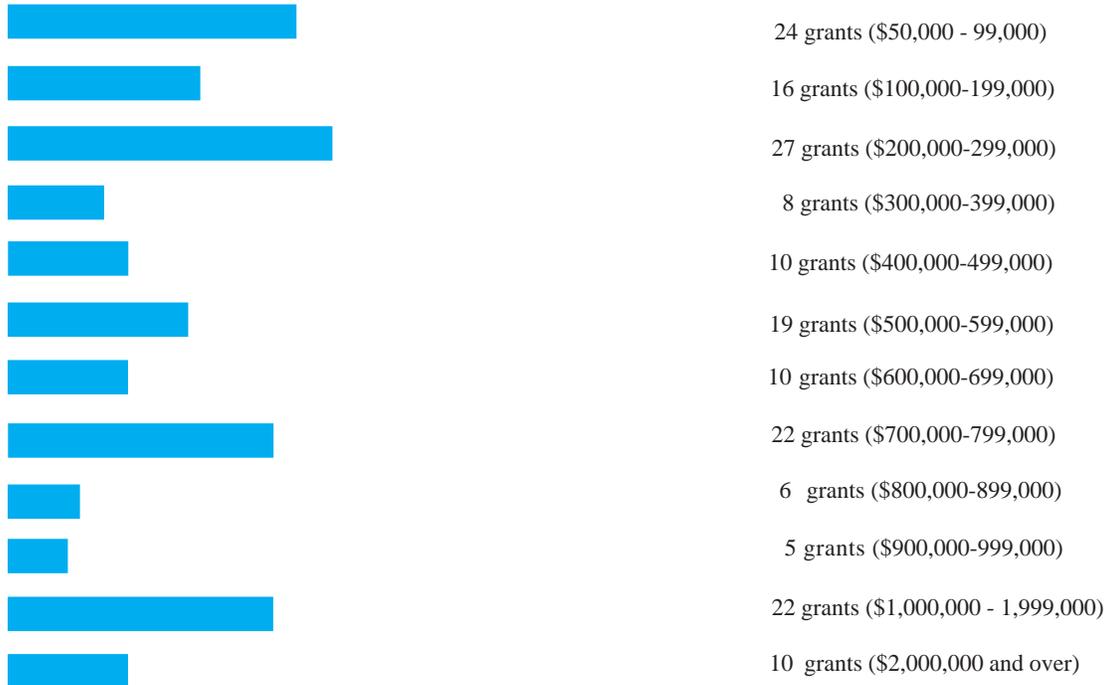
Dollar Amounts by Categories



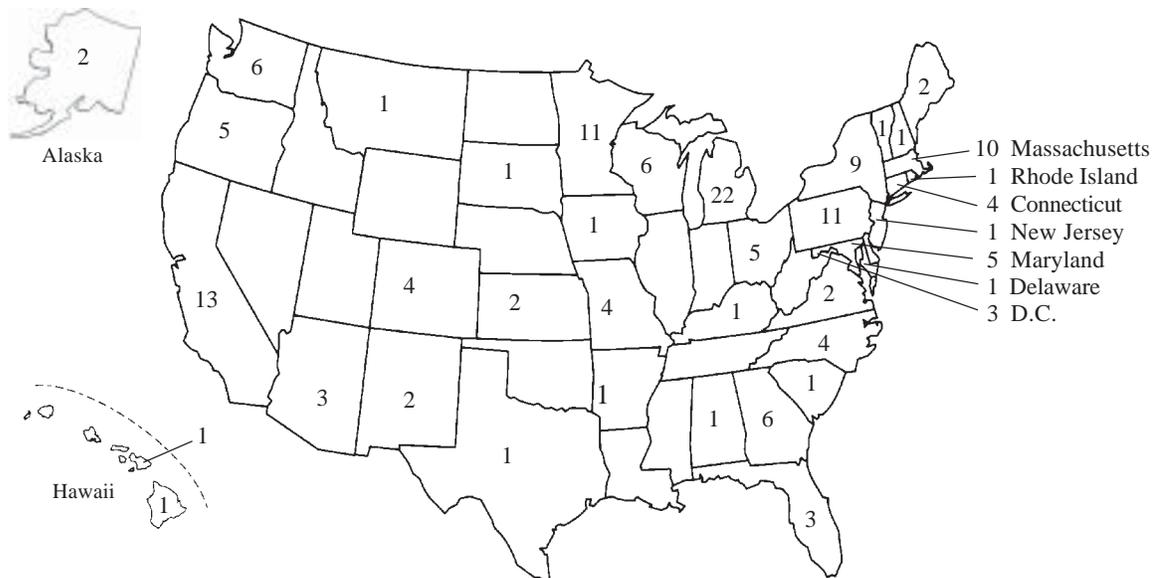
Number of Grants by Categories



Number of Grants by Dollar Amount



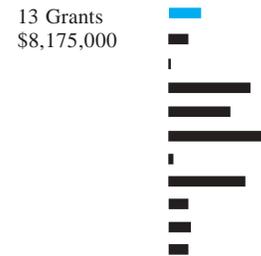
Geographic Distribution of 2004 Grants



Map does not include 7 grants made in Canada, 5 in the United Kingdom, and 1 in France

Grant Awards

Health and Long-Term Care



	2004 Grants	December 31, 2004	
		Paid	Unpaid
Abington Hospital Abington, Pennsylvania <i>Construction of facility with emergency trauma center, operating rooms, inpatient rooms, nursery, and auditorium</i>		1,000,000	
Advocate Health Care Oak Brook, Illinois <i>Construction of facility for cardiac care with inpatient rooms, catheterization lab, and surgery area</i>		850,000	
Asante Health System Medford, Oregon <i>Renovation of Rogue Valley Medical Center and construction of addition for inpatient rooms and to expand emergency department and surgical services area</i>			900,000
Barton Center for Diabetes Education North Oxford, Massachusetts <i>Construction of facility to provide educational programs for children with Type I diabetes and their families</i>		300,000	
Benefis Healthcare Great Falls, Montana <i>Construction of outpatient facility for oncology patients</i>	750,000		750,000
CentraCare Health System St. Cloud, Minnesota <i>Construction of facility to provide partial hospital program for adolescents needing intensive outpatient psychiatric services</i>		750,000	
Charles B. Wang Community Health Center New York, New York <i>Renovation and expansion of health care clinic to provide exam rooms and offices</i>	300,000		300,000
CHI Colorado Colorado Springs, Colorado <i>Construction of addition to Penrose Hospital to provide intensive and critical care unit</i>	750,000		750,000

Health and Long-Term Care

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Children's Hospital Columbus, Ohio <i>Construction of Center for Child and Family Advocacy to provide treatment, prevention programs, and support for victims of child abuse and domestic violence</i>	500,000		500,000
Children's Hospital Medical Center Akron, Ohio <i>Construction and renovation of hospital to expand and upgrade inpatient and clinical care areas</i>			800,000
Credit Valley Hospital Mississauga, Ontario, Canada <i>Construction of facilities to provide cancer treatment and ambulatory care services</i>	750,000		750,000
Glens Falls Hospital Glens Falls, New York <i>Renovation and expansion of facilities to reconfigure space for outpatient services and to upgrade existing clinical areas</i>			800,000
Good Shepherd Allentown, Pennsylvania <i>Construction of ambulatory care building to consolidate and expand outpatient programs</i>	800,000		800,000
Greater Baltimore Medical Center Baltimore, Maryland <i>Purchase of equipment for emergency room as part of plan to renovate and expand hospital</i>		950,000	
Hawaii Pacific Health Honolulu, Hawaii <i>Renovation and expansion of facilities for Wilcox Memorial Hospital to create new diagnostic and surgical centers</i>	225,000		225,000
Holyoke Hospital Holyoke, Massachusetts <i>Renovation and expansion of facilities to replace operating rooms and reconfigure main entrance</i>		200,000	

Health and Long-Term Care

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Hospice of Naples Naples, Florida <i>Construction of residential hospice facility as part of comprehensive campaign</i>		600,000	
Hospice of the Chesapeake Millersville, Maryland <i>Purchase of property as part of plan to develop residential hospice facility</i>	350,000		350,000
Hospice of the Piedmont Charlottesville, Virginia <i>Purchase and renovation of facility to provide residential hospice program</i>		250,000	
Hospice of Winston-Salem/Forsyth County Winston-Salem, North Carolina <i>Construction of addition to residential hospice facility to add patient rooms, multipurpose family area, and kitchen as part of comprehensive campaign</i>			275,000
Jersey City Medical Center Jersey City, New Jersey <i>Construction of replacement hospital with inpatient and outpatient facilities</i>		650,000	
Jewish Hospital HealthCare Services Louisville, Kentucky <i>Renovation and expansion of Frazier Rehab Institute to enhance rehabilitative services for adults and children</i>			1,500,000
Kent Hospital Warwick, Rhode Island <i>Purchase of information technology equipment as part of renovation and expansion of facilities</i>		500,000	
Lakeside Health System Brockport, New York <i>Renovation of outpatient surgery area and obstetrics department</i>			300,000
Marietta Memorial Hospital Marietta, Ohio <i>Construction of addition for emergency department</i>	200,000	200,000	

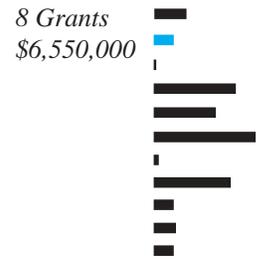
Health and Long-Term Care

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Massachusetts General Hospital Boston, Massachusetts <i>Construction of facility for outpatient clinical care</i>		2,000,000	
New York Presbyterian Hospital New York, New York <i>Renovation and construction of facilities for Children's Hospital to consolidate and expand pediatric services</i>		2,000,000	
Newton Memorial Hospital Newton, New Jersey Renovation and expansion of emergency center		300,000	
Northwest Medical Teams International Portland, Oregon <i>Purchase of facilities to provide offices and warehouse for international relief and development programs</i>	250,000		250,000
Palliative CareCenter & Hospice of the North Shore Evanston, Illinois <i>Construction of facility in Glenview for offices and outpatient programs</i>	800,000		800,000
Planned Parenthood Golden Gate San Francisco, California <i>Renovation of outpatient health center as part of plan to upgrade facilities</i>		500,000	
Planned Parenthood of Southeast Michigan Detroit, Michigan <i>Purchase of building to provide facilities for educational and advocacy programs on family planning and reproductive health care</i>		350,000	
Planned Parenthood of Western Pennsylvania Pittsburgh, Pennsylvania <i>Purchase of building as part of plan to develop health care and administrative center</i>			300,000
Queen of the Valley Hospital Napa, California <i>Construction of facility to house wellness programs with therapy and lap pools, exercise areas, and treatment rooms for cardiac and cancer rehabilitation</i>			500,000

Health and Long-Term Care

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Roswell Park Cancer Institute Buffalo, New York <i>Construction of facility to provide laboratories, offices, and procedure rooms for comprehensive care and research center</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	1,000,000		1,000,000
Saint Agnes Medical Center Fresno, California <i>Renovation and expansion of hospital</i>			900,000
St. Joseph's Mercy of Macomb Clinton Township, Michigan <i>Construction of addition to provide additional patient rooms and counseling areas as part of renovation and expansion of facilities</i>		400,000	
University Health Network Toronto, Ontario, Canada <i>Renovation and expansion of facilities for Toronto General Hospital to provide outpatient and procedure rooms</i>	1,500,000		1,500,000

**Science, Nature, and
the Environment**



	2004 Grants	December 31, 2004	
		Paid	Unpaid
Bermuda Biological Station for Research St. George's, Bermuda <i>Phase I construction of laboratory for marine research and educational programs as part of larger campaign</i>			900,000
Bernheim Arboretum and Research Forest Clermont, Kentucky <i>Construction of visitors' orientation center as part of expansion of facilities for environmental education and horticultural research programs</i>			400,000
Carnegie Institution of Washington Washington, District of Columbia <i>Construction of building with biochemistry laboratories for Department of Embryology</i>			1,500,000
Detroit Zoological Society Royal Oak, Michigan <i>Renovation of facility for environmental and conservation education programs</i>	900,000		900,000
Environmental Defense New York, New York <i>Renovation of office facility and purchase of equipment to upgrade information technology systems as part of campaign for capital and program funds</i>		1,500,000	
Forest Society of Maine Bangor, Maine <i>Purchase of conservation easements to protect forest land</i>		750,000	
Kalamazoo Nature Center Kalamazoo, Michigan <i>Renovation and expansion of visitor center for environmental education programs</i>			150,000
Lincoln Park Zoological Society Chicago, Illinois <i>Construction of replacement Children's Zoo with outdoor and indoor animal habitats as part of plan to renovate and expand facilities</i>			2,000,000

Science, Nature, and the Environment

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Maine Coast Heritage Trust Topsham, Maine <i>Purchase of property on Marshall Island to protect and conserve natural habitats</i>	1,000,000		1,000,000
Mathematical Science Research Institute Berkeley, California <i>Renovation and expansion of facility to provide lecture hall, seminar rooms, offices, and library</i>			650,000
Milwaukee County Zoo Milwaukee, Wisconsin <i>Renovation and construction of indoor and outdoor habitats for large felines including lions, cheetahs, and jaguars, as part of facility expansion plans</i>	700,000		700,000
Monell Chemical Senses Center Philadelphia, Pennsylvania <i>Renovation of facilities to expand research laboratories focused on basic and clinical chemosensory research</i>	600,000		600,000
Monterey Bay Aquarium Monterey, California <i>Renovation of facilities to create Ocean's Edge exhibit</i>	1,000,000		1,000,000
National Aquarium in Baltimore Baltimore, Maryland <i>Renovation and expansion of facility to provide additional exhibits and visitor amenities</i>		800,000	
National Park Service Yosemite National Park, California <i>Renovation and restoration of visitors' viewing area at Lower Yosemite Falls in Yosemite National Park</i>		600,000	
Bozeman, Montana <i>Construction of visitors' center with auditorium, exhibits, classrooms, and library at Yellowstone National Park</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification			500,000

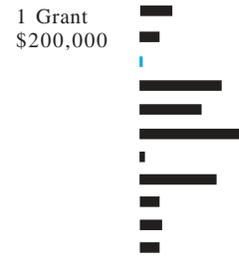
Science, Nature, and the Environment

	2004 Grants	December 31, 2004	
		Paid	Unpaid
The Nature Conservancy			
Maine Chapter		1,250,000	
Brunswick, Maine			
<i>Purchase of property in Katahdin Forest area to protect and preserve natural habitats</i>			
Michigan Chapter			2,500,000
Lansing, Michigan			
<i>Purchase of property and conservation easements in the Upper Peninsula to protect and preserve natural habitats for rare and endangered species of wildlife</i>			
Total \$5,000,000 commitment approved			
Texas Chapter			750,000
San Antonio, Texas			
<i>Construction of two education centers as part of expansion of centers across the state and purchase of property and conservation easements to protect natural habitats</i>			
Norfolk Botanical Garden Society	500,000		500,000
Norfolk, Virginia			
<i>Construction of gardens highlighting variety of plants for children's programs</i>			
San Antonio Zoological Society			850,000
San Antonio, Texas			
<i>Construction of riparian habitat for African hippos, crocodiles, and fish with underwater viewing areas</i>			
Save The Bay			500,000
Providence, Rhode Island			
<i>Construction of facility for environmental education organization working to protect, restore, and explore Narragansett Bay</i>			
Toronto Botanical Garden	350,000		350,000
Toronto, Ontario, Canada			
<i>Renovation and expansion of Civic Garden Centre with offices and program areas as part of plan to upgrade facilities and create new gardens</i>			
The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED certification			

Science, Nature, and the Environment

	2004 Grants	December 31, 2004	
		Paid	Unpaid
TreePeople, Inc. Beverly Hills, California <i>Phase I construction of facility to provide programs focused on environmental education and reforestation of California's urban areas</i> The Trustees intend to authorize a \$250,000 Green Building Bonus Grant when the facility achieves LEED Platinum certification			500,000
The Trustees of the Reservation Beverly, Massachusetts <i>Purchase of property for public environmental education programs, renovation of building for offices, and purchase of information technology equipment</i>	1,500,000		1,500,000
Urban Ecology Center Milwaukee, Wisconsin <i>Construction of environmental education center in Riverside Park with multipurpose areas, community room, exhibit space, and observation tower</i>		250,000	
Yosemite National Institutes Port Angeles, Washington <i>Construction of administration building with offices and conference rooms for Olympic Park Institute in Washington</i>		200,000	

Public Affairs



	2004 Grants	December 31, 2004	
		Paid	Unpaid
League of Women Voters	200,000		200,000
Minnesota Education Fund			
St. Paul, Minnesota			
<i>Renovation of facility for voter education programs</i>			

Arts and Humanities

	2004 Grants	December 31, 2004	
		Paid	Unpaid
City of Auburn Auburn, Maine <i>Renovation and expansion of library to increase space for collections and programs</i>		300,000	
Colorado Public Radio Centennial, Colorado <i>Renovation of facility to provide production and broadcast studios</i>		300,000	
Community School of Music and Arts Mountain View, California <i>Construction of facility to provide practice rooms, classrooms, recital hall, and offices</i>		750,000	
Connecticut Public Broadcasting Hartford, Connecticut <i>Purchase of equipment for conversion to digital format</i>		750,000	
Dallas Children's Theater Dallas, Texas <i>Purchase and renovation of facility to house main and black box theaters, classrooms, offices, and production areas</i>		500,000	
Delaware Center for the Contemporary Arts Wilmington, Delaware <i>Purchase and renovation of building for galleries, classrooms, artist studios, and performance space</i>		150,000	
Denver Art Museum Denver, Colorado <i>Construction of addition to Museum to provide gallery space</i>			1,000,000
Denver Museum of Nature and Science Denver, Colorado <i>Renovation and expansion of facilities to upgrade planetarium and provide exhibits on space science</i>		1,000,000	
Detroit Symphony Orchestra Detroit, Michigan <i>Completion of Max M. Fisher Music Center (The Max) at Orchestra Place as part of larger campaign</i>			2,000,000

Arts and Humanities

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Ella Sharp Museum Association of Jackson Jackson, Michigan <i>Construction of addition to Hadwin Center for local history gallery and lecture hall</i>	600,000		600,000
Florida West Coast Public Broadcasting Tampa, Florida <i>Purchase of equipment as part of campaign to construct and equip facilities</i>	500,000		500,000
Gardiner Museum of Ceramic Art Toronto, Ontario, Canada <i>Renovation and expansion of facilities to provide galleries for permanent collections and temporary exhibits, studios, classrooms, and library</i>	250,000		250,000
Guthrie Theater Foundation Minneapolis, Minnesota <i>Purchase of land and construction of facilities including three theatres, classrooms, rehearsal rooms, and recording studio</i>	1,500,000		1,500,000
Heard Museum Phoenix, Arizona <i>Renovation and expansion of Museum to reinstall core exhibit and provide new entrance and theatre</i>			450,000
The Henry Ford Dearborn, Michigan <i>Renovation and expansion of exhibit featuring reproduction of 19th century New England glass production facility at Greenfield Village as part of larger campaign</i>			3,000,000
Historical Society of Western Pennsylvania Pittsburgh, Pennsylvania <i>Construction of addition to Heinz Pittsburgh Regional History Center to provide exhibits, theatre, and class- rooms</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	600,000		600,000

Arts and Humanities

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Howe Library Hanover, New Hampshire <i>Construction of addition to expand services for youth and public access to computers</i>	250,000		250,000
Huntington Theatre Company Boston, Massachusetts <i>Construction of proscenium and studio theatres, rehearsal halls, and support areas</i>			1,000,000
Hyde Park Art Center Chicago, Illinois <i>Renovation of facility for community art center with galleries, studios, offices, and classrooms</i>	250,000		250,000
Japanese Canadian Cultural Centre Toronto, Ontario, Canada <i>Purchase and renovation of facility to house exhibit space, martial arts courts, auditorium, Tea Room, and classrooms</i>		400,000	
Jazz at Lincoln Center New York, New York <i>Construction of facility with two performance venues, broadcasting center, and classrooms</i>		2,000,000	
KQED San Francisco, California <i>Purchase of equipment for conversion to digital format as part of campaign for capital and program support</i>		2,000,000	
KVIE Sacramento, California <i>Purchase of equipment for conversion to digital format</i>	200,000		200,000
Lookingglass Theatre Company Chicago, Illinois <i>Renovation of facility to provide mainstage and studio theatres</i>		250,000	
Manhattan Theatre Club New York, New York <i>Renovation of theatre to reconfigure and modernize facilities</i>		950,000	

Arts and Humanities

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Martin Library Association York, Pennsylvania <i>Renovation of current and adjacent buildings and construction of atrium</i>			300,000
Maui Arts & Cultural Center Kahului, Hawaii <i>Renovation and expansion of facilities for visual and performing arts programs</i>	750,000		750,000
Merit School of Music Chicago, Illinois <i>Purchase and renovation of building to provide two recital halls, rehearsal and practice rooms, library, classrooms, and recording booth</i>	725,000		725,000
Michigan Opera Theatre Detroit, Michigan <i>Renovation of facility for Center for Arts and Learning with lecture hall, studio, black box theatre, and resource center as part of larger campaign</i>		3,000,000	
Milwaukee Youth Arts Center Milwaukee, Wisconsin <i>Purchase and renovation of building to provide rehearsal and support facilities for Milwaukee Youth Symphony Orchestra and First Stage Theatre</i>	500,000		500,000
Minneapolis Public Library Minneapolis, Minnesota <i>Construction of replacement Central Library to include general collections area, specialized resource areas, auditorium, planetarium, and gallery</i>	1,000,000		1,000,000
Minnesota Public Radio St. Paul, Minnesota <i>Construction of building with broadcast studios and production facilities</i>	1,500,000		1,500,000
Nantucket Historical Association Nantucket, Massachusetts <i>Renovation of Foulger and Whaling Museums and construction of addition to connect two facilities as part of larger campaign</i>	500,000		500,000

Arts and Humanities

	2004 Grants	December 31, 2004	
		Paid	Unpaid
The National Ballet School Toronto, Ontario, Canada <i>Purchase, renovation, and expansion of facility for Dance Training Center with studios and classrooms</i>	1,000,000		1,000,000
National Galleries of Scotland Edinburgh, Scotland, United Kingdom <i>Renovation of National Gallery of Scotland and Royal Scottish Academy to provide facilities for educational programs and to upgrade visitors' amenities</i>	600,000		600,000
Neighborhood Music School New Haven, Connecticut <i>Renovation and expansion of facility for community arts and music programs</i>	250,000		250,000
New Britain Museum of American Art New Britain, Connecticut <i>Renovation and construction of facilities to upgrade systems and expand exhibit, education, and administrative areas</i>	850,000		850,000
New Jersey Center for Visual Arts Summit, New Jersey <i>Renovation and construction of facilities to upgrade systems and expand art studios, galleries, and offices</i>	275,000		275,000
New Mexico Symphony Orchestra Albuquerque, New Mexico <i>Purchase and renovation of facility to provide rehearsal space, offices, and studios</i>		400,000	
New York Hall of Science Queens, New York <i>Construction of exhibits as part of plan to expand facilities</i>			850,000
ODC/San Francisco San Francisco, California <i>Purchase and renovation of facility to provide performance and rehearsal spaces, classrooms, and Pilates training center</i>			500,000
Opera Memphis Memphis, Tennessee <i>Purchase of property and construction of facilities to provide performance and rehearsal hall, offices, and production areas</i>		500,000	

Arts and Humanities

	2004 Grants	December 31, 2004 Paid Unpaid
Phoenix Art Museum Phoenix, Arizona <i>Construction of addition to provide exhibit galleries, new visitor entrance, and sculpture court</i>	900,000	900,000
Pittsburgh Community Broadcasting WYEP Pittsburgh, Pennsylvania <i>Purchase, renovation, and construction of facility to house broadcast studios, offices, and auditorium</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	350,000	350,000
Playhouse Square Foundation Cleveland, Ohio <i>Renovation of facility to provide administrative offices and space for public TV and radio station</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	1,250,000	1,250,000
Portland Art Museum Portland, Oregon <i>Renovation of adjacent building for galleries, program areas, offices, and library</i>	1,500,000	1,500,000
Provincetown Art Association and Museum Provincetown, Massachusetts <i>Construction of addition to house galleries, educational facilities, storage space, and research library</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	400,000	400,000
Robert W. Woodruff Arts Center Atlanta, Georgia <i>Renovation and expansion of High Museum of Art</i>		2,000,000
Round House Theatre Bethesda, Maryland <i>Purchase of lighting system equipment as part of renovating and equipping four theatre and educational facilities</i>		250,000

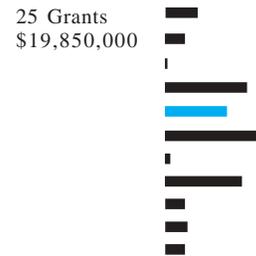
Arts and Humanities

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Santa Barbara Museum of Natural History Santa Barbara, California <i>Construction of new wharf deck, outdoor observation platform, and replacement building with theatre and classrooms</i>	500,000		500,000
Science Center of Iowa Des Moines, Iowa <i>Purchase of property and equipment as part of plan to construct replacement Science Center</i>			1,000,000
Seattle Public Library Seattle, Washington <i>Construction of replacement Central Library</i>	1,000,000		
Shaw Festival Theatre Niagara-on-the-Lake, Ontario, Canada <i>Renovation of Festival Theatre and construction of two wings to provide rehearsal halls, studios, offices, and production facilities</i>			750,000
Stage, Inc. Salem, Oregon <i>Phase II renovation of historic Elsinore Theatre as part of Phase I-II restoration plan</i>		200,000	
The Studio Theatre Washington, District of Columbia <i>Purchase and renovation of buildings to provide additional theatre, classrooms, and rehearsal space for Acting Conservancy, plus new entrance and support areas</i>		750,000	
Tampa Bay Performing Arts Center Tampa, Florida <i>Construction of facilities for educa- tional programs including performance hall, classrooms, studios, and library</i>		800,000	
Think TV Network Dayton, Ohio <i>Purchase of equipment for conversion to digital format as part of plan to upgrade facilities</i>			600,000
Unicorn Theatre for Children London, England, United Kingdom <i>Construction of facilities including main stage and black box theatres, studios, offices, and support areas</i>	550,000		550,000

Arts and Humanities

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Victory Gardens Theater Chicago, Illinois <i>Purchase and renovation of Biograph Theater to reconfigure mainstage and studio performance spaces and upgrade building systems</i>	300,000		300,000
Walker Art Center Minneapolis, Minnesota <i>Construction of addition to expand galleries, educational areas, performance space, and library</i>	2,000,000		2,000,000
Westport Country Playhouse Westport, Connecticut <i>Renovation and expansion of facilities to convert summer playhouse into year-round theatre</i>			850,000
WFWA-TV Fort Wayne, Indiana <i>Construction of facility to provide broadcast and production studios and purchase of equipment for conversion to digital format</i>			400,000
Williamstown Art Conservation Center Williamstown, Massachusetts <i>Renovation and expansion of facility to enhance conservation laboratories and upgrade building systems</i>			500,000*
Wilton Library Association Wilton, Connecticut <i>Renovation and expansion of library</i>		200,000	
Woolly Mammoth Theatre Company Washington, District of Columbia <i>Construction of facility to provide theatre, rehearsal hall, classroom, and support areas</i>			500,000
Women's Project and Productions New York, New York <i>Purchase and renovation of theatre to replace roof, modernize HVAC, and rebuild orchestra seating</i>			175,000*
The Young Vic Theatre London, England, United Kingdom <i>Renovation and expansion of facility to upgrade main performance space and create studio theatre and production facilities</i>	700,000		700,000

Education



	2004 Grants	December 31, 2004	
		Paid	Unpaid
Albion College Albion, Michigan <i>Construction of Bruce A. Kresge Hall, a laboratory building for chemistry and biology programs</i> An additional special \$3,000,000 grant was made to the laboratory building in 2003 to honor Bruce A. Kresge upon his retirement as a Kresge Trustee, for a total commitment of \$4,500,000 The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED certification			1,500,000
Art Center College of Design Pasadena, California <i>Purchase and renovation of facilities to establish South Campus for graduate and community art programs</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facilities achieve LEED Silver certification	700,000		700,000
Assumption College Worcester, Massachusetts <i>Construction of facility to house science laboratories, lecture hall, and faculty offices</i>		800,000	
Atlanta Speech School Atlanta, Georgia <i>Purchase of property and renovation and construction of facilities to expand programs serving adults and children with speech, language, and learning disabilities</i>	500,000		500,000
Belmont University Nashville, Tennessee <i>Construction of campus center with athletic facilities, arena, and offices for student organizations</i>		800,000	
Brandeis University Waltham, Massachusetts <i>Construction of student residence hall</i>		750,000	
Bryant College Smithfield, Rhode Island <i>Construction of facility for library, academic classrooms, and lecture hall</i>		750,000	

Education

	2004 Grants	December 31, 2004	
		Paid	Unpaid
California Lutheran University Thousand Oaks, California <i>Construction of athletic and fitness facility with gymnasium, classrooms, and area for Sports Medicine Program</i>	1,000,000		1,000,000
California State University Hayward, California <i>Construction of academic building with classrooms, library/media center, auditorium, offices, and computer labs</i>			600,000
Campbellsville University Campbellsville, Kentucky <i>Construction of dining hall and student commons as part of larger campaign</i>	1,000,000		1,000,000
Cedarville University Cedarville, Ohio <i>Construction and renovation of recreational and athletic facilities</i>		600,000	
Chatham College Pittsburgh, Pennsylvania <i>Construction of athletic and fitness center</i>		800,000	
Coker College Hartsville, South Carolina <i>Toward construction of library with research and study areas, classrooms, and collections area</i>	500,000		500,000
Columbus State University Columbus, Georgia <i>Purchase of property and renovation and expansion of facilities to create Uptown Campus for the Arts with studios, theatre, gallery, and classrooms</i>	1,000,000		1,000,000
Dakota Wesleyan University Mitchell, South Dakota <i>Construction of McGovern Library and Center for Public Service</i>	700,000		700,000
Dartmouth College Hanover, New Hampshire <i>Construction of academic building with classrooms and offices for Department of Mathematics</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification			1,000,000

Education

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Eastern University St. Davids, Pennsylvania <i>Renovation and expansion of library</i>		750,000	
Harding University Searcy, Arkansas <i>Renovation and expansion of facilities for College of Education including classrooms, lecture hall, and offices</i>	700,000		700,000
Hiram College Hiram, Ohio <i>Renovation and expansion of athletic facilities</i>		800,000	
Hope College Holland, Michigan <i>Construction of science facility with research areas and classrooms</i>		850,000	
INSEAD Institute European d'Administration des Affaires Cedex, France <i>Construction of academic facilities in Singapore for executive and graduate international business education programs</i>	750,000		750,000
John Carroll University Cleveland, Ohio <i>Construction of facility with science laboratories, classrooms, and auditorium</i>		950,000	
Judson College Elgin, Illinois <i>Construction of library and academic center with classrooms, arts and design studios, gallery, and digital media lab</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	600,000		600,000
Lancaster Theological Seminary Lancaster, Pennsylvania <i>Renovation of facility for student residences</i>		500,000	
Livingstone College Salisbury, North Carolina <i>Renovation of building to house classrooms and technology support facilities as part of larger campaign</i>		500,000	

Education

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Lutheran Theological Seminary at Philadelphia Philadelphia, Pennsylvania <i>Construction of facility with classrooms, offices, lounges, and welcome center</i>	650,000		650,000
Lynchburg College Lynchburg, Virginia <i>Construction of academic building with classrooms, auditorium, computer labs, multimedia center, and library</i>		500,000	
Methodist College Fayetteville, North Carolina <i>Construction of addition to facility to provide science laboratories for biology and chemistry programs</i>	550,000		550,000
Muhlenberg College Allentown, Pennsylvania <i>Renovation and construction of athletic facilities</i>	900,000		900,000
Nazareth College Rochester, New York <i>Construction of academic building with classrooms, lecture hall, offices, and seminar rooms</i>		750,000	
New York University New York, New York <i>Construction of building for School of Law containing academic facilities and faculty residences</i>		1,500,000	
Ohio Wesleyan University Delaware, Ohio <i>Renovation and expansion of science facilities to provide classrooms, research labs, greenhouse, scanning electron microscope suite, and zoology museum</i>			1,000,000
Pacific Lutheran University Tacoma, Washington <i>Construction of academic building for School of Business and math, computer science, and computer engineering programs</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification		850,000	

Education

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Pennsylvania School for the Deaf Philadelphia, Pennsylvania <i>Construction of facility with classrooms, multipurpose area, offices, and clinical space for early intervention and preschool programs</i>		500,000	
Pennsylvania State University University Park, Pennsylvania <i>Construction of facility for College of Business with auditorium, classrooms, offices, and Trading Room for stock trading simulations</i>	1,000,000		1,000,000
Queen's University Belfast Belfast, Northern Ireland, United Kingdom <i>Construction of central library with study and collections area</i>	1,400,000		1,400,000
Seton Hill University Greensburg, Pennsylvania <i>Construction of athletic facilities with gym, indoor running track, and areas for fitness programs</i>			400,000
Smith College Northampton, Massachusetts <i>Construction of Campus Center with amphitheater, lounges, offices for student organizations, and meeting areas</i>			1,000,000
St. Andrew's School Barrington, Rhode Island <i>Construction of facilities with auditorium, classrooms, music rooms, and art studios for students with learning disabilities</i>		600,000	
St. Francis College Brooklyn Heights, New York <i>Construction of Academic Center with library, classrooms, and lecture hall</i>	1,000,000		1,000,000
Swarthmore College Swarthmore, Pennsylvania <i>Renovation of administrative offices and dormitory facility and renovation of building for alumni offices</i>	1,000,000		1,000,000
United States Coast Guard Academy Alumni Association New London, Connecticut <i>Construction of facility with meeting areas, dining room, and offices for Coast Guard Academy alumni activities</i>		250,000	

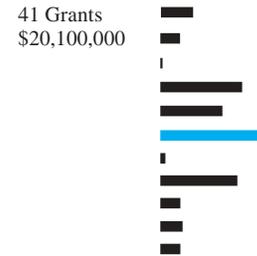
Education

	2004 Grants	December 31, 2004	
		Paid	Unpaid
University of Edinburgh Edinburgh, Scotland, United Kingdom <i>Construction of Research Institute for Medical Cell Biology for School of Medicine</i>	1,000,000		1,000,000
University of Houston Houston, Texas <i>Renovation and expansion of library including classrooms and offices for Honors College</i>		500,000	
University of Maine at Farmington Farmington, Maine <i>Construction of academic facility with classrooms, curriculum resource center, offices, and meeting areas</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	150,000		150,000
University of Pennsylvania Philadelphia, Pennsylvania <i>Construction of research laboratories and classroom facility for School of Veterinary Medicine</i>	1,500,000		1,500,000
University of Puget Sound Tacoma, Washington <i>Construction of building to provide laboratories and classrooms for biology, chemistry, and physics programs</i>	750,000		750,000
University of San Francisco San Francisco, California <i>Renovation and expansion of classroom and research facilities for School of Business and Management</i>	600,000		600,000
University of Western Ontario London, Ontario, Canada <i>Renovation and expansion of lecture hall and laboratory facilities for School of Medicine and Dentistry</i>	750,000		750,000
Urbana University Urbana, Ohio <i>Construction of student center with lounges, wellness center, student organization offices, and recreational areas</i>	400,000		400,000

Education

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Ursinus College Collegeville, Pennsylvania <i>Construction of performing arts facility with proscenium and studio theaters, rehearsal studio, and classrooms</i>		1,000,000	
Vanderbilt University Nashville, Tennessee <i>Construction of Children's Hospital at Vanderbilt University Medical Center</i>		1,000,000	
Washington University Chestertown, Maryland <i>Renovation and construction of facilities to upgrade and expand science laborato- ries and classrooms</i>	750,000		750,000
Washington University in St. Louis St. Louis, Missouri <i>Renovation and expansion of facilities for visual arts and design programs with studios, classrooms, and gallery</i>			1,000,000
West Virginia University Morgantown, West Virginia <i>Renovation of laboratory for College of Engineering and Mineral Resources as part of larger campaign</i>		750,000	
Youngstown State University Youngstown, Ohio <i>Construction of facility for recreational and wellness programs</i>			600,000

Human Services



	2004 Grants	December 31, 2004	
		Paid	Unpaid
Ability Beyond Disability Brookfield, Connecticut <i>Renovation of residential facilities for organization providing comprehensive services for adults with disabilities</i>	400,000		400,000
Abused Deaf Women's Advocacy Services Seattle, Washington <i>Purchase of property and construction of emergency and transitional housing for deaf victims of domestic violence</i>	250,000		250,000
African American Family Services Minneapolis, Minnesota <i>Purchase and renovation of facility to house program services and offices</i>			240,000*
American Red Cross Southwestern Indiana Chapter Evansville, Indiana <i>Construction of facility with classrooms, offices, storage, and blood collection area</i>		300,000	
American Red Cross Washtenaw County Chapter Ann Arbor, Michigan <i>Construction of facility to provide emergency services and health and safety programs</i>		600,000	
Arab Community Center for Economic and Social Services (ACCESS) Dearborn, Michigan <i>Construction of Arab American National Museum and Cultural Center with galleries, auditorium, offices, and classrooms</i>		1,500,000	
Association House of Chicago Chicago, Illinois <i>Renovation of two community centers</i>	400,000		400,000
Atlanta Community Food Bank Atlanta, Georgia <i>Purchase of land and construction of food warehouse and distribution facility</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	350,000		350,000

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Atlanta Union Mission Atlanta, Georgia <i>Renovation and expansion of shelter facilities to provide emergency and transitional housing for women and children</i>		900,000	
AVANCE, Inc. San Antonio, Texas <i>Renovation of building to serve as headquarters for state-wide organization providing comprehensive parenting education programs for Hispanic families with young children</i>		350,000	
Avenidas Palo Alto, California <i>Construction of facility in Mountain View to provide health and social programs for older adults</i>	250,000		250,000
Boston Chinatown Neighborhood Center Boston, Massachusetts <i>Construction of community center to provide childcare, adult education, and youth programs</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	200,000		200,000
Boys & Girls Club of McAllen McAllen, Texas <i>Construction of facility with two gyms, library, dance studio, performancespace, weight room, and photography lab</i>			250,000
Boys & Girls Clubs of Calgary Calgary, Alberta, Canada <i>Construction of four replacement facilities as part of larger campaign</i>		500,000	
Boys & Girls Clubs of Greater Kansas City Kansas City, Missouri <i>Construction of community center with space for child care, recreational, and cultural programs as part of campaign to also renovate Cleveland Park baseball facilities</i>	800,000		800,000

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Boys & Girls Clubs of Hartford Hartford, Connecticut <i>Purchase of property and construction of facility with gym, multipurpose rooms, and space for vocational education and academic support programs</i>		400,000	
Camp Fire USA Central Puget Sound Council Seattle, Washington <i>Renovation and expansion of facilities at Camp Niwana and Camp Sealth to winterize buildings and provide environmental education center</i>			500,000
Catholic Charities of Shiawassee and Genesee Counties Flint, Michigan <i>Renovation of two buildings to upgrade facilities for family counseling and meal programs</i>	250,000		250,000
Center for Prevention of Abuse Peoria, Illinois <i>Purchase of property and renovation and construction of facilities to expand residential and support programs for victims of domestic violence, sexual assault, and elder abuse</i>		250,000	
Center for Women and Families Louisville, Kentucky <i>Renovation and expansion of emergency shelter for victims of domestic violence and assault</i>			800,000
Chicago Youth Programs Chicago, Illinois <i>Construction of main facility to provide gymnasium and tutoring center with conference rooms, library, and computer area</i>	135,000	135,000	
Childhaven Seattle, Washington <i>Construction of building to provide therapeutic and support programs for abused and neglected young children</i>		500,000	

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
The Children's Shelter San Antonio, Texas <i>Purchase of property and construction of facilities to provide residential emergency programs for abused children</i>			850,000
The Cleveland Foodbank Cleveland, Ohio <i>Purchase of property and construction of food distribution warehouse</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification			500,000
Cocoon House Everett, Washington <i>Renovation of emergency shelter and transitional housing facility for homeless youth, plus related campaign costs</i>	200,000		200,000
Community Kitchen/Lifescape Community Services Rockford, Illinois <i>Renovation and construction of facilities to expand meal delivery program to homebound and low-income individuals</i>		200,000	
Covenant House Michigan Detroit, Michigan <i>Renovation of facility to upgrade dining hall, classrooms, and fitness rooms for organization providing residential and support programs for homeless youth and young adults</i>	250,000		250,000
The Devereux Foundation Kennesaw, Georgia <i>Construction of short-term residential facility in Kennesaw, GA to stabilize and assess children with severe emotional and behavioral problems</i>		700,000	
Dumb Friends League Denver, Colorado <i>Renovation and expansion of facility to provide shelter and medical treatment areas for animals</i>		500,000	

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Elderly Services		350,000	
Middlebury, Vermont <i>Construction of facility to provide programs for older adults including meals, medical services, and on-site respite care</i>			
The Family Center	400,000		400,000
Charlotte, North Carolina <i>Construction of facilities at Treetops Camp including lodge, cabins, amphitheatre, volunteer center, and outdoor program areas</i>			
Family Service of Burlington County			200,000
Mount Holly, New Jersey <i>Construction of facility to consolidate and expand services for children and adults</i>			
FareStart	750,000		750,000
Seattle, Washington <i>Purchase and renovation of facility to house job training program in food services for homeless youth and adults</i>			
Food & Friends		200,000	
Washington, District of Columbia <i>Purchase of property and construction of facility to prepare meals delivered to persons with HIV/AIDS and other illnesses</i>			
Germaine Lawrence	225,000		225,000
Arlington, Massachusetts <i>Construction of facility to provide residential treatment program for adolescent girls</i>			
Girl Scouts - Lone Star Council			650,000
Austin, Texas <i>Renovation and expansion of buildings at Camp TexLake to provide cabins, equestrian barn, and program facilities</i>			
Girl Scouts - Tip of Texas Council	240,000		240,000
Harlingen, Texas <i>Purchase of property and construction of facilities including swimming pool, cabins, and multipurpose building with dining hall</i>			

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Girl Scouts - Totem Council Seattle, Washington <i>Construction and renovation of program and residential facilities at Camp River Ranch</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facilities achieve LEED certification	750,000		750,000
Girl Scouts of Erie Shores Lorain, Ohio <i>Construction of facilities at Camp Timberlane including multipurpose building and winterized cabin</i>		200,000	
Girl Scouts of Gulfcoast Florida Sarasota, Florida <i>Purchase of property and construction of two facilities to provide offices, performing arts auditorium, dining hall, computer lab, meeting rooms, and recreational areas</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED certification	400,000		400,000
Girls Inc. of the Berkshires Pittsfield, Massachusetts <i>Renovation of facility to upgrade building systems and reconfigure space</i>		400,000	
Goodrich-Gannett Neighborhood Center Cleveland, Ohio <i>Construction of building to expand child care center and adult education programs as part of larger campaign</i>			500,000
Grand Traverse Regional Land Conservancy Traverse City, Michigan <i>Purchase of property along Lake Michigan as part of plan to protect and preserve natural habitats</i>	950,000		950,000
Greater Chicago Food Depository Chicago, Illinois <i>Construction of food distribution warehouse</i>			1,000,000

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Hanna Perkins Center for Child Development Cleveland, Ohio <i>Renovation of facility to provide preschool and support programs for children with developmental delays</i>		350,000	
Harvesters - Community Food Network Kansas City, Missouri <i>Purchase and renovation of food warehouse and distribution center</i>	750,000		750,000
Hibiscus Children's Center Jensen Beach, Florida <i>Construction of facilities to provide residential care for children with complex emotional and behavioral problems</i>			500,000
Hillcrest Family Services Dubuque, Iowa <i>Phase II renovation and construction of main facility for organization providing human service programs as part of comprehensive campaign</i>		150,000	
Hillside, Inc. Atlanta, Georgia <i>Renovation and expansion of facilities for organization providing psychiatric inpatient and outpatient care for youth</i>		350,000	
Hinton Rural Life Center Hayesville, North Carolina <i>Construction of two lodges and dining/meeting building to expand retreat facilities for rural churches and community organizations</i>		200,000	
Homeless Services Center Santa Cruz, California <i>Renovation of facility providing day services for homeless individuals and construction of residential facility for homeless families</i>			450,000
Hudson Guild New York, New York <i>Renovation of facility for comprehensive human service, mental health, child care, and educational programs</i>	500,000		500,000

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Inner Harbour Douglasville, Georgia <i>Construction of facility to provide residential program for youth with severe emotional and behavioral issues</i>	200,000		200,000
International House New York, New York <i>Renovation of residence for students pursuing graduate studies and internships</i>			750,000
Jewish Community House of Bensonhurst Brooklyn, New York <i>Renovation and expansion of facility to enhance cultural and human service programs</i>		500,000	
Jewish Family Service Southfield, Michigan <i>Construction of facility to provide comprehensive services including outpatient mental health care, adoption services, and geriatric care management</i>			500,000
Kansas Big Brothers Big Sisters Wichita, Kansas <i>Purchase and renovation of building for state-wide, youth mentoring program</i>			250,000
Kansas Foodbank Warehouse Wichita, Kansas <i>Purchase of property and construction of food warehouse and distribution facility</i>	400,000		400,000
Lutheran Services in Iowa Waverly, Iowa <i>Construction of building to provide residential and support facilities for youth with severe behavioral issues</i>	450,000		450,000
Neighborhood House St. Paul, Minnesota <i>Construction of building to provide human service, recreational, educational, and cultural programs</i>	650,000		650,000
Neighborhood House Association San Diego, California <i>Purchase and renovation of food distribution and warehouse facility</i>	500,000		500,000

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Operation Breakthrough Kansas City, Missouri <i>Renovation and construction of facilities to expand child care programs including classroom for special needs children and to provide space for pediatric and adult health clinics</i>		400,000	
Opportunity Farm for Boys & Girls New Gloucester, Maine <i>Construction of residence as part of expansion of facilities for residential treatment program serving youth</i>		325,000	
Painted Turtle Camp Santa Monica, California <i>Purchase of property and construction of facilities to provide camp experience for children with chronic and terminal illnesses</i>		1,000,000	
People Incorporated St. Paul, Minnesota <i>Purchase of two buildings to provide facilities for outpatient substance abuse treatment and community programs</i>	400,000		400,000
The Pittsburgh Project Pittsburgh, Pennsylvania <i>Renovation and expansion of facilities for community development organization providing employment, educational, and youth programs including residential summer camp</i> The Trustees intend to authorize a \$250,000 Green Building Bonus Grant when the facility achieves LEED Gold certification	400,000		400,000
Places for People St. Louis, Missouri <i>Purchase and renovation of facility for programs providing support, skills, and resources for adults with serious mental disorders</i>		200,000	
Prairie View Newton, Kansas <i>Purchase of land and construction of facility to provide outpatient mental health programs</i>	300,000		300,000

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Presentation Center Los Gatos, California <i>Construction of facility with reception area and dining rooms for retreat and conference center</i> The Trustees intend to authorize a \$250,000 Green Building Bonus Grant when the facility achieves LEED Gold certification	350,000		350,000
Project for Pride in Living Minneapolis, Minnesota <i>Purchase and renovation of building to consolidate human service and employment training programs</i>	700,000		700,000
Project H.O.M.E. Philadelphia, Pennsylvania <i>Construction of facility with technology center containing classrooms and library for youth and adult education programs</i>		750,000	
Rogerson Communities Boston, Massachusetts <i>Renovation and expansion of facility for agency providing affordable housing and health services for older adults and adults with special needs</i>		300,000	
Ronald McDonald House Charities of Southern California Los Angeles, California <i>Purchase of property and construction of addition to expand residential facilities for families of children receiving medical care</i>	800,000		800,000
Rosecrance, Inc. Rockford, Illinois <i>Construction of facility to provide residential substance abuse program for adolescents</i>		400,000	
SAGE Summit, New Jersey <i>Purchase of property and construction of facility for programs serving older adults</i>		400,000	

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Salvation Army Columbus, Ohio <i>Purchase and renovation of building to provide educational, recreational, and job training programs as part of plan to upgrade facilities and summer camp</i>			750,000
St. Joseph Center Venice, California <i>Renovation and construction of main facility to expand early childhood learning center, food pantry, culinary arts training space, and offices</i>	750,000		750,000
St. Matthew's House Naples, Florida <i>Construction of apartments to provide transitional living program for homeless individuals and families</i>		300,000	
United Community Center Milwaukee, Wisconsin <i>Renovation of facilities to provide health, fitness, and cultural activities</i>		300,000	
Victory Junction Gang Camp Randleman, North Carolina <i>Purchase of property and construction of facilities for specialty camp serving children with chronic and terminal illnesses</i>		1,000,000	
Washington County Elder Care Bartlesville, Oklahoma <i>Construction of community center serving older adults</i>			500,000
Weld Food Bank Greeley, Colorado <i>Construction of food warehouse and distribution center</i>	150,000		150,000
YMCA Ann Arbor, Michigan <i>Purchase of property and construction of facility with child development rooms, swimming pool, gymnasium, wellness center, and multipurpose rooms</i>	1,000,000		1,000,000
Basking Ridge, New Jersey <i>Phase I construction of addition to main building for family wellness, child care, and community programs as part of two-phased plan to expand facilities</i>		400,000	

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Birmingham, Alabama <i>Renovation and expansion of facility for youth programs with gymnasium, two fitness centers, offices, and space for cultural programs</i>	500,000		500,000
Grand Rapids, Michigan <i>Construction of facility to provide aquatic center with two swimming pools, fitness center, offices, child care center, and gymnasium</i> The Trustees intend to authorize a \$150,000 Green Building Bonus Grant when the facility achieves LEED Silver certification	600,000		600,000
Jacksonville, Florida <i>Construction of building to provide swimming pool, fitness center, and gymnasium as part of plan to renovate and expand facilities</i>	750,000		750,000
La Crosse, Wisconsin <i>Construction of building with swimming pool, gymnasium, child care center, and facilities for youth and teen programs</i>	750,000		750,000
Lawrence, Massachusetts <i>Renovation of facility in Methuen, MA to provide child care, teen, and afterschool programs as part of campaign to renovate and expand facilities</i>		300,000	
Malden, Massachusetts <i>Renovation and expansion of facility to provide therapeutic and competition swimming pools, child care center, gym, fitness center, and offices</i>			700,000
New Bedford, Massachusetts <i>Construction of facility with gymnasium, computer room, wellness center, and swimming pool</i>		500,000	
New Haven, Connecticut <i>Construction of cabins as part of facility expansion at Hi-Rock Camp</i>			200,000
New York, New York <i>Construction and renovation of Bedford-Stuyvesant Branch in Brooklyn as part of larger facilities improvement plan</i>			2,000,000

Human Services

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Phoenix, Arizona <i>Purchase of property and construction of building with pools, teen center, and fitness area as part of larger campaign to expand and renovate facilities</i>		800,000	
Providence, Rhode Island <i>Construction of facility to provide fitness, child care, and educational programs</i>	900,000		900,000
Rochester, New York <i>Construction of swimming pool, shelters, and amphitheatre, and renovation of horse barn for day camp program as part of expansion and renovation of camp facilities</i>	500,000		500,000
Santa Barbara, California <i>Renovation and expansion of facility to provide multipurpose rooms, wellness center, youth gym, and swimming pool</i>		750,000	
Springfield, Massachusetts <i>Purchase and renovation of facility to provide gym, computer lab, and classrooms as part of campaign to construct and renovate buildings</i>		500,000	
Toronto, Ontario, Canada <i>Purchase of property and construction of facility with swimming pool, gymnasium, child care center, and community rooms as part of renovation and expansion of Y facilities</i>	600,000		600,000
Winona, Minnesota <i>Renovation of facilities to provide fitness center, play area for young children, and new entrance</i>		150,000	
YWCA Greenwich, Connecticut <i>Renovation and construction of facilities to expand fitness and child care programs</i>		400,000	

Science Initiative

2 Grants
\$705,920



	2004 Grants	December 31, 2004	
		Paid	Unpaid
Centre College Danville, Kentucky <i>\$250,000 toward purchase of scientific equipment and \$250,000 toward endowment restricted for equipment repair and replacement</i>		250,000	250,000
Clark University Worcester, Massachusetts <i>\$102,960 toward purchase of magnetometer and x-ray diffractometer for physics and chemistry programs and \$102,960 toward endowment restricted for equipment repair and replacement</i>	205,920		205,920
Connecticut College New London, Connecticut <i>\$250,000 toward purchase of equipment for interdisciplinary biochemistry, cellular, and molecular biology program and \$250,000 toward endowment restricted for equipment repair and replacement</i>		250,000	
Fox Chase Cancer Center Philadelphia, Pennsylvania <i>\$200,000 toward purchase of equipment for proteomics research and \$200,000 toward endowment restricted for equipment repair and replacement</i>		200,000	200,000
Indiana University Kokomo, Indiana <i>\$117,000 toward purchase of scientific equipment for programs on Kokomo campus and \$117,000 toward endowment restricted for equipment repair and replacement</i>			234,000
Meredith College Raleigh, North Carolina <i>\$150,000 toward purchase of equipment for biology, health sciences, chemistry, physics, and geoscience programs and \$150,000 toward endowment restricted for equipment repair and replacement</i>		150,000	

Science Initiative

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Morehouse College Atlanta, Georgia <i>\$76,300 toward purchase of scientific equipment for physics laboratory and \$76,300 toward endowment restricted for equipment repair and replacement</i>			152,600
Shippensburg University Shippensburg, Pennsylvania <i>\$200,000 toward purchase of scientific equipment and \$200,000 toward endowment restricted for equipment repair and replacement</i>		200,000	
Stroud Water Research Center Avondale, Pennsylvania <i>\$250,000 toward purchase of scientific equipment for research on streams and river ecosystems and \$250,000 toward endowment restricted for equipment repair and replacement</i>			500,000
University of Richmond Richmond, Virginia <i>\$250,000 toward purchase of scientific equipment for biology and chemistry programs and \$250,000 toward endowment restricted for equipment repair and replacement</i>	500,000		500,000
Vanderbilt University Nashville, Tennessee <i>\$250,000 toward purchase of mass spectrometry equipment for Vanderbilt-Ingram Cancer Center and \$250,000 toward endowment restricted for equipment repair and replacement</i>		250,000	
Washington State University Pullman, Washington <i>\$67,000 toward the purchase of equipment for Department of Chemical Engineering and \$67,000 toward endowment restricted for equipment repair and replacement</i>		134,000	

Green Building Initiative

31 Grants
\$2,377,000



	2004 Grants	December 31, 2004 Paid Unpaid
Affirmations Lesbian and Gay Community Center Ferndale, Michigan <i>Planning costs to design community center</i>	65,000	65,000
Alternatives Unlimited Whitinsville, Massachusetts <i>Planning costs to design office and program facility for agency providing services for developmentally disabled adults</i>	50,000	50,000
Aullwood Audubon Center Dayton, Ohio <i>Planning costs to design facility for educational programs at working organic farm</i>	50,000	50,000
BRING Recycling Eugene, Oregon <i>Planning costs to design facility for recycling and educational programs</i>	68,000	68,000
Chartwell School Seaside, California <i>Planning costs to design school for learning disabled students</i>	75,000	75,000
Children's Museum of Durango Durango, Colorado <i>Planning costs to design children's museum</i>	50,000	50,000
City of Homer Homer, Alaska <i>Planning costs to design public library</i>	75,000	75,000
Ethos, Inc. Portland, Oregon <i>Planning costs to design music school and camp</i>	100,000	100,000
Friends Center Corporation Philadelphia, Pennsylvania <i>Planning costs to design community center</i>	75,000	75,000
Georgia Institute of Technology Atlanta, Georgia <i>Planning costs to design academic and research facilities</i>	92,000	92,000

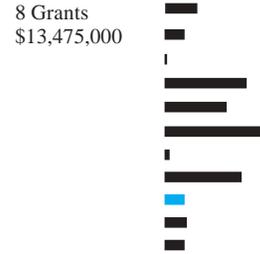
Green Building Initiative

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Girl Scouts of the Chesapeake Bay Council Newark, Delaware <i>Planning costs to design camp facilities</i>	60,000	60,000	
Grand Rapids Art Museum Grand Rapids, Michigan <i>Planning costs to design museum</i>	100,000	100,000	
Highlands Center for Natural History Prescott, Arizona <i>Planning costs to design educational facility in Prescott National Forest</i>	54,000	54,000	
Landmark College Putney, Vermont <i>Planning costs to design academic facility</i>	50,000	50,000	
Lawrence Technological University Southfield, Michigan <i>Planning costs to design academic facility</i>	100,000	100,000	
Massachusetts Audubon Society Lincoln, Massachusetts <i>Planning costs to design facilities for educational programs at Wellfleet Bay Wildlife Sanctuary</i>	50,000	50,000	
Municipality of Anchorage Anchorage, Alaska <i>Planning costs to design Anchorage Museum of History and Art</i>	100,000	100,000	
New North Citizen's Council Springfield, Massachusetts <i>Planning costs to design office facility for agency providing human service programs</i>	65,000	65,000	
Nonprofit Finance Fund New York, New York <i>Support to develop and present Green Building Information Workshops for nonprofit organizations</i> Total \$400,000 commitment approved	200,000	200,000	
North Fork Valley Public Radio Paonia, Colorado <i>Planning costs to design program and office facility</i>	50,000	50,000	

Green Building Initiative

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Oregon State University Corvallis, Oregon <i>Planning costs to design classroom and research facility</i>	100,000	100,000	
Reid Park Zoo Tucson, Arizona <i>Planning costs to design educational facility</i>	94,000	94,000	
Ridgeview Medical Center Waconia, Minnesota <i>Planning costs to design addition to hospital</i>	62,000	62,000	
Riveredge Nature Center Newberg, Wisconsin <i>Planning costs to design office and program facilities, including cabins</i>	55,000	55,000	
St. Olaf College Northfield, Minnesota <i>Planning costs to design facilities for science programs</i>	98,000	98,000	
University of Michigan Ann Arbor, Michigan <i>Planning costs to design residential house</i>	79,000	79,000	
University of North Carolina at Asheville Asheville, North Carolina <i>Planning costs to design classroom and art studio facilities</i>	100,000	100,000	
University of Wisconsin Children's Hospital Madison, Wisconsin <i>Planning costs to design hospital</i>	100,000	100,000	
West Harlem Environmental Action New York, New York <i>Planning costs to design office and program facility</i>	50,000	50,000	
Whitman College Walla Walla, Washington <i>Planning costs to design natatorium</i>	50,000	50,000	
YMCA of Metropolitan Milwaukee Milwaukee, Wisconsin <i>Planning costs to design camp facility</i>	60,000	60,000	

Detroit Initiative



	2004 Grants	December 31, 2004	
		Paid	Unpaid
City Connect Detroit, Inc. Detroit, Michigan <i>Support for five-year plan to facilitate collaboration between private and public sectors to more effectively address area issues</i> Total \$1,000,000 commitment approved		200,000	200,000
Community Foundation for Southeastern Michigan Detroit, Michigan <i>Support for five-year GreenWays Initiative including demonstration projects funded by a Green Venture Fund, technical assistance, and training for nonprofits, public education, and outreach</i> Total \$10,000,000 commitment approved	725,000	725,000	
ConnectMichigan Alliance [Fiscal Agent: Capital Region Community Foundation of Lansing] Lansing, Michigan <i>Establishment of \$20,000,000 endowment fund to support and expand programs offered in partnership with Michigan Campus Compact, Michigan Community Service Commission, Michigan Nonprofit Association, and Volunteer Centers of Michigan</i>		1,000,000	
Detroit 300 Detroit, Michigan <i>Phase I construction of downtown park and establishment of conservancy endowment fund as part of Detroit's 300th anniversary legacy projects</i> Total \$3,000,000 commitment approved		2,000,000	
Detroit Riverfront Conservancy Detroit, Michigan <i>Support for planning and constructing RiverWalk, including public green spaces and pedestrian promenades along the Detroit River</i> The Trustees plan to provide a series of challenge grants totaling up to \$50 million for development of the RiverWalk and endowment of the Conservancy	5,000,000	5,000,000	15,000,000

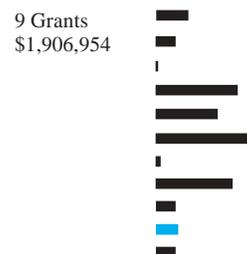
Detroit Initiative

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Detroit Riverfront Conservancy Detroit, Michigan <i>Support for development of business plan and preliminary architectural work to restore the Steamship Columbia, an historic passenger steamship that ferried passengers to Bob-Lo, an island amusement park in the Detroit River</i>	100,000	100,000	
Detroit Youth Foundation Detroit, Michigan <i>Support for purchase, renovation, and expansion of facility to house nonprofit organizations providing services to youth</i>	2,000,000		2,000,000
Greater Downtown Partnership, Inc. Detroit, Michigan <i>Support for plan to continue downtown economic development with emphasis on private sector involvement</i> Total \$150,000 commitment approved			75,000
<i>Support for renovation of facilities at Eastern Market as part of revitalization plan to bring vendor's stalls and public areas up to the standards of leading markets nationally</i>	2,000,000		2,000,000
Local Initiatives Support Corporation Detroit, Michigan <i>Support for comprehensive redevelopment of three Detroit neighborhoods with plans to increase housing, upgrade physical environment, and address community issues such as crime and access to employment and child care. LISIC also plans to work with at least three older, "inner ring" Detroit suburbs to develop green space plus housing and/or commercial units that are beneficial to Detroit and its suburbs</i>	3,000,000		3,000,000

Detroit Initiative

	2004 Grants	December 31, 2004	
		Paid	Unpaid
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Local Initiatives Support Corporation Detroit Community Development Funders' Collaborative		1,500,000	
Detroit, Michigan <i>Support for LISC's economic and community redevelopment programs including commercial revitalization initiative and Phase II program of Detroit Community Development Funders' Collaborative to build the operating and program capacity of community development organizations</i> Total \$3,500,000 commitment approved			
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Mexicantown Community Development Corporation			400,000
Detroit, Michigan <i>Construction of a Mercado, an outdoor market place, as part of the development of International Welcome Center near Ambassador Bridge to Canada</i> Total \$500,000 commitment approved			
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NPower Michigan	150,000	150,000	
Detroit, Michigan <i>Support for local replication of NPower program to provide technology training and consulting services for nonprofit organizations</i> Total \$600,000 commitment approved			
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United Way Community Services	500,000	500,000	
Detroit, Michigan <i>Support for capital campaign on behalf of member agencies and development of Nonprofit Facilities Assistance Center, in partnership with Nonprofit Finance Fund, New York City</i> Total \$3,000,000 commitment approved			
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Special Opportunities Initiative

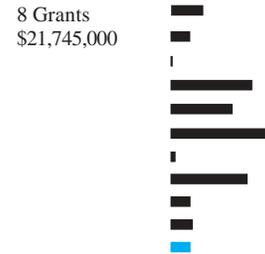


	2004 Grants	December 31, 2004	
		Paid	Unpaid
Bay Cove Human Services Boston, Massachusetts <i>Purchase and Phase II renovation of building to create community arts center</i>		100,000	
<i>Implementation of Year Two of a 5-Year development plan</i>	230,000	230,000	
Total \$900,000 commitment approved			
La Clinica de la Raza Oakland, California <i>Construction of primary care clinic with exam rooms, dental clinic, and offices</i>		150,000	
<i>Implementation of Year One of a 5-Year development plan</i>	200,000	200,000	
Total \$990,000 commitment approved			
Olney Theatre Center for the Arts Olney, Maryland <i>Implementation of Year Two of a 5-Year development plan</i>	156,400	156,400	
<i>Implementation of Year Three of a 5-Year development plan</i>	270,600		270,600
Total \$1,103,600 commitment approved			
Places for People, Inc. St. Louis, Missouri <i>Implementation of Year One of a 5-Year development plan</i>	196,890	196,890	
Total \$846,761 commitment approved			
Project Renewal New York, New York <i>Purchase of property and construction of two residences to provide supportive housing for homeless individuals</i>		110,000	
<i>Implementation of Year Two of a 5-Year development plan</i>	232,000	232,000	
Total \$740,000 commitment approved			

Special Opportunities Initiative

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Winston-Salem Industries for the Blind Winston-Salem, North Carolina <i>Implementation of Year One of a 5-Year development plan</i> Total \$665,600 commitment approved	183,064	183,064	
Youth Development, Inc. Albuquerque, New Mexico <i>Implementation of Year One of a 5-Year development plan</i>	213,000	213,000	
<i>Implementation of Year Two of a 5-Year development plan</i> Total \$1,125,000 commitment approved	225,000	225,000	

Special



	2004 Grants	December 31, 2004	
		Paid	Unpaid
American Red Cross Washington, District of Columbia <i>Support for relief efforts in Florida and southeastern United States due to hurricane damage</i>	2,000,000	2,000,000	
Charles H. Wright Museum of African American History Detroit, Michigan <i>Renovation of museum and installation of new core exhibit, And Still We Rise, as part of larger campaign for operating support and endowment</i>	2,500,000		2,500,000
Community Foundation for Southeastern Michigan Detroit, Michigan <i>Support for operating costs and multi-year effort to raise endowment funds to benefit charitable causes and organizations in southeastern Michigan</i>	12,000,000	1,500,000	10,500,000
Council of Michigan Foundations Grand Haven, Michigan <i>Purchase of computer equipment</i>		250,000	
The Enterprise Foundation Columbia, Maryland <i>Support for Planning Grant Program as part of Enterprise Foundation's \$500 million Green Communities Initiative to encourage sustainable building principles and practices in affordable housing developments</i>	1,500,000	750,000	750,000
Governor's Residence Foundation Lansing, Michigan <i>Renovation and expansion of Governor's Mansion in Lansing, Michigan</i>	100,000	100,000	
Independent Sector Washington, District of Columbia <i>Support for National Panel on the Nonprofit Sector</i>	75,000	75,000	
National Public Radio Washington, District of Columbia <i>Support for general news programming</i>	500,000	500,000	

Special

	2004 Grants	December 31, 2004	
		Paid	Unpaid
Southern Education Foundation	3,070,000	3,070,000	
Atlanta, Georgia			
<i>Support for HBCU Initiative, a five-year program to support advancement efforts at historically Black colleges and universities</i>			
Total \$18,000,000 commitment approved			
Sub-Total	119,434,874	96,687,354	170,418,120
*Grant Cancellations			(915,000)
Employee/Trustee Matching Gifts	940,025	1,027,186	313,349
TOTALS	120,374,899	97,714,540	169,816,469

History and General Information

History of The Foundation

Sebastian Spering Kresge was born on July 31, 1867 in Pennsylvania. After graduating from school and teaching for a short period of time, S.S. Kresge decided to pursue a career in sales and retail. At the age of 30, he opened a “5 and 10 cent” store with John G. McCrory. This business evolved into a chain of stores which were incorporated as the S. S. Kresge Company in 1912, and later became known as Kmart.

He believed that giving back was a natural response to his success in business. In a letter dated May 1, 1924, S.S. Kresge wrote, “For a number of years I have been endeavoring to arrange my financial investments in order to set aside during my lifetime a considerable proportion of those investments for the use and benefit of those classes of individuals and organizations that have been and are deserving of public benefaction.” With an initial gift of \$1.3 million, S.S. Kresge established The Kresge Foundation in 1924 “for the promotion of human progress by eleemosynary, philanthropic and charitable means...” S.S. Kresge’s 1924 letter also noted, “No territorial limitation is placed on the field of operation of the fund.”

The range of organizations supported by the Foundation remains as broad as outlined in S.S. Kresge’s 1924 letter. He expressed interest in supporting “organizations whose object is to promote the well being of mankind...” A core grant program has evolved over time which focuses on opportunities to strengthen leadership and giving through challenge grants for capital projects. The challenge mechanism was introduced nearly from the start of the Foundation with a \$5,000 grant approved to a school for the deaf in 1929, contingent upon raising additional funds. The challenge concept became a more formal part of the Foundation’s practice by the early 1960s.

The Foundation’s 1956 Annual Report captures sentiment that is still true today: “Giving away money is not an easy job...Money alone cannot build character or transform evil into good; it cannot restore the influence and vitality of the home; neither can it maintain the valleys and plains of peace. Spent alone, it might as well stay in the vaults. It becomes palsied and impotent. It cries for full partnership with leaders of character and good will...”

S.S. Kresge made additional gifts over his lifetime to the Foundation and had contributed a total of \$60,577,183 at the time of his death at the age of 99. He gave away most of his fortune and left a personal estate that was less than one-tenth of the gifts he made to The Kresge Foundation.

The Kresge family has always been represented on the Foundation’s Board. Sebastian Kresge was the Foundation’s Treasurer until his death in 1966. His son, Stanley Sebastian Kresge joined the board in 1930 and became its President in 1952, Chairman in 1966 and Honorary Chairman in 1978. He retired in 1985 and died that same year. Stanley Kresge’s son, Bruce A. Kresge, joined the board in 1966 and held a variety of leadership roles including Board Chairman from 2000-2003. He retired from the board in 2003. Bruce Kresge’s daughters, Deborah McDowell and Katherine Lutey, joined the Foundation’s Board in 1999 and 2003, respectively.

Since its first grant of \$100, the Foundation has awarded 8,543 grants for a total of \$2.137 billion.

The range of organizations supported by the Foundation remains as broad as outlined in S.S. Kresge’s 1924 letter. He expressed interest in supporting “organizations whose object is to promote the well being of mankind...”

General Information



Community Art and Theatre Facility
Center of Creative Arts
University City, Missouri

Capital Grants Program

Who may apply?

Not for profit organizations that have 501(c)(3) designation and are not classified as a private foundation by the IRS are eligible to apply. Government and religious organizations are also eligible to apply.

For descriptive purposes, applicants are categorized under one of the following areas: education, health and long-term care, human services, arts and humanities, public affairs and science, nature, and environment.

An education applicant is eligible to submit a request if it is a fully accredited, baccalaureate and/or graduate degree granting institution; a seminary fully accredited by the Association of Theological Schools; or an elementary or secondary school predominately serving individuals with physical and/or developmental disabilities.

A hospital applicant must be accredited by the Joint Commission on Accreditation of Healthcare Organizations.

An applicant operated by a religious organization is eligible to apply only if it serves secular needs and has financial and governing autonomy separate from the parent organization with space formally dedicated to its programs.

While an organization may have a separately incorporated, fund raising support organization that is conducting the campaign, the applicant to Kresge must be the organization that will hold title or a long-term lease to the asset (land, building, equipment, or easement) for which funding from Kresge is being requested.

Who may not apply?

Community colleges, private foundations, and individuals are not eligible to apply. Elementary and secondary schools and religious organizations may not apply, except in the circumstances noted in “Who may apply?” section.

What are eligible requests?

The following are eligible for consideration:

1. Construction of facilities.
2. Renovation of facilities.
3. Purchase of major equipment or an integrated system at a cost of at least \$300,000. Equipment costs may include computer software expenses, if applicable.
4. Purchase of real estate.

What are ineligible requests?

Requests to provide facilities to be used predominately for worship services, associate degree granting programs, or elementary and secondary schools (except as noted) are not eligible.

The Foundation does not make grants to support projects that are substantially completed at the time of application. In addition, Kresge grant funds may not be applied toward retirement of long-term debt.

Minor equipment, furnishings, operating/program support, and endowment funds by themselves are not eligible. These needs, however, may be combined with an eligible component described above and submitted in an application. If a grant is approved, Kresge funds must be applied specifically toward the eligible project, while the dollars raised in response to the challenge grant may be used for furnishings, endowment, etc.

Science Initiative

The Science Initiative is a challenge grant program to upgrade and endow scientific equipment and laboratories in colleges and universities, teaching hospitals, medical schools, and research institutions. You may submit a Science Initiative application even if a proposal for the Foundation's capital grants program is under consideration.

For additional information, please visit the Foundation's website or contact the Foundation.

Green Building Initiative

The Green Building Initiative is a program to encourage the construction or renovation of environmentally sustainable facilities.

Beginning in 2003, the Foundation began awarding bonus grants to successful Kresge capital grant recipients whose projects have received LEED certification from the U.S. Green Building Council (www.USGBC.org). Depending on the level of LEED certification achieved, the Foundation will award \$150,000 or \$250,000, above the initial grant approved for an organization's capital project.

As part of the Initiative, the Foundation also began awarding planning grants to cover some costs associated with exploring and designing a green building.

For additional information, please visit the Foundation's website or contact the Foundation.

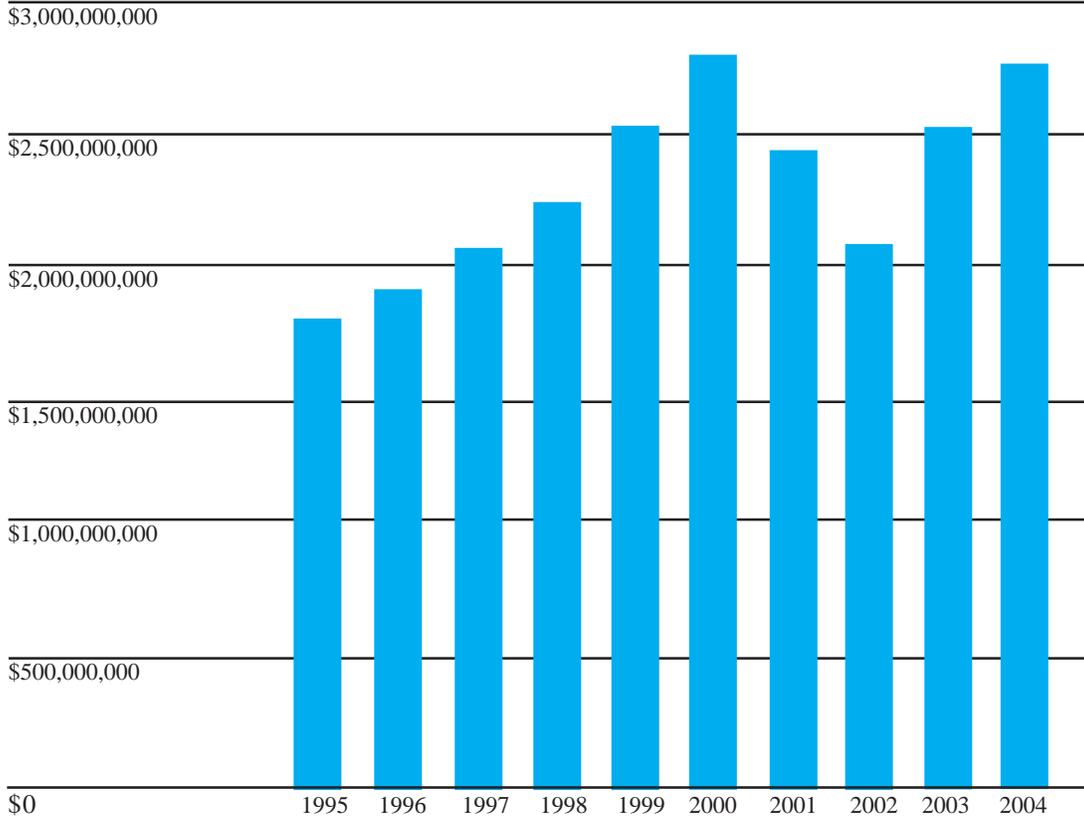


Museum
Santa Barbara Museum
of Natural History
Santa Barbara, California

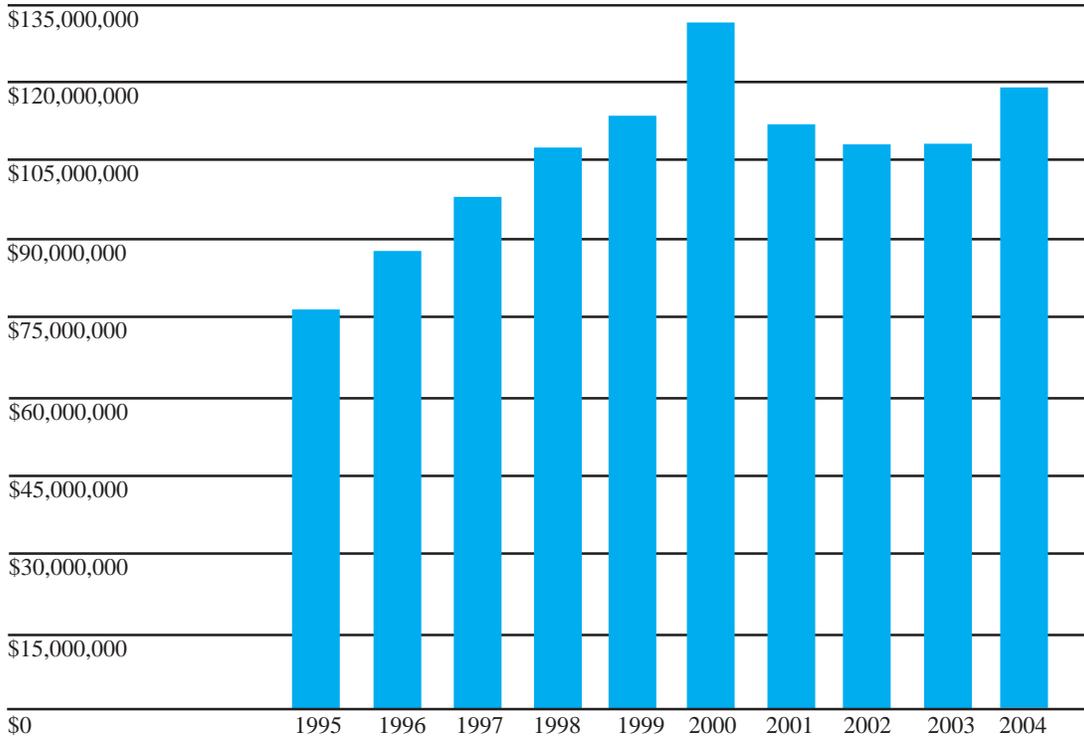
**Financial
Statements**

1995 to 2004
Comparison of Foundation
Assets and Grants

Assets



Grants



Report of Independent Auditors

To the Board of Trustees of
The Kresge Foundation

In our opinion, the accompanying statements of financial position and the related statements of income, expenditures and changes in unrestricted net assets and of cash flows present fairly, in all material respects, the financial position of The Kresge Foundation (the "Foundation") at December 31, 2004 and 2003 and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

April 29, 2005



The Kresge Foundation
(A Michigan Trustee Corporation)

Statements of Financial Position

	December 31,	
	2004	2003
Assets		
Cash	\$ 286,407	\$ 244,223
Investments, at fair value (Note 1)	2,741,637,607	2,494,409,378
Accrued interest and dividends	5,823,172	6,065,044
Property and equipment, net (Note 2)	4,267,133	3,170,536
Other	243,431	665,036
Total assets	\$2,752,257,750	\$2,504,554,217
Liabilities and Unrestricted Net Assets		
Liabilities		
Approved grants pending payment (Note 3)	\$ 169,816,469	\$ 148,071,110
Accounts payable and other liabilities	8,079,515	7,054,226
Deferred federal excise taxes (Note 4)	11,687,732	8,469,879
Total liabilities	189,583,716	163,595,215
Unrestricted net assets	2,562,674,034	2,340,959,002
Total liabilities and unrestricted net assets	\$2,752,257,750	\$2,504,554,217

The accompanying notes are an integral part of these financial statements.

The Kresge Foundation
(A Michigan Trustee Corporation)

Statements of Income, Expenditures and Changes in Unrestricted Net Assets

	December 31,	
	2004	2003
Interest income	\$ 21,211,491	\$ 24,762,570
Dividend income	14,475,147	12,435,376
Investment management fees	(7,121,556)	(6,121,670)
Federal tax (expense) (Note 4)	(7,286,370)	(8,863,913)
Net investment income	21,278,712	22,212,363
Grants approved (Note 3)	119,459,899	107,699,101
Grant refunds		(233,029)
Administrative expenses	7,917,557	7,028,896
Grants and expenses in excess of income	(106,098,744)	(92,282,605)
Net realized gains	72,367,204	30,892,094
Change in net unrealized market appreciation	68,546,360	256,140,728
Change in alternative investments	186,900,212	147,447,475
Change in net assets	221,715,032	342,197,692
Unrestricted net assets		
Beginning of year	2,340,959,002	1,998,761,310
End of year	\$2,562,674,034	\$2,340,959,002

The accompanying notes are an integral part of these financial statements.

The Kresge Foundation
(A Michigan Trustee Corporation)

Statements of Cash Flows

	December 31,	
	2004	2003
Cash flows from operating activities		
Grants and expenses in excess of income	\$ (106,098,744)	\$ (92,282,605)
Adjustments to reconcile grants and expenses in excess of income to net cash used for operating activities		
Depreciation	161,426	235,424
(Increase) decrease in accrued interest and dividends	241,872	2,453,638
(Increase) decrease in other assets	421,605	(20,255)
Increase (decrease) in approved grants pending payment	21,745,359	(8,996,240)
Increase (decrease) in accounts payable and other liabilities	1,025,289	(225,552)
Increase (decrease) in deferred federal excise taxes	3,217,853	7,100,263
Net cash used for operating activities	(79,285,340)	(91,735,327)
Cash flows from investing activities		
Net sales of investments	82,344,925	92,424,366
Purchases of property and equipment	(3,017,401)	(522,779)
Net cash provided by investing activities	79,327,524	91,901,587
Net increase in cash	42,184	166,260
Cash		
Beginning of year	244,223	77,963
End of year	\$ 286,407	\$ 244,223

The accompanying notes are an integral part of these financial statements.

The Kresge Foundation
(A Michigan Trustee Corporation)

Notes to Financial Statements

1. Investments

The Kresge Foundation (the "Foundation") reports marketable securities on the basis of quoted market values. The Foundation records its alternative investments based on industry standards and in accordance with Internal Revenue Service guidelines. Limited Partnerships which do not have readily determinable market values as of December 31, 2004 are valued based on available partner capital account balances as reported by the partnerships to the Foundation as of September 30, 2004 adjusted for capital contributions and distributions during the period from October 1, 2004 through December 31, 2004. Limited partnerships are valued in a consistent manner at December 31, 2004 and 2003. The partnership valuations involve assumptions and methods that are reviewed by the Foundation. Alternative investments are comprised of real estate, private equities, hedge funds, oil and gas and other types of limited partnerships. The hedge funds utilize leverage and invest in derivatives including futures, options and foreign currency forward contracts. The hedge funds also engage in the short selling of securities and derivatives. The real estate partnerships may utilize leverage.

Investment income and expenses are reported on the accrual basis and investment transactions are reported on a trade-date basis. Net realized gains (losses) and change in net unrealized market appreciation (depreciation) are determined by comparing cost to proceeds and fair market value, respectively. Cost is determined on a first-in first-out basis. Change in alternative investments is comprised of interest and dividend income, net realized gains (losses), net of partnership fees and expenses and the change in net unrealized market appreciation (depreciation).

	December 31,			
	2004	2003		
	Fair value	Cost	Fair value	Cost
Marketable securities				
Temporary investments	\$ 98,189,505	\$ 96,536,618	\$ 89,627,508	\$ 89,272,772
Fixed income securities	189,703,604	193,553,249	216,547,050	212,486,531
U.S. equity securities	573,273,282	453,961,599	525,743,676	441,058,715
Foreign equity securities	<u>499,090,380</u>	<u>340,329,480</u>	<u>451,351,497</u>	<u>333,122,248</u>
Total marketable securities	<u>1,360,256,771</u>	<u>1,084,380,946</u>	<u>1,283,269,731</u>	<u>1,075,940,266</u>
Alternative investments				
Hedge funds	769,899,817	495,914,287	622,917,944	415,065,054
Oil and gas	142,338,649	92,835,280	114,613,493	94,264,183
Private equity	343,510,918	366,647,010	331,137,143	361,077,668
Real estate	<u>125,631,452</u>	<u>117,613,832</u>	<u>142,471,067</u>	<u>130,943,343</u>
Total alternative investments	<u>1,381,380,836</u>	<u>1,073,010,409</u>	<u>1,211,139,647</u>	<u>1,001,350,248</u>
Total investments	<u>\$2,741,637,607</u>	<u>\$2,157,391,355</u>	<u>\$2,494,409,378</u>	<u>\$2,077,290,514</u>

At December 31, 2004, the Foundation had commitments to contribute approximately \$276,597,000 in additional capital under the terms of various agreements covering alternative partnership investments over the next ten years.

The Kresge Foundation
(A Michigan Trustee Corporation)

2. Property and Equipment

Property and equipment represents primarily land and buildings. The property and equipment is depreciated on the straight-line basis over the estimated useful lives of the assets, which range from three to forty-five years. The associated accumulated depreciation was \$699,000 and \$2,990,000 at December 31, 2004 and 2003, respectively.

On December 11, 2002, the Board of Trustees approved the renovation and expansion of its Troy headquarters. In 2004, \$2,971,000 of costs related to the planned construction were capitalized. Depreciation of the capitalized building cost will be calculated on the straight-line method over the estimated useful life of the building, beginning on the date that the new facility is placed into service. At December 31, 2004, the Kresge Foundation had \$9,186,000 of commitments outstanding related to the planned construction of the building.

As a result of the renovation and expansion of the Troy headquarters, the Foundation wrote off approximately \$4,183,000 of fixed assets in 2004 due to the demolition of their main building. The accumulated depreciation on those assets was approximately \$2,452,000. A loss on disposal of assets of \$1,731,000 is included in net realized gains.

3. Grants

Grants generally require matching funds to be raised before payment is made. It has been the Foundation's experience that substantially all grantees meet the matching requirement. Accordingly, grants are considered unconditional and recorded as expense in the year approved. Grants approved in 2004 and 2003 are net of cancellations of \$915,000 and \$1,250,000, respectively. Grants payable are reported at net settlement value which approximates present value. Grant payments in 2004 and 2003 were \$97,715,000 and \$116,695,000, respectively.

4. Excise Tax Requirements

The Foundation is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (the "Code"), but is subject to a 2% (1% if certain criteria are met) federal excise tax on net investment income, including realized gains, as defined in the Code. The current excise tax is provided at 1% for 2004 and 2003. The deferred excise tax provision is calculated assuming a 2% rate and is based on projected gains that assume complete liquidation of all assets. The current and deferred portions of the excise tax provision for 2004 were approximately \$2,013,000 and \$3,218,000, respectively, and for 2003 were approximately \$1,015,000 and \$7,100,000, respectively. Excise tax payments in 2004 and 2003 were \$1,850,000 and \$750,000, respectively. The unrelated business income tax expense for 2004 and 2003 was \$2,045,000 and \$749,000, respectively.

The Kresge Foundation
(A Michigan Trustee Corporation)

5. Retiree Pension Plan and Post Retirement Employee Benefits

The Foundation sponsors a non-contributory qualified defined benefit pension plan covering substantially all current and former full-time employees along with an unfunded nonqualified plan for restoration of pension benefits lost due to statutory limitations imposed upon qualified plans. Net periodic pension expense was \$1,127,000 and \$939,000 for the years ended December 31, 2004 and 2003, respectively. The Foundation provides certain health care and life insurance benefits for retired employees. The Foundation's employees may become eligible for these post retirement employee benefits. Net periodic post retirement healthcare and life insurance benefit cost was \$680,000 and \$480,000 for the years ended December 31, 2004 and 2003, respectively.

The accumulated benefit obligation of the pension plan was \$10,412,000 and \$9,019,000 as of December 31, 2004 and 2003, respectively. The related market value of the plan assets was \$9,313,000 and \$8,052,000 at December 31, 2004 and 2003, respectively.

6. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses. Actual results could differ from those estimates.