



# Education

## ACHIEVING THE DREAM

**2012**  
Silver Spring, Md.  
\$170,000

The national reform initiative seeks to increase the academic success of community college students, particularly students of color and those with low incomes. This three-year, \$2.04 million grant supports leadership development for community college presidents and trustees, the addition of three community colleges to the initiative and the sharing of lessons learned in the pursuit of postsecondary reform by U.S. and South African higher education leaders.

## AMERICAN ASSOCIATION OF COMMUNITY COLLEGES

**2013**  
Washington, D.C.  
\$367,000

The association is the leading advocacy and membership organization for the nation's 1,200 community colleges and their nearly 13 million students. This three-year, \$1.11 million grant from our Education and Environment programs provides continuing support for the Sustainability Education and Economic Development Initiative, which helps community colleges build a skilled workforce for a globally competitive green economy and become leaders in climate change resiliency in their communities.

## AMERICAN INDIAN COLLEGE FUND

**2013**  
Denver, Colo.  
\$250,000

The fund provides scholarships to Native American students and supports the country's tribal colleges and universities. Funding from a three-year, \$750,000 grant enables two tribal higher education institutions, Diné College in Arizona and Salish Kootenai College in Montana, to participate in Achieving the Dream, a national reform initiative to increase the academic success of community college students.

## AMERICAN PUBLIC MEDIA

**2012**  
St. Paul, Minn.  
\$25,000

The media organization is the largest owner and operator of public radio stations and a premier producer and distributor of public radio programming, including "Marketplace," which attracts more than 9 million listeners weekly. A three-year, \$450,000 grant enables "Marketplace" to increase the scope and frequency of its coverage of higher education and to enhance public understanding of America's education system.

## ARIZONA STATE UNIVERSITY FOUNDATION

Tempe, Ariz.  
\$350,000

The foundation is serving as the fiscal sponsor and coordinator of the University Innovation Alliance, a coalition of 11 public universities. This three-year, \$1 million grant underwrites the establishment and work of the alliance, which seeks to reshape the future of higher education by improving low-income and minority students' educational attainment and economic prospects.

## ARKANSAS ASSOCIATION OF TWO-YEAR COLLEGES

Little Rock, Ark.  
\$400,000

The association for the state's 22 public community colleges seeks to enhance student success. This two-year, \$650,000 grant enables five Arkansas community colleges to redesign their programs and support services at scale to provide students with well-defined institutional pathways to begin and complete programs of study.

**BOLD IS HELPING EVERYONE ACHIEVE FULL POTENTIAL AND JOIN THE ECONOMIC MAINSTREAM.**



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## We believe

local communities can help all residents reach their full potential and participate in the economic mainstream when they facilitate access to and success in postsecondary education.

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**The Talent Dividend** competition charged 57 cities with increasing the number of residents receiving college degrees over a four-year period. The prize: \$1 million from The Kresge Foundation.

The winner: Akron, Ohio, which increased its college attainment levels by 20.2 percent by improving the readiness of incoming students, supporting enrolled students through to graduation and helping those who had dropped out of school return and complete their degrees.

Partners responsible for driving the increase: Northeast Ohio Council on Higher Education coordinated 24 business, civic and higher education institutions to pursue the prize collectively for Akron, Cleveland, Youngstown and Canton.

Other awardees cited for advancing the college success agenda and proving city-level coalitions can help improve the college attainment levels of their residents:

- Portland, Ore.
- Houston, Texas
- Buffalo-Syracuse, N.Y.
- Los Angeles-Long Beach-Santa Ana, Calif.
- Orlando-Kissimmee, Fla.

## Why It Matters

- A CEOs for Cities study found that 58 percent of a city's economic standing as measured by per capita income is tied to the percentage of its population with a postsecondary degree, making it virtually impossible to improve a city's economy without improving the education levels of its residents.
  - By 2020, 65 percent of all jobs will require training and education beyond high school.
  - The white-black and white-Latino education gaps have widened rather than narrowed since 1990.
  - The Organisation for Economic Co-operation and Development ranks the U.S. 11th among industrialized nations for education of its young people.
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# KRESGE EDUCATION PROGRAM 2014

Grants Awarded

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**65 Grants Made**  
of foundation's 408 total

Amount of Grants Awarded

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**\$26.7 Million**  
of foundation's \$242.5 million total \*

Amount of Grants Paid Out During Year

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**\$19.9 Million**  
paid out on 2014 and prior-years' grants

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Participants in the University of Akron's Finish on Time program were among the many students in northeast Ohio who benefited from regional efforts to boost degree-completion rates.

Photos courtesy University of Akron.

\* Includes \$100 million for the Foundation for Detroit's Future, the fund created to help resolve Detroit's bankruptcy; see Letter From the President.

## ASIAN AND PACIFIC ISLANDER AMERICAN SCHOLARSHIP FUND

Washington, D.C.  
\$60,000

The scholarship fund provides financial, academic and personal support to Asian American and Pacific Islander students while promoting policies and research designed to enhance their access to and success in college. This grant supports dissemination of a March 2014 report, "Measuring the Impact of MSI-Funded Programs on Student Success."

## ASIAN AND PACIFIC ISLANDER AMERICAN SCHOLARSHIP FUND

**2011**  
Washington, D.C.  
\$100,000

The nonprofit scholarship fund provides financial, academic and personal support to Asian American and Pacific Islander students. This three-year, \$450,000 grant supports the PASS initiative by funding national research to increase advocacy and support for Asian American and Pacific Islander students and implementing new programs at three colleges serving these students.

## ASSOCIATION OF AMERICAN COLLEGES AND UNIVERSITIES

Washington, D.C.  
\$200,000

The national higher education association is committed to making liberal education and inclusive excellence the foundations for institutional purpose and educational practice in higher education. It is using a two-year, \$290,000 grant to share lessons learned and to scale promising practices from its LEAP Roadmap initiative, which encourages community colleges and states to adopt educational programs that promote high-quality learning and degree attainment.

## ASSOCIATION OF GOVERNING BOARDS OF UNIVERSITIES AND COLLEGES

Washington, D.C.  
\$250,000

The association provides consulting services and research on best practices in governance to 1,300 boards representing 1,900 colleges, universities and related foundations. This two-year, \$400,000 grant funds a project to strengthen governance at six historically black colleges and universities through board assessments, executive coaching and other activities.

## THE ASPEN INSTITUTE INC.

Washington, D.C.  
\$200,000

The international organization fosters values-based leadership and offers a neutral, balanced venue for discussing and acting on critical issues. A two-year, \$500,000 grant supports the \$1 million Aspen Prize for Community College Excellence, which is awarded biannually to a community college that delivers exceptional and equitable outcomes for students and graduates, as part of a national effort to accelerate transformation in community colleges to improve degree attainment.

## BRANDON ROBERTS + ASSOCIATES

Chevy Chase, Md.  
\$450,000

The consulting firm manages, on behalf of a funders' collaborative, the Working Poor Families Project, a national initiative focused on state workforce development policies involving education and skills training for adults, economic development and income and work supports. This two-year, \$725,000 grant, awarded by the Education and Human Services Programs and Cross-Disciplinary Fund, underwrites the project's efforts to strengthen state policies and programs that increase the economic security of low-income working families.

## CALIFORNIA COMMUNITY FOUNDATION

**2013**  
Los Angeles, Calif.  
\$360,000

The foundation drives transformative change in Los Angeles through its intermediary work as a champion of charitable giving, a steward of donor funds and as a thought leader, convener and grantmaker focused on pressing problems facing the city. A two-year, \$1 million grant is earmarked for the Los Angeles Scholars Investment Fund, which provides scholarship money and program support to organizations helping low-income students prepare for and graduate from postsecondary institutions.

## CAMPAIGN FOR COLLEGE OPPORTUNITY

**2012**  
Los Angeles, Calif.  
\$150,000

The broad-based coalition of business, labor, ethnic, religious and civic organizations works to ensure that California's next generation of students has the opportunity to attend college and succeed. This three-year, \$750,000 grant advances organizational efforts to increase college completion by raising public awareness, strengthening statewide support and identifying policy solutions related to affordability, transfer and funding.

## CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

Stanford, Calif.  
\$350,000

The independent policy and research center seeks to transform U.S. education through innovations in teaching practice, student learning and knowledge building. This grant supports Carnegie's engagement with the Boston Consulting Group to develop a plan for the national expansion of Statway and Quantway, two national developmental education pathways designed to help community college students transition to credit-bearing college mathematics courses.



## CARNEGIE FOUNDATION FOR THE ADVANCEMENT OF TEACHING

— 2012 — STANFORD, CALIF. — \$500,000 —

The independent policy and research center seeks to transform U.S. education through innovations in teaching practice, student learning and knowledge building. This three-year, \$2 million grant supports the piloting and national expansion of two developmental mathematical curriculums, Statway and Quantway, designed to help community college students transition to credit-bearing college mathematics courses.

## CENTER FOR HOUSTON'S FUTURE INC.

Houston, Texas  
\$100,000

The think tank works to solve regional problems by engaging diverse leaders, providing impactful research and defining actionable strategies to make metropolitan Houston a globally competitive community. Through this three-year, \$300,000 grant supported by Kresge's Education and Health program teams, the center is building on its work in the Talent Dividend competition to expand My Degree Counts, an initiative to increase postsecondary degree and credential completion rates.

## CENTER FOR LAW AND SOCIAL POLICY

**2012**  
Washington, D.C.  
\$195,000

The center improves the lives of low-income people by developing and advocating for federal, state and local policies to strengthen families and create pathways to postsecondary education and work. The center co-manages the Benefits Access for College Completion initiative and is using this three-year, \$800,000 grant to support a learning community that is developing sustainable policies and practices to help all eligible students connect with the public benefits to which they are entitled.

## COLLEGE ADVISING CORPS INC.

Chapel Hill, N.C.  
\$400,000

The College Advising Corps places new college graduates in underserved high schools and community colleges where they serve as college access advisers. The corps is using this two-year, \$750,000 grant to expand its programming in Michigan, California and Arizona, launch its first chapter at a historically black college or university and deepen its footprint in southern and western U.S. markets.

## COLLEGE FORWARD

Austin, Texas  
\$300,000

College Forward is a college coaching program that offers personalized, near-peer mentoring and a strong support network to guide motivated students to and through college. This three-year, \$600,000 grant enables College Forward to expand its current pilot effort to offer fee-for-service advising services to Houston community colleges and universities to help more low-income students persist in college.

## COLLEGE POSSIBLE

St. Paul, Minn.  
\$300,000

College Possible provides an intensive curriculum of coaching and support to make college admission and success achievable for low-income students. This two-year, \$500,000 grant funds an ongoing national expansion that extends college access and success services to 15,000 students in five additional cities.

## COLLEGESPRING

San Francisco, Calif.  
\$350,000

CollegeSpring partners with schools and community organizations to help students from low-income backgrounds raise their SAT scores, navigate college admissions and financial aid and pursue college degrees successfully. Through a three-year, \$750,000 grant, the organization is expanding its programs in California and other states, and developing a national infrastructure that fosters long-term financial sustainability.

## COLLEGE SUMMIT

**2012**  
Washington, D.C.  
\$250,000

The nationally recognized college access organization provides college preparation services to low-income and underrepresented students in 170 high schools in 12 states. Through this three-year, \$750,000 grant, College Summit is expanding in the public Los Angeles Unified School District, where it provides 10,000 students annually with the support services they need to enter and succeed in college.

## COLORADO DEPARTMENT OF HIGHER EDUCATION

Denver, Colo.  
\$200,000

The department focuses on helping Colorado residents earn postsecondary credentials that enable them to achieve personal and professional goals. This three-year, \$600,000 grant accelerates the expansion of Colorado's successful Free Application for Federal Student Aid, completion efforts to 24 additional states, potentially benefiting nearly two million high school seniors who have college aspirations and need financial assistance.

## COMMUNITIES FOUNDATION OF TEXAS

Dallas, Texas  
\$100,000

Educate Texas is a public-private grant initiative of the foundation. This two-year, \$150,000 grant funds initial planning for the initiative's Texas Regional Degree Accelerator, a project designed to boost college attainment rates in five urban areas that are expected to see substantial student population growth over the next 20 years.

## COMMUNITY COLLEGE OF BALTIMORE COUNTY

Baltimore, Md.  
\$150,000

The nationally known leader in community college innovation serves the greater Baltimore metropolitan area. This grant supports extension of the college's Accelerated Learning Program to six community colleges in Michigan and to build organizational capacity to replicate the program in other states.

## COMMUNITY INITIATIVES INC.

San Francisco, Calif.  
\$120,000

Community Initiatives provides fiscal sponsorship and financial, human-resource and grants-management services for projects and organizations that benefit the public, and serves as the fiscal sponsor for California Competes. This two-year, \$220,000 grant supports California Competes' strategic agenda to improve equity, productivity and quality in the state's three higher education systems, and to increase college access and success for disadvantaged populations.

## COMMUNITY PARTNERS

Los Angeles, Calif.  
\$150,000

The organization provides administrative and financial services to nonprofit organizations implement projects and create partnerships among local nonprofits and national funders. This two-year, \$300,000 grant will help an alliance of more than 50 nonprofit organizations in Los Angeles County increase its capacity to serve member organizations and promote programs and policies to increase college access and success for low-income and minority students.

## COMPLETE COLLEGE AMERICA

**2013**  
Washington, D.C.  
\$150,000

This national organization works with states to increase the number of Americans with college degrees or certificates and to close attainment gaps for traditionally underrepresented populations. Operational support from a two-year, \$450,000 grant enables Complete College America to scale high-impact postsecondary completion strategies in the 33 states and the District of Columbia that have joined its Alliance of States.

## CONNECTICUT STATE COLLEGES AND UNIVERSITIES

Hartland, Conn.  
\$300,000

Connecticut's public higher education system comprises four state universities, 12 community colleges and a charter. A two-year, \$500,000 grant funds the launch of a Student Success Center that serves as a statewide hub for scaling up innovative student success models and strategies.

## COUNCIL FOR ADULT AND EXPERIENTIAL LEARNING

Chicago, Ill.  
\$300,000

The organization provides colleges, universities, businesses, labor organizations and state and local governments with tools and strategies to improve learning opportunities for working adults. This three-year, \$950,000 grant funds the expansion of LearningCounts.org, a national online prior learning assessment platform, to community college systems in urban areas of Michigan and Texas.

## COUNCIL OF MICHIGAN FOUNDATIONS

Grand Haven, Mich.  
\$23,000

The membership organization of grantmakers in Michigan provides networking, education and advocacy opportunities. This grant enables the council to host an event to celebrate the accomplishments of a Kresge-funded multi-year initiative that helped more than 20 community foundations to take on leadership roles in their Local College Access Network and raise funds for college access and success activities.



## EDUCATION TRUST INC.

Washington, D.C.  
\$350,000

The advocacy and research organization focuses on identifying and eliminating gaps in educational opportunity and achievement, especially for low-income and underrepresented students. This two-year, \$550,000 grant provides general operating support.

## EXCELENCIA IN EDUCATION INC.

Washington, D.C.  
\$350,000

Through research, public policy and programs, Excelencia seeks to improve postsecondary access and success for Latino students. A three-year, \$750,000 grant provides operating support for the organization while it strengthens its financial management capacity and works to achieve long-term sustainability.

## FORUM FOR THE FUTURE OF HIGHER EDUCATION

**2011**  
Cambridge, Mass.  
\$40,000

The independent nonprofit organization, located on the Massachusetts Institute of Technology campus, is a community of academic leaders and scholars who explore new thinking and ideas that affect the future of higher education. This four-year, \$160,000 grant enables forum members to study innovative ways of using learning media and technologies to improve academic productivity.

## FOUNDATION FOR CALIFORNIA COMMUNITY COLLEGES

Sacramento, Calif.  
\$300,000

The foundation serves California's 112 community colleges, providing resource development and advancement, program and grant management, system-wide purchasing, financial services, information technology and career-training support. A two-year, \$500,000 grant funds the launch of a Student Success Center that serves as a statewide hub for scaling up innovative student success models and strategies.

## GATEWAY TO COLLEGE NATIONAL NETWORK

Portland, Ore.  
\$350,000

With a national network of 43 colleges in 23 states, the dropout-recovery program uses a college-based model to help homeless and other hard-to-serve students complete high school and earn college credits. This three-year, \$750,000 grant funds four initiatives designed to expand its programs, improve student results and strengthen organizational leadership in creating postsecondary education pathways for formerly disconnected youth.

## HIGHER EDUCATION POLICY INSTITUTE

San Jose, Calif.  
\$12,500

The institute is the fiscal agent for Change: The Magazine of Higher Learning, which explores trends and issues in higher education. This grant provides support for the magazine's editorial functions.

## HOUSTON COMMUNITY COLLEGE FOUNDATION

**2011**  
Houston, Texas  
\$100,000

The foundation supports Houston Community College, one of the nation's largest and most diverse two-year colleges, which serves 75,000 predominantly low-income and minority students at its six campuses. This four-year, \$800,000 grant funds the Adult Degree Completion Initiative, which includes the college's Veterans Outreach program and five-week Parent Academy.

## IDEAS42

New York, N.Y.  
\$225,000

The organization works to bring insights from economics and psychology to strategies for dealing with social problems, and scaling up efforts to solve them. Funding supports efforts to design and test new approaches for increasing community college completion.

## IMENTOR

**2013**  
New York, N.Y.  
\$150,000

The program builds mentoring relationships that empower students from low-income communities to develop strong personal relationships, nurture college aspirations, navigate the college application process and build critical skills that lead to college success. Funding from a two-year, \$600,000 grant allows iMentor to launch a national partnership with Big Brothers Big Sisters of America and expand its program to four new cities.

## INDEPENDENT COLLEGES OF INDIANA INC.

**2013**  
Indianapolis, Ind.  
\$120,000

The organization serves as the collective voice for Indiana's 31 private, nonprofit colleges and universities and their 90,000 students. It is using a two-year, \$240,000 grant to explore different options for consolidating administrative functions across institutions to reduce operating costs.

## INDIANA UNIVERSITY

Bloomington, Ind.  
\$250,000

The multicampus public research institution, grounded in the liberal arts and sciences, is a world leader in professional, medical and technological education. A three-year, \$450,000 grant supports the launch of the Dual Degree Program pathway between Ivy Tech Community College and three Indiana University regional campuses (Kokomo, Northwest and South Bend) to boost student transfer rates and increase associate and bachelor's degree attainment.

## INSTITUTE FOR HIGHER EDUCATION POLICY

Washington, D.C.  
\$250,000

The nonpartisan global research and policy center serves as a resource for government agencies, higher education organizations, philanthropic foundations and others committed to increasing access and success in postsecondary education. This three-year, \$600,000 operating grant will enable IHEP to raise its visibility as a policy thought leader in the field, provide guidance to policy makers and education leaders and advance strategies to improve college access and success for underserved students.

## INSTITUTE OF INTERNATIONAL EDUCATION

New York, N.Y.  
\$198,000

The institute works to foster mutual understanding, develop global leaders and protect academic freedom worldwide through educational exchange and training programs. This grant supports IIE as the administrator of a Travel and Learning Fund that enables U.S., South African and other representatives to attend conferences, training opportunities and meetings focused on postsecondary access and success.

## JOBS FOR THE FUTURE

Boston, Mass.  
\$100,000

The organization identifies, develops and promotes education and workforce strategies that expand the college, career and life prospects of low-income youth and adults across 25 states. Through this grant, JFF is ramping up its technical support to Student Success Centers in seven states by creating a new readiness assessment tool, delivering a two-day Pathways Summit and hosting kickoff meetings to accelerate the implementation of structured college completion pathways in community colleges.

## JOBS FOR THE FUTURE

2012  
Boston, Mass.  
\$250,000

The organization identifies, develops and promotes education and workforce strategies that expand opportunities for youth and adults in more than 200 communities across 43 states. A three-year, \$750,000 grant enables the organization to provide technical assistance to Student Success Centers in Michigan, Ohio and Arkansas and to expand the model to additional states.

## JOBS FOR THE FUTURE

2011  
Boston, Mass.  
\$208,250

The organization identifies, develops and promotes education and workforce strategies that expand opportunities for youth and adults in more than 200 communities across 43 states. This four-year, \$1.13 million grant funds Accelerating Opportunity, a collaborative initiative with 40 community colleges in five states, to create and expand improved pathways to postsecondary credentials for lower-skilled adults enrolled in adult basic education.

**LAGUARDIA COMMUNITY COLLEGE FOUNDATION**

— LONG ISLAND CITY, N.Y. — \$500,000 —

**LaGuardia Community College is a two-year campus of the City University of New York with an enrollment of approximately 18,000 students. Through this two-year, \$800,000 grant, LaGuardia is partnering with two other community colleges, Valencia in Orlando, Fla., and Maricopa in Phoenix, Ariz., to scale an online-faculty professional development program that modifies teaching practice in developmental education to improve student success.**



## LEADERSHIP MEMPHIS

Memphis, Tenn.  
\$125,000

The leadership development organization works to advance diversity, increase innovation and promote civic engagement. A two-year, \$250,000 grant from our Cross-Disciplinary Fund and Education Program team supports the Memphis Talent Dividend, an effort to increase postsecondary degree and credential completion and ensure long-term sustainability for the region's goal of raising local education levels.

## LIVING CITIES INC.: THE NATIONAL COMMUNITY DEVELOPMENT INITIATIVE

New York, N.Y.  
\$320,000

The philanthropic, corporate and public-sector partnership was established to bring community-development opportunities and the financial power of mainstream markets to urban neighborhoods and residents. Funding helps to underwrite the final-year activities of the Talent Dividend competition, which awards \$1 million to the city that achieves the greatest increase in the number of college degrees granted per 1,000 residents over a three-year period.

## MICHIGAN COLLEGE ACCESS NETWORK

Lansing, Mich.  
\$50,000

The network seeks to increase college readiness, participation and completion rates in Michigan, particularly among low-income, first-generation and minority students. This grant supports MCAN's role as the fiduciary agent for a new commission assessing Michigan's progress in increasing degree attainment and developing a plan for advancing policy and practice changes to increase workforce skill building and postsecondary credential attainment statewide.

## MICHIGAN COLLEGE ACCESS NETWORK

2013  
Lansing, Mich.  
\$475,000

The network seeks to increase college readiness, participation and completion rates in Michigan, particularly among low-income, first-generation and minority students. This two-year, \$1.12 million grant advances its core programs, public awareness campaigns and professional development opportunities.

**MICHIGAN COMMUNITY COLLEGE ASSOCIATION**

— LANSING, MICH. — \$600,000 —

**The trade association for Michigan's 28 community colleges provides coordination, professional development and legislative advocacy for its members. This three-year, \$1.2 million grant enables the Michigan Center for Student Success to expand programs, networks, pathways and technical assistance that strengthen Michigan community colleges' capabilities to increase student persistence and degree completion.**

## NATIONAL COLLEGE ACCESS NETWORK INC.

Washington, D.C.  
\$350,000

The organization develops program and evaluation models, disseminates best practices and offers wide-ranging services to member organizations, including community-based college-access programs, statewide college-access networks and postsecondary education institutions in 44 states. NCAN is using this three-year, \$835,000 grant to provide opportunities for benchmarking and professional development to its members and to increase its visibility in national policy discussions, media coverage and high-profile convenings.

## NATIONAL COUNCIL FOR COMMUNITY AND EDUCATION PARTNERSHIPS

Washington, D.C.  
\$205,000

The council creates and leverages broad-based education and community partnerships to improve public education, raise academic achievement levels and increase access to higher education for low-income students. This two-year, \$410,000 grant enables NCCPEP to transition its GEAR UP Alumni Leadership Academy, which engages low-income students to serve as college access advocates, to a more sustainable operating model.

## NATIONAL LEAGUE OF CITIES INSTITUTE INC.

**2013**  
Washington, D.C.  
\$125,000

Dedicated to helping city leaders build better communities, the national membership organization works in partnership with the 49 state municipal leagues and serves as a resource and advocate for more than 19,000 cities. A two-year, \$475,000 grant enables the organization to improve the effectiveness and impact of strategic partnerships among municipal leaders, statewide college access networks and other stakeholders dedicated to increasing college completion rates in select cities.

## NEW AMERICA FOUNDATION

**2013**  
Washington, D.C.  
\$50,000

The New America Foundation, a nonpartisan public-policy institute, invests in new thinkers and ideas to address the nation's next generation of challenges, including national security, technology, asset building, health, energy, education and the economy. Through this two-year, \$200,000 grant, the foundation is conducting two separate research studies focused on Hispanic student retention and the changing digital learning landscape, to help community colleges develop scalable strategies for improving student success.

## NEW JERSEY COUNCIL OF COUNTY COLLEGES

Trenton, N.J.  
\$300,000

The council provides statewide leadership for the advancement of New Jersey's 19 community colleges and coordinates statewide efforts to improve student success. A two-year, \$500,000 grant funds the launch of a Student Success Center that serves as a statewide hub for scaling up innovative student success models and strategies.

## NEW PROFIT INC.

Cambridge, Mass.  
\$300,000

The national venture philanthropy fund provides multiyear financial and strategic support to innovative social entrepreneurs and the organizations they lead, and serves as the intermediary organization for the Pathways Fund, a Social Innovation Fund supported effort to boost college attainment. This two-year, \$500,000 grant provides support to six national college access and success organizations to expand their programs and serve more high-need students.

## OAKLAND UNIVERSITY

Rochester, Mich.  
\$30,000

Located in metropolitan Detroit, Oakland University offers undergraduate, graduate and continuing education programs to support research, scholarship, creative activity and public service. The university is using this grant to convene a two-day conference in 2015 of higher education practitioners across the state who are committed to improving student retention and college completion.

## ON POINT FOR COLLEGE

**2013**  
Syracuse, N.Y.  
\$150,000

The organization opens the door to higher education for low-income, underserved youth, breaks down barriers that hinder first-generation and at-risk students from entering college and provides support that empowers them to succeed. A three-year, \$450,000 grant funds the growth and replication of its Pathways to College Graduation Project at three sites in New York state.

## PUBLIC AGENDA

New York, N.Y.  
\$265,000

The public opinion research and engagement organization helps communities address policy issues. This grant funds a research project to examine the current and potential roles and responsibilities of trustees at regional public universities and lay the groundwork for increased trustee engagement around student success and institutional capacity building in a rapidly changing higher education landscape.

## ROCKEFELLER PHILANTHROPY ADVISORS

New York, N.Y.  
\$360,000

The organization provides research and counsel on charitable giving, develops philanthropic programs and offers program, administrative and management services for foundations and trusts. This two-year, \$520,000 grant supports the expansion of the Academy for College Excellence program to four Arkansas community colleges to increase student retention and graduation.

## SALZBURG GLOBAL SEMINAR

Washington, D.C.  
\$50,000

The organization promotes global engagement on critical issues in education, health, environment, economics, governance and peace-building, and works with strategic partners to drive social change in the areas of imagination, sustainability and justice. This grant funds a convening of 70 U.S. and global higher education leaders who will focus on new approaches for expanding higher education access and success to low-income and underrepresented populations.



## SCHOLARSHIP AMERICA INC.

**2013**  
Minneapolis, Minn.  
\$350,000

Over the past 50 years, the national organization has awarded nearly \$3 billion to 2 million students through its scholarship programs and services. Assisted by this two-year, \$1 million grant, Scholarship America is developing and implementing a new business model for the Dreamkeepers Emergency Financial Assistance Program, which helps community college students overcome financial emergencies and stay enrolled in school.

## SECOND NATURE INC.

**2012**  
Boston, Mass.  
\$106,000

Second Nature helps colleges and universities lower energy use, operation costs and greenhouse gas emissions. Second Nature is using this three-year, \$546,000 joint grant from our Education and Environment programs to assess and evaluate its core programs, create a strategic plan and increase the number of signatories to the American College and University Presidents' Climate Commitment.

## SINGLE STOP USA INC.

**2012**  
New York, N.Y.  
\$250,000

The organization coordinates the delivery of critical benefits to low-income families through counseling and its computerized "one-stop shop" model, which facilitates access to a suite of services using a sophisticated screening and enrollment tool. This three-year, \$1.25 million grant supports the ongoing implementation of Single Stop at Miami Dade College to help connect students with the public benefits, tax credits and services for which they are eligible, thus reducing their financial barriers to degree completion.

## STUDENT VETERANS OF AMERICA

**2013**  
Washington, D.C.  
\$175,000

The organization represents a national network of 900 affiliated student-veteran chapters and supports high-impact programs, policies and partnerships that empower returning U.S. military members to achieve their education goals. This two-year, \$350,000 grant advances the development of the Student Veteran Attainment Database as a tool for tracking the academic outcomes of student veterans who use the Post-9/11 GI Bill to pursue college degrees.

## TEXAS ASSOCIATION OF COMMUNITY COLLEGES

**2013**  
Austin, Texas  
\$250,000

The association provides coordination, professional development and legislative advocacy for the 50 public community college districts in Texas. This three-year, \$750,000 grant funds the launch of the Texas Success Center, a statewide hub to coordinate efforts to increase college success and accelerate degree completion.

## TIDES CENTER

San Francisco, Calif.  
\$25,000

The Tides Center is a public charity that serves as a fiscal agent for groups working to promote progressive social change on a local, national and international level. This three-year, \$75,000 grant enables the Africa Grantmakers' Affinity Group, a funders' resource hub for grantmaking in Africa, to implement its three-year strategic plan and attain greater financial sustainability.

## UASPIRE

Boston, Mass.  
\$450,000

Formerly known as ACCESS, the organization promotes college access for underserved students by partnering with high schools, community organizations and colleges to provide college-affordability advice to more than 10,000 young people and their families each year. This two-year, \$700,000 grant supports uAspire's expansion plan to offer its fee-for-service training and technical assistance programs in college financial aid advising to school counselors and community-based organizations.

## UNITE-LA INC.

**2013**  
Los Angeles, Calif.  
\$250,000

The organization provides minority and low-income Los Angeles high school students with the information and assistance they need to apply for college financial aid. Assistance from a two-year, \$650,000 grant enables the organization to drive the implementation of education reforms aimed at improving graduation rates in southern California's community colleges and to strengthen programmatic connections between education and business.

## UNIVERSITY ENTERPRISES INC.

Sacramento, Calif.  
\$165,000

As an auxiliary organization of California State University-Sacramento, University Enterprises creates and manages programs and services that enhance the university's educational mission. A two-year, \$325,000 grant enables the Institute for Higher Education Leadership and Policy, housed at the Center for California Studies, to plan the launch of a practitioner network that improves student success within the California State University system.

## UNIVERSITY OF ILLINOIS AT URBANA-CHAMPAIGN

Champaign, Ill.  
\$80,000

The university serves more than 32,000 students. With this two-year, \$160,000 grant, the university's Office of Community College Research and Leadership is extending research, evaluation and data collection on Credit When It's Due, a college credits reverse transfer initiative, to Georgia, Tennessee and Texas.

## THE UNIVERSITY OF TEXAS AT AUSTIN

Austin, Texas  
\$50,000

The university is one of the nation's most prominent public flagship institutions. This funding enables the College of Education's Center for Community College Student Engagement to include student focus groups in an ongoing research project, supported by previous grants, to strengthen institutional partnerships between urban-based community colleges and universities to improve Latino student transfer rates.

## THE UNIVERSITY OF TEXAS AT AUSTIN

**2013**  
Austin, Texas  
\$75,000

The university is one of the nation's most prominent public flagship institutions. Its College of Education houses the Center for Community College Student Engagement, which is using this two-year, \$250,000 grant to co-develop and conduct a three-day institute focused on helping community colleges and universities strengthen Latino student engagement, transfer processes and college completion in urban areas.

## THE UNIVERSITY OF TEXAS AT EL PASO

El Paso, Texas  
\$450,000

The university is recognized nationally for its leadership in changing the face of U.S. higher education. This three-year, \$740,000 grant supports the initial rollout of the Academic Institutions for Military Students network, which seeks to increase degree completion for military service members, veterans and their dependents at public community colleges and universities.

## UNIVERSITY OF VIRGINIA

Charlottesville, Va.  
\$90,000

The public research university sustains the ideal of developing, through education, leaders who are well-prepared to help shape the future of the nation and the world. A two-year, \$140,000 grant funds a study that provides customized information about college enrollment and financial aid to U.S. Army personnel who are returning to civilian life.

## U.S. DEPARTMENT OF EDUCATION

Washington, D.C.  
\$35,000

The department is the primary government agency overseeing education policy in the United States. This grant supports the 2014 White House Initiative on Historically Black Colleges and Universities national conference, which convenes HBCU leaders to highlight significant HBCU contributions, to discuss the current challenges facing their institutions and students and to develop practical strategies for enhancing the delivery of high-quality educational experiences.

## VIRGINIA FOUNDATION FOR COMMUNITY COLLEGE EDUCATION

Richmond, Va.  
\$90,000

The foundation raises funds for Virginia's 23 community colleges and manages Great Expectations, an innovative program designed to increase educational attainment and workforce success among foster-care youth. This grant supports the launch of the program at Thomas Nelson Community College, a student engagement fellowship program, and improved data and research functionality.

## WASHINGTON MONTHLY CORP.

**2013**  
Washington, D.C.  
\$53,000

Washington Monthly is one of the nation's best-known nonprofit public policy magazines, and one of its best-known products is its annual college rankings issue, which looks at colleges based on their ability to enhance social mobility, produce high-quality research and serve their communities. A two-year, \$225,000 grant provides funding for the development and marketing of a new College Handbook.

## WAYNE STATE UNIVERSITY

Detroit, Mich.  
\$450,000

Wayne State is a comprehensive, urban research university offering more than 400 academic and community programs. This two-year, \$600,000 grant supports efforts to use data collection and analysis to improve services that help students complete their degrees.

## WESTCHESTER COMMUNITY COLLEGE FOUNDATION INC.

Valhalla, N.Y.  
\$100,000

Westchester Community College, one of 64 campuses of the State University of New York system, serves Westchester County in metropolitan New York City. It also serves as the host institution for the Community College Consortium for Immigrant Education, which is using this two-year, \$125,000 grant to strengthen its capacity and collaborations to expand programs that advance immigrant student success.



## WEST VIRGINIA HIGHER EDUCATION POLICY COMMISSION

**2013**  
Charleston, W.Va.  
\$75,000

The commission is responsible for developing, establishing and overseeing the implementation of a public-policy agenda for West Virginia's four-year colleges and universities. A two-year, \$225,000 grant underwrites the design and startup costs of a text-messaging platform pilot that provides 4,500 students at 14 high-need high schools with counseling and resources to help them transition successfully from high school to college.



## Education: South Africa

### DURBAN UNIVERSITY OF TECHNOLOGY

**2012**  
Durban  
\$50,000

The university offers undergraduate and graduate degrees in science, engineering and technology at multiple campuses in Durban and Pietermaritzburg, South Africa. This seven-year, \$660,000 grant supports DUT's participation in the new Kresge-Inyathelo Advancement Initiative, which focuses on improving institutional advancement capacity at four South African universities.

### NELSON MANDELA METROPOLITAN UNIVERSITY

Port Elizabeth  
\$100,000

The university offers a diverse range of educational, research and leadership-development opportunities designed to make a critical and constructive contribution to regional, national and global sustainability. This multi-year, \$400,000 grant through the "We Succeed," or Siyaphumelela, initiative enables the university to improve its collection, analysis and integration of student data with research, information technology, academic development, planning and academic divisions to increase South African university student success.

### SOUTH AFRICAN INSTITUTE FOR ADVANCEMENT

Woodstock, Cape Town  
\$18,000

The institute, known as Inyathelo, works to build a vibrant democracy in South Africa by strengthening civil society and higher education organizations, and developing a strong philanthropic movement. This grant covers costs of managing a request for proposals for projects to help several South African universities collect and analyze data and use it to support student success.

## YES WE MUST COALITION

Wayland, Mass.  
\$50,000

The coalition strives to increase low-income and underrepresented students' college-degree attainment at small, independent, nonprofit colleges and universities. This grant, along with a previous grant, underwrites the planning and implementation of strategies to increase the capability of its 27 member institutions to support, advocate for and graduate low-income and underrepresented students.

### SOUTH AFRICAN INSTITUTE FOR DISTANCE EDUCATION

Braamfontein  
\$75,000

The South African Institute for Distance Education uses technology to increase access to education. A four-year, \$1.34 million grant enables SAIDE to oversee the "We Succeed," or Siyaphumelela, initiative, which seeks to use data analytics to enhance the effectiveness of programs and policies designed to improve South African university student success.

### TSHWANE UNIVERSITY OF TECHNOLOGY

**2012**  
Pretoria  
\$50,000

South Africa's largest residential university serves primarily low-income students in four of the nation's nine provinces. This six-year, \$640,000 grant supports the university's participation in the Kresge-Inyathelo Advancement Initiative, aimed at improving the fundraising and development efforts at South African universities.

### UNIVERSITY OF JOHANNESBURG

**2012**  
Johannesburg  
\$50,000

The university has built a culture of inclusion and broad-based academic architecture, ranging from vocational and traditional to professional and postgraduate, across four campuses. This seven-year, \$640,000 grant supports the university's participation in the new Kresge-Inyathelo Advancement Initiative, which focuses on improving institutional advancement capacity at four South African universities.

## UNIVERSITY OF PRETORIA

Pretoria  
\$100,000

The university has evolved from a mainly white, Afrikaner institution to a multicultural, nonracial university. This multi-year, \$400,000 grant through the “We Succeed,” or Siyaphumelela, initiative enables the university to improve its collection, analysis and integration of student data with research, information technology, academic development, planning and academic divisions to increase South African university student success.

## UNIVERSITY OF PRETORIA

**2012**  
Pretoria  
\$50,000

The university has evolved from a mainly white, Afrikaner institution to a multicultural, nonracial university that fully embraces the new South Africa. This five-year, \$250,000 grant enables the university to continue building on fundraising and development efforts launched as part of the original Kresge Special Initiative in South Africa.

## UNIVERSITY OF THE FREE STATE

Bloemfontein  
\$100,000

The multicultural, bilingual university offers undergraduate and postgraduate degrees in seven disciplines to 33,000 students across three campuses in the Free State Province in central South Africa. This multi-year, \$400,000 grant through the “We Succeed,” or Siyaphumelela, initiative enables the university to improve its collection, analysis and integration of student data with research, information technology, academic development, planning and academic divisions to increase South African university student success.

## UNIVERSITY OF THE FREE STATE

**2013**  
Bloemfontein  
\$270,000

The multicultural, bilingual university offers undergraduate and postgraduate degrees in seven disciplines to 33,000 students across three campuses in the Free State Province in central South Africa. Assisted by a three-year, \$820,000 grant, the university’s Center for Teaching and Learning is implementing a suite of student surveys intended to help South African universities and colleges improve student engagement, support and success.

## UNIVERSITY OF THE FREE STATE

**2012**  
Bloemfontein  
\$50,000

The multicultural, bilingual university offers undergraduate and postgraduate degrees in seven disciplines to 33,000 students across three campuses in the Free State Province in central South Africa. This seven-year, \$640,000 grant supports its participation in the new Kresge-Inyathelo Advancement Initiative, which focuses on improving institutional advancement capacity at four South African universities.

## UNIVERSITY OF THE WESTERN CAPE

Cape Town  
\$200,000

The former apartheid government founded this historically black institution, located near Cape Town, to serve Coloured South Africans only, but the university embraced a new mission in the 1970s to serve all races and become the intellectual home of progressive forces. Funding supports the Brian O’Connell Visiting African Scholar Fund, which honors its outgoing vice chancellor by bringing scientists and scholars of black African descent to the UWC campus to share research, cutting-edge models and promising innovations.

## UNIVERSITY OF THE WITWATERSRAND

Johannesburg  
\$100,000

Founded with donations from South Africa’s mining industry, “Wits” became a center of political opposition to apartheid and a scientific pioneer, and has produced several Nobel laureates, including Nelson Mandela and Nadine Gordimer. This five-year, \$400,000 grant through the “We Succeed,” or Siyaphumelela, initiative enables the university to improve its collection, analysis and integration of student data with research, information technology, academic development, planning and academic divisions to increase South African university student success.

## UNIVERSITY OF THE WITWATERSRAND

**2012**  
Johannesburg  
\$50,000

Founded with donations from South Africa’s mining industry, “Wits” became a center of political opposition to apartheid and a scientific pioneer, and has produced several Nobel laureates, including Nelson Mandela and Nadine Gordimer. This five-year, \$250,000 grant enables the university to continue building on fundraising and development efforts launched as part of the original Kresge Special Initiative in South Africa.

**Graduation day at Georgia State University: A member of the University Innovation Alliance, GSU leads the nation in eliminating disparities in graduation rates based on race or ethnicity. Data analytics is a key component of the university’s successes.**