



# Special Initiatives

## ACHIEVEMISSION

Oakland, Calif.  
\$600,000

The consulting firm helps nonprofit organizations and foundations increase social impact by improving the sector's perception and practice of human capital management. This grant enables six grantees to participate in AchieveMission's signature Talent Initiative program, which provides human capital assessment, planning and development services to organizations seeking new leadership and workforce talent to guide their mission-driven expansion or internal culture change.

## ACHIEVING THE DREAM

Silver Spring, Md.  
\$450,000

The national reform initiative seeks to increase the academic success of community college students, particularly students of color and those with low incomes. This joint four-year, \$1.1 million grant from our Education and Human Services programs underwrites the nationwide expansion of the Working Families Success Network in Community Colleges strategy by supporting three Los Angeles-area community colleges as they create pathways and provide integrated services that prepare low-income students for jobs with family-sustaining wages.

## ALLIANCE FOR NONPROFIT MANAGEMENT

Chestnut Hill, Mass.  
\$60,000

The membership organization of consultants, funders, academics and thought leaders supports efforts by nonprofits and other service organizations to build capacity. This three-year, \$180,000 grant supports work to increase sharing of research and promising practices by drawing more organizations into the alliance, holding conferences and webinars, and fostering affinity groups focused on improving practices in the nonprofit sector.

## ASIAN AMERICANS/PACIFIC ISLANDERS IN PHILANTHROPY

San Francisco, Calif.  
\$10,000

The national advocacy organization is dedicated to advancing philanthropy and Asian American/Pacific Islander communities. This three-year, \$30,000 grant provides institutional membership support for three years.

## ASSOCIATION OF BLACK FOUNDATION EXECUTIVES INC.

New York, N.Y.  
\$45,000

The independent membership organization promotes effective, responsive philanthropy in African American communities. This three-year, \$85,000 grant funds our institutional membership in the association for three years and supports the 2014 Joint Affinity Groups Unity Summit.



## ASSOCIATION OF BLACK FOUNDATION EXECUTIVES INC.

2013  
New York, N.Y.  
\$50,000

The independent membership organization promotes effective, responsive philanthropy in African American communities. Through this three-year, \$150,000 grant, the association is creating a network of trained, connected, accessible black coaches and a Web-based resource center to strengthen the management and leadership skills of its members.

## BILL, HILLARY AND CHELSEA CLINTON FOUNDATION

New York, N.Y.  
\$250,000

Formerly known as the William J. Clinton Foundation, the philanthropy works to improve global health, strengthen economies, promote health and wellness and protect the environment by fostering partnerships among governments, businesses, nongovernmental organizations and private citizens. This grant supports programming for the initiative's domestic work and the 2014 annual meeting of CGI America, held in Denver.

## THE CENTER FOR APPLIED TRANSECT STUDIES INC.

Miami, Fla.  
\$100,000

Through its research, publications and training, the center advances the design, implementation and documentation of resilient transect-based communities, which are characterized as walkable, transit-connected, affordable, diverse and sustainable. This grant supports expansion of the Project for Lean Urbanism, which seeks to promote small-scale revitalization efforts by community groups and small businesses, through the development and sharing of a framing document at convenings around the country focused on developing partnerships between funders and community organizations.

## CENTER FOR COMMUNITY CHANGE

Washington, D.C.  
\$200,000

The center strengthens, connects and mobilizes grassroots groups to enhance their leadership, voice and power. This cross-program, two-year, \$400,000 grant provides funding for the Student Impact Project and Healthy Young America Campaign, which developed the Young Invincibles, a national organization that focuses on empowering young Americans with information regarding health care, jobs, entrepreneurship and higher education.

## CENTER FOR EFFECTIVE PHILANTHROPY

2013  
Cambridge, Mass.  
\$70,000

The center develops comparative data, assessment tools, programming and publications that enable philanthropic funders to define, assess and improve their effectiveness and social impact. A two-year, \$150,000 grant provides general operating support to advance CEP's research agenda, programs and communications to benefit the philanthropic sector.

## COMMUNITY PARTNERS

Los Angeles, Calif.  
\$165,000

The organization is the fiscal sponsor of the Talent Philanthropy Project. This grant supports work by the project to encourage foundations to invest in leadership development at nonprofit organizations.

## CORPORATION FOR SUPPORTIVE HOUSING

New York, N.Y.  
\$300,000

The organization provides loans and assistance for projects that integrate housing with health services in ways that improve people's quality of life while lowering public costs. This three-year, \$750,000 grant from our Human Services and Health programs supports development and testing of programs that use new financial approaches to place more people in supportive housing, and provide comprehensive health and social services.

## COUNCIL OF MICHIGAN FOUNDATIONS INC.

2012  
Grand Haven, Mich.  
\$45,000

The membership organization of grantmakers in Michigan provides networking, education and advocacy opportunities. This two-year, \$135,000 grant funds the Office of the Foundation Liaison, a cabinet-level position in state government to help identify and broker strategic partnerships between the state and foundations that could lead to policy reforms that improve the lives of Michigan families and children.

## COUNCIL ON FOUNDATIONS INC.

Arlington, Va.  
\$55,000

The council provides its membership of private, community and family foundations and corporate-giving programs with the opportunity, leadership and tools to expand, enhance and sustain their ability to advance the common good. A three-year, \$165,000 grant renews our annual membership dues for three years.

## DALLAS ARTS DISTRICT

Dallas, Texas  
\$50,000

The Dallas Arts District is home to the city's leading visual and performing arts institutions and serves as the cornerstone and catalyst for creative vitality in the region. This grant enabled Dallas to host the New Cities Summit 2014, which focused on the development of more dynamic, sustainable, just and creative cities.



## THE FORUM FOR YOUTH INVESTMENT

Washington, D.C.  
\$300,000

Through its research and practical experience, the nonpartisan “action tank” gives youth and adult leaders the information, connections and tools to create greater opportunities and outcomes for young people. A cross-program, three-year, \$665,000 grant enables the forum to supply technical assistance to Performance Partnership Pilots, which encourages state and local organizations to work together to better serve disconnected youth.

## FOUNDATION CENTER

New York, N.Y.  
\$50,000

The center maintains a comprehensive database on grantmakers and operates research, education and training programs designed to increase the effectiveness of philanthropy. This three-year, \$150,000 grant continues support for knowledge-sharing efforts and funds implementation of the center’s 10-year strategic plan to improve the information infrastructure connecting nonprofits and funders.

## FUNDERS’ NETWORK FOR SMART GROWTH & LIVABLE COMMUNITIES INC.

Coral Gables, Fla.  
\$50,000

Working at the intersection of health, community development and environment, this network of funding organizations promotes sustainable, socially equitable, economically sound land-use decisions leading to smarter growth policies and practices. A grant enables the Restoring Prosperity in Older Industrial Cities funder working group to spearhead joint learning and initiatives that advance sustainable, equitable, prosperous communities in urban areas recovering from de-industrialization and disinvestment.

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Working at the intersection of health, community development and environment, this network of funding organizations promotes sustainable, socially equitable, economically sound land-use decisions leading to smarter growth policies and practices. This two-year, \$75,000 grant provides membership support.

## GRAHAM GUND GALLERY

Gambier, Ohio  
\$300,000

The visual arts center at Kenyon College provides exhibitions, classes and cultural and socially engaged programs. Funding supports its general operations and activities.

## GRANTMAKERS FOR CHILDREN, YOUTH AND FAMILIES

Silver Spring, Md.  
\$25,000

The national philanthropic affinity organization promotes effective grantmaking that integrates research, policy and practice to bring about systemic change for children, youth and families. This three-year, \$45,000 grant provides membership support.

## GRANTMAKERS FOR EFFECTIVE ORGANIZATIONS

Washington, D.C.  
\$15,000

The group represents a diverse community of 500 grantmakers committed to building strong, effective nonprofit organizations, and works to promote strategies and practices that contribute to grantee success. This three-year, \$45,000 grant renews our annual membership for three years.

## GRANTS MANAGERS NETWORK INC.

**2013**  
Washington, D.C.  
\$10,000

The affinity group for grants management professionals includes more than 2,400 members from more than 300 foundations, public charities and corporations. This four-year, \$80,000 grant supports GMN’s efforts to streamline grant application and reporting, and provides three years of membership dues.

## GUIDESTAR

Williamsburg, Va.  
\$35,000

Through its extensive database, GuideStar gathers and displays financial and organizational information on the nonprofit sector, which allows donors, funders, researchers and educators to make informed decisions. This three-year, \$85,000 grant renews our annual institutional membership for three years.

## HEALTH CARE WITHOUT HARM

Boston, Mass.  
\$300,000

The organization promotes green-building and environmental-sustainability standards and tools for the health care industry. It is using a cross-program, two-year, \$600,000 grant to launch a Health Care Climate Council to mobilize new leadership on climate change within the U.S. health care sector and to implement innovative measures that improve the sector’s climate resilience.



## INDEPENDENT SECTOR

Washington, D.C.  
\$25,000

The coalition of 600 leading charities, foundations and corporate grantmakers is committed to advancing the common good and strengthening the nonprofit sector by promoting effective policies, championing public-private collaborations, fostering accountability and serving as a common meeting ground. A three-year, \$75,000 grant renews our annual membership in the organization for three years.

## INDEPENDENT SECTOR

Washington, D.C.  
\$150,000

The coalition of 600 leading charities, foundations and corporate grantmakers is committed to advancing the common good and strengthening the nonprofit sector by promoting effective policies, championing public-private collaborations, fostering accountability and serving as a common meeting ground. This two-year, \$300,000 grant provides general operating support as well as funding for the C-Suite initiative for leadership development, including the 2014 C-Suite Detroit regional convening and the C-Suite Track at the 2014 national conference in Seattle.

## JOBS FOR THE FUTURE

Boston, Mass.  
\$175,000

The organization identifies, develops and promotes education and workforce strategies that expand opportunities for youth and adults in more than 200 communities across 43 states. A cross-program grant is being used to conduct an in-depth examination of effective green infrastructure job programs in up to eight cities, including Detroit, to identify promising strategies for improving the entry and retention of underserved individuals in jobs within this economic sector.

## LOCAL INITIATIVES SUPPORT CORP.

New York, N.Y.  
\$765,000

The national community development financial institution works through 30 local offices in 25 states to help community organizations gain access to financial capital, expertise and policy support to create affordable housing and commercial activity. This two-year, \$1.35 million grant continues support for the Building Sustainable Communities initiative by funding research, assessment, management support and new resources for local sites in the program.

**MDRC**

— NEW YORK, N.Y. — \$550,000 —

**The education and social policy research organization combines research and experience to improve the lives of low-income individuals and influence public policy and practice. This four-year, \$1.5 million grant from our Education, Human Services and Detroit teams supports MDRC’s campaign to improve external communications, enhance its program-development process and support demonstration projects aimed at promoting community college access and moving families out of poverty.**

## MERCY HOUSING CALIFORNIA

San Francisco, Calif.  
\$220,000

Mercy Housing California is the largest regional division of Mercy Housing Inc., and offers affordable housing programs and resident services to low- and very-low-income working-poor families, seniors and individuals across 36 California counties. A joint two-year, \$480,000 grant from our Health and Human Services program teams provides funding for the Los Angeles Supportive Housing Accelerator prototype, an innovative approach to financing, developing and operating supportive housing for chronically homeless individuals and frequent users of local health services.

## NATIONAL COMMITTEE FOR RESPONSIVE PHILANTHROPY

**2013**  
Washington, D.C.  
\$40,000

The organization promotes philanthropic giving that serves the public good, responds to the needs of underserved people and communities and meets high standards of integrity and transparency. A three-year, \$120,000 grant covers our membership dues and supports this work.



## NATIONAL COUNCIL OF NONPROFITS

Washington, D.C.  
\$125,000

The council works through its network of state associations and affiliates in 42 states and the nation's capital to advance the role, capacity and voice of more than 25,000 charitable nonprofits. This four-year, \$225,000 grant provides operating support for three years.

## NATIONAL PUBLIC RADIO

Washington, D.C.  
\$400,000

National Public Radio distributes programming to more than 900 public-radio stations across the country. A three-year, \$1.2 million grant enables NPR to expand its programming on urban issues, strengthen its engagement with urban member stations and extend its reach to new audiences.

## NEW PROFIT INC.

Boston, Mass.  
\$50,000

The national venture philanthropy fund provides multiyear financial and strategic support to innovative social entrepreneurs and the organizations they lead, and serves as the intermediary organization for the Pathways Fund, a Social Innovation Fund-supported effort to boost college attainment. A grant underwrites New Profit's annual Gathering of Leaders convening in 2015.

## NEXT CITY

Philadelphia, Pa.  
\$80,000

Next City works to inspire social, economic and environmental change in cities by creating media and events around the world. This grant supports the design of an American pavilion at the Seventh World Urban Forum in Medellin, Colombia, and the development of programming to illuminate important issues affecting American cities.

## ONE DAY ON EARTH FOUNDATION

Brooklyn, N.Y.  
\$100,000

The foundation works to build and support a global community of media creators, nonprofits and other partners to create media projects that inspire social change. This grant supports creation of a documentary series that highlights issues of equity and opportunity in American cities, derived from footage shot by professional filmmakers in 11 cities including Detroit.

## ONE PERCENT FOUNDATION

2013  
San Francisco, Calif.  
\$25,000

Dedicated to engaging the millennial generation in philanthropy and democratizing giving in the United States, One Percent Foundation inspires young adults to give at least 1 percent of their income to charitable causes. This three-year, \$50,000 grant supports the foundation's general operations.

## PLACES JOURNAL

Berkeley, Calif.  
\$50,000

The online, free-access journal publishes essays, criticism, photography, narrative journalism and peer-reviewed articles about contemporary architecture, landscape and urbanism in an effort to promote equitable cities and sustainable landscapes. This grant supports the creation of "The Inequality Chronicles," a series of articles exploring American cities in an era of economic stratification.

## PRESIDIO TRUST

San Francisco, Calif.  
\$70,000

The Presidio Trust is a federal agency created to save and manage San Francisco's Presidio, a former U.S. Army installation that has been converted for public use. The Presidio Institute, an initiative of the trust, is using a two-year, \$150,000 grant to develop a Talent and Leadership Development online platform intended to inspire, encourage and empower community leaders.

## PUBLIC HEALTH INSTITUTE

Oakland, Calif.  
\$740,518

The institute works to foster innovative approaches to public health problems. This three-year, \$1.66 million grant from our Environment and Health programs continues support for the institute's efforts to increase involvement of the health sector in climate-resilience efforts, and spread strategies that incorporate public health and social equity concerns into those efforts.

## ROCKEFELLER PHILANTHROPY ADVISORS

New York, N.Y.  
\$20,000

The organization provides research and counsel on charitable giving, develops philanthropic programs and offers program, administrative and management services for foundations and trusts. Funding supports our membership in the Investors' Council of the Global Impact Investors Network, which operates under the fiscal sponsorship of Rockefeller Philanthropy Advisors.



## SMART GROWTH AMERICA

2013  
Washington, D.C.  
\$507,750

The national organization researches, advocates and leads coalitions to bring smart-growth practices to communities nationwide. Through this two-year, \$1.49 million grant, Smart Growth America's Transportation for America advocacy program is working with regional planners and local advocates in developing and implementing model regional transportation plans, projects, programs and policies that improve health, equity, the environment and placemaking in Detroit and other target regions.

## TECHNOLOGY AFFINITY GROUP

Wayne, Pa.  
\$60,000

The membership organization for foundation technology professionals promotes the understanding of how information and communications technology can help its members further their philanthropic goals. A two-year, \$107,500 grant is being used to develop, launch and promote Simplify, an information-sharing project to streamline grant application and reporting processes for the nonprofit sector.

## TECHSOUP GLOBAL

San Francisco, Calif.  
\$150,000

The technology resources organization helps non-U.S. charities obtain donations of technology products, information and services. A cross-program grant from our Education and Arts & Culture programs supports the continued development of the NGOsource initiative, an equivalency-determination service that streamlines international grantmaking by helping U.S. grantmakers evaluate whether an intended foreign grantee is the equivalent of a U.S. public charity.

## TIDES CENTER

2011  
San Francisco, Calif.  
\$55,000

Tides is the fiscal agent of Emerging Practitioners in Philanthropy, an affinity group offering peer and intergenerational networking, professional and leadership development, and next-generation advocacy for foundation professionals under the age of 40. Kresge's three-year, \$165,000 grant is for general operating support of Emerging Practitioners in Philanthropy.

## UNIVERSITY OF MINNESOTA

Minneapolis, Minn.  
\$100,000

The university's Institute on Metropolitan Opportunity studies issues of poverty and race, as well as ways that laws, policies and practices affect development patterns in metropolitan regions around the United States. Funding supports research on the impacts of job development and commuting patterns on economic opportunities in large metropolitan areas.

## URBAN AGE INSTITUTE

San Francisco, Calif.  
\$50,000

The institute fosters leadership and innovation among cities in strategic urban planning, urban policy, public sector management, sustainable environmental planning and poverty reduction. This grant supported the planning, programming and hosting, in Detroit, of Meeting of the Minds 2014, an annual conference focused on urban sustainability issues.

## URBAN INSTITUTE

Washington, D.C.  
\$50,000

The nonpartisan economic- and social-policy research institute disseminates its findings to a broad audience and informs community development to promote social, civic and economic well-being. Funding supports the planning process for the Urban Institute Academy and the Brookings Academy pilot programs, which offer fellowships, mentorship and research experiences for underrepresented students in order to foster a diverse pipeline of public policy researchers and analysts.

## VERDE

Portland, Ore.  
\$250,000

The organization works to bring environmental investments to Portland's neighborhoods and ensures that low-income and minority residents directly benefit from the investments. This three-year, \$600,000 grant from our Arts & Culture, Community Development, Environment and Health programs supports the Living Cully initiative, which engages low-income residents of Portland's Cully neighborhood in developing and implementing strategies that improve public health, climate resilience and economic opportunity.

## YOUNG NONPROFIT PROFESSIONALS NETWORK

New York, N.Y.  
\$100,000

The organization supports the professional development of the next generation of nonprofit leaders by providing opportunities for skill building, information sharing and networking. A two-year, \$125,000 grant advances work on a strategic plan to expand and strengthen its chapter infrastructure.